CAYMAN ISLANDS GOVERNMENT

PURCHASE AGREEMENTS

For the Financial Year:
1 January to 31 December 2026
For the Financial Year:
1 January to 31 December 2027

PURCHASE AGREEMENTS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026
AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 24 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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PREFACE

In accordance with the requirements of the Public Management and Finance Act (2020 Revision), this document contains Purchase Agreements between Cabinet and each Statutory Authority, Government Company and each Non-Governmental Output Supplier from which the Government is purchasing outputs.

The Government expects goods or services (outputs) to be delivered in exchange for the funding it provides these organisations. The purpose of the Purchase Agreement is to specify the quantity, quality, timeliness, location, and cost of outputs the supplier and/or organisation has agreed to produce during the 2026 and 2027 financial years. All forecasts shown in this document are unaudited.

The Purchase Agreement specifies the invoicing and payment arrangements that will apply in each of the purchase relationships.

In addition to the purchase relationship, the Government also has an ownership relationship with Statutory Authorities and Government Companies. This performance is specified in the Ownership Agreements.

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

ALPHA K9 SERVICES LTD

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Alpha K9 Services Ltd have agreed that Alpha K9 Services Ltd will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Alpha K9 Services Ltd is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Alpha K9 Services Ltd during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Alpha K9 Services Ltd during the 2026 and 2027 financial years are documented below.

NGS 79	**K-9 Security Services**			
DESCRIPTION Provision of K-9 security services to detect illegal drugs and deter drug activity within the three high schools on Grand Cayman.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number days of service provided per year		190	190	71
• Number of hours of service provided each day		8.25	8.25	8.25
• Number of trained/certified K-9 and handlers		1	1	1
• Number of schools visited per week		3	3	3
QUALITY				
• K-9 security services to be provided by a trained/certified K-9 and handler		100%	100%	100%
TIMELINESS				
• K-9 security services to be delivered over academic year from September through June		100%	100%	100%
• Activity reports filed with Ministry liaison officer on a monthly basis		100%	100%	100%
• Final Annual Report of programme outcomes to Ministry by December 31, 2026 and December 31, 2027		100%	100%	100%
LOCATION				
• Grand Cayman		100%	100%	100%
COST		**$22,000**	**$22,000**	**$27,680**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Alpha K9 Services Ltd for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice monthly provided to the Minister for Education and Training by Alpha K9 Services Ltd. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
NGS79	2,200	2,200	2,200	2,200	2,200	2,200	

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
NGS79		2,200	2,200	2,200	2,200	
TOTAL (12 Months)						22,000

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
NGS79	2,200	2,200	2,200	2,200	2,200	2,200	

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
NGS79		2,200	2,200	2,200	2,200	
TOTAL (12 Months)						22,000

IN SIGNING THIS AGREEMENT

Alpha K9 Services Ltd undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Alpha K9 Services Ltd shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Alpha K9 Services Ltd will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Operational Manager
Alpha K9 Services Ltd

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

ALZHEIMER'S AND DEMENTIA ASSOCIATION OF THE CAYMAN ISLANDS (ADACI)

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Alzheimer's and Dementia Association of the Cayman Islands (ADACI) have agreed that Alzheimer's and Dementia Association of the Cayman Islands (ADACI) will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Alzheimer's and Dementia Association of the Cayman Islands (ADACI) as monitored by the Ministry of Health, Environment and Sustainability is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Alzheimer's and Dementia Association of the Cayman Islands (ADACI) the during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Alzheimer's and Dementia Association of The Cayman Islands (ADACI) during the 2026 and 2027 financial years are documented below.

ADA 1	**Alzheimer's and Dementia Association of the Cayman Islands (ADACI)**

DESCRIPTION

- To raise awareness within the general public about the various dementias with a focus on Alzheimer's, while diminishing the stigma that currently exists;
- To educate caregivers on how to interact and properly care for people with dementia; and
- To be a source of support for people with dementia and their caregivers and family members.

Services to be provided are:

a. **Memory Cafes**: These themed events bring joy, connection, and support to people with dementia and their caregivers - complete with activities, refreshments, and transportation.

b. **World Alzheimer's Month (September):** During the month, activities range from 5K Run/Walks, Go Purple for a Cause, information desks, and island-wide forums to raise awareness, fight stigma, and support dementia care.

c. **Financial Aid (to assist persons with medication, care supplies, food etc.)**: ADACI aids families who are struggling with dementia care costs via gift cards or pharmacy payments or pending NAU approval - amounts determined by a board subcommittee.

d. **Funded Respite Care:** ADACI's Respite Care Program provides up to $1,200 annually for licensed temporary care services, with families arranging care, and payments are made directly to providers.

e. **Home Safe Aids (trackers and monitors for persons with dementia or for the house):** ADACI in partnership with the Security Centre is launching GPS trackers and home monitors for people with dementia, enabling quick location of loved ones. These are on order for testing.

f. **Community Meeting/Forums:** ADACI events unite people with dementia, caregivers, and professionals to share experiences, best practices, and advance advocacy.

g. **Caregivers Training:** 'Tools for Caregiving,' developed through the University of Iowa, equips caregivers to support themselves and persons with dementia. ADACI is seeking accreditation from the Ministry of Education.

h. **Dementia Friends Information Sessions:** This 45-minute interactive session, a Dementia Champion helps participants of all ages learn about dementia and how it affects persons, and how they can help people living with dementia in the community.

i. **Support Groups:** These support groups are held monthly for caregivers caring for persons with dementia and older persons with any form of forgetfulness.

j. **Home Assessments**: ADACI's home assessments help families create safer, dementia-friendly spaces by reducing risks such as unsecured doors, clutter, and confusing items. Suggestions include adding door chimes, deadbolts, grab rails, signage, and colour cues, removing hazards like artificial fruit or sharp objects, and using blackout curtains to reduce sundowning.

k. One-on-One Private Family Consultations: ADACI provides culturally competent consultations to help families navigate care, legal and financial resources, and medical decisions after a recent or suspected dementia diagnosis, often followed by high-demand home assessments and family support.

l. Event space: ADACI currently relies on borrowed venues, limiting consistency, accessibility, and safety for people with dementia and their caregivers. To enhance our programmes, we seek a permanent, dedicated space for events and services that are dementia friendly.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Memory Cafes	40	40	40
• World Alzheimer's Month (September)	1	1	1
• Financial Aid (to assist persons with medication, care supplies, food, etc.	25	25	21
• Funded Respite Care (average of up to $1200 per person per year)	20-30	20-30	24
• Home Safe Aids (trackers and monitors for persons with dementia or the house)	45	45	45
• Community Meeting/Forums (including Cayman Brac and Little Cayman)	12	12	8
• Caregivers Training	4-6	4-6	4-6
• Dementia Friends Sessions	20-25	25-30	12-15
• Support Groups	12	12	12
• Home Assessments (donations of door chimes, dead bolts to homes of persons with dementia, if unable to afford	25	30	20
• One-on-one consultation	20-25	25-30	15-20
QUALITY			
• Programmes are delivered by trained educators that meet International standards of Alzheimer's Disease International and World Health Organization	100%	100%	100%
• Applicants for Funded respite care will be appropriately vetted	100%	100%	100%
• Volunteers for telephone support will be trained to international standards and attend all volunteers orientation/training sessions	100%	100%	100%
• Volunteers are by trained at a level that meets International standards of Alzheimer's Disease International and World Health Organization	100%	100%	100%
TIMELINESS			
• On-going throughout the year	100%	100%	100%
• Time sheet Reports submitted along with the invoice every Quarter: ○ 2026: Q1- 04/05/26, Q2:07/05/26, Q3: 11/05/26, Q4:01/05/27 ○ 2027: Q1- 04/05/27, Q2:07/05/27, Q3: 11/05/27, Q4:01/05/28	100%	100%	100%
• Submission of the Annual report within 5 days following the budget period.	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$125,000**	**$125,000**	**$75,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Alzheimer's and Dementia Association of the Cayman Islands (ADACI) Committee for delivery of the outputs described in section 2 of this Agreement.

Payment will be made of the basis of an invoice provided yearly to the Minister for Health, Environment and Sustainability by the Alzheimer's and Dementia Association of the Cayman Islands (ADACI) Committee. The invoice will contain sufficient evidence of the outputs delivered to satisfy the Minister that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

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CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

The Alzheimer's and Dementia Association of the Cayman Islands (ADACI) undertake to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than fifteen (15) working days to consider the proposed amendments or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where Agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Alzheimer's and Dementia Association of the Cayman Islands (ADACI) Committee will be delivered for the 2026 and 2027 financial periods.

Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet

Chairman of the Board
Alzheimer's and Dementia Association of the Cayman Islands (ADACI)

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

BLUE BREEZE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Blue Breeze will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Blue Breeze is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Blue Breeze during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Blue Breeze during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **6 months to** **30 June 2026**	**2027** **12 Months to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		400-460	-	1,485
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks • Activity reports filed with Ministry liaison on a biweekly basis		100% 100%	- -	100% 100%
LOCATION • Cayman Brac		100%	-	100%
COST • Up to a maximum of		**$86,314**	**$0**	**$199,300**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Blue Breeze for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the periods ending December 2026 and December 2027 to the Ministry of Education and Training by Blue Breeze. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Creek and Spot Bay Primary Schools will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Blue Breeze will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
  Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

Blue Breeze undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Blue Breeze shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Blue Breeze will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Blake

Blake Dixon
On behalf of Blue Breeze

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CALVARY BAPTIST CHRISTIAN ACADEMY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Calvary Baptist Christian Academy have agreed that Calvary Baptist Christian Academy will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Calvary Baptist Christian Academy is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Calvary Baptist Christian Academy during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Calvary Baptist Christian Academy during the 2026 and 2027 financial years are documented below.

CBA 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	20-40	20-40	20-40
• Approximate number of students enrolled in Secondary Education	30-50	30-50	30-50
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%

LOCATION • Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,631**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Calvary Baptist Christian Academy for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Calvary Baptist Christian Academy. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90.909**
TOTAL (12 Months)						**90.909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90.909**
TOTAL (12 Months)						**90.909**

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CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

Calvary Baptist Christian Academy undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Calvary Baptist Christian Academy shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Calvary Baptist Christian Academy will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Calvary Baptist Christian Academy

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ACADEMY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Cayman Academy have agreed that Cayman Academy will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Academy is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Academy during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman Academy during the 2026 and 2027 financial years are documented below.

CAS 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	100-200	100-200	100-200
• Approximate number of students enrolled in Secondary Education	100-200	100-200	100-200
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Academy for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Cayman Academy. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90.909**
TOTAL (12 Months)						**90.909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90.909**
TOTAL (12 Months)						**90.909**

IN SIGNING THIS AGREEMENT

Cayman Academy undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Academy shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Academy will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Cayman Academy

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN AIRWAYS LIMITED

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Airways Limited have agreed that Cayman Airways Limited will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Airways Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Airways Limited during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman Airways Limited during the 2026 and 2027 financial years are documented below.

CAL 1	**Strategic Domestic Air Services**		
DESCRIPTION Provision of air service between Grand Cayman and the sister islands of Cayman Brac and Little Cayman using both SAAB and Twin Otter aircraft and specific Jet supplemental flights.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• One-way seats offered between Grand Cayman and Cayman Brac	100,000-130,000	100,000-130,000	127,694
• One-way seats offered between Grand Cayman and Little Cayman	22,000-30,000	22,000-30,000	29,470
• One-way seats offered between Cayman Brac and Little Cayman	10,000-20,000	10,000-20,000	18,704
• Domestic One way passengers carried (Estimate)	80,000-110,000	80,000-110,000	108,300
QUALITY			
• All flights will be operated in accordance with the airline's safety, operating and maintenance standards.	100%	100%	100%
TIMELINESS			
• All flights will be operated with due regard for timeliness and reliability.	80%	80%	80%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$3,134,000**	**$3,134,000**	**$3,134,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

CAL 2	Strategic Tourism, Regional and Core Air Services		
DESCRIPTION Cayman Airways Limited provides direct air service to strategic US and regional gateways identified as key source markets for expanding the Cayman Islands tourism base and for facilitating the economic development of the Cayman Islands.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of one-way seats offered – US Gateways	280,000-380,000	280,000-380,000	318,080
• Number of one-way seats offered – Regional Gateways	180,000-280,000	180,000-280,000	215,520
• Number of one-way passengers carried	300,000-380,000	300,000-380,000	309,653
QUALITY			
• All flights will be operated in accordance with the airline's safety, operating and maintenance standards.	100%	100%	100%
TIMELINESS			
• Operates each month of the year with seasonal fluctuations.	80%	80%	80%
LOCATION			
Strategic US gateways include:			
• New York, Miami, Tampa, Los Angeles and Denver (seasonal)	100%	100%	100%
Regional gateways include:			
• Kingston, Montego Bay (seasonal), La Ceiba, Panama and Havana	100%	100%	100%
COST	**$15,435,000**	**$15,435,000**	**$15,435,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Airways Limited for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Deputy Premier and Minister for District Administration, Tourism and Trade Development by Cayman Airways Limited. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of receipt of the invoice for the prior month.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

MONTH	EXPECTED AMOUNT OF INVOICE FOR OUTPUTS SUPPLIED		
	CAL 1	CAL 2	TOTAL
January 2026	$261,167	$1,286,250	**$1,547,417**
February 2026	$261,167	$1,286,250	**$1,547,417**
March 2026	$261,167	$1,286,250	**$1,547,417**
April 2026	$261,167	$1,286,250	**$1,547,417**
May 2026	$261,167	$1,286,250	**$1,547,417**
June 2026	$261,167	$1,286,250	**$1,547,417**
July 2026	$261,167	$1,286,250	**$1,547,417**
August 2026	$261,167	$1,286,250	**$1,547,417**
September 2026	$261,167	$1,286,250	**$1,547,417**
October 2026	$261,167	$1,286,250	**$1,547,417**
November 2026	$261,167	$1,286,250	**$1,547,417**
December 2026	$261,163	$1,286,250	**$1,547,417**
TOTAL	**$3,134,000**	**$15,435,000**	**$18,569,000**

For the Period Ending 31 December 2027

MONTH	EXPECTED AMOUNT OF INVOICE FOR OUTPUTS SUPPLIED		
	CAL 1	**CAL 2**	**TOTAL**
January 2027	$261,167	$1,286,250	**$1,547,417**
February 2027	$261,167	$1,286,250	**$1,547,417**
March 2027	$261,167	$1,286,250	**$1,547,417**
April 2027	$261,167	$1,286,250	**$1,547,417**
May 2027	$261,167	$1,286,250	**$1,547,417**
June 2027	$261,167	$1,286,250	**$1,547,417**
July 2027	$261,167	$1,286,250	**$1,547,417**
August 2027	$261,167	$1,286,250	**$1,547,417**
September 2027	$261,167	$1,286,250	**$1,547,417**
October 2027	$261,167	$1,286,250	**$1,547,417**
November 2027	$261,167	$1,286,250	**$1,547,417**
December 2027	$261,163	$1,286,250	**$1,547,417**
TOTAL	**$3,134,000**	**$15,435,000**	**$18,569,000**

IN SIGNING THIS AGREEMENT

Cayman Airways Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Airways Limited shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Tourism and Trade Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Cayman Airways Limited will be delivered for the 2026 and 2027 financial years.

Honourable Gary Rutty, MP
Minister for Tourism and Trade Development
On behalf of Cabinet

Chairman of the Board
Cayman Airways Limited

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN CRICKET

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Cricket have agreed that Cayman Cricket will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Cricket is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Cricket during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman Cricket during the 2026 and 2027 financial years are documented below.

CCA 1	Sports Programmes			
DESCRIPTION Provision of sports programmes in cricket.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of sports programmes: initiation, development, performances and high performances		4	4	4
• Number of reports (4 quarterly plus 1 annual)		5	5	5
• Audited Financials and Management Letter		1	1	1
• Meeting and Workshops		4	4	-
• Number of Child Safeguarding workshops attended		1	1	-
QUALITY				
• Sports programmes guided by the Technical Director and should include training system, plan, development and macrocycle		90-100%	90-100%	90-100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry		100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm		100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CICA's Strategic Plan, ICC standards and in collaboration with the Department of Sports		100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.		100%	100%	100%
TIMELINESS				
• Sports Programmes ongoing throughout the year		100%	100%	100%
• Reports to be provided quarterly and annually within 30 days		100%	100%	100%
• Draft Financial Statements to be provided within 6 months after year-end date		100%	100%	100%
• Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted		100%	100%	100%
• AGM's held annually and approved minutes provided within 1 month of the AGM date		100%	100%	100%
• Collaborative Meetings are to be held twice a year		100%	100%	100%
• At least one development workshop to be hosted before December 31, 2026/2027		100%	100%	100%
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.		100%	100%	100%

LOCATION • Cayman Islands	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages • Efficient, Effective, Accountable and People-Centred Public Services			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Cricket for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister of Youth, Sports, Culture and Heritage by Cayman Cricket. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If Cayman Cricket fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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IN SIGNING THIS AGREEMENT

Cayman Cricket undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Cricket shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee’s own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee’s obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Cayman Cricket will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Ministry of Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Cricket

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN FINANCE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Finance have agreed that Cayman Finance will deliver and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Finance is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Finance during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by the Cabinet and delivered by Cayman Finance during the 2026 and 2027 financial years are documented below.

CF 1	**Promotion**		
DESCRIPTION Promote Growth in Global Registry and Licensing Services: Encourage sectoral growth by enhancing company, ship, and aircraft registration and licensing, as well as the operation of an exchange for listing local and international securities.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Industry Advisory Group Meetings	24-30	24-30	20-40
• Website visits	4-8,000	4-8,000	4,000-8,000
• Website content (postings and articles)	30-50	30-50	40-80
• CRM contact records	200-400	200-400	400-800
• Non-member newsletters	-	-	-
• Local conference/event (attendance)	5-10	5-10	5-10
• Local conference/event (sponsorship)	3-6	3-6	3-6
• International events (attendance)	20-30	20-30	30-40
• International events (sponsorship)	2-4	2-4	4-6
• Targeted online PR campaigns	-	-	-
• Articles in relevant local and international publications	5-10	5-10	5-10
• International missions	2-4	2-4	2-4
• Social media postings	50-100	50-100	50-100
QUALITY			
• Website should be well designed and maintained with dynamic, engaging content.	70-100%	70-100%	70-100%
• Newsletters should be well designed with content relevant to the audience member	100%	100%	100%
• CRM contact records should be relevant, up to date and GDPR/DPL compliant	70-100%	70-100%	70-100%
• Third party events will be thoughtfully selected in consultation with the Ministry, well planned and executed to maximise value for money and promotional impact.	100%	100%	100%
• Local and international CF events designed to promote the FS industry will be well-planned and executed in consultation with the Ministry to maximise attendance, value for money and promotional impact.	100%	100%	100%
• Online promotional campaigns will be well-planned and executed in consultation with members, other stakeholders and the Ministry to maximise value for money and promotional impact	80-100%	80-100%	80-100%
• Articles in local and international publications will be carefully selected, researched and well-written by suitably qualified industry experts to maximise value for money and promotional impact.	100%	100%	100%
• International missions will be thoughtfully planned and executed in consultation with the Ministry to maximise value for money and promotional impact.	70-100%	70-100%	70-100%
	70-100%	70-100%	70-100%

• Social media postings promoting the financial services industry should be relevant and high quality.			
TIMELINESS • All projects and activities will be planned and delivered within timelines agreed with the Ministry.	90-100%	90-100%	90-100%
LOCATION • North America, Asia, UK, Europe, Latin/South America.	100%	100%	N/A
COST	**$686,795**	**$686,795**	**$487,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

CF 2	Protection		
DESCRIPTION Increase Public Understanding: Conduct educational campaigns and awareness programmes on Cayman's financial, maritime, and aviation offerings; includes awareness of consumer protection issues, and the value of financial services and its contributions to the broader economy.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Daily media monitoring reports received	230-240	230-240	230-240
• Daily media monitoring reports distributed	230-240	230-240	230-240
• Jurisdictional data reports and reviews	-	-	3-6
• Stakeholder surveys	3-4	3-4	3-6
• Responses to adverse media coverage	10-20	10-20	10-20
• PR Campaigns	0-2	0-2	0-2
• Research papers	0-2	0-2	0-2
QUALITY			
• Daily media monitoring should be provided by a reputable and reliable service.	100%	100%	100%
• Daily media monitoring reports disseminated should be well curated and relevant to the membership	70-100%	70-100%	70-100%
• Jurisdictional data should be relevant, accurate and timely.	70-100%	70-100%	70-100%
• Stakeholder surveys should be well planned and delivered.	100%	100%	100%
• Adverse media coverage should be identified and responded to in an appropriate manner in accordance with the protocol agreed by the Ministry	70-100%	70-100%	70-100%
• PR Campaigns should be well-planned and executed to enhance the reputation of the jurisdiction	70-100%	70-100%	70-100%
TIMELINESS			
• Media monitoring reports should be received daily	90-100%	90-100%	90-100%
• Media monitoring reports should be reviewed, screened for relevance and disseminated within two hours of receipt	90-100%	90-100%	90-100%
• Jurisdictional data should be collated continuously through automated means where possible	70-100%	70-100%	70-100%
• Adverse media should be responded to within a timeframe that is appropriate to achieve the desired outcome	70-100%	70-100%	70-100%
• PR campaigns should be planned and delivered within the timeframe agreed with the Ministry	70-100%	70-100%	70-100%
LOCATION			
• Cayman Islands	100%	100%	N/A
COST	**$138,205**	**$138,205**	**$98,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

CF 3	Product Development

DESCRIPTION

Strengthen Policy and Legislative Frameworks for Financial Services: Continuously update policy and legislation to meet evolving international standards, emerging market needs, and the adoption of modern financial products. Engage with key stakeholders and participate in international technical working groups, regulatory bodies, and cross-border initiatives.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Research papers	1-2	1-2	2-4
• Product development stakeholder meetings	5-10	5-10	10-20
• User experience surveys	4	4	5-10
QUALITY			
• Research should be relevant, well-planned and executed, using reputable service providers, and undertaken after consultation with the Ministry.	80-100%	80-100%	80-100%
• Stakeholder consultation should be well-planned and executed, with clear goals, deliverables and timelines.	100%	100%	100%
• User experience surveys should be well-designed and delivered.	70-100%	70-100%	70-100%
TIMELINESS			
• Research should be planned and completed within timelines agreed with the Ministry and other stakeholders	70-100%	70-100%	70-100%
• Stakeholder consultations should be well planned and delivered	100%	100%	100%
• User experience surveys and associated reports should be delivered according to timeframes agreed with the Ministry	70-100%	70-100%	70-100%
LOCATION			
• Cayman Islands	100%	100%	N/A
COST	**$138,205**	**$138,205**	**$98,000**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

CF 4	Community Engagement			
DESCRIPTION Increase Public Understanding: Conduct educational campaigns and awareness programmes on Cayman's financial, maritime, and aviation offerings; includes awareness of consumer protection issues, and the value of financial services and its contributions to the broader economy.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Stakeholder engagement meetings		8-10	8-10	10-15
• High school/further education career guidance sessions		20-30	20-30	20-30
• Member student internships arranged		20-40	20-40	30-40
• Internal (Cayman Finance) student internships		2-4	2-4	6-8
• Student mentoring sessions arranged		100-120	100-120	100-120
• ESG/CSR initiative support (person hrs)		-	-	50-100
• Other ESG/CSR/Community project support (person hrs)		50-100	50-100	75-150
• Community engagement surveys		1	1	1
• PR and social media campaigns		2	2	3
QUALITY				
• Stakeholder engagement meetings should be planned and executed in accordance with objectives		100%	100%	100%
• Career guidance sessions should be well planned and delivered, and highly rated by attendees		70-80%	70-80%	70-80%
• Student internships arranged with CF members should be well planned and delivered, and highly rated by participants		70-100%	70-100%	70-100%
• Student internships within CF should be well planned and delivered and highly rated by interns		70-100%	70-100%	70-100%
• Mentoring programs should be well planned and executed and highly rated by mentees		70-100%	70-100%	70-100%
• ESG initiatives should be well planned and delivered and highly rated by stakeholders		70-100%	70-100%	70-100%
• Community engagement surveys should be well planned and delivered in accordance with objectives and best practice		70-100%	70-100%	70-100%
• PR and social media campaigns should be well planned and delivered with KPIs monitored to ensure goals are met		70-100%	70-100%	70-100%
TIMELINESS				
• Community engagement initiatives should be delivered in accordance with timelines agreed by the Ministry and other stakeholders where relevant		70-100%	70-100%	70-100%
LOCATION				
• Cayman Islands				
COST		**$205,897**	**$205,897**	**$146,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation				

CF 5	Member Engagement

DESCRIPTION

Ensure a high degree of collaboration, cooperation and engagement with private sector firms and associations.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Ordinary members	120-125	120-125	125-135
• Honorary members	16-20	16-20	18
• Associate members	20-30	20-30	20-30
• Member engagement events	2-4	2-4	4-8
• Member newsletters	20-30	20-30	12-20
• Industry Advisory Group (IAG) meetings	30-40	30-40	20-30
• Member engagement meetings	50-100	50-100	50-100
• Board meetings	6	6	6
• Member email enquiries	100-200	100-200	100-200
• AGMs	1	1	1
• Member satisfaction surveys	1	1	1
• Member renewal rate	90%+	90%+	90%+
• CRM Member contacts	300-500	300-500	300-500
QUALITY			
• Member records should be complete and accurate	70-100%	70-100%	70-100%
• Member engagement events should be well planned and executed to achieve high ratings from attendees	70-100%	70-100%	70-100%
• Member newsletter content should be well researched and written and highly rated by recipients	70-100%	70-100%	70-100%
• IAG meetings should be well-organised and executed	70-100%	70-100%	70-100%
• Member engagement meetings should be productive and engaging	70-100%	70-100%	70-100%
• Board meetings should be well organized, run and minuted	70-100%	70-100%	70-100%
• Member email enquire should be handled efficiently and issues resolved to the members' satisfaction	70-100%	70-100%	70-100%
• E-learning training content should be planned and created to a high standard	70-100%	70-100%	70-100%
• E-learning platform should be well-selected, hosted, administered and curated	70-100%	70-100%	70-100%
• CF AGM should be well planned, organized and minuted in accordance with the articles of association	70-100%	70-100%	70-100%
• Member satisfaction surveys should be well designed and achieve high response rates	70-100%	70-100%	70-100%
• CRM member records should be well maintained and updated in accordance with the Data Protection Law	70-100%	70-100%	70-100%

TIMELINESS • Member engagement initiatives should be delivered in accordance with timelines agreed by the Ministry and other stakeholders where relevant	70-100%	70-100%	70-100%
LOCATION • Cayman Islands	100%	100%	100%
COST	**$205,898**	**$205,898**	**$146,000**

RELATED BROAD OUTCOME:
- A Diversified, Resilient Economy that Supports Prosperity and Innovation

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Finance for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Financial Services and Commerce by Cayman Finance. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

Cayman Finance undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Finance shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Financial Services and Commerce to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

MEMORANDUM OF UNDERSTANDING

<u>Given the importance of a cooperative, coordinated approach to the success of the Outputs listed in Section 2, a separate Memorandum of Understanding (MOU) will provide further details on the operational aspects of the Ministry/Cayman Finance relationship. The existing MOU will remain in effect until both parties agree to a replacement MOU, expected to be developed and agreed on, or before, 30 September 2026.</u>

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Cayman Finance will be delivered for the 2026 and 2075 financial years.

Honourable Andre Ebanks, MP

Minister for Financial Services and Commerce

On behalf of Cabinet

Chairman of the Board

Cayman Finance

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN INTERNATIONAL SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Cayman International School have agreed that Cayman International School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman International School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman International School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman International School during the 2026 and 2027 financial years are documented below.

CIS 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	300-500	300-500	300-500
• Approximate number of students enrolled in Secondary Education	300-500	300-500	300-500
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%

LOCATION • Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman International School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Cayman International School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

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IN SIGNING THIS AGREEMENT

Cayman International School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman International School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman International School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Cayman International School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS AGRICULTURAL SOCIETY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Agricultural Society have agreed that the Cayman Islands Agricultural Society will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Agricultural Society is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Agricultural Society during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Agricultural Society during the 2026 and 2027 financial years are documented below.

CAG 1	Cayman Islands Agriculture Society		
DESCRIPTION • Contribution towards the coordination of the annual Cayman Islands Agricultural Show and a smaller agricultural/harvest festival for the public as a means to support the agricultural industry by exhibiting the produce, plants, animals, recreational activities, etc. associated with agriculture and animal husbandry. • Contribution towards the salaries of the Agricultural Society's staff required to carry out its daily operations. These activities include but not limited to: administrative duties, the daily operations of the Cayman Islands Agriculture Society's office; maintenance duties at the grounds, preparatory and planning activities for the agricultural show, activities relating to the operation of the livestock breeding programme.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of Agricultural Shows	1	1	1
• Number of reports on the Cayman Islands Agricultural Show	1	1	1
• Staff	3	3	1
QUALITY			
• Events will be organised by qualified personnel with input received from all stakeholders	100%	100%	100%
• Reports submitted in accordance to Ministry established standards	100%	100%	100%
• Staff members have relevant skills and receive suitable training in their roles	100%	100%	100%
TIMELINESS			
• Agricultural Show takes place on Ash Wednesday	100%	100%	100%
• Report on the Cayman Islands Agricultural Show submitted two months after the event, and on any other smaller agricultural/harvest festival for the public within one month after the event.	100%	100%	100%
• Work plan and performance review submitted annually.	100%	100%	100%
• Staff invoices and attendance log submitted monthly	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$187,000**	**$187,000**	**$187,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Agricultural Society for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice monthly provided to the Minister for Planning, Lands, Agriculture, Housing and Infrastructure by the Cayman Islands Agricultural Society. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman Islands Agricultural Society undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Agricultural Society shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Planning, Lands, Agriculture, Housing and Infrastructure to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee’s own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee’s obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Agricultural Society will be delivered for the 2026 and 2027 financial years.

Honourable Johany Ebanks, MP
Minister for Planning, Lands, Agriculture, Housing and Infrastructure
On behalf of Cabinet

President
Cayman Islands Agricultural Society

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS ANGLING CLUB

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Angling Club have agreed that the Cayman Islands Angling Club will deliver, and the Cabinet will purchase during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Angling Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Angling Club during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Angling Club during the 2026 and 2027 financial years are documented below.

CAC 1	**Cayman Islands Angling Club**			
DESCRIPTION 1. Organize, administer and execute the Cayman Islands International Fishing Tournament to promote sport fishing in the Cayman Islands. Key focal point of the tournament is to help promote the Cayman Islands as a World Class Sport Fishing destination and attract tourists who will spend money in the local economy on charter boats, hotels, rental cars, restaurants and shops				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • One International Sport Fishing Tournament each calendar year		1	1	1
QUALITY • Well organized and promoted internationally in partnership with the Department of Tourism at the Palm Beach and Fort Lauderdale boat shows as well as through international fishing magazines. Tournament to span a one-week period containing the Registration event, 4 fishing days and an Awards Ceremony. The tournament will be a qualifying event for the Offshore World Championships. Key focal points of the tournament will be to attract international anglers and secure international media coverage to promote the Cayman Islands as a World Class Sport Fishing destination. Tournament rules will match that of International Game Fish Association, target entries will be 40+ teams		100%	100%	100%
TIMELINESS • The tournament will be held April/May each year depending on lunar phases. Promotional activities will commence at the Fort Lauderdale Boat Show (October 2026/27) and run through the closure of the tournament		100%	100%	100%
LOCATION • Cayman Islands (Tournament encompasses all three islands)		100%	100%	100%
COST		**$30,000**	**$30,000**	**$30,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Angling Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided in January each year to the Minister for Tourism and Trade Development by the Cayman Islands Angling Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of receipt of the invoice.

IN SIGNING THIS AGREEMENT

The Cayman Islands Angling Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Angling Club shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Tourism and Trade Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Angling Club will be delivered for the 2026 and 2027 financial years.

Honourable Gary Rutty, MP
Minister for Tourism and Trade Development
On behalf of Cabinet

President
Cayman Islands Angling Club

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS AQUATIC SPORTS ASSOCIATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Aquatic Sports Association (formally Cayman Islands Amateur Swimming Association) have agreed that the Cayman Islands Aquatic Sports Association will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Aquatic Sports Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Aquatic Sports Association during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Aquatic Sports Association during the 2026 and 2027 financial years are documented below.

SWI 1	**Sports Programmes**			
DESCRIPTION Provision of sports programmes in swimming.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of sports programmes: initiation, development, performances, and high performances		4	4	4
• Number of reports (4 quarterly plus 1 annual)		5	5	5
• Audited Financials and Management Letter		1	1	1
• Meetings and Workshops		4	4	-
• Number of Child Safeguarding workshops attended		1	1	-
QUALITY				
• Sports programmes guided by Technical Director and rules and Sports programmes guided by Technical Director and should include training system, plan, development and macrocycle		90–100%	90–100%	90–100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry		100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor/ Firm		100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CIASA's Strategic Plan, WA standards and in collaboration with the Department of Sports		100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.		100%	100%	100%
TIMELINESS				
• Sports programmes ongoing throughout the year		90–100%	90–100%	90–100%
• Reports to be provided quarterly and annually within 30 days		100%	100%	100%
• Draft Financial Statements to be provided within 6 months after year-end date		100%	100%	100%
• Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted		100%	100%	100%
• AGM's held annually and approved minutes provided within 1 month of the AGM date		100%	100%	100%
• Collaborative Meetings are to be held twice a year		100%	100%	100%
• At least one development workshop to be hosted before December 31, 2026/2027		100%	100%	100%
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.		100%	100%	100%

LOCATION • Grand Cayman and Cayman Brac	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Aquatic Sports Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands Aquatic Sports Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Aquatic Sports Association fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Aquatic Sports Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Aquatic Sports Association shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Aquatic Sports Association will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Islands Aquatic Sports Association

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS ATHLETIC ASSOCIATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Athletic Association have agreed that Cayman Islands Athletic Association will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Athletic Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Islands Athletic Association during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Athletic Association during the 2026 and 2027 financial years are documented below.

CIA 1	**Sports Programmes**		
DESCRIPTION • Provision of sports programmes in athletics			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of sports programmes: initiation, development, performances and high performances	4	4	4
• Number of reports (4 quarterly plus 1 annual)	5	5	5
• Audited Financials and Management Letter	1	1	1
• Meetings and Workshops	4	4	-
• Number of Child Safeguarding workshops attended	1	1	-
QUALITY			
• Sports programmes guided by the Technical Director and should include training system, plan, development and macrocycle	90-100%	90-100%	90-100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry	100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor/ Firm	100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CIAA's Strategic Plan, WA standards and in collaboration with the Department of Sports	100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.	100%	100%	100%

TIMELINESS • Sports Programmes ongoing throughout the year • Reports to be provided quarterly and annually within 30 days • Draft Financial Statements to be provided within 6 months after year-end date • Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted • AGM's held annually and approved minutes provided within 1 month of the AGM date • Collaborative Meetings are to be held twice a year • At least one development workshop to be hosted before December 31, 2026/2027 • Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	90-100% 100% 100% 100% 100% 100% 100% 100%	90-100% 100% 100% 100% 100% 100% 100% 100%	90-100% 100% 100% 100% 100% 100% 100% 100%
LOCATION • Grand Cayman	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Athletic Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by Cayman Islands Athletic Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Athletic Association fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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IN SIGNING THIS AGREEMENT

Cayman Islands Athletic Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Athletic Association shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Athletic Association will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Islands Athletic Association

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS BASKETBALL ASSOCIATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Basketball Association have agreed that the Cayman Islands Basketball Association will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Basketball Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Basketball Association during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Basketball Association during the 2026 and 2027 financial years are documented below.

CBB 2	**Sports Programmes**			
DESCRIPTION Provision of sports programmes in basketball.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of sports programmes: initiation, development, performances and high performances		4	4	4
• Number of reports (4 quarterly plus 1 annual)		5	5	5
• Audited Financials and Management Letter		1	1	1
• Meeting and Workshops		4	4	-
• Number of Child Safeguarding workshops attended		1	1	-
QUALITY				
• Sports programmes will be guided by the Technical Director and should include training system, development, plan and macrocycle		90–100%	90–100%	90–100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry		100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm		100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CIBA's Strategic Plan, FIBA standards and in collaboration with the Department of Sports		100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.		100%	100%	100%

TIMELINESS • Sports Programmes ongoing throughout the year • Reports to be provided quarterly and annually within 30 days • Draft Financial Statements to be provided within 6 months after year-end date • Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted • AGM's held annually and approved minutes provided within 1 month of the AGM date • Collaborative Meetings are to be held twice a year • At least one development workshop to be hosted before December 31, 2026/2027 • Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	100% 100% 100% 100% 100% 100% 100% 100%	100% 100% 100% 100% 100% 100% 100% 100%	100% 100% 100% 100% 100% 100% 100% 100%
LOCATION • Cayman Islands	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Basketball Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands Basketball Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Basketball Association fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Basketball Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Basketball Association shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Basketball Association will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Islands Basketball Association

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS CRISIS CENTRE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Crisis Centre have agreed that the Cayman Islands Crisis Centre will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Crisis Centre is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Crisis Centre during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Crisis Centre during the 2026 and 2027 financial years are documented below.

CIC 1	Domestic Abuse Emergency Shelter for Women and their Children		
DESCRIPTION Short-term Emergency Shelter including confidential case management, crisis intervention, safety planning, goal setting, advocacy, referrals, and psychoeducational support for women and their children who have experienced domestic and/or sexual abuse. Clients and their children can stay at the Emergency Shelter for 90 days.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of beds offered for people who have experienced domestic or sexual abuse	26	26	N/A
QUALITY			
• Shelter provides residents and staff with 24-hour security	100%	100%	100%
• Shelter services provided by qualified, trained persons with relevant skills	100%	100%	100%
• Responsible for conducting an annual financial audit, to cover each full fiscal year during the terms of this Agreement.	100%	100%	N/A
TIMELINESS			
• Shelter services are available 24 hours a day, 7 days a week	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$300,000**	**$300,000**	**$196,310**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

CIC 2	Domestic Abuse Crisis Line		
DESCRIPTION CICC operates a 24/7 confidential crisis line dedicated to respond to those experiencing domestic abuse. This line also serves as the primary contact for persons seeking guidance and support in crisis, as well as access to the Emergency Shelter for domestic abuse. The number is available to all persons in the Cayman Islands.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of phone calls received to the 24-hour crisis line	350-500	350-500	N/A
QUALITY • Crisis Line answered by qualified, trained persons with relevant skills	100%	100%	100%
TIMELINESS • Crisis line is available 24 hours a day, 7 days a week	100%	100%	100%
LOCATION • Cayman Islands	100%	100%	100%
COST	**$70,000**	**$70,000**	**$63,896**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

CIC 3	Community Outreach Programme		
DESCRIPTION The Community Outreach Programme increases awareness and educates community members about issues surrounding the prevention of domestic abuse, sexual assault, and child abuse. The Programme is available for Cayman Brac, Little Cayman, and Grand Cayman.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of public education presentations on Grand Cayman • Number of public education presentations in the sister islands	45-50 5	45-50 5	24-36 4
QUALITY • Programme is provided by qualified, trained persons with relevant skills • Programme is culturally-specific and age-appropriate	100% 100%	100% 100%	100% 100%
TIMELINESS • Services are offered to suit community needs and schedule	100%	100%	100%
LOCATION • Cayman Islands	100%	100%	100%
COST	**$50,000**	**$50,000**	**$32,397**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

CIC 4	Aftercare Programme			
DESCRIPTION The Aftercare Programme provides follow-up support to clients who were previously accessing the emergency shelter as they have experienced domestic and/or sexual abuse and are starting their lives free from abuse. The purpose of this programme is to provide a continuum of support after clients leave the Emergency Shelter to identify and reduce risk factors surrounding domestic abuse and poverty.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of individual after-care sessions delivered • Number of group after-care sessions delivered		125-175 12	125-175 12	100-150 12
QUALITY • Programme is provided by qualified, trained persons with relevant skills		100%	100%	100%
TIMELINESS • Services are offered throughout the year		100%	100%	100%
LOCATION • Grand Cayman		100%	100%	100%
COST		**$50,000**	**$50,000**	**$32,397**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

CIC 5	Children and Youth Programme			
DESCRIPTION The purpose of the Children and Youth Programme is to provide intervention and prevention services for school-aged children who have experienced domestic abuse. This programme focuses on safety and wellbeing of the children of clients who are accessing the Cayman Islands Crisis Centre's services.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of children receiving services from this programme		15-20	15-20	10
• Number of individual sessions offered to children and youth		50-80	50-80	40-60
QUALITY				
• Programme is provided by qualified, trained persons with relevant skills		100%	100%	100%
TIMELINESS				
• Services are offered throughout the year		100%	100%	100%
LOCATION				
• Grand Cayman		100%	100%	100%
COST		**$30,000**	**$30,000**	**$15,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

CIC 6	Estella's Place		
DESCRIPTION Estella's Place is a walk-in centre accessible to those who have experienced domestic abuse but do not need or cannot access emergency shelter services. It is a public facing office which promotes inclusion in the Cayman Islands Crisis Centre's services to strengthen collaboration with other agencies and service providers and to further develop the Volunteer Programme.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of individuals supported through walk-in service	40-60	40-60	40-60
QUALITY • Programme is provided by qualified, trained persons with relevant skills	100%	100%	100%
TIMELINESS • Services are offered throughout the year	100%	100%	100%
LOCATION • Grand Cayman	100%	100%	100%
COST	**$60,000**	**$60,000**	**$60,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

CIC 7	TAYA Lounge

DESCRIPTION

The Teens and Young Adults (TAYA) Lounge is designed to bring awareness, information, and support to youth when it comes to navigating relationships. The programme consists of individual sessions, group sessions tailored to the community (e.g., schools, youth groups, churches) and awareness campaigns to give youth the tools to:

- Build healthy relationships (e.g., communication skills, anger management, how to manage emotions),
- Identify unhealthy relationships (e.g., red flags of abuse, different types of abuse) and
- Learn about the resources available to them.

Giving the youth the tools to create healthy, non-abusive relationships, prevents teen dating abuse, domestic abuse and its long-lasting harmful effects on individuals and their communities. It also helps to develop resilience and coping skills and breaks the cycle of generational abuse.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of youth accessing individual programming with the TAYA Lounge	20	20	20
• Number of individual sessions with teens and young adults	100	100	100
• Number of group sessions with teens and young adults	12	12	12
QUALITY			
• Programme is provided by qualified, trained persons with relevant skills	100%	100%	100%
• Services are offered to youth aged 14-21	100%	100%	100%
TIMELINESS			
• Services are offered throughout the year, at least four days per week	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$40,000**	**$40,000**	**$30,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Crisis Centre for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Social Development and Innovation by the Cayman Islands Crisis Centre. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman Islands Crisis Centre undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

ANNUAL AUDIT REQUIREMENT

The Cayman Islands Crisis Centre agrees to engage an independent certified public accountant to conduct an annual financial audit in accordance with generally accepted auditing standards (GAAS). The audit is to cover each full fiscal year during the term of this Agreement. A copy of the final audit report, including any auditor's findings or management letters, are required to be provided to the Ministry within nine (9) months following the close of each fiscal year.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, it could potentially have an effect on future grant decisions to the Grantee.

Failure to provide the annual audit report as required may be deemed a material breach of this Agreement.

RIGHT TO AUDIT

The Grantee Cayman Islands Crisis Centre shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Crisis Centre will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

Chairman of the Board
Cayman Islands Crisis Centre

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS DEVELOPMENT BANK

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Development Bank have agreed that the Cayman Islands Development Bank will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Development Bank is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Development Bank during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Development Bank during the 2026 and 2027 financial years are documented below.

DVB 4	Administration of Lending Activities

DESCRIPTION

Administration of lending activities involving:

Human Resource Development

- A programme of direct lending for human resource development at the tertiary level and for vocational training
- A government guaranteed student loan scheme funded by leading local commercial banks

Micro and Small Business Development

- promoting the programme through various media
- providing a counselling and information service
- appraising loans considered for financing
- ensuring adequate loan documentation
- monitoring the loan portfolio
- ensuring debt collection measures
- generating periodic performance reports

Mortgage Finance Programme including direct lending and support services to assist low to middle income Caymanians in owning their own homes and owners of sub-standard housing in improving their housing accommodation by:

- promoting the programme through media advertising
- monitoring projects in progress
- providing a counselling and information service
- appraising loans considered for financing
- ensuring adequate loan documentation
- monitoring the loan portfolio
- enforcing debt collection measures
- generating periodic performance reports

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of enquiries responded to	170-275	170-275	170-275
• Number of loans processed	100-130	100-130	100-130
• Number of new loans approved	100-110	100-110	100-110
• Number of site visits	20-25	20-25	20-25
• Number of counselling sessions	95-115	95-115	95-115
• Number of loans under special debt service arrangements	30-50	30-50	30-50
• Number of loans under litigation	20-30	20-30	20-30
• Number of performance reports	24	24	24

QUALITY • Minimum percent of customers expressing satisfaction with service when surveyed • Percentage accuracy and relevance of reports as determined by internal peer review • Percentage of borrowers over 90 days in arrears • Percentage value of loan portfolio over 90 days in arrears • Percentage of loan portfolio written off annually	90-100 90-100 15-20 15-20 4.6%	90-100 90-100 15-20 15-20 4.6%	90-100 90-100 25-35 25-30 4-6%
TIMELINESS • Maximum turn-around time of two working days between receipt of all application particulars and the approval of loan • Maximum time of 15 days between end of quarter and submission of reports	80-100% 90-100%	80-100% 90-100%	80-100% 90-100%
LOCATION Services are delivered within the Cayman Islands	100%	100%	100%
COST	**$605,043**	**$605,043**	**$605,043**

RELATED BROAD OUTCOME:
- A Diversified, Resilient Economy that Supports Prosperity and Innovation

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Development Bank for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Finance and Economic Development by the Cayman Islands Development Bank. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Cayman Islands Development Bank undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Development Bank shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Finance and Economic Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Development Bank will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Finance and Economic Development
On behalf of Cabinet

Chairman of the Board
Cayman Islands Development Bank

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS DEVELOPMENT BANK

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands Development Bank have agreed that the Cayman Islands Development Bank will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Development Bank is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Development Bank during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Development Bank during the 2026 and 2027 financial years are documented below.

CDB 1	Government Scholarship Funding Programme		
DESCRIPTION Administration of scholarship funding for the Education Council on behalf of the Government by: • Issuing and monitoring disbursements to approved recipients • Generating periodic performance reports			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of payments to facilitate Education Council scholarship recipient (inclusive of local, overseas and direct institutions)	900-1,200	900-1,200	1,100
• Number of performance reports	10-12	10-12	10-12
QUALITY			
• Ensure that Education Council scholarship payments are administered in accordance with agreed arrangements as submitted from time to time by the Ministry of Education and Training	100%	100%	100%
• Submit required performance reports with accuracy and relevance of reports as agreed with the Ministry of Education and Training	100%	100%	100%
TIMELINESS			
• Administer all scholarships in a timely manner to ensure that recipients are in receipt of funds as requested and submitted by the Ministry of Education and Training to CIDB	100%	100%	100%
• Maximum time of 7 working days between end of month and submission of reports	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$45,000**	**$45,000**	**$45,000**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Development Bank for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Finance and Economic Development by the Cayman Islands Development Bank. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. Invoices will be paid within 20 days of the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
CDB 1			11,250			11,250	

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
CDB 1		11,250			11,250	**45,000**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
CDB 1			11,250			11,250	

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
CDB 1		11,250			11,250	**45,000**

IN SIGNING THIS AGREEMENT

The Cayman Islands Development Bank undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Development Bank shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Development Bank will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Chairman of the Board
Cayman Islands Development Bank

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS FOOTBALL ASSOCIATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Cayman Islands Football Association have agreed that Cayman Islands Football Association will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Islands Football Association is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Islands Football Association during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman Islands Football Association during the 2026 and 2027 financial years are documented below.

CFA 1	Sports Programmes			
DESCRIPTION Provision of sports programmes in football				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of sports programmes: initiation, development, performances and high performances		4	4	4
• Number of reports (4 quarterly plus 1 annual)		5	5	5
• Audited Financials and Management Letter		1	1	1
• Meeting and Workshops		4	4	-
• Number of Child Safeguarding workshops attended		1	1	-
QUALITY				
• Sports programmes guided by the Technical Director and should include training system, plan, development and macrocycle		90-100%	90-100%	90 –100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry		100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm		100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CIFA's Strategic Plan, FIFA standards and in collaboration with the Department of Sports		100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.		100%	100%	100%
TIMELINESS				
• Sports Programmes ongoing throughout the year		100%	100%	100%
• Reports to be provided quarterly and annually within 30 days		100%	100%	100%
• Draft Financial Statements to be provided within 6 months after year-end date		100%	100%	100%
• Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed		100%	100%	100%
• Permission must be provided for the Ministry to contact Auditors for any areas of concern noted		100%	100%	100%
• AGM's held annually and approved minutes provided within 1 month of the AGM date		100%	100%	100%
• Collaborative Meetings are to be held twice a year		100%	100%	100%
• At least one development workshop to be hosted before December 31, 2026/2027		100%	100%	100%
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.		100%	100%	100%

LOCATION • Grand Cayman, Cayman Brac	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Football Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands Football Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Football Association fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Cayman Islands Football Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Football Association shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Football Association will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

Chairman of the Board
Cayman Islands Football Association

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS HUMANE SOCIETY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Humane Society have agreed that the Cayman Islands Humane Society will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Humane Society is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Humane Society during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Humane Society during the 2026 and 2027 financial years are documented below.

HUS 1	Cayman Islands Humane Society		
DESCRIPTION Provide shelter, care and attention to all unwanted companion animals (dogs and cats), and seek out responsible homes for them; and provide a low cost/financially assisted spay/neuter programme for local companion animals as well as to cover administrative costs.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of reports on the shelter operations/costs submitted one month after the end of each quarter • Number of companion animals spayed or neutered	4 720	4 720	4 720
QUALITY • Shelter operations are run by qualified personnel, and all procedures will be supervised by trained professionals to ensure treatment is done in a humane manner	100%	100%	100%
TIMELINESS • A report will be submitted one month after the end of each quarter • Spay/Neuter Programme is available throughout the year	100% 100%	100% 100%	100% 100%
LOCATION • Cayman Islands Humane Society - 153 North Sound Road Grand Cayman	100%	100%	100%
COST	**$30,000**	**$30,000**	**$30,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Humane Society for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Planning, Lands, Agriculture, Housing and Infrastructure by the Cayman Islands Humane Society. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman Islands Humane Society undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Humane Society shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Planning, Lands, Agriculture, Housing and Infrastructure to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Humane Society will be delivered for the 2026 and 2027 financial years.

Honourable Johany Ebanks, MP
Minister for Planning, Lands, Agriculture, Housing and Infrastructure
On behalf of Cabinet

Chairman of the Board
Cayman Islands Humane Society

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS INSTITUTE OF PROFESSIONAL ACCOUNTANTS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

4. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Institute of Professional Accountants ("CIIPA") have agreed that CIIPA will deliver and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the CIIPA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by CIIPA during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

5. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the CIIPA during the 2026 and 2027 financial years are documented below.

NGS 94	Cayman Islands Institute of Professional Accountants

DESCRIPTION

- To regulate, supervise and monitor firms of accountants conducting relevant financial business for compliance with the Anti-Money Laundering Regulations ("AMLRs").
- To create and maintain a high quality and effective AML/CFT/CPF/TFS regulatory environment by working with supervised firms to help strengthen public confidence and trust in the accounting profession, both locally and internationally. Ensuring supervised firms have effective AML processes, procedures and systems and controls in place to prevent the financial systems being used to facilitate money laundering, terrorist financing or proliferation financing.
- To establish and maintain, a Register of all firms for which CIIPA is designated Supervisory Authority.
- To apply a risk-based approach to supervision.
- To engage adequate staff members for conducting risk-based AML/CFT supervision.
- To collect and analyze information for understanding the inherent ML, TF, and PF risks in the supervised population.
- To conduct on-site inspections, desk-based reviews, follow up inspections/ monitoring remediation and thematic reviews.
- To monitor supervised firms' compliance with the applicable AML/CFT/CPF/TFS obligations.
- To impose administrative fines and enforcement action as necessary.
- To provide the necessary guidance and procedures to be followed by supervised firms to assist them in complying with the applicable AML/CFT/CPF/TFS obligations.
- To deliver outreach to supervised firms to assist them in understanding the ML/TF/PF risks, emerging threats and trends and applicable obligations.
- To provide internal staff training and development in anti-money laundering, combating terrorism and proliferation financing and targeted financial sanctions.
- To attend meetings with External Bodies and overseas groups at which CIIPA's position was represented or presented.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of applications for registration and cancellations of registrations	2-10	2-10	2-5
• Number of ML/TF/PF/TFS risk assessments conducted	20-30	20-30	5-8
• Number of supervisory activities and or enforcement actions applied to supervised firms	15-30	15-30	4-8
• Number of outreach events and activities delivered to supervised firms	2-4	2-4	1-2
• Participation in meetings with other supervisory authorities and relevant stakeholders domestically	12-15	12-15	3-5
• Number of advisories, press releases and responses to industry queries in which CIIPA provided technical advice, guidance, information, and support to the accounting sector	5-10	5-10	3-5
• Number of internal staff training and awareness events delivered/attended	4-8	4-8	1-2
• Number of meetings with External Bodies and overseas groups, attended or at which CIIPA's position was represented of presented.	4-8	4-8	1-2
• Number of Administrative Fines levied on supervised firms	5-10	5-10	1-2
• National and Sectorial Assessments	1-3	1-3	1-3
• Legislative Proposals (Acts and Regulations)	1-3	1-3	1-3

QUALITY • Licensing and supervisory matters approved timely and with little or no industry complaints • AML Supervisory function carried out in accordance with applicable legislation, CIIPA Guidance, policies and procedures	90-100% 90-100%	90-100% 90-100%	90-100% 90-100%
TIMELINESS • Process applications for new registrants within 6 weeks • Process applications for cancellation of registrants within 6 weeks • Conduct on-site inspections and issue final report within 4 months • Conduct supervisory and enforcement activity according to established timelines	90-100% 90-100% 90-100% 90-100%	90-100% 90-100% 90-100% 90-100%	90-100% 90-100% 90-100% 90-100%
LOCATION • Cayman Islands Institute of Professional Accountants - 45 Beckz Close Unit 302 George Town, Grand Cayman	100%	100%	100%
COST	**$800,000**	**$800,000**	**$200,000**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

6. PAYMENT ARRANGEMENTS

Cabinet will pay CIIPA for delivery of the outputs described in Section 2 of this Agreement in even quarterly instalments.

Payment will be made based on invoice provided to the Minister of Financial Services and Commerce by CIIPA. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

The Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

CIIPA undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee CIIPA shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Financial Services and Commerce to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with CIIPA will be delivered for the 2026 and 2027 financial years.

Honourable Andre Ebanks, MP
Premier and Minister for Financial Services and Commerce
On behalf of Cabinet

Chief Executive Officer
The Cayman Islands Institute of Professional Accountants

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS MONETARY AUTHORITY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Monetary Authority have agreed that the Cayman Islands Monetary Authority will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Monetary Authority is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Monetary Authority during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Monetary Authority during the 2026 and 2027 financial years are documented below.

MOA 6	Regulation of the Cayman Islands Currency		
DESCRIPTION Regulation of the Cayman Islands Currency, in accordance with Monetary Authority Act, involving the issue and redemption of currency notes and coins.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of Currency transactions	45-60	45-60	40-60
• Number of banknotes sorting sessions	150-170	150-170	140-160
• Number of banknotes destruction sessions	20-30	20-30	20-30
• Number of banknote and coin re-order	3-10	3-10	3-5
QUALITY			
• All procedures necessary for issuance and redemption of currency are carried out in accordance with internal policies and verified by management	100%	100%	100%
• Sorting – Carried out by a minimum of two Currency Officers with any discrepancies verified by Management in accordance with internal policies and the Indemnity Agreement with the banks	100%	100%	100%
• Destruction – The destruction of currency is carried out by at least two Currency Division staff and is witnessed by the Authority's Internal Audit Unit	100%	100%	100%
TIMELINESS			
• Issuance and redemption of CI currency within the established timeframe(s) • Sorting conducted within the established timeframe(s) • Banknotes Destruction within the established timeframe(s)	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$1,050,000**	**$1,050,000**	**$1,050,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

MOA 8	Collection of Fees

DESCRIPTION

Collection of fees on behalf of the Cayman Islands Government as set out in the Regulatory Acts and Regulations. Reporting and analysis on actual and projected fees.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of receipts processed/verified	85,000-95,000	85,000-95,000	85,000-95,000
• Number of refunds processed	100-200	100-200	300-400
• Number of reports produced	6-12	6-12	6-12
QUALITY			
• All fee receipts and bank deposits are processed in accordance with internal policies and verified by Management	100%	100%	100%
• The information related to the deposited fees is entered in the Government's accounting system according to the established procedures	100%	100%	100%
• Reports are compiled by knowledgeable and professional personnel, to ensure that quality standards are met	100%	100%	100%
TIMELINESS			
• Deposits are prepared and lodged with the bank within the established timeframe(s)	100%	100%	100%
• Reports are prepared in accordance with reporting timeline(s) and as agreed	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$271,360**	**$280,632**	**$225,000**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

MOA 12	Regulation of the Financial Services Industry

DESCRIPTION

To regulate and supervise financial services business carried on in or from within the Islands in accordance with the Regulatory Acts, namely:

- The Bank and Trust Companies Act
- The Companies Management Act
- The Insurance Act
- The Money Services Act
- The Mutual Funds Act
- The Private Funds Act
- The Securities Investment Business Act
- Development Bank Act
- Building Societies Act
- Cooperative Societies Act
- Virtual Asset (Service Providers) Act

To perform any other regulatory or supervisory duties that may be imposed on the Authority by any other Act. To create and maintain a high quality and effective regulatory environment to attract users and providers of financial services. To monitor compliance with Money Laundering Regulations.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of applications for new licenses/registrations processed	2,500-3,000	2,500-3,000	2,000-3,000
• Number of applications for cancellations of licenses/registrations processed	1,000-2,000	1,000-2,000	1,000-2,000
• Number of applications for the approval of new auditors processed	1-5	1-5	1-5
• Number of industry queries and other prudential matters processed	70,000-80,000	70,000-80,000	70,000-80,000
• Number of incoming/outgoing ORAs (overseas request for assistance) matters processed	200-300	200-300	250-300
• Number of statistical returns of licensees and registrants processed	900-1,000	800-1,000	900-1,000
• Number of financial statements and returns collected and processed	45,000-55,000	45,000-55,000	45,000-50,000
• (NEW) FAR-related extension, waiver, and declarations requests.	2,500-3,000	2,500-3,000	2,500-3,000
• (NEW) Risk based monitoring conducted	500-600	500-600	500-600
• Number of additional analysis and supervisory reports on financial statements and returns	500-600	400-600	500-600
• Number of on-site inspections conducted/facilitated (locally and overseas)	70-90	75-100	75-100
• Number of prudential and non-routine meetings conducted with licensees	350-400	350-400	500-550
• Number of meetings held and presentations made to local market participants and associations	250-300	250-300	450-550
• Number of meetings with External Bodies and overseas groups, attended or at which CIMA's position was represented or presented	500-600	500-600	600-650
• Number of rules, statement of guidance and principle, and policies and procedures issued	150-200	250-300	175-225
• Number of reviews of regulatory functions of the jurisdiction and judicial reviews processed	300-350	200-250	375-425
• Number of public notices, publications, advisories, and press releases on which CIMA provided technical advice, information and support to financial services businesses and the general public	60-80	60-80	40-50
• Number of issues addressed regarding problem entities	4,000-4,500	4,000-4,500	4,000-4,500
• Number of Enforcement Actions (including Court Proceedings) taken	100-150	100-200	50-75
• Number of serious breaches investigated	100-125	100-140	75-100
• Number of compliance checks conducted	1,200-1,300	1,400-1,425	1,200-1,400
• Number of Investigative matters such as Onward Disclosures from the Financial Reporting Authority, investor complaints and whistle blowing obligations of auditors	100-130	100-130	150-175
• Number of Administrative Fines levied on regulated entities	20-30	20-30	1-5
• Number of Directors/Officer/Shareholder approvals	6,000-6,500	3,000-4,000	3,000-4,000
• Number of Statistical reports compiled and published/disseminated on the domestic financial services industry	30-50	30-50	30-50
• Number of changes on business plans, auditors, authorized agents, principal offices, registered offices, name of entity, and letters of good standing	700-800	700-800	700-800
• Review of outsourcing agreements, non-objection to dividends, approval for the release of inspection reports, approval of sub-agents, and approval of large exposures	10-20	10-20	10-20

QUALITY • Licensing and supervisory matters approved timely and with little or no industry complaints • Statistical returns processed in accordance with guidelines • Regulatory functions and advice are carried out in accordance with applicable legislation, CIMA rules, statement of guidance, policies, procedures and Board directives • Professional litigation services in accordance with expectations of attorneys-at-law in the Courts of the Cayman Islands	90-100% 90-100% 100% 95-100%	90-100% 90-100% 100% 95-100%	90-100% 90-100% 100% 95-100%

TIMELINESS
• Process applications for new licensees/registrants within the established timeframe(s)
• Process applications for cancellation of licensees/registrants within the established timeframe(s)
• Process incoming/outgoing ORA's, industry queries and other prudential matters within the established timeframe
• Information and statistics submitted to requesting party on (mutually) agreed timeframe(s)
• Statistics processed according to established schedules
• Analyze financial statements and returns filed with CIMA within the established timeframe(s) of receipt
• Conduct on-site inspections and issue final report within the established timeframe(s)
• Rules, SOGs internal guidance and procedures papers submitted, posted to web-site, gazetted and notification provided to private sector in accordance with approved deadlines
• Prepare submissions for approval within the established timeframe(s) of:
  ○ receiving a referral from a regulatory division;
  ○ receiving a report from an appointed person; or
  ○ the end of a representation period in connection with a Warning Notice
• Comply with statutory deadlines for filing of documents in court proceedings
• Process due diligence applications within the established timeframe(s) of receiving the request
• Investigative Onward Disclosures from the Financial Reporting Authority, investor complaints and whistle blowing obligations of auditors in a timely manner
	95-100%
	80-100%
	90-100%
	95-100%
	95-100%
	85-100%
	90-100%
	90-100%
	75-100%
	100%
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			90-100%
			90-100%
			75-100%
			100%
			95-100%
			95-100%

LOCATION • Cayman Islands	100%	100%	100%
COST	**$22,718,140**	**$23,408,933**	**$16,764,00**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

MOA 13	Assistance to Overseas Regulatory Authorities			
DESCRIPTION Provision of assistance to Overseas Regulatory Authorities in accordance with the Monetary Authority Act.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of requests for assistance processed		500-550	550-600	400-450
• Number of Memoranda of Understanding negotiated		70-90	70-90	50-60
• Number of meetings - Attend, represent or present CIMA's position to external bodies and overseas groups on Co-operative functions		40-50	40-50	10-20
• Number of Court Proceedings attended and/or conducted		30-40	50-60	20-30
• Number of recurring periodic statistical or metadata reports to international organizations or international groups of financial authorities.		10-20	10-20	10-20
• (NEW) Number of Directions Issued		50-70	50-70	40-60
• Number of internal and Working Group co-operation and inputs to jurisdiction responses to international reviews.		1-5	1-5	1-5
QUALITY				
• Co-operative functions are carried out in accordance with Monetary Authority Act and relevant procedure manuals developed by the Authority and published as part of its Handbook		95-100%	95-100%	95-100%
TIMELINESS				
• Complete initial request for assistance form within the established timeframe(s) of receiving the request from the overseas regulatory authority		95-100%	95-100%	95-100%
• Provide information requested by overseas regulatory authority within the established timeframe(s) of receiving the request		75-100%	75-100%	75-100%
• Attend meetings/proceedings within the agreed timeframe(s)		100%	100%	100%
LOCATION				
• Grand Cayman and Overseas		100%	100%	100%
COST		**$886,443**	**$916,730**	**$735,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation				

MOA 14	Policy Advice and Ministerial Services

DESCRIPTION

Provision of advice to Cabinet on Matters set out above with regard to:

- The regulatory functions and the co-operative function being consistent with functions discharged by an overseas regulatory authority;
- The Regulatory Acts being consistent with the Acts and regulations of countries and territories outside the Islands; and The recommendations of international organisations;
- Preparation of Cabinet papers/notes/briefings; drafting of new and amending Financial Services Industry legislation;
- Implementation of Cayman Islands Statutory requirements; and
- Policy and economic issues regarding Financial Services affecting the Cayman Islands.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Cabinet papers/notes/briefings	60-70	70-80	45-55
• Legislative Proposals (Acts and Regulations)	90-100	100-120	90-100
• Meetings attended and participated in, at the request of Cabinet	10-20	20-30	5-10
• Number of international fora, participated in and attended	70-80	80-90	20-30
• Provide technical advice and support to the Minister for Finance and other Government Agencies	90-100	100-120	70-80
• Freedom of Information operations	20-30	30-40	10-20
QUALITY			
• Legislative proposals are produced in the form of draft bills and regulations after appropriate consultation with the private and public sectors	95-100%	95-100%	95-100%
• Cabinet papers, notes, and briefings are prepared showing accurately all pertinent information required to support legislative proposals, recommendations or other issues being addressed; reviewed by the MD and CIMA Board of Directors	95-100%	95-100%	95-100%
• Policy position determined after appropriate consultation (CIMA, Industry, Cabinet etc.) and Cayman Islands position then presented to the relevant forum through Cayman delegation at meetings	95-100%	95-100%	95-100%
• Rules and SOGS submitted to Cabinet, posted to website, gazetted and notification provided to private sector	95-100%	95-100%	95-100%
TIMELINESS			
• Legislative proposals, Cabinet papers, notes, briefings submitted to Cabinet by the target date.	90-100%	90-100%	90-100%
• Policies and Agreements reviewed and updated as the need arises	90-100%	90-100%	90-100%
• Information submitted within timeframe(s) agreed by parties involved	90-100%	90-100%	90-100%
LOCATION			
• Grand Cayman and Overseas	100%	100%	100%
COST	**$791,467**	**$818,509**	**$656,250**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

MOA 25	Monitor compliance with the Anti-Money Laundering Regulations ("AMLRs")

DESCRIPTION

- To strengthen the Anti-Money Laundering and Counter Terrorism Financing ("AML/CFT") supervisory framework
- To engage adequate staff members for conducting risk-based AML/CFT supervision
- To collect and analyse information for understanding the Money Laundering and Terrorism Financing ("ML/TF") risks associated with the sectors under the Authority's remit
- To conduct more AML/CFT specific on-site inspections
- To monitor regulated entities' compliance with the applicable AML/CFT obligations
- To provide necessary guidance to the private sector to assist them in complying with the applicable AML/CFT obligations
- To conduct outreach to the private sector to assist them in understanding the ML/TF risks, emerging trends and applicable AML/CFT obligations
- To impose administrative fines and enforcement actions as necessary
- To make recommendations to the Cabinet to rectify the gaps identified in the Mutual Evaluation Report of the Cayman Islands and enhance the jurisdiction's AML/CFT regime

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of industry queries with regard to the AML/CFT obligations processed	150-200	100-150	1-5
• Number of cash flow and data collection and other AML/CFT returns of licensees and registrants processed	400-450	400-450	400-500
• Number of travel rule returns processed	850-950	850-950	800-900
• Number of ML/TF risk assessments conducted	1,850-1,950	1,850-1,950	1,500-2,000
• Number of on-site inspections conducted/facilitated (locally and overseas)	70-90	70-90	80-100
• Number of meetings held, and presentations made to local market participants and associations	70-90	100-130	60-80
• Number of meetings with External Bodies and overseas groups, attended or at which CIMA's position was represented or presented	50-60	70-80	70-80
• Number of rules, statement of guidance and principle, and polices and procedures issued	1-5	1-5	1-5
• Number of reviews of regulatory functions of the jurisdiction and judicial reviews processed	1-5	1-5	1-5
• Number of public notices, publications, advisories, and press releases on which CIMA provided technical advice, information and support to financial services businesses and the general public	20-30	20-30	1-10
• Number of issues addressed regarding problem entities	70-80	75-85	30-40
• Number of Enforcement Action taken, administrative fines (including Court Proceedings) imposed	40-50	40-50	20-30
• Number of serious breaches investigated	30-40	30-40	20-30
• (NEW) Number of referrals to Legal or Compliance Division	5-10	5-10	1-5
• Number of Investigative matters such as Onward Disclosures from the Financial Reporting Authority	150-200	200-250	200-250
• Legislative Proposals (Acts and Regulations)	1-5	1-5	1-5
• Number of international fora, participated in and attended	20-30	20-30	10-20
• (NEW) Number of CFATF meetings where CIMA acts as a Financial or Legal Assessor	5-10	1-5	1-5
• (NEW) Number of CFATF draft documents produced by CIMA as a Financial or Legal Assessor	1-5	1-5	1-5
• Provide cabinet papers/notes/briefings	1-5	1-5	1-5

• Provide technical advice and support to the Minister for Finance and other Government Agencies	10-15	5-10	5-10
• AML/CFT Policy and Legislative Research	10-20	10-20	1-5
• Ongoing monitoring of regulated entities to ensure compliance with AML/CFT inspection or other issued requirements	750-800	750-800	500-550
• (NEW) Number of reviews of sanctions hits generated by automated screening of CIMA's database, including referrals to Compliance and Legal Division	11,500-12,500	4,000-4,200	1-5
• Number of Suspicious Activity Reports made to the Financial Reporting Authority	30-40	30-40	5-10
• Feedback forms to the Financial Reporting Authority	200-300	250-350	200-300
• Process MLAT Requests in accordance with Court Order	5-10	5-10	1-5
• Inter-Agency requests processed (Incoming and Outgoing including referrals to CIBFI and DPP)	30-40	30-40	20-30
• Administrative Fines levied on regulated entity (AML)	40-50	40-50	1-10
• Processing of due diligence applications (Med and High Risk	300-400	300-400	200-300
• Ongoing Monitoring of regulated entities and persons with exposure to Russian Sanctions	4,000-4,500	4,000-4,500	1-5
• Prepare status reports on behalf of CIMA to National Taskforce for Russian Sanctions	5-10	10-20	1-5
QUALITY			
• Cash flow and AML/CFT returns processed in accordance with the guidelines	90-100%	90-100%	90-100%
• Regulatory functions and advice are carried out in accordance with applicable legislation, CIMA rules, statement of guidance, policies, procedures and Board directives	95-100%	95-100%	95-100%
• Rules and SOGS submitted to Cabinet, posted to website, gazetted and notification provided to private sector	95-100%	95-100%	95-100%
• Professional litigation services in accordance with expectations of attorneys-at-law in the Courts of the Cayman Islands	95-100%	95-100%	95-100%
• Cabinet papers, notes, and briefings are prepared showing accurately all pertinent information required to support legislative proposals, recommendations or other issues being addressed; reviewed by the MD and CIMA Board of Directors	95-100%	95-100%	95-100%
• Process MLAT requests in accordance with Court Order	95-100%	95-100%	95-100%
• Process IARs within the established deadline of receiving the request	95-100%	95-100%	95-100%

TIMELINESS
• Conduct AML/CFT specific on-site inspections according to the established calendar
• Cash flow statements and other AML/CFT returns processed according to established schedules
• Rules, SOGs internal guidance and procedures papers submitted, consulted where necessary, posted to website, gazetted and notification provided to private sector in accordance with approved deadlines
• Prepare submissions for approval within the established timeframe of:
  ○ receiving a referral from a regulatory division;
  ○ receiving a report from an appointed person; or
  ○ the end of a representation period in connection with a Warning Notice
• Comply with statutory deadlines for filing of documents in court proceedings
• Process due diligence applications (mainly for EPs) per the scheduled calendar
• Investigative Onward Disclosures from the Financial Reporting Authority in a timely manner
• Legislative proposals, Cabinet papers, notes, briefings submitted to Cabinet by target date
• Process MLAT requests in accordance with Court Order
• Process IARs within the established timeframe of receiving the request
	85-100%
	90-100%
	80-100%
	75-100%
	100%
	95-100%
	95-100%
	95-100%
	95-100%
	95-100%
		85-100%
		90-100%
		80-100%
		75-100%
		100%
		95-100%
		95-100%
		95-100%
		95-100%
		95-100%
			85-100%
			90-100%
			80-100%
			75-100%
			100%
			95-100%
			95-100%
			95-100%
			95-100%
			95-100%

LOCATION • Grand Cayman and Overseas	100%	100%	100%
COST	**$7,100,590**	**$7,343,196**	**$5,887,500**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Monetary Authority for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Financial Services and Commerce by the Cayman Islands Monetary Authority. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman Islands Monetary Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Monetary Authority shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Financial services and Commerce to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Monetary Authority will be delivered for the 2026 and 2027 financial years.

Honourable Andre Ebanks, MP
Minister for Financial Services and Commerce
On behalf of Cabinet

Chairman of the Board
Cayman Islands Monetary Authority

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS NATIONAL ATTRACTIONS AUTHORITY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands National Attractions Authority have agreed that the Cayman Islands National Attractions Authority will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Attractions Authority is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Attractions Authority during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Attractions Authority during the 2026 and 2027 financial years are documented below.

TBD 1	Management of Pedro St. James National Historic Site		
DESCRIPTION To preserve, facilitate and market Pedro St. James for the enjoyment of both residents and tourists including the provision of: Preservation, protection, and restoration of historical buildings; educational resources and information; maintenance and administration of visitors' centre and gift shop; collections and exhibitions; recreational and leisure facility for social events; special events and catering services.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of historical material and artefacts preserved	190 - 200	190 - 200	190 - 200
• Number of historical buildings and memorials maintained	4	4	4
• Number of private/public social events organized	30 - 40	30 - 40	30 - 40
• Collections and exhibitions arranged/maintained	3	3	3
• Hours of administration of Visitor Centre and Gift Shop	3,000 – 3,100	3,000 – 3,100	3,000 – 3,100
• Hours of inspection and maintenance of landscaping	1,750 – 2,000	1,750 – 2,000	1,750 – 2,000
QUALITY			
• Preservation complies in accordance with established guidelines	100%	100%	100%
• Maintenance meets the standard guidelines	100%	100%	100%
• Events organized by qualified personnel	100%	100%	100%
• Inspection and maintenance of landscaping meets design criteria	100%	100%	100%
TIMELINESS			
• Open to the public daily 9:00am to 5:30pm	100%	100%	100%
• Special events available as agreed by appointment	100%	100%	100%
LOCATION			
• Savannah, Grand Cayman	100%	100%	100%
COST	**$1,100,000**	**$1,100,000**	**$950,000**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population.
- A Diversified, Resilient Economy that Supports Prosperity and Innovation
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

TBD 2	Management of Queen Elizabeth II Botanic Park		
DESCRIPTION To preserve, facilitate and market the QE II Botanic Park for the enjoyment of both residents and tourists including the provision of preservation and protection of native fauna and flora; species management; maintenance of specialist gardens; maintenance of Visitor Centre and Gift Shop; recreational and leisure facility; educational resources/information; social venue; walking trails and maintenance of nursery.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Hours of administration of Visitor Centre and Gift Shop	3,000-3,100	3,000-3,100	3,000-3,100
• Number of acreages preserved and protected in partnership with the National Trust	65	65	65
• Number of specialist gardens	6-8	6-8	6-8
• Number of special events	3	3	3
• Number of visitor center displays	2	2	2
• Number of workshops organized	2	2	2
QUALITY			
• Preservation and maintenance of plants, trails and gardens in accordance with established guidelines	100%	100%	100%
• Documented and labelled plant collection	100%	100%	100%
• Special events organized by qualified personnel	100%	100%	100%
• Safety standards in accordance with Agriculture or Department of Environment regulations	100%	100%	100%
TIMELINESS			
• Open to the public daily 9:00am to 5:30pm	100%	110%	110%
• Special events available as agreed by appointment	100%	100%	100%
LOCATION			
• North Side, Grand Cayman	100%	100%	100%
COST	**$1,000,000**	**$1,000,000**	**$850,000**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population. • A Diversified, Resilient Economy that Supports Prosperity and Innovation • A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture			

TBD 4	Management of Cayman Islands Craft Market

DESCRIPTION

Organize, promote, administer, and execute the Cayman Craft Market as a venue for local artisans and musicians to exhibit and sell their products and crafts to visitors. The Cayman Craft Market will promote on-island offerings and provide an outlet for native arts and crafts.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of applications processed or amended	10 - 15	10 - 15	10 - 15
• Number of vendors and artists coordinated	25 - 35	25 - 35	25 - 35
• Number of inspections of supply and quality of products	230 - 250	230 - 250	230 - 250
• Number of craft market buildings, tents, and landscaping maintained	1	1	1
• Number of special events organized when not operated as a market	1 - 3	1 - 3	1 - 3
QUALITY			
• Ensure vendor compliance with code of conduct	95 – 100%	95 – 100%	95 – 100%
• Scrutinize applications for proper products criteria	95 – 100%	95 – 100%	95 – 100%
• Ensure quality presentation	95 – 100%	95 – 100%	95 – 100%
• Adherence to good public safety practices	100%	100%	100%
• Meet required standard of hygiene for the facilities events organized by qualified personnel	100%	100%	100%
TIMELINESS			
• Events and activities are arranged by October of each year	95 – 100%	95%	95%
• Open to the public daily 9:00am to 5:30pm	95 – 100%	95%	95%
LOCATION			
• George Town, Grand Cayman	100%	100%	100%
COST	**$150,000**	**$150,000**	**$140,000**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population.
- A Diversified, Resilient Economy that Supports Prosperity and Innovation
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

TBD 5	Management of the Hell Geological Site		
DESCRIPTION To preserve and protect the natural resources of the attraction for the enjoyment of both residents and tourists, manage rental agreements for the operation of the on-site gift shops, oversee the general upkeep of the site, including buildings and restroom facilities, and the monitoring of visitors.			

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of rental agreements managed	3	3	3
• Number of buildings and landscaping maintained	2	2	2
• Number of acres of natural resources preserved and protected	1.44	1.44	1.44
QUALITY			
• Rental agreements signed by authorized personnel and meets contractual agreements	100%	100%	100%
• Adherence to good public safety practices	100%	100%	100%
• Preservation and maintenance of property in accordance with established guidelines	100%	100%	100%
TIMELINESS			
• The site is open to the public daily	100%	100%	100%
LOCATION			
• West Bay, Grand Cayman	100%	100%	100%
COST	**$50,000**	**$50,000**	**$40,000**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population.
- A Diversified, Resilient Economy that Supports Prosperity and Innovation
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands National Attractions Authority for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided quarterly to the Minister for Tourism and Trade Development by the Cayman Islands National Attractions Authority. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of the month following the invoice date.

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CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

The Cayman Islands National Attractions Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands National Attractions Authority shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Tourism and Trade Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Attractions Authority will be delivered for the 2026 and 2027 financial years.

Honourable Gary Rutty, MP
Minister for Tourism and Trade Development
On behalf of Cabinet

Chairman of the Board

Cayman Islands National Attractions Authority

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS NATIONAL INSURANCE COMPANY LIMITED

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

The Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands National Insurance Company Limited have agreed that the Cayman Islands National Insurance Company Limited will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Insurance Company Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Insurance Company Limited during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Insurance Company Limited during the 2026 and 2027 financial years are documented below.

CIN 1	**Health Insurance Seamen and Veterans**		
DESCRIPTION Provision of Health Insurance for Seamen and Veterans (Cayman Islands local health providers excluding tertiary care).			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Total number of insured persons fully paid by Cabinet (avg) • Total number of insure persons – premiums partially paid by Cabinet (Veterans)	987 5	981 5	992 5
QUALITY • All eligible Seamen, Veterans and their dependents are insured who met the definition under the Health Insurance Act, and as maintained by the Ministry of Finance	98 -100%	98 -100%	98 -100%
TIMELINESS • Insurance cards issued within 15 days of notification of eligibility • Insurance claims (clean claims) processed within 30 days	98-100% 100%	98-100% 100%	98-100% 100%
LOCATION • Grand Cayman, Cayman Brac and Little Cayman			
COST– Determined by the monthly premium rate multiplied by the number of insured: (see Monthly Premium Rates below)	**$18,813,384**	**$19,906,416**	**$16,334,072**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

	Monthly Premium Rates		
	2025	**2026**	**2027**
Fully paid by Cabinet	$1,349	$1,581	$1,683
Partially paid by Cabinet	$1,235	$1,467	$1,569

3. PAYMENT ARRANGEMENTS

Cabinet will pay the CINICO for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided monthly to the Minister for Finance and Economic Development by the CINICO. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days following the invoice date.

The estimated amount of each invoice for outputs to be delivered during the year is outlined in the following table. This is only an estimate and the actual value will vary dependent on the number of Seafarer and Veterans enrolled.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
CIN 1	1,567,782	1,567,782	1,567,782	1,567,782	1,567,782	1,567,782	1,567,782

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	1,567,782	1,567,782	1,567,782	1,567,782	1,567,782	**18,813,384**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
CIN 1	1,658,868	1,658,868	1,658,868	1,658,868	1,658,868	1,658,868	1,658,868

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	1,658,868	1,658,868	1,658,868	1,658,868	1,658,868	**19,906,416**
TOTAL (12 Months)						

IN SIGNING THIS AGREEMENT

Cayman Islands National Insurance Company Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands National Insurance Company Limited shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Finance and Economic Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Insurance Company Limited will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Finance and Economic Development
On behalf of Cabinet

Chairman of the Board
Cayman Islands National Insurance Company Limited

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS NATIONAL INSURANCE COMPANY LIMITED

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

The Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands National Insurance Company Limited have agreed that the Cayman Islands National Insurance Company Limited will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Insurance Company Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Insurance Company Limited during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Insurance Company Limited during the 2026 and 2027 financial years are documented below.

CIN 2	Health Insurance for Civil Servant Pensioners		
DESCRIPTION Provision of Health Insurance for Civils Servant Pensioners and their dependants.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Total number of insured persons (Insured = Enrollees + Dependents)	2,770-2,825	2,825-2,825	2,700-2,770
QUALITY • All eligible pensioners and dependents are insured who are deemed eligible by the Public Service Pensions Board (PSPB) and the Portfolio of the Civil Service (POCS). • As PSPB and POCS have accountability for the eligible members it is important that they update changes accurately and timely.	98 -100%	98 -100%	98 -100%
TIMELINESS • Subject to PSPB updating eligibility in a timely manner, insurance cards issued within 15 days.	98-100%	98-100%	98-100%
LOCATION • Grand Cayman, Cayman Brac and Little Cayman	100%	100%	100%
COST – Determined by the monthly premium rate multiplied by the number of insured: (see Monthly Premium Rates table below)	**$58,751,700**	**$64,012,261**	**$50,704,402**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

	Monthly Premium Rates		
Age range	**2025**	**2026**	**2027**
Under 18	$ 294	$ 314	$ 339
18-29 yrs	$ 471	$ 501	$ 540
30-39 yrs	$ 606	$ 646	$ 695
40-49 yrs	$ 797	$ 850	$ 915
50-59 yrs	$ 1,260	$ 1,360	$ 1,464
60 – 64 yrs	$ 1,451	$ 1,547	$ 1,665
65 – 69 yrs	$ 1,906	$ 1,793	$ 1,930
70 – 74 yrs	$ 1,906	$ 2,164	$ 2,329
75 yrs & over	$ 1,906	$ 2,550	$ 2,745

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands National Insurance Company Limited for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided monthly to the Portfolio of the Civil Service (POCS) by the Cayman Islands National Insurance Company Limited. The invoice will contain sufficient evidence of the outputs delivered for the POCS to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days following the invoice date.

The estimated amount of each invoice for outputs to be delivered during the year is outlined in the following table. This is only an estimate and the actual value will vary dependent on the number of Pensioners enrolled.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
CIN 2	4,895,975	4,895,975	4,895,975	4,895,975	4,895,975	4,895,975	4,895,975

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	4,895,975	4,895,975	4,895,975	4,895,975	4,895,975	**58,751,700**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
CIN 2	5,334,355	5,334,355	5,334,355	5,334,355	5,334,355	5,334,355	5,334,355

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	5,334,355	5,334,355	5,334,355	5,334,356	5,334,356	**64,012,262**
TOTAL (12 Months)						

IN SIGNING THIS AGREEMENT

Cayman Islands National Insurance Company Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands National Insurance Company Limited shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Finance and Economic Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee’s own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee’s obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

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The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Insurance Company Limited will be delivered for the 2026 and 2027 financial years.

Franz Manderson, MBE, Cert Hon., J.P.
Deputy Governor
On behalf of Cabinet

Chairman of the Board
Cayman Islands National Insurance Company Limited

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS NATIONAL MUSEUM

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and the Cayman Islands National Museum have agreed that the Cayman Islands National Museum will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Museum is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Museum during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied, if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Museum during the 2026 and 2027 financial years are documented below.

CINM 1	Collection and Preservation of Significant Material Evidence

DESCRIPTION

Collection and preservation of material evidence significant to our Caymanian culture, history and heritage, including:

- Collection, documentation, preservation of cultural objects and accoutrements.
- Protection and scientific research of Caymanian artefacts.
- Management of public access to Museum collections and materials of Caymanian heritage.
- Management of public access to library materials

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of new artifacts collected and processed	25-50	25-50	450-500
• Number of new accessions registered	25-50	20-40	20-40
• Accessioned objects reverified, photographed and assessed	2,000-3,000	2,000-3,000	N/A
• Collectors Systems Database reviewed and updated	12,000-12,050	12,000-12,100	N/A
• General care and preservation of all the Museum's collections	12,000-12,050	12,000-12,100	11,500-12,000
• Number of artifacts conserved	10-20	10-20	50-100
• Number of artifacts de-accessioned	1-5	1-5	1-5
• Collections reviewed and interpreted for exhibition and publication	100-500	100-500	N/A
• Research into cultural heritage topics	3-6	3-6	1-5
• Reports, podcast, films and lectures on cultural heritage	2-6	2-6	1-6
• Staff trained in collections care	2-4	2-4	N/A
QUALITY			
• Managed in accordance with the Collections Management Policy, AAM Code of Ethics, SHA Code of Ethics. Standards set by the following Standing Professional Committees: AAM Curators Committee, Registrars Committee, ICOM/ ICCROM/ ICOMOS	100%	100%	100%
• Managed in accordance with internal policies and procedures established for acquisition, conservation, curation and exhibition	100%	100%	100%
• Research conducted with due professional care as established in the Museum written Collections Management Policy	100%	100%	100%
• Revised Collections Management Policy drafted, adopted and implemented			
TIMELINESS			
• Collections and accessions registered and processed upon receipt	100%	100%	100%
• Preservation of collections ongoing with register updated monthly	100%	100%	N/A
• Data processed at site visits minimum twice annually	100%	100%	N/A
• Research into cultural heritage topics for reports, podcasts, films or other media matters twice annually	100%	100%	N/A
• Documentary research/field work completed in 6-8 weeks	100%	100%	N/A
• Staff training completed in 2 weeks			

LOCATION • Grand Cayman	100%	100%	100%
COST	**$174,859**	**$174,859**	**$154,124**
RELATED BROAD OUTCOME: • A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture			

CINM 2	**Museum Facilities, Exhibitions and Displays**

DESCRIPTION

Public access to and educational services from, displays, exhibitions, library, publications, research collections and programmes of the Cayman Islands National Museum including:

- Providing museum facilities, exhibitions, displays and general public access to them
- Provision of a land–based Maritime Heritage Trail
- Provision of restaurants, shops and other facilities for the use by the public and in furtherance of the mission and purposes of the Cayman Islands National Museum
- Liaising with local and international groups having similar objectives, for loan or exchange of artefacts and exhibits, and the exchange of knowledge and information

MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Permanent cultural history exhibition	1	1	1
• Permanent natural history exhibition	1	1	1
• Permanent Old Gaol exhibition	1	1	1
• Traveling exhibition	1	1	1
• Special displays and exhibitions	4-6	4-6	4-6
• Protection and security for:	18,000-25,000	22,500-30,000	15,000-20,000
• Visitors	12,000-12,050	12,000-12,100	12,000
• Artifacts	3	3	3
• buildings (restaurant, shop and other facilities)	2	2	2
• Update land–based maritime heritage trail	18,000-25,000	18,000-25,000	10,000-15,000
• Number of visitors to the museum and shop	50-100	50-100	50-100
• Number of tours	5-20	5-20	5-20
• Number of library users	1-5	1-5	1-5
• Number of researchers accessing research collections	50-100	50-100	75-150
• Number of participants in programs	1	1	1
• Membership plan that offers a range of benefits	4-8 weeks	4-8 weeks	4-8 weeks
• Number of weeks staff are available to participate in conferences, meetings, delivering speeches and lectures			
• Number of responses to public enquiries	30-50/month	30-50/month	30-50 per day
• Number of special events and activities	5-12	5-12	5-12
• Newsletters	12	12	4-6
• Social media posts	5-7/week	5-7/week	N/A

QUALITY			
• Exhibitions and displays to accepted international museum standards as set by the National Association of Museum Exhibitions, Smithsonian Guidelines for Accessible Exhibition Design, ICOM, AAM	100%	100%	100%
• Professional standards of protection and security including a fully implemented disaster/ emergency preparedness plan and full insurance	100%	100%	100%
• Facilities maintained and managed in accordance with international standards, best practice and internal policies and standards	80-100%	80-100%	80%
• Visitorship and programme participation reflects a healthy balance between residents and tourists, with appropriate diversity in each group	80-100%	80-100%	N/A
• New technologies are used in exhibitions and programmes where appropriate and feasible	80-100%	80-100%	N/A
• Visitors, users of services and participants in programmes demonstrate satisfaction/positive experience through feedback mechanisms	80-100%	80-100%	N/A
TIMELINESS			
• Permanent exhibitions are maintained annually	100%	100%	100%
• One travelling exhibition annually	100%	100%	100%
• Security provided hourly via electronic and manned services	100%	100%	100%
• Responses to public enquiries within 48 hours	100%	100%	100%
• Newsletters issued monthly	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$681,629**	**$681,629**	**$600,797**

RELATED BROAD OUTCOME:

- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

CINM 3	Services to Support the Ministry, Cabinet and Other Departments

DESCRIPTION

Provision of administrative services to support the Ministry:

- Direct, manage and assist the Cayman Islands National Museum to fulfil its mission and purposes
- Support Government's request for information to further the cultural well–being of the Cayman Islands
- Provide feedback to the Ministry in regards to national cultural heritage policies, programmes and plans
- Reporting and other documentation provided as requested by the Ministry, Cabinet and other Government Departments.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Replies to questions from Ministry (for Cabinet, Legislative Assembly and others)	2–15	2–15	2–15
• Respond to stakeholder queries	3-6	3-6	1–10
• Information requests	25–50	25–50	25–50
• Monthly reports	12	12	4/1
• Quarterly reports	4	4	1–6
• Annual report and financials	1	1	1
• Briefings for meetings	2-4	2-4	1-6
• Specified and additional papers	N/A	N/A	1-6
QUALITY			
• All papers will define issues clearly and succinctly, with the nature and scope of the issues being clear, and have recommendations which are unambiguous	100%	100%	100%
• All replies to questions, correspondence and reports must be comprehensive and accurate and to professional standards	100%	100%	100%
TIMELINESS			
• Reports due within timeframes established	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$155,432**	**$155,432**	**$136,999**

RELATED BROAD OUTCOME:

- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands National Museum for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice, quarterly reports and supporting monthly reports, provided to the Minister for Youth, Sports, Culture and Heritage, by the Cayman Islands National Museum.

The invoice and supporting reports must contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
			252,980			252,980	

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
		252,980			252,980	**1,011,920**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
			252,980			252,980	

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
		252,980			252,980	**1,011,920**
TOTAL (12 Months)						

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Cayman Islands National Museum undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Museum will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

Chairman of the Board
Cayman Islands National Museum

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS NATIONAL SQUASH ASSOCIATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands National Squash Association have agreed that the Cayman Islands National Squash Association will deliver and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Squash Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Squash Association during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Squash Association during the 2026 and 2027 financial years are documented below.

CSQ 1	**Sports Programmes**			
DESCRIPTION Provision of sports programmes in squash.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of sports programmes: initiation, development, performances and high performances		4	4	4
• Number of reports (4 quarterly plus 1 annual)		5	5	5
• Audited Financials and Management Letter		1	1	1
• Meeting and Workshops		4	4	-
• Number of Child Safeguarding workshops attended		1	1	-
QUALITY				
• Sports programmes guided by the Technical Director and should include training system, plan, development and macrocycle		90-100%	90-100%	90 –100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry		100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor/ Firm		100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CINSA's Strategic Plan, WSF standards and in collaboration with the Department of Sports		100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.		100%	100%	100%

TIMELINESS			
• Sports Programmes ongoing throughout the year	90-100%	90-100%	90-100%
• Reports to be provided quarterly and annually within 30 days	100%	100%	100%
• Draft Financial Statements to be provided within 6 months after year-end date	100%	100%	100%
• Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted	100%	100%	100%
• AGM's held annually and approved minutes provided within 1 month of the AGM date	100%	100%	100%
• Collaborative Meetings are to be held twice a year	100%	100%	100%
• At least one development workshop to be hosted before December 31, 2026/2027	100%	100%	100%
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands National Squash Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands National Squash Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands National Squash Association fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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IN SIGNING THIS AGREEMENT

The Cayman Islands National Squash Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands National Squash Association shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

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Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Squash Association will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Islands National Squash Association

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS NETBALL ASSOCIATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Netball Association have agreed that the Cayman Islands Netball Association will deliver and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Netball Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Netball Association during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Netball Association during the 2026 and 2027 financial years are documented below.

NET 1	Sports Programmes			
DESCRIPTION Provision of sports programmes in netball.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of sports programmes: initiation, development, performances and high performances		4	4	4
• Number of reports (4 quarterly plus 1 annual)		5	5	5
• Audited Financials and Management Letter		1	1	1
• Meeting and Workshops		4	4	-
• Number of Child Safeguarding workshops attended		1	1	-
QUALITY				
• Sports programmes guided by the Technical Director and should include training system, plan, development and macrocycle of activities		100%	100%	90 –100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry.		100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm		100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CINA's Strategic Plan, WN standards and in collaboration with the Department of Sports.		100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.		100%	100%	100%
TIMELINESS				
• Sports Programmes ongoing throughout the year		100%	100%	100%
• Reports to be provided quarterly and annually within 30 days		100%	100%	100%
• Draft Financial Statements to be provided within 6 months after year-end date		100%	100%	100%
• Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted		100%	100%	100%
• AGM's held annually and approved minutes provided within 1 month of the AGM date		100%	100%	100%
• Collaborative Meetings are to be held twice a year		100%	100%	100%
• At least one development workshop to be hosted before December 31, 2026/2027		100%	100%	100%
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.		100%	100%	100%

LOCATION • Cayman Islands	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Netball Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands Netball Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Netball Association fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Cayman Islands Netball Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Netball Association shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Netball Association will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

FCrooks
Chairman of the Board
Cayman Islands Netball Association

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS OLYMPIC COMMITTEE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Olympic Committee have agreed that the Cayman Islands Olympic Committee will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Olympic Committee is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Olympic Committee during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Olympic Committee during the 2026 and 2027 financial years are documented below.

COC 1	**Sports Programmes**		
DESCRIPTION • Provision of services to coordinate the attendance and enhance the performance of generally Caymanian athletes at Olympic sanctioned events and the development of Olympic Sports and provision of services as the National Olympic Committee.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Coordination of attendance at multi–sport games	1-2	2-4	3
• Coordination of National Anti–Doping organization (NADO)	1	1	1
• Number of reports (2 half-year plus 1 annual)	3	3	3
• Audited Financials and Management Letter	1	1	1
• Annual General Meeting	1	1	1
• Number of Child Safeguarding workshops attended	1	1	-
QUALITY			
• Rules and standards of play in keeping with those of the International Olympic Committee	90–100%	90–100%	90–100%
• NADO to operate in accordance with the UNESCO Convention on Doping in Sport and the World Anti–Doping Agency (WADA)	100%	100%	100%
• Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor/ Firm	100%	100%	100%
• AGM Minutes must be submitted to the Ministry	100%	100%	100%
• The Olympic Committee and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.	100%	100%	100%
TIMELINESS			
• Multi-sport games - TBD	100%	100%	100%
• Reports to be submitted June and December of each financial year and an annual report at end of year.	100%	100%	100%
• Draft Financial Statements to be provided within 6 months after year-end date	100%	100%	100%
• Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed. Permission must be provided for the Ministry to contact Auditors for any areas of concern noted	100%	100%	100%
• AGM's held annually and approved minutes provided within 1 month of the AGM date	100%	100%	100%
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	100%	100%	100%

LOCATION • Cayman Islands	100%	100%	100%
COST	**$89,125**	**$89,125**	**$89,125**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Olympic Committee for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided semi–annually to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands Olympic Committee. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with semi-annual invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Olympic Committee fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Semi-annual invoices should be submitted within one month following the end of each six-month period, except for the period ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Olympic Committee undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Olympic Committee shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Olympic Committee will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Islands Olympic Committee

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS RED CROSS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Red Cross have agreed that the Cayman Islands Red Cross will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Red Cross is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Red Cross during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Cross Cayman Islands Branch during the 2026 and 2027 financial years are documented below.

NGS 4	HIV/AIDS and First Aid Education Programmes		
DESCRIPTION The Cayman Islands Red Cross Health Care Education Programme to increase safe sex practices among youth between the ages of 13 – 19 years old by providing information and education about the means of transmitting and preventing the spread of HIV/AIDS and other Sexually Transmitted Diseases. Mitigating the effect of childhood emotional abuse on sexual behaviour, such as early initiation of sexual behaviour, engagement in transactional sex and risky sexual behaviour.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of courses	6	9	3
QUALITY • Programmes are delivered by trained educators that meet the standards of International Federation of Red Cross and Red Crescent Society, UNAIDS, and World Health Organization	100%	100%	100%
TIMELINESS • Programmes are ongoing:(a report will be submitted one week after the end of each quarter)	90-100%	90-100%	90-100%
LOCATION • Cayman Islands	100%	100%	100%
COST	**$40,000**	**$40,000**	**$39,325**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Red Cross for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment and Sustainability by the Cayman Islands Red Cross. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Cayman Islands Red Cross undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Red Cross shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Health, Environment and Sustainability to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Red Cross will be delivered for the 2026 and 2027 financial years.

Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet

Chairman of the Board
Cayman Islands Red Cross Cayman

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN ISLANDS VOLLEYBALL FEDERATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Volleyball Federation have agreed that the Cayman Islands Volleyball Federation will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Volleyball Federation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Volleyball Federation during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Volleyball Federation during the 2026 and 2027 financial years are documented below.

CVF 1	**Sports Programmes**		
DESCRIPTION Provision of sports programme in volleyball.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of sports programmes: initiation, development, performances, high performances.	4	4	1
• Events (NORCECA, CAZOVA)	2	2	2
• Number of reports (4 quarterly plus 1 annual)	5	5	5
• Audited Financials and Management Letter	1	1	1
• Meetings and Workshops	4	4	1
• Number of Child Safeguarding workshops attended	1	1	-
QUALITY			
• Sports programmes guided by the Technical Director and should include training system, plan, development and macrocycle	90–100%	90–100%	90–100%
• Reports to be done in accordance with the criteria and/or templates provided by the Ministry	100%	100%	100%
• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor/ Firm	100%	100%	100%
• Annual General Meetings (AGM's) should be transparent and minutes must be provided to the Ministry. Collaborative meetings are to be held with Ministry/Department of Sports personnel. Development workshops in line with CIVF's Strategic Plan, FIVB standards and in collaboration with the Department of Sports	100%	100%	100%
• The National Association and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.	100%	100%	100%

TIMELINESS • Sports programmes ongoing throughout the year • Reports to be provided quarterly and annually within 30 days • Draft Financial Statements to be provided within 6 months after year-end date • Audited Financial Statements and any Management Letter must be provided within 1 month after report date or date signed • Permission must be provided for the Ministry to contact Auditors for any areas of concern noted • AGM's held annually and approved minutes provided within 1 month of the AGM date • Collaborative Meetings are to be held twice a year • At least one development workshop to be hosted before December 31, 2026/2027 • Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	90–100% 100% 100% 100% 100% 100% 100% 100% 100%	90–100% 100% 100% 100% 100% 100% 100% 100% 100%	90–100% 100% 100% 100% 100% 100% 100% 100% 100%
LOCATION • Grand Cayman and Cayman Brac	100%	100%	100%
COST	**$150,000**	**$150,000**	**$150,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages • Efficient, Effective, Accountable and People-Centred Public Services			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Volleyball Federation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the Cayman Islands Volleyball Federation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

Services must be delivered in a timely and complete manner, with quarterly invoices and performance reports submitted as outlined in the Purchase Agreement.

If the Cayman Islands Volleyball Federation fails to deliver the contracted services within the specified contract period, the Ministry is not required to pay for any services that were not performed or documented within the designated timeframe.

Quarterly invoices should be submitted within three months following the end of each quarter, except for the quarter ending December 31st, for which the invoice must be submitted by June 30 of the following year.

The Ministry has no obligation to pay invoices submitted past these deadlines, regardless of whether the services were performed, and assumes no liability for any future payments on invoices submitted after the specified timeframes.

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Cayman Islands Volleyball Federation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Islands Volleyball Federation shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Volleyball Federation will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

President
Cayman Islands Volleyball Federation

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN LEARNING CENTRE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Cayman Learning Centre have agreed that Cayman Learning Centre will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Learning Centre is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Learning Centre during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman Learning Centre during the 2026 and 2027 financial years are documented below.

CLC 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	1-25	1-25	1-10
• Approximate number of students enrolled in Secondary Education	1-25	1-25	1-10
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Learning Centre for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Cayman Learning Centre. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

IN SIGNING THIS AGREEMENT

Cayman Learning Centre undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Learning Centre shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Learning Centre will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Carrie Preston
Head of School
Cayman Learning Centre

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN NATIONAL CULTURAL FOUNDATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman National Cultural Foundation have agreed that the Cayman National Cultural Foundation will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman National Cultural Foundation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman National Cultural Foundation during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location, and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied, if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Cayman National Cultural Foundation during the 2026 and 2027 financial years are documented below.

NCF 1	Arts and Cultural Preservation, Documentation and Promotion		
DESCRIPTION • Property management of the Mind's Eye site – Miss Lassie's Cottage and the Duplex unit for conservation, preservation and education • Management of Miss Lassie's art collection – Approximately 140 original pieces • National Arts and Culture Awards programme and production • Manage the Helen Harquail Cultural Resource Library to include developing and acquiring new literary works/cultural journals and newsletters published • The Artist-in Residence Program			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
Mind's Eye, the Visionary World of Gladwyn K Bush (Miss Lassie's House);			
• Property management	1	1	1
• Number of inspections by preservation specialist	1	1	1
• Number of visitors to the property	800	800	800
• Number of related education tours	-	-	10
• Ongoing conservation requirements	1	1	12
National Collection of GK Bush artworks:			
• Number of works in the collection	126	126	126
• Number of inspections by art conservationist	1	1	1
• Number of exhibitions	-	-	12
National Arts and Culture Awards programme and production	1	-	1
Heritage and Cultural Research Programme resources	-	-	12
Helen Harquail Cultural Resource Library:			
• Archive management and access	-	-	1
• Number of titles/materials available for public access	-	-	600
• Number of new materials added/developed	-	-	3
• Number of new literary works/cultural journals and newsletters published	-	-	-
Artist/Scholar-in Residence Research programme	-	-	2

QUALITY			
• Conserve and preserve the art on the interior surfaces and on the windows and doors of Miss Lassie's house	100%	100%	100%
• Make further restorations and repairs to Miss Lassie's house and grounds to international heritage standards	100%	100%	100%
• Maintained paintings in a stable environment to international standards for art collections	100%	100%	100%
• Facilitate annual inspections by an art conservationist/restoration expert, who will prepare a report regarding their condition	100%	100%	100%
• NACA promotions and nominations reviewed, and winners selected by panel of experienced persons from leading cultural agencies in relevant fields	100%	100%	100%
• Execution of Heritage and Cultural Research Programming	100%	100%	100%
• Care and management of library materials	100%	100%	100%
• CNCF produced publications to be reflective and inclusive of a range of local artists/and cultural organizations	100%	100%	100%
• Artist-in-Residence promotions and selection one - three times per annum	100%	100%	100%
TIMELINESS			
• Conservation, maintenance and protection of the Mind's Eye property (weekly review, annual conservation)	100%	100%	100%
• GK Bush Collection Inspection	100%	100%	100%
• National Arts and Culture Awards Programme (annual)	100%	100%	100%
• Heritage and Cultural Research Programme (ongoing/weekly)	100%	100%	100%
• Public Access to Library (daily)	100%	100%	100%
LOCATION			
• Mind's Eye (Miss Lassie's House)	100%	100%	100%
• FJ Harquail Cultural Centre	100%	100%	100%
COST	**$247,613**	**$217,613**	**$108,873**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

NCF 2	Cultural Festivals, International Cultural Presentations, and Local Cultural Partnerships

DESCRIPTION

- Hosting/sharing the Caymanian arts and culture events, such as, GIMISTORY, CAYFEST and/or at overseas arts and culture conferences/seminars
- Support for the presentation of performing arts events, including at least one locally created theatrical production
- Support for Resident Companies and Cultural Partnerships
- Cultural Sector Advocacy
- Administration of CIG approved funding for other Government-supported festivals and carnivals, including the Cayman Carnival.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
Gimistory			
• Number of district presentations	5	5	7
• Number of culinary competitions	1	1	1
CayFest and/or arts and culture festivals/conferences/seminars			
• Number of national/international arts and culture events hosted or attended/number of papers presented	2	3	3-5
Number of CNCF-Supported productions presented	1	1	2
Support for Resident Companies and Cultural Partnerships			1
• I-kind or discounted venue use for approved cultural partners	2	2	5
• Promotional support for cultural partners	-	-	On demand
Cultural sector advocacy	1	1	1
Cayman Carnival			
• Number of consolidated carnivals for which funding is to be administered	1	1	3
QUALITY			
Gimistory/CayFest			
• Professional standards of production are applied	100%	100%	100%
• Professional / experienced performers/presenters should be selected based on approved criteria	100%	100%	100%
• Events/conferences/seminars relevant to the Caymanian context and/or the work of the Cultural Foundation, as approved by Board	100%	100%	100%
Cayman Carnival			
• CNCF to monitor organizers achievement of key performance indicators	100%	100%	100%
Partnerships managed professionally and executed and supported in a timely manner	100%	100%	100%
Cultural Sector Advocacy adhering to international standards and local laws and policies	100%	100%	100%

TIMELINESS			
• Cayman Islands arts and culture festival(s) produced / presented (twice annually)	100%	100%	100%
• Events / Conferences / Seminars presented at /attended (quarterly)	100%	100%	100%
• Cayman Carnival (thrice annually)	100%	100%	100%
• Advocacy completed in a time sensitive manner (needs basis	100%	100%	100%
LOCATION			
• FJ Harquail Cultural Centre	100%	100%	100%
• Various indoor and outdoor venues in Grand Cayman and Cayman Brac	100%	100%	100%
• Locations in the Cayman Islands and overseas	100%	100%	100%
COST	**$330,539**	**$365,539**	**$333,468**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

NCF 3	Management of Operations and Maintenance of FJ Harquail Cultural Centre (FJHCC)

DESCRIPTION

- Actively promote the use of the FJ Harquail Cultural Centre (FJHCC), which fulfills the function of the national theatre of the Cayman Islands and is held in trust for the people of the Cayman Islands for the staging of plays, concerts, conferences, receptions and other events
- Manage rentals and maintain the physical plant to a high standard

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Health and safety inspections of the FJHCC	1	1	1
• Number of rentals of the FJHCC	200	200	120
• Mechanical systems upkeep and repairs	1	1	Ongoing
QUALITY			
• Facilities maintained to a high standard to ensure compliance with fire, health and other safety regulations, as confirmed by annual inspection by Fire Department, Environmental Health and other services	100%	100%	100%
• Regular maintenance inspections of site via detailed checklist	100%	100%	100%
• Regular grounds maintenance via professional landscapers	100%	100%	100%
• Customer satisfaction with the maintenance and facilities offered at the venue via audience surveys and client feedback	100%	100%	100%
• Productions developed and executed to a high professional standard with professional technical and front-of-house support for stage productions at all Harquail and Studio Theatre events	100%	100%	100%
TIMELINESS			
• Available for rental	100%	100%	100%
• Site maintenance inspections (weekly)	100%	100%	100%
• Health and safety inspections of the FJHCC	100%	100%	100%
• Annual venue upgrades and deep cleaning (annually)	100%	100%	100%
• Management of Facility Rentals (daily)	Ongoing	Ongoing	Ongoing
• Support for Stage Productions (weekly)	As needed	As needed	As needed
LOCATION			
• The FJ Harquail Cultural Centre (Harquail and Studio Theatres)	100%	100%	100%
• Off-site venues	100%	100%	100%
COST	**$453,612**	**$453,612**	**$395,320**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

NCF 4	Training and Support for Artistic Development

DESCRIPTION

- Provision of training programmes in the performing, visual and/or literary arts, and the creative industries in the form of workshops, screening, seminars or residencies for local performers, teachers and students
- Administration of Artistic Grants and other assistance to individuals and groups to facilitate opportunities for artists to explore, practice, share, learn and benefit from their work.
- Promotion of Cayman Creative Sector locally and internationally
- Management of Creative Sector database

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Workshops in Traditional, Visual, Literary and/or Performing Arts	1-5	1-5	10
• Artistic Grants Awarded	10-15	10-15	16-20
• Promotion of Cayman Creative sector	-	-	10
• Management of Creative Sector database	1	1	1
• Internships	1	1	1
QUALITY			
• Workshops to be taught by professional tutors or other talented persons with expertise in relevant disciplines	100%	100%	100%
• Award of scholarships and grants based on merit to individuals, and/or organizations based on determined criteria	100%	100%	100%
• Professional execution of sector promotion	100%	100%	100%
• Professional database management	100%	100%	100%
TIMELINESS			
• Workshops held at regular intervals	100%	100%	100%
• Grants opportunities promoted, reviewed and awarded	100%	100%	100%
• Ongoing development and management of national database, and sector promotion (weekly)	100%	100%	100%
LOCATION			
• Harquail Theatre	100%	100%	100%
• Studio Theatre	100%	100%	100%
• Other venues in the Cayman Islands	100%	100%	100%
• Virtual/online	100%	100%	100%
COST	**$149,722**	**$149,722**	**$266,437**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

NCF 5	Youth Arts Programming		
DESCRIPTION • Provision of youth programmes involving the artistic disciplines of drama, dance, traditional arts and crafts, storytelling and music • Provision of Caymanian cultural and heritage resources and related teaching materials for school sector • Support for the National Children's Festival of the Arts and National Curriculum implementation			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025-** **12-Month** **Forecast**
QUANTITY			
• Number of courses/workshops/field trips	-	-	10
• Number of public performances resulting from courses workshops	-	-	2
• Number of summer arts camps	1	1	1
• Provision of school and teaching resources	-	-	12
• NCFA and Curriculum Support	1	1	1
QUALITY			
• Classes/programmes are delivered by qualified tutors in the respective field	100%	100%	100%
• Students and youth to have a variety of learning opportunities and experiences aimed at developing skills in and appreciation for arts and culture via workshops	100%	100%	100%
• Students and youth to have a variety of learning opportunities via a camp experience	100%	100%	100%
• Membership on the NCFA Committee and expertise provided	100%	100%	100%
• Creation of quality and curriculum-informed related resources	100%	100%	100%
TIMELINESS			
• Courses/workshops (monthly or on a needs basis)	100%	100%	100%
• Performances (July and December)	0%	0%	100%
• Summer Arts Camp (July)	100%	100%	100%
• Provision of resources (ongoing/on demand)	100%	100%	0%
• NCFA Committee (Q4 and Q1)	100%	100%	100%
LOCATION			
• Harquail Theatre	100%	100%	100%
• Studio Theatre	100%	100%	100%
• Mind's Eye Centre	100%	100%	100%
• Local Schools	100%	100%	100%
• Other venues in Grand Cayman and Cayman Brac	100%	100%	100%
• Online	100%	100%	100%
COST	**$218,764**	**$218,764**	**$56,152**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages • A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman National Cultural Foundation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice, quarterly reports and supporting monthly reports, provided to the Minister for Youth, Sports, Culture and Heritage, by the Cayman National Cultural Foundation.

The invoice and supporting reports must contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
NCF 1 -	350,062.5			350,062.50			350,062.50

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
NCF 1 - 5			350,062.50			**1,400,250**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
NCF 1 -	351,312.5			351,312.50			351,312.50

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
NCF 1 - 5			351,312.50			**1,405,250**
TOTAL (12 Months)						

IN SIGNING THIS AGREEMENT

The Cayman National Cultural Foundation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman National Cultural Foundation shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman National Cultural Foundation will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

Stephen Price
Chairman of the Board
Cayman National Cultural Foundation

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMAN PREP AND HIGH SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Cayman Prep and High School have agreed that Cayman Prep and High School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Prep and High School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Prep and High School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Cayman Prep and High School during the 2026 and 2027 financial years are documented below.

CPS 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	300-500	300-500	300-500
• Approximate number of students enrolled in Secondary Education	300-500	300-500	300-500
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Prep and High School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Cayman Prep and High School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

IN SIGNING THIS AGREEMENT

Cayman Prep and High School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Cayman Prep and High School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2027 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Prep and High School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Cayman Prep and High School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CAYMANIAN LAND AND SEA COOPERATIVE SOCIETY LIMITED

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Caymanian Land and Sea Cooperative Society Limited have agreed that the Caymanian Land and Sea Cooperative Society Limited will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Caymanian Land and Sea Cooperative Society Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Caymanian Land and Sea Cooperative Society Limited during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Caymanian Land and Sea Cooperative Society Limited during the 2026 and 2027 financial years are documented below.

LSC 1	**Management of Small Business Development**		
DESCRIPTION Management assistance for small business development within the tourism industry. Services include: • Receipt and dispatching of pre-booked tours • Administrative matters pertaining thereto including liaising with cruise ship representatives, fundraising, human resources, marketing, banking, disbursements to all operators and vendors • Corporate matters and all other matters relative thereto			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of members consisting of boat owners, taxi drivers, owners of water-sports businesses, retailers, taxi and tour services, and tourism related businesses	50-100	50-100	60
• Number of active members	30-45	30-45	30
• Number of land tours organized	500-700	500-700	400
• Number of sea tours organized	300-400	300-400	300
• Number of transfers organized	175-275	175-275	200
• Average number of tours per taxi/bus operator	30-45	30-45	30
• Average number of tours per boat operator	15-20	15-20	15
• Average number of transfers per taxi/bus operator	10-15	10-15	10
• Number of tourism sub-sector represented	10	10	10
QUALITY			
• Quarterly reports will provide accurate, relevant and timely information	100%	100%	100%
• Tourism career activities will be accurate and relevant to audience	100%	100%	100%
TIMELINESS			
• Members queries answered within 24 hours, within the hour if urgent	100%	100%	100%
• General reports issued as required	100%	100%	100%
• Quarterly financial reports provided to Ministry of Tourism and Trade Development within 30 days of end of quarter	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$230,000**	**$230,000**	**$230,000**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • A Diversified, Resilient Economy that Supports Prosperity and Innovation • A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Caymanian Land and Sea Cooperative Society Limited for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Tourism and Trade Development by the Caymanian Land and Sea Cooperative Society Limited. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Caymanian Land and Sea Cooperative Society Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Caymanian Land and Sea Cooperative Society shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Tourism and Trade Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Caymanian Land and Sea Cooperative Society Limited will be delivered for the 2026 and 2027 financial years.

Honourable Gary Rutty, MP
Minister for Tourism and Trade Development
On behalf of Cabinet

Chairman of the Board
Caymanian Land and Sea Cooperative Society Limited

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CHILDREN AND YOUTH SERVICES FOUNDATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Children and Youth Services Foundation have agreed that the Children and Youth Services Foundation will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Children and Youth Services Foundation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Children and Youth Services Foundation during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Children and Youth Services Foundation during the 2026 and 2027 financial years are documented below.

CAY 1	Children and Youth Services (CAYS) Foundation

DESCRIPTION

Children and Youth Services (CAYS) Foundation manages and operates the Frances Bodden Children's Home (FBCH), Bonaventure Children's Home (BCH) and Phoenix House (PH).

CAYS offer a 24-hour, year-round service to look after young people experiencing challenges in their lives. Referrals come via the Department of Children and Family Services (DCFS) who work with families in the community. CAYS will agree to accept young people into their care in one of three ways. In exceptional and limited circumstances, a voluntary placement can be agreed on a short-term basis (usually not longer than 3 to 4 weeks) between the respective family, DCFS and CAYS Foundation with the emphasis being on agreement from all parties. DCFS can seek to mandate that a young person is received into care by achieving a Care and Protection order through the family court system and going on to refer the child with CAYS. Young adults who are dealt with through the Youth Justice Court can be remanded into the care of CAYS Foundation on a Youth Rehabilitation Order.

In line with international best practice, CAYS will adopt a trauma informed approach to looking after its young people regardless of whatever legislative avenue has brought them in to care. The foundation of this approach being the provision of a safe environment, predictable structure, rules, routines, and nurturing relationships with professional care staff. The aim of CAYS Foundation is to equip its young people with effective coping strategies to manage any challenges, support to build and maintain family relationships where possible, and to support the reintegration of the young person back into the community whether to live with their family or independently as a young adult. While the Foundation is not an educational CAYS Foundation will young people's engagement in mainstream Education and any alternative educational provisions the Ministry or Department of Education offers, through providing transportation and working in partnership with the various educational institutes in Cayman.

CAYS foundation will be flexible and dynamic in the use of its facilities to meet the needs of the young people referred. They will cater for both boys and girls between the ages of 12 and 18 years old and make use of the facilities to provide the best living environments based on the needs of the young people referred. CAYS Foundation will also provide secure care for young people who require it based on assessment from the courts and/ or the Department of Children Services that they meet the criteria of being at significant risk of harm or a significant risk to others.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of residential homes managed	6	6	4
• Number of placements for girls offered at Frances Bodden Children's Home	12	12	12
• Number of placements for boys offered at Frances Bodden Children's Home	8	8	8
• Number of placements offered for boys at Bonaventure Children Home	10	10	10
• Number of groups offered to residents per house, per month	8-10	8-10	8-10
• Number of family education groups offered per month	1	1	1

QUALITY • Percentage of children who have CAYS care plans developed • Percentage of residents who are actively engaged in their CAYS care plan as measured by achievement of their CAYS care plan goals • Number of young people with an active personal support plan • Number of young people with an active risk management plan • Responsible for conducting an annual financial audit, to cover each full fiscal year during the terms of this Agreement.	90 – 100% 50 – 70% 80 – 100% 80 – 100% 100%	90 – 100% 50 – 70% 80 – 100% 80 – 100% 100%	90 – 100% 50 – 70% 80 – 100% 80 – 100% -
TIMELINESS • CAYS care plans set within 72 hours of admission • Progress meetings up to date • Transition planning to begin within 6 months prior to transition out of residential home • Residential services are provided 24 hours per day, 7 days per week, 365 days per year	90 – 100% 90 – 100% 80 – 100% 80 – 100%	90 – 100% 90 – 100% 80 – 100% 80 – 100%	90 – 100% 90 – 100% 80 – 100% 80 – 100%
LOCATION • Frances Bodden Children Home: 112 Lottery Rd, Savannah, Cayman Islands • Bonaventure Children Home: 103 (B) Bonaventure Road Northwest Point Road, West Bay	100% 100%	100% 100%	100% 100%
COST	**$4,350,000**	**$4,350,000**	**$3,600,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Children and Youth Services Foundation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Social Development and Innovation by the Children and Youth Services Foundation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Children and Youth Services Foundation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

ANNUAL AUDIT REQUIREMENT

The Children and Youth Services Foundation agrees to engage an independent certified public accountant to conduct an annual financial audit in accordance with generally accepted auditing standards (GAAS). The audit is to cover each full fiscal year during the term of this Agreement. A copy of the final audit report, including any auditor's findings or management letters, are required to be provided to the Ministry within nine (9) months following the close of each fiscal year.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, it could potentially have an effect on future grant decisions to the Grantee.

Failure to provide the annual audit report as required may be deemed a material breach of this Agreement.

RIGHT TO AUDIT

The Grantee Children and Youth Services Foundation shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Children and Youth Services Foundation will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

Chairman of the Board
Children and Youth Services Foundation

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

CLEVER FISH SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Clever Fish School have agreed that Clever Fish School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Clever Fish School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Clever Fish School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Clever Fish School during the 2026 and 2027 financial years are documented below.

CFS 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	-	-	-
• Approximate number of students enrolled in Secondary Education	1-50	1-50	1-25
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Clever Fish School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Clever Fish School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Clever Fish School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Clever Fish School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Clever Fish School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Nicola Sowerby

Head of School
Clever Fish School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

CLIFTON HUNTER HIGH SCHOOL PTA

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that the Clifton Hunter High School PTA will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Clifton Hunter High School PTA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Clifton Hunter High School PTA during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Clifton Hunter High School PTA during the 2026 and 2027 financial years are documented below.

NGS 91	**Public School Meals Programme**			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		3,250-3,775	-	12,455
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$660,964**	**$0**	**$1,994,805**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay **Clifton Hunter High School PTA** for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the periods ending December 2026 and December 2027 to the Ministry of Education and Training by **Clifton Hunter High School PTA.** The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Clifton Hunter High School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government high schools	$4.00	$3.00	$7.00	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government high schools	$4.00	$3.00	$7.00	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Clifton Hunter High School PTA will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

The Clifton Hunter High School PTA undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Clifton Hunter High School PTA shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Clifton Hunter High School PTA will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Simone Scott
On behalf of the Clifton Hunter High School PTA

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

DUAL ENTRIES

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Dual Entries have agreed that Dual Entries will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Dual Entries is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Dual Entries during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Dual Entries during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme – Dual Entries			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		1,750-2,000	5,640	5,640
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$366,703**	**$0**	**$853,296**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay **Top Taste Restaurant** for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the six-month period ending 30 June 2026 to the Ministry of Education by **Top Taste Restaurant.** The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him or her that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at **Top Taste Restaurant** will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	Snack	Lunch	2 drinks
All government high schools	$4.00	$3.00	$7.00	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	Snack	Lunch	2 drinks
All government high schools	$4.00	$3.00	$7.00	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, **Top Taste Restaurant** will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

Dual Entries undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Dual Entries shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Dual Entries will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Ministry for Education and Training
On behalf of Cabinet

Wayne O'Connor
On behalf of Dual Entries

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

EMPLOYEE ASSISTANCE PROGRAMME

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Employee Assistance Programme have agreed that the Employee Assistance Programme will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Employee Assistance Programme is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Employee Assistance Programme during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Employee Assistance Programme during the 2026 and 2027 financial years are documented below.

EAP 1	**Employee Assistance Programme**		
DESCRIPTION Provision of counselling, consultation and training services to managers, employees and their families.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Counseling sessions provided • Managers / employees trained	1,800-2,200 575-675	1,800-2,200 575-675	1,800-2,200 550-650
QUALITY • Managers/employees rating training effective. Copies of quality assurance survey summaries of all trainings to be provided	90-100%	90-100%	90-100%
TIMELINESS • Counselling commenced within four working days of request • Training provided in accordance with timetable agreed with Training Service Manager	100% 100%	100% 100%	100% 100%
LOCATION • Grand Cayman – In person / Virtual • Cayman Brac and Little Cayman – Virtual	100% 100%	100% 100%	100% 100%
COST: $65 per employee **Estimated Number of employees covered:** **2026 – 4999** **2027 - 5100**	**$324,935**	**$331,500**	**$306,605**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Employee Assistance Programme for delivery of the outputs described in Section 2 of this Agreement.

Payment will be made on the basis of an invoice provided monthly to the Hon. Deputy Governor by the Employee Assistance Programme. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Employee Assistance Programme undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Employee Assistance Programme shall establish and maintain a reasonable accounting system that enables the Grantor Portfolio of Civil Service to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Employee Assistance Programme will be delivered for the 2026 and 2027 financial years.

Franz Manderson, MBE, Cert Hon., J.P.
Deputy Governor
On behalf of Cabinet

Chairman of the Board
Employee Assistance Programme

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

FIRST BAPTIST CHRISTIAN SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and First Baptist Christian School have agreed that First Baptist Christian School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of First Baptist Christian School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by First Baptist Christian School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by First Baptist Christian School during the 2026 and 2027 financial years are documented below.

FBS 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	100-250	100-250	100-200
• Approximate number of students enrolled in Secondary Education	10-50	10-50	10-30
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the First Baptist Christian School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the First Baptist Christian School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

IN SIGNING THIS AGREEMENT

First Baptist Christian School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee First Baptist Christian School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the First Baptist Christian School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Ministry for Education and Training
On behalf of Cabinet

Head of School
First Baptist Christian School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

FOOD FOR THOUGHT PROFESSIONAL CATERERS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

4. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Food for Thought Professional Caterers will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Food for Thought Professional Caterers is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Food for Thought Professional Caterers during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

5. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Food for Thought Professional Caterers during the 2026 and 2027 financial years are documented below.

NGS 91	**Public School Meals Programme**			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		75 -95	-	90
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$19,440**	**$0**	**$0**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

6. PAYMENT ARRANGEMENTS

Cabinet will pay Food for Thought Professional Caterers for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for six-month period ending 30 June 2026 to the Ministry of Education and Training by Food for Thought Professional Caterers. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Layman Scott High School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	Snack	Lunch	2 drinks
All government high schools	$4.00	$3.00	$7.00	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	Snack	Lunch	2 drinks
All government high schools	$4.00	$3.00	$7.00	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Food for Thought Professional Caterers will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

Food For Thought Professional Caterers undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Food for Thought Professional Caterers shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee’s own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee’s obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Food for Thought Professional Caterers will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Wayne O'Connor
On behalf of the Food for Thought Professional Caterers

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

FOOTSTEPS SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Footsteps School have agreed that Footsteps School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Footsteps School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Footsteps School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Footsteps School during the 2026 and 2027 financial years are documented below.

FSS 1	Primary and Secondary Education by Private Schools			
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of assisted schools		1	1	1
• Approximate number of students enrolled in Primary Education		50-100	50-100	50-100
• Approximate number of students enrolled in Secondary Education		10-50	10-50	10-50
QUALITY All assisted schools must:				
• Be registered and in good standing with the Education Council		100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised		100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training		100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans		100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions		100%	100%	100%
TIMELINESS				
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training		100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested		100%	100%	100%
LOCATION				
• Grand Cayman		100%	N/A	100%
COST		**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Footsteps School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Footsteps School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90.909**
TOTAL (12 Months)						**90.909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90.909**
TOTAL (12 Months)						**90.909**

IN SIGNING THIS AGREEMENT

Footsteps School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Footsteps School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Footsteps School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Footsteps School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

GENDER EQUALITY CAYMAN

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Gender Equality Cayman have agreed that Gender Equality Cayman will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Gender Equality Cayman is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Gender Equality Cayman during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Gender Equality Cayman during the 2026 and 2027 financial years are documented below.

GEC 1	Provision of Seminars, Workshops, or Training Sessions on Issues of Diversity within the Workplace		
DESCRIPTION Learning opportunities for organisations / companies, leaders, Human Resource Professionals and members of the general public to obtain knowledge and skills to address gender diversity within the workplace.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of seminars/workshops or training sessions provided, on issues of Diversity within the Workplace, offered to at least 20 participants per session; on behalf of or under the auspices of the Gender Affairs Unit	4	N/A	N/A
QUALITY • Appropriately designed and well-presented sessions • Sessions provided by qualified, trained persons with relevant skills	100% 100%	N/A N/A	N/A N/A
TIMELINESS • Sessions offered at least twice in every 6 months of the year	100%	N/A	N/A
LOCATION • Cayman Islands	100%	N/A	N/A
COST	**$14,000**	**$0**	**$0**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

GEC 2	Workplace Diversity Survey and Report		
DESCRIPTION Country- wide poll conducted through a Diversity in the Workplace Survey in order to obtain data on perceptions, trends and practices with regards to gender diversity in workplaces, across various sectors.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Design and Distribution of a Diversity in the Workplace Survey	N/A	1	1
• Production of the State of Diversity in the Cayman Islands Workforce Report utilising findings from the Survey	N/A	1	1
QUALITY			
• Relevant and appropriately designed survey	N/A	100%	100%
• Survey designed and analysed by qualified, trained persons with relevant skills	N/A	100%	100%
• Survey and Report distributed widely	N/A	100%	100%
• Report is to contain relevant and significant facts and findings, and presented in an appropriate, reader- friendly format	N/A	100%	100%
TIMELINESS			
• Survey to be conducted within the first 6 months of the year	N/A	100%	100%
• Report to be completed within the last 6 months of the year	N/A	100%	100%
LOCATION			
• Cayman Islands	N/A	100%	100%
COST	**$0**	**$14,000**	**$14,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Gender Equality Cayman for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided half-yearly / once every six months to the Minister for Social Development and Innovation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Gender Equality Cayman undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Gender Equality Cayman shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than fifteen (15) working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where Agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Gender Equality Cayman will be delivered for the 2026 and 2027 financial periods.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

Chairperson of the Board
Gender Equality Cayman

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

GRACE CHRISTIAN ACADEMY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Grace Christian Academy have agreed that Grace Christian Academy will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Grace Christian Academy is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Grace Christian Academy during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Grace Christian Academy during the 2026 and 2027 financial years are documented below.

GCA 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	50-100	50-100	50-100
• Approximate number of students enrolled in Secondary Education	50-100	50-100	50-100
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Grace Christian Academy for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Grace Christian Academy. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Grace Christian Academy undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Grace Christian Academy shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee’s own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee’s obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Grace Christian Academy will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Grace Christian Academy

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

HEALTH SERVICES AUTHORITY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Judicial Administration have agreed that the Health Services Authority will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial periods.

The purpose of the document is to ensure that the performance expected of the Health Services Authority is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Health Services Authority during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial periods.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Health Services Authority during the 2026 and 2027 financial years are documented below.

HEA 8	**Autopsies, Coroner and Other Related Services**		
DESCRIPTION Autopsies and Coroner Services and other related services.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of autopsies, coroner, and other related services	60-100	60-100	60-100
• Number of Psychological Evaluations ordered	30-50	30-50	30-50
• Number of psychological Reports	30-50	30-50	30-50
• Number of neuropsychological/psychological Testing	30-50	30-50	30-50
• Number of Psychiatry Evaluations Ordered	20-30	20-30	20-30
• Number of Psychiatry Reports	20-30	20-30	20-30
• Number of Psychiatry Testing	20-30	20-30	20-30
• Number of Court Testimony (Coroners)	60-100	60-100	60-100
• Number of Medical Testimony	50-80	50-80	50-80
QUALITY			
• In accordance with standard industry professional practice.	100%	100%	100%
TIMELINESS			
• Throughout the year	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$327,600**	**$334,152**	**$312,000**
RELATED BROAD OUTCOME: • Efficient, Effective, Accountable and People-Centred Public Services			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Judicial Administration for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to Judicial Administration by the Health Services Authority**.** The invoice will contain sufficient evidence of the outputs delivered for the Chief Justice to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Health Services Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Health Services Authority shall establish and maintain a reasonable accounting system that enables the Grantor Judicial Administration to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Judicial Administration will be delivered for the 2026 and 2027 financial years.

Honourable Margaret Ramsay-Hale
Chief Justice of the Cayman Islands
On behalf of Cabinet

Chairman of the Board
Health Services Authority

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

HEALTH SERVICES AUTHORITY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Health Services Authority (HSA) have agreed that the HSA will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the HSA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the HSA during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Health Services Authority during the 2026 and 2027 financial years are documented below.

HSA 1	Medical Care for Beyond Insurance Coverage/Un-insured Children			
DESCRIPTION Provision of medical care for beyond insurance coverage/ un-insured children which includes General Practice, Specialist clinic visits, emergency medical care, diagnostic and therapeutic support services, and inpatient care for children 18 years of age or younger.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of emergency visits to Accident and Emergency		1,400 - 1,800	1,400 - 1,800	1,800
• Number of visits to General Practitioner		2,418 - 3,750	2,418 - 3,750	3,750
• Number of Specialist Clinic visits		2,257 - 3,500	2,257 - 3,500	3,500
QUALITY				
• Percentage of compliance with internal quality review programme		95%-100%	95%-100%	95%
• Percentage of parents satisfied with the service		95%-100%	95%-100%	95%
TIMELINESS				
• Emergency services available 24 hrs. per day, 365 days per year		100%	100%	100%
• Outpatient visits scheduled on average within two weeks of request		95%-100%	95%-100%	95%
• Elective inpatient admissions scheduled within two weeks of request		95%-100%	95%-100%	100%
LOCATION				
• Grand Cayman and Cayman Brac		95%-100%	95%-100%	100%
COST		**$1,675,000**	**$1,708,500**	**$2,584,340**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 2	Medical Care for Uninsured/Underinsured Pregnant Women		
DESCRIPTION Provision of medical care for Caymanian (including spouse of Caymanian) uninsured/under insured pregnant women which includes Specialist Clinic visits, emergency medical care, diagnostic and therapeutic support services, and inpatient care.			

MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Total number of antenatal visits	2,000 – 2,500	2,000 – 2,500	2,208
QUALITY			
• Percentage of pregnant women booking before 16 weeks gestation (as reported per annum)	90% - 100%	90% - 100%	95%
• Percentage of pregnant women with at least 8 antenatal visits (as reported per annum)	90% - 100%	90% - 100%	99%
TIMELINESS			
• Availability of appointment as per protocol	98% - 100%	98% - 100%	100%
LOCATION			
• Grand Cayman and Cayman Brac	100%	100%	100%
COST	**$200,000**	**$204,000**	**$277,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages

HSA 3	Postnatal and Family Planning Services to Uninsured/Under-Insured Caymanians		
DESCRIPTION Provision of Postnatal and Family Planning Services to uninsured/under insured Caymanians (including spouses of Caymanians) beyond insurance coverage. The service provides clinic visits, family planning services and methods.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Total number of postnatal clinic visits (OB/GYN)	500 – 850	500 – 850	708
• Total number of family planning clinic visits (OB/GYN)	400 – 600	400 – 600	520
QUALITY			
• Percentage compliance with internal quality review programme (periodic audits)	95% - 100%	95% - 100%	95%
• Percentage of satisfied clients with the service (periodic survey)	95% - 100%	95% - 100%	100%
TIMELINESS			
• Availability of appointments as per protocol	95% - 100%	95% - 100%	95%
LOCATION			
• Grand Cayman and Cayman Brac	100%	100%	100%
COST	**$125,000**	**$127,500**	**$154,904**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

HSA 7	Medical Care for Indigents		
DESCRIPTION Provision of Medical care to Indigent patients which includes: • Primary care • Secondary care services • Dental and mental health care			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of emergency visits to Accident and Emergency	3,000 – 4,000	3,000 – 3,500	3,440
• Number of GP clinic visits	12,000 – 16,000	12,000 – 16,000	14,590
• Number of specialist clinic visits	8,000 – 11,000	3,000 – 5,136	9,954
• Number of dialysis patient treatment sessions	2,500 – 4,500	2,500 – 4,500	3,154
• Number of in-patient days	5,000 – 7,000	5,000 – 7,000	5,642
• Number of dental clinic visit	1,000 – 1,500	1,000 – 1,500	1,644
• Number of Inpatient admissions	700 - 850	700 - 850	720
QUALITY			
• Percentage of patients satisfied with the service	95% - 100%	95% - 100%	95%
• Emergency services available 24 hrs. per day, 365 days per year	100%	100%	100%
• Outpatient visits scheduled on average within two weeks of request	95% - 100%	95% - 100%	95%
• Elective inpatient admissions scheduled within two weeks of request	95% - 100%	95% - 100%	95%
TIMELINESS			
• Percentage of patients seen in GP within 30 minutes of apt. time	75% - 80%	75% - 80%	75%
• Percentage of patients seen in SPC within 30 minutes of apt. time	75% - 80%	75% - 80%	75%
• Percentage of patients seen in Dental Clinic within 30 minutes of apt. time	75% - 80%	75% - 80%	75%
LOCATION			
• Cayman Islands Hospital, Faith Hospital, and District Clinics (the latter for outpatients only)	100%	100%	100%
COST	**$28,300,000**	**$25,300,000**	**$34,122,766**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

HSA 11	School Health Nursing Services		
DESCRIPTION Provision of health education, screening and immunization services at all schools and treatment of minor ailments in school-based clinics.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of school nurse clinic sessions	2,000 – 3,000	2,000 – 3,000	2,500
• Number of school health screening sessions	550 – 1000	550 – 1000	700
• Number of health education sessions	200 – 400	200 – 400	300
• Number of children	5,000 – 6,500	5,000 – 6,500	5,000
QUALITY			
• Percentage of school aged children fully immunized as per National Immunization Schedule	95% - 100%	95% - 100%	95%
TIMELINESS			
• Percentage of students assessed prior to school entry per school year (September-July)	90% - 100%	90% - 100%	100%
LOCATION			
• **School nursing service**--School Health Centres (John Gray and Clifton Hunter High Schools) full time nurse; Red Bay Primary – twice weekly; George Town Primary – twice weekly; Savannah Primary – twice weekly; Prospect Primary-twice weekly; Private schools –twice weekly, Lighthouse School weekly. Sir. John A Cumber Primary twice weekly; Theoline McCoy twice weekly, East End Primary twice weekly, Edna Moyle NS primary twice weekly.	95% - 100%	95% - 100%	95% - 100%
COST	**$1,100,000**	**$1,100,00**	**$1,100,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: Required funding to deliver the programme without incurring a loss. Scope increased to include additional schools

HSA 12	Dental Services to Children and Special Needs Population			
DESCRIPTION Provision of routine dental care at the clinics and hospitals. Service includes: • Examinations, restorative care, preventive care, extractions and specialist referrals. • Oral Hygiene /oral health promotion in the form of videos, handouts, lectures and demonstrations. • Dental screening and epidemiology. • Arranging and carrying out general anaesthetic sessions.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of dentist clinic sessions		1,900 – 2,000	1,900 – 2,000	1,950
• Number of hygienist clinic sessions		700 – 1,000	700 – 1,000	800
• Number of school dental therapist sessions		1,500 – 2,000	1,500 – 2,000	1,530
• Number of children under this output		5,000 – 7,000	5,000 – 7,000	5,500
• Number of OR sessions		50 – 100	50 – 100	80
QUALITY				
• Percentage compliance with clinical quality programs.		95% - 100%	95% - 100%	100%
• Percentage of clients satisfied with the service (periodic survey twice yearly)		95% - 100%	95% - 100%	100%
• Percentage of OR sessions completed		95% - 100%	95% - 100%	95% - 100%
• Percentage of children with toothache seen within 24 hours		95% - 100%	95% - 100%	100%
TIMELINESS				
• Percentage of clinics held as per schedule		90% - 100%	90% - 100%	95%
• Percentage new school entrants screened each year		95% - 100%	95% - 100%	100%
• Percentage of children with toothache who are seen within 24 hours		95% - 100%	95% - 100%	100%
LOCATION				
• This service is provided at our school clinics and the dental clinics at Cayman Islands Hospital, Bodden Town and West Bay dental clinics, Clifton Hunter High School, John Cumber Primary, Savannah, George Town Primary and Prospect Primary		95% - 100%	95% - 100%	100%
COST		**$1,400,000**	**$1,400,000**	**$1,400,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 21	Medical Services in Cayman Brac and Little Cayman		
DESCRIPTION • Maintenance of health care facilities in Cayman Brac and Little Cayman. • Provision of public health, mental health, specialist services and pre-hospital emergency care (ambulance service).			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Maintenance of facilities including utilities for Faith Hospital, Dental Clinic and Little Cayman Clinic	3	3	3
• Total number of public health visits	1,000 – 2,000	1,000 – 2,000	1,391
• Total number of Specialist clinic visits	5,000 – 6,000	5,000 – 6,000	5,343
• Total number of mental health visits	1,800 – 3,000	1,800 – 3,000	2,500
• Total number of ambulance calls, patient transport and home visits	500 – 1,000	500 – 1,000	750
QUALITY			
• Emergency services available 24 hours per day	100%	100%	100%
• Percentage of school aged children fully immunized as per National Immunization Schedule	90% - 100%	90% - 100%	95%
• Percentage of infants (<5yrs) fully immunized as per National Immunization Schedule	95% - 100%	95% - 100%	98%
TIMELINESS			
• Outpatient visits scheduled on average within one week of request	95% - 100%	95% - 100%	95%
• Elective Inpatient admissions scheduled within two weeks of request	95% - 100%	95% - 100%	100%
LOCATION			
• Health Service Authority facilities on Cayman Brac and Little Cayman	100%	100%	100%
COST	**$4,161,000**	**$4,161,000**	**$4,161,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: Costs include clinical support from teams on Grand Cayman. Patient load not adequate to supplement cost of both facilities without an increased subvention.

HSA 23	Ambulance Services		
DESCRIPTION Provision of 24 hours a day pre-hospital emergency care and non-emergency transport for residents and visitors in Grand Cayman.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Total number of emergency and non-emergency calls	10,000 -21,000	10,000 -21,000	19,926
• Total number of transport refusal	400 – 600	400 – 600	400
• Total number of response stations maintained	4	4	4
QUALITY			
• All vehicles and equipment check thoroughly daily (as per protocol) for roadworthiness and operational effectiveness	100%	100%	95%
TIMELINESS			
• Unit responded within 1.5 to 2 minutes of call (unless unit on another call)	100%	100%	95%
• All Emergency Calls for service will receive a response time of 8 minutes (8:59) or less 90% of the times, within their coverage area	90%	90%	90%
• All patients requiring cardiac resuscitation will have the cardiac monitor applied within 3 minutes of arrival (driven by early access defibrillation when warranted)	100%	100%	100%
LOCATION			
• Station at West Bay Clinic, Grand Cayman	100%	100%	100%
• Station at North Side Clinic, Grand Cayman	100%	100%	100%
• George Town Hospital, Grand Cayman	100%	100%	100%
• Station located near Eastern Districts*	100%	100%	100%
COST	**$3,716,000**	**$3,716,000**	**$3,716,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: Output scope expanded to cover EMS station serving the Eastern districts, Providing over 7k non-emergency patient transport. EMS rates have not increased since 2002/2003

HSA 28	Mental Health Services			
DESCRIPTION Provide adult residents and visitors of the Cayman Islands with 24-hour inpatient and outpatient mental health services. Providing mental health/status assessments and treatment of patients referred for care of psychiatric disorders, diagnostic testing, and psychological consultation. Consultation with other Government departments and assessment and management of acute exacerbation of symptoms.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of beds		8	8	8
• Number of patients		100 – 200	100 – 200	132
• Number of patient days		3,800 – 5,000	3,800 – 5,000	4,600
• Number of diagnostic tests		200	200	150
• Number of patient days for clients detained under involuntary status (Mental Health Act, Remand)		500 – 1,000	500 – 1,000	900
• Number of visits to Day Centre		800 – 1,600	800 – 1,600	1,557
• Number of Clients using Day Centre		250 – 350	250 – 350	280
• Number of Outpatient Clinic visits		8,000 – 11,000	8,000 – 11,000	9,900
• Number of home visits		1,400 – 1,800	1,400 – 1,800	1,400
QUALITY				
• Average length of stay in hospital (days)		15 – 20	15 – 20	18
• Percentage of patients requiring re-admission for the same condition within three days of discharge		<20%	<20%	<20%
• Percentage compliance with an internal clinical quality review program		95% - 100%	95% - 100%	95%
TIMELINESS				
• Percentage of patients seen within 12 hours of emergency call		100%	100%	100%
• Percentage of admissions accepted within one hour of notification		75% - 80%	75% - 80%	76%
• Percentage of patients seen within 30 minutes. of apt time		95% - 100%	95% - 100%	<95%
• Percentage of patients who receive appointments within 72 hours of request		95% - 100%	95% - 100%	95%
LOCATION				
• George Town Hospital, Mental Health In-Patient and Out-Patient Units, Grand Cayman		100%	100%	100%
COST		**$5,835,000**	**$5,835,000**	**$4,335,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

Note: HSA 47 has now been merged with HSA 28 ($4.3 M plus $1.5M appropriated respectively in 2026-2027) to better cover the spectrum of needs related to adult mental health

HSA 31	Services at Bodden Town Health Centre

DESCRIPTION

Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunization), pharmacy services, health education, nutrition counselling and communicable disease surveillance.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of Doctor clinic session	450 – 500	450 – 500	450
• Number of Nurse's Clinic sessions	1,800 - 2,400	1,800 - 2,400	1,900
• Number of Pharmacist clinic sessions	400 – 700	400 – 700	1,000
• Number of Child Health clinic sessions	150 – 250	150 – 250	200
• Number of Postnatal clinic sessions	80 – 100	80 – 100	100
○ Mothers	80 – 100	80 – 100	96
○ Babies - Pediatrician	80 – 100	80 – 100	96
○ Babies - Public Health Nurse	18 – 20	18 – 20	20
• Number of Nutrition counseling sessions	80 – 90	80 – 90	78
• Number of Physicians Home visit sessions	350 – 450	350 – 450	300
• Number of Nurse home visits	140 – 200	140 – 200	200
• Number of Postnatal home visits	5 – 8	5 – 8	8
• Number of community health education sessions conducted			
QUALITY			
• Percentage of infants fully immunized against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenzae B (annual data)	90% - 100%	90% - 100%	90%
• Percentage of postnatal mothers with at least two home visits	90% - 100%	90% - 100%	95%
• Percentage of clients satisfied with the service (periodic survey—twice yearly)	80% - 90%	80% - 90%	80%
TIMELINESS			
• Monday and Thursday 8:30 a.m. – 9:00 p.m.	98% - 100%	98% - 100%	100%
• Tuesday, Wednesday, and Friday 8:30 a.m. - 4:30 p.m., Sat. 8:30 a.m. - 12:00 p.m.	98% - 100%	98% - 100%	100%
• General Practitioner Service Monday, Wednesday, Thursday and Friday	98% - 100%	98% - 100%	100%
LOCATION			
• Bodden Town Health Centre	100%	100%	100%
COST	**$250,000**	**$250,000**	**$250,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages

Note: Request reflects growth in patient load due to population growth in the Bodden Town/Newlands community which the clinic serves

HSA 32	Services at East End District Health Centre			
DESCRIPTION Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunization), pharmacy services, health education, nutrition counselling and communicable disease surveillance.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of Doctor clinic sessions		250 – 300	250 – 300	290
• Number of Nurse Clinic sessions		600 – 950	600 – 950	850
• Number of Pharmacist clinic sessions		250 – 400	250 – 400	350
• Number of Child Health clinic sessions		40 – 50	40 – 50	45
• Number of Nutrition counseling sessions		25 – 40	25 – 40	30
• Number of Physicians Home visit sessions		80 – 90	80 – 90	85
• Number of Nurse home visits		350 – 450	350 – 450	200
• Number of community health education sessions conducted		4 - 6	4 - 6	12
QUALITY				
• Percentage of infants fully immunized against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)		90% - 100%	90% - 100%	90%
• Percentage of clients satisfied with the service (periodic survey—twice yearly)		98% - 100%	98% - 100%	98%
TIMELINESS				
• Monday – Friday 8:30 a.m. – 4:30 p.m.		98% - 100%	98% - 100%	98% - 100%
• Saturday 8:30 a.m. – 12:00 p.m.		98% - 100%	98% - 100%	98% - 100%
• General Practitioner Service - Monday and Thursday		98% - 100%	98% - 100%	98% - 100%
LOCATION				
• East End Health Centre		100%	100%	100%
COST		**$100,000**	**$100,000**	**$100,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

Note: Growth in patient load and reflects the increased cost of the output (staff costs plus materials to deliver service

HSA 33	Services at North Side District Health Clinic			
DESCRIPTION Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunization), pharmacy services, health education, and communicable disease surveillance.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of Doctor clinic sessions		250 – 400	250 – 400	400
• Number of Nurse Clinic sessions		800 – 1,100	800 – 1,100	1,000
• Number of Pharmacist clinic sessions		25 – 50	25 – 50	35
• Number of Child Health clinic sessions		40 – 50	40 – 50	50
• Number of Nutritional Counselling		18 – 20	18 – 20	20
• Number of Physicians Home visit sessions		80 – 90	80 – 90	80
• Number of Nurse home visits		350 – 450	350 – 450	200
• Number of community health education sessions conducted		4 - 6	4 - 6	6
QUALITY				
• Percentage of infants fully immunized against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)		90% - 100%	90% - 100%	90%
• Percentage of clients satisfied with the service (periodic survey—twice yearly)		98% - 100%	98% - 100%	80%
TIMELINESS				
• Monday – Friday 8:30 a.m. – 4:30 p.m.		98% - 100%	98% - 100%	100%
• Saturday 8:30 a.m. – 12:00 p.m.		98% - 100%	98% - 100%	100%
• General Practitioner service on Tuesdays and Fridays		98% - 100%	98% - 100%	100%
LOCATION				
• North Side Health Centre		100%	100%	100%
COST		**$200,000**	**$200,000**	**$200,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

Note: Growth in patient load and reflects the increased cost of the output (staff costs plus materials to deliver service

HSA 34	Services at George Town District Health Centre		
DESCRIPTION Provision of primary health care services: routine medical and nursing care and pharmacy services, at George Town GP clinic, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunization) at Public Health clinic, health education, nutrition counselling and communicable disease surveillance.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of Doctor's clinic session	3,000 - 4,500	3,000 - 4,500	3,352
• Number of Nurse Clinic sessions	3,800 - 5,500	3,800 - 5,500	4,031
• Number of Pharmacist clinic sessions	-	-	-
• Number of Child Health clinic sessions	600 – 800	600 – 800	630
• Number of Antenatal (Midwife) clinic sessions	180 – 260	180 – 260	210
• Number of Postnatal clinic sessions			
○ Mothers	45 – 70	45 – 70	35
○ Babies—Pediatrician	25 – 30	25 – 30	16
○ Babies—Public Health Nurse	45 – 70	45 – 70	52
• Number of Nutrition counseling sessions	80 – 150	80 – 150	214
• Number of physicians Home visit sessions	200 – 250	200 – 250	300
• Number of Nurse home visit sessions	450 – 800	450 – 800	700
• Number of Nurse home visits	1,500 - 2,500	1,500 - 2,500	1,700
• Number of Postnatal home visits	400 – 750	400 – 750	700
• Number of community health education sessions conducted	140 - 200	140 - 200	140
QUALITY			
• Percentage of infants fully immunized against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenzae B (annual data)	90% - 100%	90% - 100%	95%
• Percentage of postnatal mothers with at least two home visits	90% - 100%	90% - 100%	80%
• Percentage of clients satisfied with the service (periodic survey—twice yearly)	80% - 90%	80% - 90%	80%
TIMELINESS			
• Monday - Friday 8:30 a.m. – 9:00 p.m.	98% - 100%	98% - 100%	98%
• Saturday 8:30 a.m. – 4:00 p.m.	98% - 100%	98% - 100%	95%
LOCATION			
• George Town Health Centre	100%	100%	100%
COST	**$3,026,000**	**$3,026,000**	**$3,026,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: Growth in patient load and increasing cost of output (staff costs plus materials to deliver service)

HSA 35	Services at West Bay District Health Clinic		
DESCRIPTION Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunization), pharmacy services, health education, and communicable disease surveillance.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of Doctor clinic sessions	250 – 300	250 – 300	250
• Number of Nurse Clinic sessions	600 – 900	600 – 900	800
• Number of Pharmacist clinic sessions	250 – 400	250 – 400	350
• Number of Child Health clinic sessions	40 – 50	40 – 50	50
• Number of Nutritional Counselling	18 – 20	18 – 20	20
• Number of Physicians Home visit sessions	80 – 90	80 – 90	80
• Number of Nurse home visits	350 – 450	350 – 450	400
• Number of community health education sessions conducted	4 - 6	4 - 6	6
QUALITY			
• Percentage of infants fully immunized against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)	90% - 100%	90% - 100%	90%
• Percentage of clients satisfied with the service (periodic survey—twice yearly)	98% - 100%	98% - 100%	80%
TIMELINESS			
• Monday – Friday 8:30 a.m. – 4:30 p.m.	98% - 100%	98% - 100%	100%
• Saturday 8:30 a.m. – 12:00 p.m.	98% - 100%	98% - 100%	100%
• General Practitioner service on Tuesdays and Fridays	98% - 100%	98% - 100%	100%
LOCATION			
• North Side Health Centre	100%	100%	100%
COST	**$500,000**	**$500,000**	**$0**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: Growth in patient load and reflects the increased cost of the output (staff costs plus materials to deliver service)

HSA 37	Geriatric Services			
DESCRIPTION To provide comprehensive health care to residents over the age of 59 years old who are uninsured or under insured or have exhausted their coverage.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of admissions (excluding Indigents)		350 – 450	350 – 450	402
• Number of inpatient days		2,000 – 3,000	2,000 – 3,000	2,454
• Number of outpatient visits (primary, specialist and dental)		7,000 - 7,500	7,000 - 7,500	7,317
• Number of prescriptions dispensed		3,500 – 4,000	3,500 – 4,000	3,829
QUALITY				
• Average Length of Stay (LOS)		4-7 days	4-7 days	5 days
• Readmissions within 1/52 with same diagnosis		<1%	<1%	1.40%
• Patient safety events		0%	0%	0%
• Average number of prescriptions/patients		1-5	1-5	5.99
TIMELINESS				
• Average time from decision to admission within two hours		95% - 100%	95% - 100%	95%
• Waiting time to SPC appointment less than four weeks		80% - 90%	80% - 90%	80%
• Outpatient visits scheduled on average within two weeks of request		90% - 100%	90% - 100%	90%
• Elective inpatient admissions scheduled within two weeks of request		100%	100%	100%
LOCATION				
• Cayman Islands		100%	100%	100%
COST		**$4,000,000**	**$4,080,000**	**$7,811,868**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 38	Medical Care for Chronic Ailments			
DESCRIPTION To provide care to Cayman residents with chronic non-communicable diseases who are either uninsured or under insured.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Patients seen with chronic non-communicable diseases		100 - 160	100 - 160	145
QUALITY • Percentage of chronic patients seen by a physician monthly • Percentage of patients seen by nutritionist monthly • Percentage of patients with blood studies completed monthly		100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS • Number of patients seen within 30 minutes of appointment		100%	100%	100%
LOCATION • Health Services Authority, Cayman Islands		100%	100%	100%
COST		**$1,360,000**	**$1,387,000**	**$3,473,224**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 39	Public Health Programmes			
DESCRIPTION Provision of administrative services for the Public Health programmes such as communicable disease surveillance and control, HIV/AIDS, Immunization, HIV/AIDS, Tobacco Control, Health Promotion programmes and their implementation.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of hours of administrative services		500 – 900	500 – 900	600
• Number of Communicable Disease reports compiled from eight sentinel sites		45 – 70	45 – 70	62
• Number of Press Release issued		15 – 30	15 – 30	18
• Number of antigens included in the vaccination programme		14 – 50	14 – 50	30
• Number of Community Health events organized, such as World Health Day and World AIDS Day		40 - 70	40 - 70	60
QUALITY				
• Programme documents and programme meet the quality review of Caribbean Public Health Agency CARPHA / Pan American Health Organization (PAHO)		95% - 100%	95% - 100%	95%
• Percentage of sites reporting weekly		95% - 100%	95% - 100%	95%
• Percentage of participants satisfied from health promotion events (average per survey respondents)		80% - 90%	80% - 90%	75%
TIMELINESS				
• Percentage Compliance with weekly surveillance reports to CARPHA		98% - 100%	98% - 100%	98%
• Percentage of Health Promotion sessions and events conducted as scheduled		95% - 100%	95% - 100%	95%
LOCATION				
• Services provided through Public Health Department at HSA and Health Centers George Town, West Bay, Bodden Town, East End, North Side and Cayman Brac		100%	100%	100%
COST		**$2,000,000**	**$2,000,000**	**$2,000,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 40	Medical Internship Programme			
DESCRIPTION Provision of medical internship at the Health Services Authority to strengthen the capacity building of the cadre of junior doctors, and to support and sustain clinical development through interaction with consultant level staff at the Health Services Authority.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of Interns		6	6	6
QUALITY • Programme satisfies the requirements of the Caribbean Association of Medical Council (CAMC)		100%	100%	100%
TIMELINESS • In accordance with CAMC's requirements		100%	100%	100%
LOCATION Grand Cayman		100%	100%	100%
COST		**$287,000**	**$287,000**	**$287,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 41	Public Health Investigations and Treatment of Communicable Diseases		
DESCRIPTION This includes provision of medical examinations or tests in the interest of the public health of these islands and medical care at Health Services Authority to clients with AIDS, Tuberculosis (including Direct Observation Therapy (DOT) for TB patients), Malaria or other communicable disease as certified by the Medical Officer of Health, as per the Health Fees Act and regulations.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Total Number PLWHA (persons living with HIV and AIDS) living on Island	90 – 95	90 – 95	73
• Number of PLWHA under HSA care (with HSA-PH card)	35 – 40	35 – 40	40
• Number of TB patients treated	1 – 5	1 – 5	3
• Number of Latent TB patients treated	1 – 5	1 – 5	4
• Number of TB investigations done	14 – 17	14 – 17	10
• Number of Malaria patients treated	1 – 5	1 – 5	1
• Number of patients admitted for Communicable Disease treatment as per the Act	1 – 5	1 – 5	4
• Number of HIV screening tests done through the screening programme	450 – 650	450 – 650	202
QUALITY			
• Percentage of TB patients that completed the full treatment protocol *	100%	100%	100%
• Percentage of contacts of TB patients that have been investigated *	100%	100%	100%
TIMELINESS			
• Emergency services available 24 hours per day	100%	100%	100%
• All patients needing an admission are admitted immediately	100%	100%	100%
• Percentage of patients commencing treatment within one week of diagnosis	100%	100%	100%
LOCATION			
• Grand Cayman and Cayman Brac	100%	100%	100%
COST	**$500,000**	**$500,000**	**$179,794**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

HSA 42	Provision of Antiretroviral Medication			
DESCRIPTION Provision of antiretroviral medication for People Living with HIV/AIDS ("PLWHA") and prophylaxis for uninfected partners.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of PLWHA under HSA care (with HSA-PH card)		35 – 40	35 – 40	40
• Number of persons on prophylactic treatment		12 – 15	12 – 15	6
QUALITY				
• Percentage of patients complying with antiretroviral regime		100%	100%	88%
TIMELINESS				
• Percentage PLWHA having quarterly reviews		100%	100%	88%
• Percentage of patients commencing treatment within one week of diagnosis		100%	100%	100%
LOCATION				
• Grand Cayman and Cayman Brac		100%	100%	100%
COST		**$492,000**	**$501,000**	**$330,090**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages				

HSA 43	Provision of Psychological Trauma Diagnosis and Treatment for Children

DESCRIPTION

Provision of psychological trauma services and psychological expertise in child sexual abuse treatment to the Cayman Islands Government Health Service. To provide high quality assessments, trauma related diagnoses, treatment planning and support for children who have been abused or who are at high risk for abuse. Works with other health care professionals and community partners to provide a comprehensive multi-disciplinary team approach to service user's care and treatment planning. To provide factual and evidence-based information to the community towards the reduction of child abuse and their role in providing a safe and nurturing environment for the healthy development of the Children of the Cayman Islands.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Total number of new child abuse cases referred per year	50 – 100	50 – 100	80
• At least one activity report per quarter to the Medical Director which shall include statistical data as well as any relevant activities for that month	10	10	4
• Facilitation of at least four public education events/ seminars per year that provide evidence-based information on child abuse prevention and/or creation of safer communities for the children of the Cayman Islands	20	20	10
• Completion of full trauma assessment reports for all new cases referred through the Family Support Unit	20 – 30	20 – 30	19
• Participation in at least one training per year focusing on development of international standard child trauma service provision for child abuse victims and their families	5 – 10	5 – 10	5
QUALITY			
• Percentage of children referred in writing, seen within four weeks of initial referral	100%	100%	80%
• Percentage of persons attending community trainings that provide written feedback on provided feedback forms indicating average or above satisfaction with the content of the training	50%	50%	17%
TIMELINESS			
• Available eight hours per day, five days per week	100%	100%	88%
• Available for special events/activities on weekends	100%	100%	85%
LOCATION			
• Grand Cayman	100%	100%	88%
COST	**$208,000**	**$208,000**	**$208,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages

HSA 44	Cancer Registry		
DESCRIPTION Collection, management, and analysis of cancer surveillance data for the Cayman Islands. The purpose of the Cayman Islands Cancer Registry is to gain the most accurate understating of cancer trends in the Cayman Islands population in order to learn how to best prevent and manage this disease of high public health significance.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Total number of new cancer cases registered per year	24 – 36	24 – 36	32
• At least one activity report per month to the Cancer Registry Board. This report shall include statistical data as well as any relevant activities for that month.	12	12	12
• Attendance at least four events per year through the Cayman Islands Cancer Society which provide the opportunity for cancer survivors to register	4 – 6	4 – 6	4
• Participation in at least one training per year focusing on cancer surveillance and cancer trends	1 – 2	1 – 2	1
QUALITY			
• Percentage of cancer surveillance data collected that meets the minimum requirements as set forth by the World Health Organization	100%	100%	100%
• Percentage of data collected of a high quality, free of errors and/or duplicates	100%	100%	100%
TIMELINESS			
• Available eight hours per day, five days per week	100%	100%	100%
• Available for special events/activities on weekends	50%	50%	50%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$136,000**	**$136,000**	**$136,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

HSA 45	Adolescent Mental Health Hub		
DESCRIPTION Provision of Mental Health Services to Adolescents (age 10 thru 20) thru the Mental Health Hub.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of Outpatient visits	2,000 – 3,000	2,000 – 3,000	2,500
• Diagnostic Services – Lab	150	150	93
• Diagnostic Services – Radiology	23	23	15
• Number of patients referred for admissions	100 – 150	100 –150	120
QUALITY			
• Percentage of compliance with internal quality review programme	95% - 100%	95% - 100%	95% - 100%
• Percentage of parents satisfied with the service	95% - 100%	95% - 100%	95% - 100%
TIMELINESS			
• Emergency services available 24 hrs. per day, 365 days per year	95% - 100%	95% - 100%	95% - 100%
• Outpatient visits scheduled on average within one week of request	95% - 100%	95% - 100%	95% - 100%
• Elective inpatient admissions scheduled within one week of request	95% - 100%	95% - 100%	95% - 100%
LOCATION			
• Health Services Authority, Grand Cayman	100%	100%	100%
COST	**$1,200,000**	**$1,200,000**	**$1,200,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: *Option to operate 24 hours - $2,744,540 (an additional $942,952 on the 2027 ask). A phased approach being pursed. 2026 will see a roll out of extended hours 8-11pm weekdays and in 2027 8-11 pm including weekends*

HSA 46	Provision of Molecular Biology Testing Services		
DESCRIPTION Provision of a Molecular Biology Laboratory testing services to introduce revolutionary technology in the local healthcare setting to advance Public Health surveillance. This will reduce reliance on international resources and expertise, mitigate transport risk for infectious disease samples, enable timelier decision making, and reduce cost.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Genetic and Genomic diagnosis of underlying cancer risk evaluation (Prostate, Breast and Ovarian, Pancreatic, Gastrointestinal hereditary cancer screening)	10 – 30	10 – 30	10
• Genomic surveillance and newborn screening for inborn (or hereditary) errors of metabolism.	50 – 75	50 – 75	75
• Medical Genetic testing for family planning and disease diagnosis	1 – 10	1 – 10	-
• Ataxia, G6PD, Cayman Cerebral Ataxia, etc.	1 – 10	1 – 10	-
• Clinical Microbiological sequencing for pathogen identification.	150 – 250	150 – 250	200
• Anti-microbial resistance (AMR) typing and surveillance.	1 – 10	1 – 10	-
• Mosquito-vector disease surveillance	50 – 100	50 – 100	80
• Coral and fish sequencing	1 – 10	1 – 10	-
• Enhanced gastrointestinal surveillance testing	100 – 200	100 – 200	150
• Respiratory pathogen surveillance testing	500 – 700	500 – 700	600
• Sepsis Blood Culture testing	1,800–2,500	1,800–2,500	1,800
• Pharmacogenomic testing	60–100	60–100	60
• High-Risk Human papilloma virus genotyping	900–1,100	900–1,100	1,000
• Sexual Health Testing (Brodest panel in Cayman)	1,500–2000	1,500–2000	1,600
QUALITY			
• Ensure Laboratory regional output and participation meet the quality review standards of Caribbean Public Health Agency (CARPHA), Pan American Health Organization (PAHO), and the United Kingdom Health Security Agency (UKHSA)	100%	100%	90%
TIMELINESS			
• Make available the results, analyses and where required, the data of Laboratory Services to the Ministry of Health	100%	100%	100%
LOCATION			
• George Town Hospital	100%	100%	100%
COST	**$2,000,000**	**$2,000,000**	**$2,000,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

HSA 49	Inpatient Adolescent Mental Health		
DESCRIPTION Provision of a 24-hour inpatient behavioural health unit, staffed by qualified Behavioural Health practitioners, with associated Community Health Resources. Expansion of the current inpatient patient behavioural health unit to accommodate inpatient adolescent behavioural health beds.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of beds	3*	3*	3*
• Number of patients	60-100	60-100	60-100
• Number of patients for IP Behavioral Health	1,000	1,000	800
• Average Daily Census for IP Behavioral Health	3-5	3-5	3-5
• Total Patient admissions for IP Behavioral Health	60-100	60-100	60-100
QUALITY			
• Percentage of compliance with internal quality	90-95%	90-95%	90-95%
• Percentage of parents satisfied with the service	95-100%	95-100%	100%
• Behavioural Health Sentinel Events (absconding, violence to staff or patients, self-harm/suicide)	<3	<3	10
TIMELINESS			
• Patients presenting to the Emergency Department with a Behavioural Health condition will be evaluated by a physician specializing in Behavioural Health within 2 – 4 hours	85%	85%	85%
• Elective inpatient admissions scheduled within one week of request	95-100%	100%	95-100%
LOCATION			
• Health Services Authority, Grand Cayman	100%	100%	100%
COST	**$1,454,456**	**$1,498,090**	**$0**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: **Plus, patient overflow*

**Requires initial capital outlay/start-up costs. Output reflects the cost of segregated inpatient facility for adolescents*

HSA 50	Mobile Crisis Intervention		
DESCRIPTION Provision of a 12-hour community-based crisis intervention service staffed by qualified Behavioural Health practitioners, with associated Community Health Resources, and Outpatient Behavioural Health Clinics to offer care and support to stabilize individuals in crisis, assess their needs, and continue to provide them support within the home, to promote recovery and reduce the need for hospitalization.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of patients	150 – 250	150 – 250	N/A
• Average number of patients per day	1 – 5	1 – 5	N/A
QUALITY			
• Percentage of successful crisis resolution	60% - 85%	60% - 85%	N/A
• Percentage of parents satisfied with the service	60% - 85%	60% - 85%	N/A
• Percentage of continuity care	95% - 100%	95% - 100%	N/A
TIMELINESS			
• Response time within 30 -45 minutes	95% - 100%	95% - 100%	N/A
• Service availability and accessibility	100%	100%	N/A
LOCATION			
• Health Services Authority, Grand Cayman	100%	100%	N/A
COST	**$684,796**	**$684,796**	**$0**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

Note: *Requires initial capital outlay/start-up costs. Unit requires a mobile clinic to in support of direct community intervention*

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Health Services Authority (HSA) for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Health, Environment and Sustainability by the HSA. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Health Services Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Health Services Authority will be delivered for the 2026 and 2027 financial years.

Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet

Chairman of the Board
Health Services Authority

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

HOPE ACADEMY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Hope Academy have agreed that Hope Academy will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Hope Academy is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Hope Academy during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Hope Academy during the 2026 and 2027 financial years are documented below.

HAS 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	50-100	50-100	50-100
• Approximate number of students enrolled in Secondary Education	50-100	50-100	50-100
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Hope Academy for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Hope Academy. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Hope Academy undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Hope Academy shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Hope Academy will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Hope Academy

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

INTERNATIONAL COLLEGE OF THE CAYMAN ISLANDS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the International College of the Cayman Islands have agreed that the International College of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the International College of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the International College of the Cayman Islands during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the International College of the Cayman Islands during the 2026 and 2027 financial years are documented below.

ICC 1	Teaching of Tertiary Education Courses

DESCRIPTION

Teaching of the following degree courses:

- Master of Science: Management (Human Resources and Education)
- Master of Business Administration
- Bachelor of Science Degrees: Business Administration (Accounting and Finance), Human and Social Services, Liberal Studies and Office Administration.
- Associate of Science Degrees: Business (Accounting, Banking, Broadcasting Management, Finance, Hotel and Tourism Management and Information Systems), General Studies, and Office Administration

The funds allocated are to be used exclusively for items related to teaching and learning including: student support services; educational supplies; faculty fees; tutors; learning labs.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Master's Level Degree Programmes Offered	2	2	2
• Bachelor's Level Degree Programmes Offered	4	4	4
• Associate's Level Degree Programmes Offered	3	3	3
QUALITY			
• Faculty holds a minimum of a Bachelor's degree with appropriate professional experience, professional designation / certification or Master's degree	100%	100%	100%
• Programmes taught in accordance with international tertiary educational standards based on an American curriculum.	100%	100%	100%
• Institutionally accredited by a recognised accreditation agency and business programmes accredited by the International Accreditation Council for Business Education (IACBE)	100%	100%	100%
TIMELINESS			
• Fall, Winter, Spring and Summer quarters	100%	100%	100%
LOCATION			
• ICCI Campus, Grand Cayman	100%	100%	100%
COST	**$250,000**	**$250,000**	**$250,000**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the International College of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payment will be made on the basis of an invoice provided quarterly and a report provided at the end of each quarter (no more than 20 days after the end of any quarter period) to the Minister for Education. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered to a satisfactory standard and that the funding was used for its intended purpose as set out in section 2 of this agreement. The report will be titled, "Institutional Effectiveness" and will include the following information:

Section I (reflective of data from the quarter under review)

Student demographics

1. Current number of Full time Students
2. Current number of Part-Time Students
3. Definition of Full and Part Time
4. Current number of Male Students
5. Current number of Female Students
6. Current number of Caymanian students
7. Current number of non-Caymanian students

Section II (reflective of programmes delivered in the quarter under review)

Programme Summary

1. Names of Associate Degree Programmes
2. Names of Bachelor's Degree Programmes
3. Names of post graduate degree programmes
4. Names of any other programmes

Programme Details

1. Brief description of each programme listed above including learning objectives and programme length.

Programme Trends

1. Total number of students enrolled in each ICCI programme.

Section III (reflective of data from the quarter under review)

Retention Report

1. Total number of students that did not return in the respective semester.
2. Exit interview report which provides the following information for those students who did not return to UCCI. Of those who did not return how many:

    a. Transferred to an overseas university.
    b. Transferred to UCCI.
    c. Transferred to Truman Bodden Law School.
    d. Reported taking a quarter off for personal reasons, but expected to return in a future quarter.
    e. Reported taking a quarter off for professional (work related) reasons, but expected to return in a future quarter.
    f. Reported leaving higher education with no plans at this time to return secondary to academic challenges.
    g. Reported leaving higher education with no plans at this time to return secondary to work related or personal reasons.

Section IV (reflective of data from the most recent commencement ceremony)

Graduation Report

1. Date of graduation
2. How many students graduated
3. Breakdown of students by programme

4. Of those who graduated:
    a. How many were employed at graduation.
    b. How many have been accepted at an overseas institution and will be continuing studies overseas.
    c. How many have enrolled in a subsequent programme at ICCI and will be continuing their studies at ICCI.
    d. How many have enrolled at Truman Bodden Law School and will be continuing their studies locally.
    e. How many have enrolled at UCCI and will be continuing their studies locally.
    f. How many received raises as a result of their ICCI education.
    g. How many received promotions or employment advancement as a result of their ICCI education.

Section V (reflective of data from the semester under review)
Private Sector Partnership Report
Provide details of private sector involvement in developing and delivering programmes. This should include the following information.

1. How many companies were engaged across all programmes.
2. For each company/organisation engaged provide the company/organisation name, the programme they were involved with and the scope of their involvement in the delivery and development of the respective programme.

Invoices will be paid within 20 days of the end of each month following the invoice date. The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
		62,500			62,500		

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	62,500			62,500		**250,000**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
		62,500			62,500		

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	62,500			62,500		**250,000**

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The International College of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee the International College of the Cayman Islands shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the International College of the Cayman Islands will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Chairman of the Board
International College of the Cayman Islands

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

ISLAND MONTESSORI

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Island Montessori have agreed that Island Montessori will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Island Montessori is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Island Montessori during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Island Montessori during the 2026 and 2027 financial years are documented below.

IMS 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	25-100	25-100	25-100
• Approximate number of students enrolled in Secondary Education	-	-	-
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Island Montessori for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Island Montessori. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

IN SIGNING THIS AGREEMENT

Island Montessori undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Island Montessori shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Island Montessori will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Island Montessori

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

ISLAND PRIMARY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

4. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Island Primary have agreed that Island Primary will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Island Primary is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Island Primary during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

5. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Island Primary during the 2026 and 2027 financial years are documented below.

IMS 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	25-100	25-100	25-100
• Approximate number of students enrolled in Secondary Education	-	-	-
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

6. PAYMENT ARRANGEMENTS

Cabinet will pay the Island Primary for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Island Primary. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,.909**

IN SIGNING THIS AGREEMENT

Island Primary undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Island Primary shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Island Primary will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Island Primary

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

JASMINE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Hospice Care (Known as Jasmine) have agreed that Jasmine will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Jasmine is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Jasmine during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistently with the performance measures (quality, quantity, timeliness, location, and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Jasmine during the 2026 and 2027 financial years are documented below.

HOC 1	Palliative Care Support		
DESCRIPTION Jasmine provides free palliative care to patients and their families following a diagnosis of a life-limiting illness. Examples of a life-limiting illness may include, but are not limited to, diseases such as health failure, kidney failure, or cancer etc. Jasmine's support includes: • Symptom management to enhance comfort; • Education about diagnosis, treatment options, and care planning; • Practical and psychosocial support; • In-patient care at Jasmine Villa to assist with end-of-life, respite, symptom management, or transitional care; • Collaboration with a patient's primary care physician to ensure that treatment plans align with the patient's goals; • Bereavement support for family members of Jasmine patients.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of patients visited/cared for	43	43	14
QUALITY • Care should be in accordance with the requests/needs of each patient	90-100%	90-100%	90-100%
TIMELINESS • Service will be provided as needed	90-100%	90-100%	90-100%
LOCATION • Grand Cayman, Little Cayman, Cayman Brac – either in patients' homes or at Jasmine Villa, as required.	100%	100%	100%
COST	**300,000**	**300,000**	**100,158**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Jasmine for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment and Sustainability by Jasmine. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

Jasmine undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Jasmine shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Health, Environment and Sustainability to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Jasmine will be delivered for the 2026 and 2027 financial years.

Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet

Chairman of the Board
Cayman Hospice Care

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

JLM FOOD SERVICES

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that JLM Food Services will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of JLM Food Services is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by JLM Food Services during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the JLM Food Services during the 2026 and 2027 financial years are documented below.

NGS 91	**Public School Meals Programme – Prospect Primary School**			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of meals provided per week		1,250 – 1,475	-	5,415
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$268,274**	**$0**	**$819,255**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

NGS 91	Public School Meals Programme – Theoline L. McCoy Primary School			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of meals provided per week		1,100-1,65	-	4,005
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks • Activity reports filed with Ministry liaison on a biweekly basis		100% 100%	- -	100% 100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$224,728**	**$0**	**$605,931**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay JLM Food Services for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the periods ending December 2026 and December 2027 to the Ministry of Education and Training by JLM Food Services. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Prospect and Theoline McCoy Primary Schools will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	Snack	Lunch	2 drinks
All government primary schools	$4.00	$3.00	$5.00	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	Snack	Lunch	2 drinks
All government primary schools	$4.00	$3.00	$5.00	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, JLM Food Services will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

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IN SIGNING THIS AGREEMENT

JLM Food Services undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee JLM Food Services shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with JLM Food Services will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Nathan Trumbach-Herron

Nathan Trumbach – Herron
On behalf of JLM Food Services

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

LEGAL SERVICES SUPERVISORY AUTHORITY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government have agreed that the Legal Services Supervisory Authority (LSSA) in its capacity as a Supervisory Authority will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of LSSA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by LSSA during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistently with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Legal Services Supervisory Authority during the 2026 and 2027 financial years are documented below.

NGS 93	Legal Services Supervisory Authority			
DESCRIPTION • Regulate, supervise and monitor firms of attorneys-at-law (including sole practitioners) conducting relevant financial business for compliance with the Anti-Money Laundering Regulations ("AMLRs")				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of applications for registration and cancellations of registration processed		2-8	2-8	-
• Number of ML/TF/PF/TFS risk assessments conducted		50-65	50-65	-
• Number of supervisory activities and or enforcement actions applied to supervised firms		30-60	30-60	-
• Number of outreach events and activities delivered to supervised firms		4-8	4-8	-
• Number of meetings held, and presentations made to other supervisory authorities, LEAs, and relevant stakeholders		12-15	12-15	-
• Number of public notices, publications, advisories, press releases and responses to industry queries in which LSSA provided technical advice, guidance, information, and support to the legal sector		5-10	5-10	-
• Number of internal staff training and awareness events delivered/ attended		4-8	4-8	-
QUALITY				
• Regulatory and supervisory functions carried out in accordance with applicable legislation, LSSA Guidance, policies and procedures and Board directives		95-100%	95-100%	-
TIMELINESS				
• Conduct supervisory and enforcement activity according to established timelines		85-100%	85-100%	-
LOCATION				
• Grand Cayman		100%	100%	-
COST		**$1,844,096**	**$1,819,144**	**$0**
RELATED BROAD OUTCOME: • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay LSSA for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Judicial Administration by LSSA. The invoice will contain sufficient evidence of the outputs delivered for the Attorney General to be able to satisfy himself that the outputs have in fact been delivered.

Invoice will be paid within 20 days following the invoice date.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The Legal Services Supervisory Authority in its capacity as a Supervisory Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Legal Services Supervisory Authority in its Capacity as a Supervisory Authority shall establish and maintain a reasonable accounting system that enables the Grantor Portfolio of Legal Affairs to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than fifteen (15) working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where consensus has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

TERMINATION:

This Agreement will automatically terminate when alternative arrangements for the issuance of practising certificates by a regulatory body come into effect under an intended Legal Services Act (or any similar legislation that provides for same).

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Judicial Administration will be delivered for the 2026 and 2027 financial years.

Honourable Margaret Ramsay-Hale
Chief Justice
On behalf of Cabinet

Chairperson / Director
Legal Services Supervisory Authority

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

KIDDIEWINKS GARDEN PLAYSCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

4. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Kiddiewinks Garden Playschool have agreed that Kiddiewinks Garden Playschool will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Kiddiewinks Garden Playschool is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Kiddiewinks Garden Playschool during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

5. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Kiddiewinks Garden Playschool during the 2026 and 2027 financial years are documented below.

CBA 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	20-40	20-40	20-40
• Approximate number of students enrolled in Secondary Education	30-50	30-50	30-50
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,631**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

6. PAYMENT ARRANGEMENTS

Cabinet will pay the Calvary Baptist Christian Academy for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Calvary Baptist Christian Academy. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			90,909
TOTAL (12 Months)						90,909

IN SIGNING THIS AGREEMENT

Kiddiewinks Garden Playschool undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Kiddiewinks Garden Playschool shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Kiddiewinks Garden Playschool will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Kiddiewinks Garden Playschool
31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

LUNCH BOX

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Lunch Box will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Lunch Box is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Lunch Boxduring the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Lunch Box during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **6 months to** **30 June 2026**	**2027** **12 Months to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		15	-	-
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$2,333**	**$0**	**$0**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Lunch Box for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the six-month period ending 30 June 2026 to the Ministry of Education and Training by Lunch Box. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Layman Scott High School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government high schools	$4.00	$3.00	$7.00	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government high schools	$4.00	$3.00	$7.00	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Lunch Box will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

Lunch Box undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Lunch Box shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Lunch Box will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Name
On behalf of Lunch Box

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MARITIME AUTHORITY OF THE CAYMAN ISLANDS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Maritime Authority of the Cayman Islands have agreed that the Maritime Authority of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Maritime Authority of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Maritime Authority of the Cayman Islands during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Maritime Authority of the Cayman Islands during the 2026 and 2027 financial years are documented below.

SHP 1	Policy Advice to Cabinet		
DESCRIPTION Provision of advice to Cabinet on: • Drafting of new and amending existing shipping legislation; • Preparation of draft Cabinet Papers and briefs on shipping matters; • Implementation of Cayman Islands statutory requirements; • Preparation and upkeep of Classification Society Agreements; • Effect of International Maritime Affairs on domestic policy; • Extension of International maritime conventions, treaties and similar agreements to the Cayman Islands; • Policy and economic issues in the maritime and related sectors affecting the Cayman Islands; • Attendance at and Cayman Islands input to international fora (e.g. IMO and ILO); and • Handling and collaborating any audit findings through clearance.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of hours providing policy advice, ministerial services, and fulfilling information request	900	900	900
QUALITY			
• Legislative proposals are produced in the form of draft bills and regulations after appropriate consultation with the private and public sectors	100%	100%	100%
• Cabinet papers, notes and briefings are prepared showing accurately all pertinent information required to support legislative proposals, recommendations or other issues being addressed; reviewed by Chief Executive Officer (CEO)	100%	100%	100%
• Shipping Notices prepared in response to needs within the industry and reviewed by relevant sections within MACI with final review by CEO	100%	100%	100%
• Agreements with outside bodies prepared in consultation with relevant sections of MACI and the outside body concerned, with final review by CEO	100%	100%	100%
• Extension and application of international conventions under constant review and where applicable to Cayman Islands are given effect through national shipping legislation	100%	100%	100%
• Return of information to the International Maritime Organization (IMO) as required under international agreement	100%	100%	100%
• Policy position determined after appropriate consultation (MACI, Industry, Cabinet etc) and Cayman Islands position then presented to the relevant forum through Cayman delegation at meetings	100%	100%	100%
• Handle and collaborate any audit findings to clearance	100%	100%	100%

TIMELINESS			
• Legislative proposals, Cabinet papers, notes, briefings, and shipping notices delivered by target date where applicable, otherwise as the need arises	100%	100%	100%
• Agreements with outside bodies kept under constant review and updated or replaced as the need arises - at least once per year	100%	100%	100%
• Extension of Conventions under constant review and procedures for acceptance invoked as required, including development of appropriate national legislation	100%	100%	100%
• Information returned to IMO by target dates as appropriate	100%	100%	100%
LOCATION			
• George Town, Grand Cayman; Southampton, UK	100%	100%	100%
COST	**$332,000**	**$332,000**	**$332,000**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Maritime Authority of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Financial Services and Commerce by the Maritime Authority of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
SHP 1	27,667	27,667	27,667	27,667	27,667	27,667	27,667

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
SHP 1	27,667	27,667	27,667	27,667	27,667	**332,000**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
SHP 1	27,667	27,667	27,667	27,667	27,667	27,667	27,667

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
SHP 1	27,667	27,667	27,667	27,667	27,667	**332,000**
TOTAL (12 Months)						

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CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

Maritime Authority of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Maritime Authority of the Cayman Islands will be delivered for the 2026 and 2027 financial years.

Honourable Andre Ebanks, MP
Ministry of Financial Services and Commerce
On behalf of Cabinet

Chairman of the Board
Maritime Authority of the Cayman Islands

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

JOANNA CLARKE PRIMARY SCHOOL PTA

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Joanna Clarke Primary School PTA during the 2026 and 2027 financial years are documented below.

NGS 91	**Public School Meals Programme**		
DESCRIPTION Provision of free meals to public schools.			
MEASURES	**2026 6 months to 30 June 2026**	**2027 12 Months to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of meals provided per week	1,725-2,000	0	6,930
QUALITY			
• Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)	100%	0%	100%
TIMELINESS			
• Meals are to be submitted at set times each day to coincide with each school's scheduled breaks	100%	0%	100%
• Activity reports filed with Ministry liaison on a biweekly basis	100%	0%	100%
LOCATION			
• Grand Cayman	100%	0%	100%
COST			
• Up to a maximum of	**$356,143**	**NIL**	**$1,048,464**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

2. PAYMENT ARRANGEMENTS

Cabinet will pay Joanna Clarke Primary School PTA for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the six-month period ending 30 June 2026 to the Ministry of Education and Training by Joanna Clarke Primary School PTA. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Joanna Clarke Primary School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Joanna Clarke Primary School PTA will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

Joanna Clarke Primary School PTA undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Joanna Clarke Primary School PTA shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Joanna Clarke Primary School PTA will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Ashley Watler
On Behalf of Joanna Clarke Primary School PTA

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MEALS ON WHEELS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Meals on Wheels have agreed that Meals on Wheels will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Meals on Wheels is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Meals on Wheels during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Meals on Wheels during the 2026 and 2027 financial years are documented below.

MOW 1	Community Programmes – Meals on Wheels			
DESCRIPTION Provision of preparation and delivery of meals throughout Grand Cayman for older persons in need.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals delivered		55,000-80,000	55,000-80,000	45,000-50,000
QUALITY • Preparation and delivery of nutritious balanced meals • Responsible for conducting an annual financial audit, to cover each full fiscal year during the terms of this Agreement.		90-100% 100%	90-100% 100%	90-100% -
TIMELINESS • Meals prepared and delivered on standard working days		90-100%	90-100%	90-100%
LOCATION • Grand Cayman		100%	100%	100%
COST		**$500,000**	**$500,000**	**$175,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Meals on Wheels for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Social Development and Innovation by Meals on Wheels. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Meals on Wheels undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

ANNUAL AUDIT REQUIREMENT

Meals on Wheels agrees to engage an independent certified public accountant to conduct an annual financial audit in accordance with generally accepted auditing standards (GAAS). The audit is to cover each full fiscal year during the term of this Agreement. A copy of the final audit report, including any auditor's findings or management letters, are required to be provided to the Ministry within nine (9) months following the close of each fiscal year.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, it could potentially have an effect on future grants decision to the Grantee.

Failure to provide the annual audit report as required may be deemed a material breach of this Agreement.

RIGHT TO AUDIT

The Grantee Meals on Wheels shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Meals on Wheels will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

General Manager
Meals on Wheels

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MISE EN PLACE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Mise en Place will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Mise en Place is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Mise en Place during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Mise en Place during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme – George Town Primary School		
DESCRIPTION Provision of free meals to public schools.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of meals provided per week	2,200	-	3,780
QUALITY			
• Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)	100%	-	100%
TIMELINESS			
• Meals are to be provided at set times each day to coincide with each school's scheduled breaks	100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis	100%	-	100%
LOCATION			
• Grand Cayman	100%	-	100%
COST			
• Up to a maximum of	**$230,171**	**$0**	**$0**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

NGS 91	Public School Meals Programme – John Gray High School			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		5,000 – 5,550	-	18,050
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$1,013,220**	**$0**	**$0**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

NGS 91	Public School Meals Programme – Lighthouse School			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		450 – 500	-	1,395
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$92,535**	**$0**	**$0**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

NGS 91	Public School Meals Programme – Red Bay Primary School			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		2,000 - 2,300	-	5,990
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$398,642**	**$0**	**$0**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

NGS 91	Public School Meals Programme – St. Ignatius Catholic School		
DESCRIPTION Provision of free meals to public schools.			
MEASURES	**2026 6 months to 30 June 2026**	**2027 12 Months to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of meals provided per week	75-80	-	90
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)	100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks • Activity reports filed with Ministry liaison on a biweekly basis	100% 100%	- -	100% 100%
LOCATION • Grand Cayman	100%	-	100%
COST • Up to a maximum of	**$20,218**	**$0**	**$0**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay Mise en Place for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the periods ending December 2026 and December 2027 to the Ministry of Education and Training by Mise En Place. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at George Town and Red Bay Primary Schools, Lighthouse School and John Gray High School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	Snack	Lunch	2 drinks
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	Snack	Lunch	2 drinks
All government high schools	$4.00	$3.00	$7.00	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Mise en Place will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

Mise en Place undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Mise en Place shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Mise en Place will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Sean Collins
On behalf of Mise en Place

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MONTESSORI BY THE SEA

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Montessori by the Sea have agreed that Montessori by the Sea will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Montessori by the Sea is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Montessori by the Sea during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Montessori by the Sea during the 2026 and 2027 financial years are documented below.

MBS 1	Primary and Secondary Education by Private Schools			
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of assisted schools		1	1	1
• Approximate number of students enrolled in Primary Education		50-100	50-100	50-100
• Approximate number of students enrolled in Secondary Education		-	-	-
QUALITY All assisted schools must:				
• Be registered and in good standing with the Education Council		100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised		100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training		100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans		100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions		100%	100%	100%
TIMELINESS				
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training		100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested		100%	100%	100%

LOCATION • Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Montessori by the Sea for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Montessori by the Sea. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Montessori by the Sea undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Montessori by the Sea shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Montessori by the Sea will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Montessori by the Sea

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

MONTESSORI DEL SOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Montessori Del Sol have agreed that Montessori Del Sol will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Montessori Del Sol is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Montessori Del Sol during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Montessori Del Sol during the 2026 and 2027 financial years are documented below.

MDS 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	1-10	1-10	1-10
• Approximate number of students enrolled in Secondary Education	-	-	-
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%

LOCATION Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105263**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Montessori Del Sol for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Montessori Del Sol. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

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IN SIGNING THIS AGREEMENT

Montessori Del Sol undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Montessori Del Sol shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Montessori Del Sol will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Montessori Del Sol

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MONTESSORI SCHOOL OF CAYMAN

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Montessori School of Cayman have agreed that Montessori School of Cayman will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Montessori School of Cayman is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Montessori School of Cayman during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Montessori School of Cayman during the 2026 and 2027 financial years are documented below.

MSC 1	Primary and Secondary Education by Private Schools			
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY				
• Number of assisted schools		1	1	1
• Approximate number of students enrolled in Primary Education		1-10	1-10	1-10
• Approximate number of students enrolled in Secondary Education		-	-	-
QUALITY All assisted schools must:				
• Be registered and in good standing with the Education Council		100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised		100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training		100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans		100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions		100%	100%	100%
TIMELINESS				
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education. and Training		100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested.		100%	100%	100%

LOCATION • Cayman Islands	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Montessori School of Cayman for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Montessori School of Cayman. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

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IN SIGNING THIS AGREEMENT

Montessori School of Cayman undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Montessori School of Cayman shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Montessori School of Cayman will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Montessori School of Cayman

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MONTESSORI WEST

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Montessori West have agreed that Montessori School of Cayman will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Montessori West is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Montessori West during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Montessori West during the 2026 and 2027 financial years are documented below.

MSC 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	1-10	1-10	1-10
• Approximate number of students enrolled in Secondary Education	-	-	-
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education. and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested.	100%	100%	100%
LOCATION			
• Cayman Islands	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Montessori West for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Montessori West. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

Montessori West undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Montessori West shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Montessori West will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Montessori West

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

MULTIPLE SCLEROSIS FOUNDATION OF THE CAYMAN ISLANDS (MSFCI)

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Multiple Sclerosis Foundation of the Cayman Islands (Known as MSFCI) have agreed that MSFCI will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of MSFCI is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by MSFCI during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistently with the performance measures (quality, quantity, timeliness, location, and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by MSFCI during the 2026 and 2027 financial years are documented below.

MSF 1	**Multiple Sclerosis Foundation of the Cayman Islands**		

DESCRIPTION

The MS Foundation provides emotional and financial support for MS patients and their families; as well as provide awareness and education to the community:

- Support for MRIs, Treatments (meds) and alternative therapies not covered by insurance
- Education about the disease, diagnosis, treatment options, and care planning;
- Practical and psychosocial support; through support groups and wellness day initiatives with industry experts
- Collaboration with a patient's primary care physician to ensure that treatment plans align with the patient's goals;

MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of patients visited/cared for	50	60	-
QUALITY • Care will be in accordance with the requests/needs of each patient	90-100%	90-100%	-
TIMELINESS • Service will be provided as needed and communicated to the patients when assistance request is filed	90-100%	90-100%	-
LOCATION • Cayman Islands	100%	100%	-
COST	**25,000**	**25,000**	**$0**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages

3. PAYMENT ARRANGEMENTS

Cabinet will pay MSFCI for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment and Sustainability by MSFCI. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

MSFCI undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee MSFCI shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Health, Environment and Sustainability to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with MSFCI will be delivered for the 2026 and 2027 financial years.

Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet

Chairman of the Board
Multiple Sclerosis Foundation of the Cayman Islands

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL CHILDREN'S VOLUNTARY ORGANISATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Children's Voluntary Organisation have agreed that the National Children's Voluntary Organisation will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the National Children's Voluntary Organisation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Children's Voluntary Organisation during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the National Children's Voluntary Organisation during the 2026 and 2027 financial years are documented below.

NCV 2	**Foster Care for Children**		
DESCRIPTION Provision of foster care for children who are placed at the Nadine Andrea Residential Foster Home as determined by the Department of Children and Family Services and the Courts.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of placements available	10	10	10
QUALITY • Foster care meets standards outlined in the Department of Children and Family Services Foster Care Policy and Relevant Legislation	100%	100%	100%
• % of Family Reunification Goals met as per Case or Care Plans developed by the Department of Children and Family Services	80%	80%	80%
• Responsible for conducting an annual financial audit, to cover each full fiscal year during the terms of this Agreement.	100%	100%	100%
TIMELINESS • Foster Care is provided up to 24 hours per day, and up to seven days per week, throughout the year depending upon the placement	100%	100%	100%
LOCATION • Nadine Andrea Residential Foster Home, 90A Anthony Drive, George Town, Grand Cayman, Cayman Islands	100%	100%	100%
COST	**$770,000**	**$770,000**	**$393,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Children's Voluntary Organisation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Social Development and Innovation by the National Children's Voluntary Organisation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The National Children's Voluntary Organisation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

ANNUAL AUDIT REQUIREMENT

The National Children's Voluntary Organisation agrees to engage an independent certified public accountant to conduct an annual financial audit in accordance with generally accepted auditing standards (GAAS). The audit is to cover each full fiscal year during the term of this Agreement. A copy of the final audit report, including any auditor's findings or management letters, are required to be provided to the Ministry within nine (9) months following the close of each fiscal year.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, it could potentially have an effect on future grant decisions to the Grantee.

Failure to provide the annual audit report as required may be deemed a material breach of this Agreement.

RIGHT TO AUDIT

The Grantee National Children's Voluntary Organisation shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Children's Voluntary Organisation will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

Director
National Children's Voluntary Organisation

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL DRUG COUNCIL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Drug Council have agreed that the National Drug Council will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the National Drug Council is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Drug Council during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the National Drug Council during the 2026 and 2027 financial years are documented below.

NDC 1	Policy, Prevention and Education, Surveillance Research, Information, Monitoring and Evaluation

DESCRIPTION

To detect the characteristics and patterns of alcohol and other drug abuse in the Cayman Islands; develop, advocate and implement effective policies and programming to reduce the negative impacts of such substances; disseminate relevant information in an effort to increase awareness and understanding; and evaluate programs in an effort to improve services and determine effectiveness of such activities.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Review and provide advice to legislation and policy development, as it relates to the impact of licit and illicit substances in the Cayman Islands	2	2	1
• Develop curriculum or framework for programming	2	2	2
• Implement curriculum and framework for prevention	2	2	2
• Facilitate prevention, education and awareness presentations related to licit and illicit substances	500	500	500
• Create awareness campaigns	4	4	4
• Implement awareness campaigns	4	4	3
• Training of key stakeholders in community	4	4	3
• INCB data is collected and reviewed quarterly/annually	3-6	3-6	2
• INCB data reports are submitted on a quarterly/annual basis	2-4	2-4	2
• Mental Health data is collected and reviewed quarterly/annually	2-4	2-4	2
• Mental Health data reports are submitted on a quarterly/annual basis	4	4	4
	4	4	4
• Survey Instruments are developed	1	1	N/A
• Survey Instruments are reviewed	1	1	1
• Surveys are administered	1-2	1-2	1
• Data from surveys and evaluations is entered	2,500-3,000	100-225	150
• Survey Reports Issued	2	2	2
• Survey Briefs Issued	2-4	2-4	3
• Meetings with stakeholders for programming	50	50	25
• Facilitate Programme Evaluations	1-2	1-2	1

QUALITY • Policy/Legislative documents include local and international data/information and recommendations for development. • Curricula for prevention is completed to ensure standardization, and accurate delivery of programs • Presentations, meetings/trainings are conducted by qualified personnel • Substance abuse prevention campaigns utilize local data • INCB reporting is conducted within agreed standards • Mental Health reporting is conducted within agreed standards • Survey Instruments are reviewed by key stakeholders and any relevant committees • Research administration, data collection, analysis and reporting are conducted using established best practice methodology • Evaluation reports are conducted by qualified evaluator	90-100% 95-100% 90-100% 80-100% 100% 100% 90-100% 90-100% 100%	90-100% 95-100% 90-100% 80-100% 100% 100% 90-100% 90-100% 100%	90-100% 95-100% 90-100% 80-100% 100% 100% 90-100% 90-100% 100%
TIMELINESS • Policy documents are submitted within timelines established by legislative drafting • Survey/research reports or information is distributed to stakeholders within 5 months and the public within 6 months of administration • School Presentations conducted as agreed with the establishment, whether weekly or otherwise • Curricula modules/programming developed by 31st December 2026/2027 • INCB reports are conducted within timeframes established by the reporting body • Mental Health reports are conducted within timeframes established by the reporting body • All other measures completed within agreed timelines	90-100% 90-100% 90-100% 75-100% 90-100% 90-100% 80-100%	90-100% 90-100% 90-100% 75-100% 90-100% 90-100% 80-100%	90-100% 90-100% 90-100% 75-100% 90-100% 90-100% 80-100%
LOCATION • Cayman Islands, specifically Grand Cayman and Cayman Brac	100%	100%	100%
COST	**$1,105,000**	**$1,146,000**	**$915,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Drug Council for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Health, Environment and Sustainability and by the National Drug Council. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The National Drug Council undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee National Drug Council shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Health, Environment and Sustainability to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

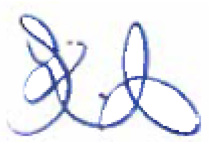
The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Drug Council will be delivered for the 2026 and 2027 financial years.



Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet

Chairman of the Board
National Drug Council

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL GALLERY OF THE CAYMAN ISLANDS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Gallery of the Cayman Islands have agreed that the National Gallery of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years. The National Gallery functions on a public/private sector funding partnership model and several of the enclosed core outputs require matched giving from the private sector. Should this be impacted, then output agreement to Cabinet will also be impacted.

The purpose of this document is to ensure that the performance expected of the National Gallery of the Cayman Islands is clearly understood and agreed by both parties.
Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Gallery of the Cayman Islands during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.
The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the National Gallery of the Cayman Islands during the 2026 and 2027 financial years are documented below.

GAL 1	**National Arts, Exhibitions and Festivals**		
DESCRIPTION Provision of cultural heritage and art exhibitions, art festivals, public art projects, and related educational programming for students, residents and visitors for promoting the understanding and sharing of Caymanian heritage, art and culture.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Management and upkeep of NGCI Exhibitions Facilities	1	1	1
• Number of National Exhibitions in Central Venue (Lower Gallery)	3	3	3
• Permanent Art Collection Gallery Exhibition	1	1	1
• Sister Islands Exhibitions (Cayman Brac and Little Cayman)	2	2	4
• Community Gallery Exhibitions (Dart Auditorium Gallery)	2	2	4
• Education resources for exhibitions	12	12	12
• Public Art - 1 (Blue Dragon Project)	1	1	1
• Public Art - 2 (Art at the Airport)	1	1	1
• Bendel Hydes Award and Emerging Artist Award (Biennial)	1	1	1
• Target of visitors for exhibition programme at central venue	20,000	20,000	19,000
• Target number of visitors for satellite venues	3,000	3,000	3,000
QUALITY			
• Exhibitions mounted in accordance with international professional guidelines (ongoing)	100%	100%	100%
• Visitor feedback surveys (once per year)	100%	100%	100%
• School tour evaluations (per tour)	100%	100%	100%
• Exhibitions designed to ensure multiple accessibility points (ongoing)	100%	100%	100%
• Research executed to high standard of scholarship and accuracy (ongoing)	100%	100%	100%
LOCATION			
• National Gallery Facility – Upper Gallery	100%	100%	100%
• National Gallery Facility – Lower Gallery	100%	100%	100%
• National Gallery Facility – Dart Auditorium	100%	100%	100%
• District Satellite Venues in Grand Cayman (various)	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$186,250**	**$192,000**	**$120,000**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages • A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture			

GAL 2	National Art Collection Care and Preservation		
DESCRIPTION Provision to acquire, document and preserve art and cultural artefacts; to manage the National Art Collection, Collection Storage Facility and related research materials and database (conservation materials and art library).			

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Management of the National Art Collection	1	1	1
• Management and upkeep of Collections Gallery, Storage Facility and Art Library	1	1	1
• Library Collection (books, art journals, magazines, DVDs and videos for public loan)	3,175	3,175	3,175
• Number of artworks in NGCI's National Collection	400	400	400
• Collections Management System – database, electronic filing system, research and conservation	1	1	1
• Development of classroom and education materials relating to National Collection and the History of Caymanian Art	15	15	15
• Digital Art Collection Online Resource (ongoing research/ development/ publishing)	1	1	1
• Conservation audit of collection conditions annually	2	2	2
• Art on the Road Collection Program (school visits)	15	15	15
QUALITY			
• Collections managed in accordance with the NGCI Collections Management Policy and the MA (UK) and ICOM Code of Ethics and universal environmental standards for storing artwork (ongoing)	100%	100%	100%
• Collections-school based resources meet National Curriculum standards (ongoing)	100%	100%	100%
• Accession records of collection kept up to date in hard copy and computer files (ongoing)	100%	100%	100%
• School tour evaluations (per tour)	100%	100%	100%
• Printed and digital resources designed to ensure multiple accessibility points (ongoing)	100%	100%	100%
• Onsite and virtual public engagement data/surveys	100%	100%	100%
• Research executed to high standard of scholarship and accuracy (ongoing) Successful condition audits	100%	100%	100%
• Vibrant and culturally rich lessons using visual arts delivered by qualified and knowledgeable personnel	100%	100%	100%
TIMELINESS			
• Facilities management (ongoing)	100%	100%	100%
• Collections data captured and filed updated on a needs basis and audited annually	100%	100%	100%
• Education resources for school visits (per visit est. twice weekly)	100%	100%	100%
• Collections audit and condition reporting annually	100%	100%	100%
• Collections research and scholarship ongoing	100%	100%	100%

LOCATION • National Gallery of the Cayman Islands • National Gallery Storage Facility	 100% 100%	 100% 100%	 100% 100%
COST	**$266,250**	**$272,000**	**$200,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

GAL 3	Art Education, Outreach, Training, and Community Engagement		
DESCRIPTION Provision of arts education programmes (children and youth), continuing education programmes (adults), outreach programmes (specialised community groups such as seniors), and community engagement projects aimed at developing an understanding of, and appreciation for Caymanian culture and heritage, and the work of Caymanian artists. In addition, programming aims to support a lifelong interest in Caymanian culture, strengthen self-confidence, culture identity and civic pride, and improve critical thinking skills and academic performance.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Full rent for National Gallery Education Centre	1	1	1
• School Tours Programme	30	30	40
• Family Fun Days	4	4	4
• Administration support for Walkers After School Club (x5)	5	5	5
• Seniors Programme (Grand Cayman and Cayman Brac)	2	2	4
• Visual Arts Award (Annual graduating student awards)	10	10	10
• NGCI Lecture Series	4	4	8
• NGCI Art Appreciation Workshop	4	4	8
• Educators Workshops	4	4	4
• Work Experience and Internships	12	12	12
• Ed and Barbara Oliver Teen Scholarships	On demand	On demand	On demand
• NGCI Training Sessions	4	4	8
• Career Mentorship	10	10	18
• Therapeutic Art 50% – Outreach	10	10	30
• Digital Education Resources	15	15	15
• Districts Programme 50%	6	6	6
QUALITY			
• Educational resources prepared and delivered accurately and professionally by qualified educators	100%	100%	100%
• Lesson plans incorporate National Curriculum standards and receive teacher feedback	100%	100%	100%
• Workshops and training sessions delivered by qualified personnel	100%	100%	100%
• Class/workshop participation feedback surveys (per programme)	100%	100%	100%
• School tour evaluations (per tour)	100%	100%	100%
• Education programmes designed to ensure multiple accessibility points (per programme)	100%	100%	100%
• Research executed to high standard of scholarship and accuracy (ongoing/needs basis)	100%	100%	100%

TIMELINESS			
• Full rent for National Gallery Education Centre	100%	100%	100%
• School Tours Programme (on demand)	100%	100%	100%
• Family Fun Days (quarterly)	100%	100%	100%
• Administration for Walkers Afterschool Club (x5 weekly per semester)	100%	100%	100%
• Seniors Programme	100%	100%	100%
• NGCI Lecture Series (quarterly)	100%	100%	100%
• NGCI Art Appreciation Series (quarterly)	100%	100%	100%
• Educators Workshops (quarterly)	100%	100%	100%
• Work Experience and Internships	100%	100%	100%
• Ed and Barbara Oliver Teen Scholarships (upon request)	100%	100%	100%
• NGCI Training Sessions (needs basis)	100%	100%	100%
• Career Mentorship	100%	100%	100%
• Therapeutic Art – Outreach	100%	100%	100%
• Digital Resources (weekly)	100%	100%	100%
• Districts Programme	100%	100%	100%
	100%	100%	100%
LOCATION			
• The National Gallery, ETH – Youth Family and Adult Programmes	100%	100%	100%
• Heritage House and Various Schools in the Brac – Youth Family and Adult Programmes	100%	100%	100%
• Work Experience and Intern Programmes – National Gallery	100%	100%	100%
• Seniors Programme – National Gallery	100%	100%	100%
• Seniors Programme – (Cayman Brac)	100%	100%	100%
• Therapeutic Art – Outreach	100%	100%	100%
• Visual Arts Award – All High Schools (Including the Brac)	100%	100%	100%
• Career Mentorship – local schools including the Brac	100%	100%	100%
• Staff Training – onsite, locally and internationally	100%	100%	100%
• Online	100%	100%	100%
COST	**$277,630**	**$283,380**	**$211,380**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

GAL 4	Art Information – Facilities, Promotion, Scholarship and Publication		
DESCRIPTION Management of the National Gallery facility (galleries, studio, library, lecture theatre, café, gift shop and gardens). Provision for the development, promotion and publication of Cayman Islands Visual Art Information, both locally and overseas; participation in international art competitions, fairs and other events that disseminate knowledge on Caymanian art both locally and internationally. Consultation and support to the Ministry, Cabinet and other Government Departments in matters relating to arts and culture and related policy. General corporate functions (strategic planning, audit, reporting) and business generation.			

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Providing a well maintained, accessible and inviting facility	1	1	1
• Management and upkeep of national database of Caymanian artists and artwork	1	1	1
• Development, publication and public presentation of matters relating to Caymanian art, art history and Caymanian cultural heritage (via local and international media, conferences and lectures)	15	15	30
• Management of NGCI website and social media platforms	6	6	6
• Management of the NGCI Membership Database and Volunteer Database	2	2	2
• Management of NGCI Gift Shop, Art Café and Facility Rentals	3	3	3
• Preparation and publishing of NGCI marketing and promotion	12	12	12
• Consultation and support to the Ministry, Cabinet and other Government Departments in matters relating to arts and culture and related policy	10	10	10
• Development and implementation, monitoring and evaluation of the NGCI Strategic Plan	1	1	1
• Consultations with local businesses and artists regarding marketing, selection, installation, education etc. for visual arts	10	10	10
• Provision of NGCI Annual Report and audited Financial Statements	1	1	1
• Participation in international art competitions, fairs and other events that disseminate knowledge on Caymanian art both locally and internationally	1	1	2
QUALITY			
• Information and reporting prepared accurately, professionally and in a timely manner	100%	100%	100%
• Quality determined by visitor and participants comments and feedback via surveys, and by attendees improved skill level and increased knowledge base	100%	100%	100%
• Increased international appreciation and understanding of the unique arts and culture of the Cayman Islands monitored via website and social media engagement reports	100%	100%	100%
• Increase in new membership numbers per year	100%	100%	100%
• Level of audience, membership and volunteer engagement monitoring	100%	100%	100%

TIMELINESS			
• roviding a well maintained, accessible and inviting facility (daily)	100%	100%	100%
• Management and upkeep of national database of Caymanian artists and artwork (weekly)	100%	100%	100%
• Development, publication and public presentation of matters relating to Caymanian art, art history and Caymanian cultural heritage (via local and international media, conferences and lectures) (weekly)	100%	100%	100%
• Management of NGCI website and social media platforms (thrice weekly)	100%	100%	100%
• Management of the NGCI Membership Database and Volunteer Database (weekly)	100%	100%	100%
• Management of NGCI Gift Shop, Art Café and Facility Rentals (daily)	100%	100%	100%
• Preparation and publishing of NGCI marketing and promotions (weekly)	100%	100%	100%
• Consultation and support to the Ministry, Cabinet and other Government Department in matters relating to arts and culture and related policy (weekly)	100%	100%	100%
• Development and adherence to NGCI Marketing Strategy and implementation, monitoring and evaluation of the NGCI Strategic Plan 2014 – 2019 (weekly)	100%	100%	100%
• Consultations with local businesses and artists regarding marketing, selection, installation, education etc for visual arts (weekly)	100%	100%	100%
• Provision of NGCI Annual Report and audited Financial Statements (annually)	100%	100%	100%
• Participation in international art competitions, fairs and other events that disseminate knowledge on Caymanian art both locally and internationally (quarterly)	100%	100%	100%
LOCATION			
• The National Gallery ETH – Youth, Family and Adult Programmes	100%	100%	100%
• Districts and Sister Islands venues (various)	100%	100%	100%
• International venues	100%	100%	100%
• Website and social media platforms	100%	100%	100%
COST	**$319,870**	**$325,620**	**$253,620**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- A Cohesive Society which Protects and Institutionalises Caymanian Identity and Culture

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Gallery of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice, quarterly reports and supporting monthly reports, provided to the Minister for Youth, Sports, Culture and Heritage, by the National Gallery of the Cayman Islands of the Cayman Islands.

The invoice and supporting reports must contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
	$87,500	$87,500	$87,500	$87,500	$87,500	$87,500	$87,500

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	$87,500	$87,500	$87,500	$87,500	$87,500	**$1,050,000**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
	$89,417	$89,417	$89,417	$89,417	$89,417	$89,417	$89,417

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
	$89,417	$89,417	$89,417	$89,417	$89, 413	**$1,073,000**
TOTAL (12 Months)						

IN SIGNING THIS AGREEMENT

The National Gallery of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee National Gallery of the Cayman Islands shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

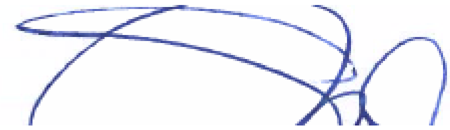
The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Gallery of the Cayman Islands will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet



Chairman of the Board
National Gallery of the Cayman Islands

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL HOUSING DEVELOPMENT TRUST

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and the National Housing Development Trust have agreed that the National Housing Development Trust will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the National Housing Development Trust is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Housing Development Trust during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the National Housing Development Trust during the 2026 and 2027 financial years are documented below.

NHT 4	Administration and Maintenance of the Affordable Housing Programme Development Sites, Lease-To-Own and Rental Properties		
DESCRIPTION Administer and maintain the existing Affordable Housing Initiative (AHI) sites or developments, which includes housing units as Lease-to-Own (LTO) and rental properties and provide support services to Caymanian families.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUALITY			
• Number of site visits	200-300	200-300	200-300
• Number of lease-to-own and rentals under special debt servicing arrangements	30-30	30-30	30-30
• Number of job orders processed and client assessed	400-700	400-700	400-700
• Number of community service projects	1-5	1-5	1-5
• Number of rental and LTO applications assessed	10-30	10-30	-
QUALITY			
• Site visit conducted by qualified personnel	100%	100%	100%
• All special debt service arrangements in accordance with all relevant guidelines	95-100%	95-100%	95-100%
• Job orders processed in order of priority by the Projects and Property Services Division	95-100%	95-100%	95-100%
• Rental and LTO applications assessed with the approved policies/procedures set by the Trust	95-100%	95-100%	95-100%
TIMELINESS			
• Site reports to be completed within five days after the end of each month	95-100%	95-100%	95-100%
• Maximum time for submitting all arrears report (rentals and Lease-To-Own) – 15 days after the end of each quarter	95-100%	95-100%	95-100%
• Minimum of one report per month to include statistics required for this output	95-100%	95-100%	95-100%
LOCATION			
• NHDT Office 118 Dorcy Drive, Bldg B, Unit B3-B5, Grand Cayman	100%	100%	100%
• George Town - Windsor Park Heights and Honey Suckle	100%	100%	100%
• West Bay - Birch Tree Heights	100%	100%	100%
• West Bay - Light House Gardens	100%	100%	100%
• East End - East End Heights	100%	100%	100%
• Bodden Town - Lake Destiny Heights	100%	100%	100%
• North Side - Flamingo Point	100%	100%	100%
COST	**$425,000**	**$425,000**	**$178,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature			

NHT 5	Administration of Government Guarantee Mortgage Programme			
DESCRIPTION Administer the Government Guarantee Home Assisted Mortgage Programme (and any other government guarantee mortgage programmes) and provide support services to Caymanian families.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUALITY				
• Number of applications processed		100-250	100-250	100-250
• Number of special debt servicing arrangements		100-250	100-250	100-250
• Number of financial counseling		100-150	100-150	100-150
• Number of client meetings/interviews		100-300	100-300	100-300
• Number of government guarantee mortgage programmes meetings		12-24	12-24	12-24
• Number of guarantees processed		50-75	50-75	50-75
QUALITY				
• Applications processed according to approved guidelines		95-100%	95-100%	95-100%
• All special debt service arrangements in accordance with guidelines set by the Trust		95-100%	95-100%	95-100%
• Financial counseling done by qualified personnel		95-100%	95-100%	95-100%
TIMELINESS				
• Maximum of five days for processing of applications		95-100%	95-100%	95-100%
• Maximum of ten days for approval/decline response to applicant		95-100%	95-100%	95-100%
		80-90%	80-90%	80-90%
• Counseling done within five to ten days of request of client		95-100%	95-100%	95-100%
LOCATION				
• 118 Dorcy Drive, Bldg B, Unit B3-B5, Grand Cayman		100%	100%	100%
COST		**$255,000**	**$255,000**	**$282,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature				

NHT 6	Administration of the Affordable Housing Programme			
DESCRIPTION Administer the Affordable Housing Initiative (AHI) Programme for housing developments under construction or design and provide support services to Caymanian families.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUALITY				
• Number of applications processed		100-300	100-300	100-300
• Number of site visits		300-500	300-500	300-500
• Number of client meetings/interviews		100-300	100-300	100-300
• Number of project development meetings		12-24	12-24	12-24
• Number of "Home Buyer Educational Counseling" classes		12	12	12
QUALITY				
• Applications processed according to approved guidelines		95-100%	95-100%	95-100%
• Site visits conducted by qualified personnel		95-100%	95-100%	95-100%
TIMELINESS				
• Maximum of five days for processing of applications		95-100%	95-100%	95-100%
• Minimum of two site visit reports completed quarterly		95-100%	95-100%	95-100%
• Maximum of five days for reports to be completed on classes conducted		95-100%	95-100%	95-100%
LOCATION				
• 118 Dorcy Drive, Bldg B, Unit B3-B5, Grand Cayman		100%	100%	100%
COST		**$680,000**	**$680,000**	**$230,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature				

NHT 7	Administration of the Build on Your Own Property Programme			
DESCRIPTION Administer the Build on Your Own Programme (BYOP) and provide support services to Caymanian families.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUALITY • Number of applications processed • Number of site visits • Number of client meetings		10-20 250-365 25-30	10-20 250-365 25-30	10-20 250-365 25-30
QUALITY • Applications processed according to approved guidelines • Site visits conducted by qualified personnel • Client meetings recorded in file notes and secured in client files		95-100% 95-100% 95-100%	95-100% 95-100% 95-100%	95-100% 95-100% 95-100%
TIMELINESS • Maximum of five days for processing of applications • Minimum of three site visit reports completed quarterly • Maximum of five days for completing file notes		95-100% 95-100% 100%	95-100% 95-100% 100%	95-100% 95-100% 100%
LOCATION • 118 Dorcy Drive, Bldg B, Unit B3-B5, Grand Cayman		100%	100%	100%
COST		**$340,000**	**$340,000**	**$20,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Housing Development Trust for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Finance and Economic Development by the National Housing Development Trust**.** The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
4	35,417	35,417	35,417	35,417	35,417	35,417	35,417
5	21,250	21,250	21,250	21,250	21,250	21,250	21,250
6	56,667	56,667	56,667	56,667	56,667	56,667	56,667
7	28,333	28,333	28,333	28,333	28,333	28,333	28,333

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
4	35,417	35,417	35,417	35,417	35,417	425,000
5	21,250	21,250	21,250	21,250	21,250	255,000
6	56,667	56,667	56,667	56,667	56,667	680,000
7	28,333	28,333	28,333	28,333	28,333	340,000
TOTAL (12 Months)						**1,700,000**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
4	35,417	35,417	35,417	35,417	35,417	35,417	35,417
5	21,250	21,250	21,250	21,250	21,250	21,250	21,250
6	56,667	56,667	56,667	56,667	56,667	56,667	56,667
7	28,333	28,333	28,333	28,333	28,333	28,333	28,333

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
4	35,417	35,417	35,417	35,417	35,417	425,000
5	21,250	21,250	21,250	21,250	21,250	255,000
6	56,667	56,667	56,667	56,667	56,667	680,000
7	28,333	28,333	28,333	28,333	28,333	340,000
TOTAL (12 Months)						**1,700,000**

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

The National Housing Development Trust undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Housing Development Trust will be delivered for the 2026 and 2027 financial years.

Honourable Johany Ebanks, MP
Minister for Planning, Lands, Agriculture, Housing and Infrastructure
On behalf of Cabinet

Chairman of the Board
National Housing Development Trust

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL SPORTS COMMISSON

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and National Sports Commission have agreed that National Sports Commission will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of National Sports Commission is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by National Sports Commission during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by National Sports Commission during the 2026 and 2027 financial years are documented below.

NYC 1	Sports Development Programmes		
DESCRIPTION Provision of research and advocacy to promote the implementation of the National Sports Policy and to advocate for and on behalf of sports.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Assist the Ministry in developing a revised National Sports Policy for tabling in Parliament	1	-	-
• Number of monitoring reports on the implementation/work plan of the National Sports Policy	-	2-4	-
• Number of sport-related recommendations submitted to the Ministry	2-4	2-4	- -
• Number of Commission meetings	6-12	6-12	-
• Number of annual reports	1	1	-
• Number of Child Safeguarding workshops attended	1	1	-
QUALITY			
• National Sports Commission will operate in agreement with established Orders or Terms of Reference	100%	100%	-
• National Sports Policy monitoring reports in accordance with established implementation plans and procedures	100%	100%	-
• Recommendations are evidence-based, and supported by relevant data or stakeholder input.	100%	100%	-
• Commission meetings are facilitated in-line with the established Terms of Reference	100%	100%	-
• Reports completed in accordance with the criteria and procedures of the Ministry	100%	100%	-
• The Commission and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.	100%	100%	-
TIMELINESS			
• Final National Sports Policy will be prepared for tabling in Parliament in 2026	100%	100%	-
• Monitoring to commence in 2027	100%	100%	-
• Recommendations submitted within agreed timelines	100%	100%	-
• Meetings are held as agreed by the Commission Orders	100%	100%	-
• Annual Reports due by January 31st of the following reporting year	100%	100%	-
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	100%	100%	-

LOCATION • Grand Cayman	100%	100%	-
COST	**$25,000**	**$25,000**	**$25,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Sports Commission for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Sports, Sports, Culture and Heritage by the National Sports Commission. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

National Sports Commission undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Sports Commission will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports and Heritage
On behalf of Cabinet

Chairman of the Board
National Sports Commission

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL TRUST FOR THE CAYMAN ISLANDS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Trust for the Cayman Islands have agreed that the National Trust for the Cayman Islands will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the National Trust of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Trust for the Cayman Islands during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the National Trust for the Cayman Islands during the 2026 and 2027 financial years are documented below.

NAT 1	Preservation of Natural Environments and Places of Historic Significance		
DESCRIPTION • Administration of programmes to protect and conserve environmentally and historically sensitive sites and species. • Strategic management and administration to successfully recruit, solicit and apply resources from the private and non–government sectors to further environmental conservation and historic preservation. • Programmes and projects whilst working with other respective Government ministries, departments and agencies in order to maximize the available resources and the benefit to the people of the Cayman Islands.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 202**	**2025 12-Month Forecast**
QUANTITY			
• Acres of environmental property protected, managed and supported	3,636	3,711	3,594
• Number of historic sites protected, managed and supported	11	11	11
• Number of public information centres open	4	4	4
• Number of public recreational facilities maintained	10	11	8
• Number of flagship species conservation programmes	3	3	3
• Number of public events/tours reached through education programme events	15	15	12
• Number of reports to government and membership	18	18	18
QUALITY			
• Preservation complies with established guidelines	100%	100%	100%
• Visitors centres open as sources of information to the public at convenient locations and times	100%	100%	100%
• Annual reports prepared in accordance with the National Trust Act 1987 (2010 revision)	100%	100%	100%
• Promotion and public education material factual and user friendly for residents, tourists and students	100%	100%	100%
TIMELINESS			
• Ongoing	100%	100%	100%
• Published annual report and audited financial statements prepared by 30th September	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$570,000**	**$570,000**	**$570,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Trust for the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to Minister for Health, Environment, Culture and Housing by the National Trust for the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The National Trust for the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee National Trust for the Cayman Islands shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Health, Environment and Sustainbility to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

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The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

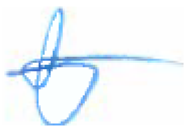
The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Trust for the Cayman Islands will be delivered for the 2026 and 2027 financial years.

Honourable Katherine Ebanks-Wilks, MP
Minister for Health, Environment and Sustainability
On behalf of Cabinet



Chairman of the Board
The National Trust for the Cayman Islands

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

NATIONAL YOUTH COMMISSON

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and National Youth Commission have agreed that National Youth Commission will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of National Youth Commission is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by National Youth Commission during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by National Youth Commission during the 2026 and 2027 financial years are documented below.

NYC 1	**Youth Development Programmes**		
DESCRIPTION Provision of research and advocacy to promote the implementation of the National Youth Policy and to advocate for and on behalf of youth.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Assist the Ministry in developing a revised National Youth Policy for tabling in Parliament	1	-	-
• Number of monitoring reports on the implementation/work plan of the National Youth Policy	2-4	2-4	-
• Number of youth-related recommendations submitted to the Ministry	2-4	2-4	- -
• Number of Commission meetings	6-12	6-12	-
• Number of annual reports	1	1	-
• Number of Child Safeguarding workshops attended	1	1	-
QUALITY			
• National Youth Commission will operate in agreement with established Orders or Terms of Reference	100%	100%	-
• National Youth Policy monitoring reports in accordance with established implementation plans and procedures	100%	100%	-
• Recommendations are evidence-based, and supported by relevant data or stakeholder input	100%	100%	-
• Commission meetings are facilitated in-line with the established Terms of Reference	100%	100%	-
• Reports completed in accordance with the criteria and procedures of the Ministry	100%	100%	-
• The Commission and all its members must demonstrate compliance with international and local child safeguarding standards, participate in the Ministry's child safeguarding workshop and sign an annual declaration of compliance with the Ministry.	100%	100%	-
TIMELINESS			
• Final National Youth Policy will be prepared for tabling in Parliament in 2026	100%	100%	-
• Monitoring to commence in 2026	100%	100%	-
• Recommendations submitted within agreed timelines	100%	100%	-
• Meetings are held as agreed by the Commission Orders	100%	100%	-
• Annual Reports due by January 31st of the following reporting year	100%	100%	-
• Child Safeguarding Workshop to be conducted within the first quarter of each calendar year.	100%	100%	-

LOCATION • Grand Cayman	100%	100%	-
COST	**$26,000**	**$26,000**	**$26,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Youth Commission for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Youth, Sports, Culture and Heritage by the National Youth Commission. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

National Youth Commission undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee National Youth Commission shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Youth, Sports, Culture and Heritage to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Youth Commission will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Youth, Sports, Culture and Heritage
On behalf of Cabinet

Brittany MacVicar

Chairman of the Board
National Youth Commission

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

PINES RETIREMENT HOME

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Pines Retirement Home have agreed that the Pines Retirement Home will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Pines Retirement Home is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Pines Retirement Home during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Pines Retirement Home during the 2026 and 2027 financial years are documented below.

PRH 1	**Residential and Nursing Support for Older Persons and Adults with Disabilities – Regular Care**		
DESCRIPTION Provision of residential nursing care (regular) to older persons and adults with disabilities.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of residents requiring residential nursing care	8-12	8-12	17-20
QUALITY			
• Nursing care and supervision provided by experienced Registered Nurses licensed by Cayman Islands Health Practice Commission	100%	100%	100%
• Residents encouraged to maintain a level of independence appropriate to their physical and mental ability	100%	100%	100%
• Residents to actively participate in decisions related to his/her daily life	95-100%	95-100%	95-100%
• Medical treatment is delivered in accordance with their doctor's orders	100%	100%	100%
• All resident care is responsive to individual needs of each resident and overseen by a General Practitioner, in collaboration with Health Care Team including Registered Nurses, Physiotherapist, Dietician, and Pines Board of Directors acting through the Manager of the Pines	80-100%	80-100%	80-100%
• Activities coordinated to suit the individual needs and abilities of each resident	80-100%	80-100%	80-100%
• Standards of care are delivered in accordance with the internal Policy and Procedures Manual	95-100%	95-100%	95-100%
TIMELINESS			
• General Practitioner visits the Pines at least once per week	80-100%	80-100%	80-100%
• Continuous, 24 hours per day, 365 days per year	95-100%	95-100%	95-100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$475,200**	**$475,200**	**$469,645**
RELATED BROAD OUTCOME: • Healthy and Empowered People with an Improved Quality of Life for All Ages • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

PRH 2	Management and Supervisory Services			
DESCRIPTION Management and supervisory services including administrative duties to Pines Retirement Home.				
MEASURES		**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of homes managed		1	1	1
QUALITY • The Manager is trained and experienced in Residential Home Management and:				
○ Ensures that suitably qualified personnel are identified and employed, in accordance with the guidelines of the Cayman Islands Nursing Council		80–100%	80–100%	80–100%
○ Ensures adequate and proper staffing levels are maintained in order to meet the individual needs of each resident		95-100%	95-100%	95-100%
○ Ensures adequate supervision of staff		100%	100%	100%
○ Ensures that the facility and equipment meet the needs of residents in accordance with the Health Practice Commission		100%	100%	100%
○ Ensures that the building and equipment are maintained to ensure a safe environment for all staff and residents		100%	100%	100%
○ Ensures that the appropriate insurance for such a facility are maintained including building, public liability, medical malpractice, employers' liability and vehicle insurance		90-100%	90-100%	90-100%
○ Provides comprehensive written reports on resident and staffing issues		80-100%	80-100%	80-100%
○ Responsible for maintaining financial records including preparation of invoices and assisting in annual audits		100%	100%	100%
○ Responsible for proper administration, correspondence and record keeping		100%	100%	100%
○ Responsible for conducting an annual financial audit, to cover each full fiscal year during the terms of this Agreement.		100%	100%	100%
○ Provides reports and communicates with various Government personnel, and departments including medical practitioners and social workers		80-100%	80-100%	80-100%
○ Responsible for purchasing supplies required for the proper care and medical needs of each resident		80-100%	80-100%	80-100%
○ Encourages public education and awareness of the specific needs of the elderly to ensure proper understanding and support of the community		100%	100%	100%
○ Ensures proper protection of elderly and vulnerable individuals placed in the facility		100%	100%	100%
○ Reports to The Pines Board of Directors		100%	100%	100%

TIMELINESS • Employed on a full-time basis. The facility is open continuously 24hrs per day, 365 days per year	100%	100%	100%
LOCATION • Grand Cayman	100%	100%	100%
COST	**$88,355**	**$88,355**	**$88,355**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

PRH 3	Residential and Nursing Support for Older Persons and Adults with Disabilities – Extended Care

DESCRIPTION

Provision of residential nursing care extended to older persons and adults with disabilities. These patients require a higher intensity of care, than those residents in PRH 1 and the extent of their chronic conditions and co-morbidities render more dependents.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of residents requiring extended residential nursing care	17-26	17-26	17-20
QUALITY			
• Care plan prepared by Registered Nurses to meet the specific needs of these patients	95-100%	95-100%	95-100%
• Provision of all nursing care is delivered and/or supervised by qualified, experienced licensed practical nurses or Registered Nurses licensed through the Cayman Islands Health Practice Commission	100%	100%	100%
• Patients assisted with all aspects of daily living in a professional and compassionate manner, with emphasis placed on the importance of preserving the dignity of these vulnerable individuals	95-100%	95-100%	95-100%
• Treatment is provided in accordance with their General Practitioner's orders and instructions	95-100%	95-100%	95-100%
• Family members are educated and supported emotionally in regard to the long term needs of these residents and their related chronic conditions	80-100%	80-100%	80-100%
• General Practitioners meet the standards of the Cayman Islands Health Practice Commission	100%	100%	100%
• Supervision and coordination of services and accommodation is provided by the Pines Board of Directors acting through the Manager of the Pines	100%	100%	100%
• Standards of care are delivered in accordance with the internal Policy and Procedures Manual. (Policies and Procedures for Nursing	100%	100%	100%
• Facilities in compliance with U.S. Federal Regulations 2nd Edition)	100%	100%	100%
TIMELINESS			
• General Practitioner visits the Pines at least once per week	100%	100%	100%
• Continuous, 24 hours per day, 365 days per year	100%	100%	100%
LOCATION			
•	100%	100%	100%
COST	**$2,193,434**	**$2,193,434**	**$1,482,000**

RELATED BROAD OUTCOME:

- Healthy and Empowered People with an Improved Quality of Life for All Ages
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Pines Retirement Home for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Social Development and Innovation by the Pines Retirement Home. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Pines Retirement Home undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

ANNUAL AUDIT REQUIREMENT

The Pines Retirement Home agrees to engage an independent certified public accountant to conduct an annual financial audit in accordance with generally accepted auditing standards (GAAS). The audit is to cover each full fiscal year during the term of this Agreement. A copy of the final audit report, including any auditor's findings or management letters, are required to be provided to the Ministry within nine (9) months following the close of each fiscal year.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, it could potentially have an effect on future grants decision to the Grantee.

Failure to provide the annual audit report as required may be deemed a material breach of this Agreement.

RIGHT TO AUDIT

The Grantee Pines Retirement Home shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Pines Retirement Home will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

Chairman of the Board
Pines Retirement Home

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

REAL MEALS KITCHEN

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Real Meals Kitchen will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Real Meals Kitchen is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Real Meals Kitchen during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Real Meals Kitchen during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		350 - 400	-	-
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$77,761**	**$0**	**$186,090**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Real Meals Kitchen for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided quarterly to the Ministry of Education and Training by Real Meals Kitchen. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at East End Primary School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, REAL MEALS KITCHEN will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Real Meals Kitchen undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Real Meals Kitchen shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Real Meals Kitchen will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Maria Burton
On behalf of Real Meals Kitchen

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

REHOBOTH MINISTRIES

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Rehoboth Ministries have agreed that Rehoboth Ministries will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Rehoboth Ministries is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Rehoboth Ministries during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Rehoboth Ministries during the 2026 and 2027 financial years are documented below.

RBM 1	Community Programmes – Afterschool		
DESCRIPTION Provide weekly after-school care and full-day care during school holidays based upon Rehoboth's Action Plan.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of students per month attending after-school programmes offered to the community during the academic year in George Town	25-40	25-40	20-35
• Number of days providing full-day camps during school breaks at both locations (George Town and North Side)	15-25	15-25	15-25
• Number of children attending after-school programmes during the academic year in North side	25-40	25-40	25-40
QUALITY			
• Programmes designed and delivered by trained and experienced personnel	90-100%	90-100%	85-100%
• Responsible for conducting an annual financial audit, to cover each full fiscal year during the terms of this Agreement.	100%	100%	100%
TIMELINESS			
• Programmes are available weekly during the academic year between 3pm and 6pm, Monday to Friday	90-100%	90-100%	90-100%
• Full-day camps offered between 8am and 6pm during school breaks	90-100%	90-100%	90-100%
LOCATION			
• George Town Location: T.E. McField Center, 140 School Road George Town, Grand Cayman • North Side Location: Fusion Youth Hall, 1275 Frank Sound Road	100%	100%	100%
COST	**$165,000**	**$165,000**	**$78,982**
RELATED BROAD OUTCOMES: • Healthy and Empowered People with an Improved Quality of Life for All Ages			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Rehoboth Ministries for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Social Development and Innovation by Rehoboth Ministries. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

Rehoboth Ministries undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

ANNUAL AUDIT REQUIREMENT

The Rehoboth Ministries agrees to engage an independent certified public accountant to conduct an annual financial audit in accordance with generally accepted auditing standards (GAAS). The audit is to cover each full fiscal year during the term of this Agreement. A copy of the final audit report, including any auditor's findings or management letters, are required to be provided to the Ministry within nine (9) months following the close of each fiscal year.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, it could potentially have an effect on future grant decisions to the Grantee.

Failure to provide the annual audit report as required may be deemed a material breach of this Agreement.

RIGHT TO AUDIT

The Grantee Rehoboth Ministries shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Social Development and Innovation to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Rehoboth Ministries will be delivered for the 2026 and 2027 financial years.

Honourable Isaac Rankine, MP
Minister for Social Development and Innovation
On behalf of Cabinet

President / Director
Rehoboth Ministries

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE
CAYMAN ISLANDS GOVERNMENT

AND

SISTER ISLANDS AFFORDABLE HOUSING DEVELOPMENT CORPORATION

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Sister Islands Affordable Housing Development Corporation have agreed that the Sister Islands Affordable Housing Development Corporation will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the Sister Islands Affordable Housing Development Corporation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Sister Islands Affordable Housing Development Corporation during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Sister Islands Affordable Housing Development Corporation during the 2026 and 2027 financial years are documented below.

SIH 1	**Sister Islands Affordable Housing Development Corporation**			
DESCRIPTION To identify the housing needs of Caymanians in the Sister Islands and to continue developing affordable homes to meet these needs and contribute to the economic development of the Sister Islands.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY				
• Number of hours of general management and administration		1,150-1,200	1,150-1,200	1,150-1,200
• Number of homes constructed		4-8	4-8	4
• Number of applications reviewed and processed		4-8	4-8	New
QUALITY				
• Site visits conducted by qualified personnel		95-100%	95-100%	95-100%
• All financial transactions processed in accordance with the Public Management and Finance Act (2020 revision)		100%	100%	100%
TIMELINESS				
• Site Reports to be completed within five days at the end of each month		90-100%	90-100%	90-100%
LOCATION				
• Cayman Brac		100%	100%	100%
COST		**$569,263**	**$570,116**	**$600,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Sister Islands Affordable Housing Development Corporation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for District Administration and Home Affairs by the Sister Islands Affordable Housing Development Corporation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
SIH 1	-	-	142,316	-	-	142,316	-

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
SIH 1	-	142,316	-	-	14,315	**569,263**
TOTAL (12 Months)						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
SIH 1			142,529			142.529	

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
SIH 1		142,529			142,529	**570,116**
TOTAL (12 Months)						

IN SIGNING THIS AGREEMENT

The Sister Islands Affordable Housing Development Corporation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Sister Islands Affordable Housing Development Corporation shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of District Administration and Home Affairs to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Sister Islands Affordable Housing Development Corporation will be delivered for the 2026 and 2027 financial years.

Honourable Nickolas DaCosta, MP
Minister for District Administration and Home Affairs
On behalf of Cabinet

Chairman of the Board
Sister Islands Affordable Housing Development Corporation

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

ST. IGNATIUS CATHOLIC SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and St. Ignatius Catholic School have agreed that St. Ignatius Catholic School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of St. Ignatius Catholic School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by St. Ignatius Catholic School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by St. Ignatius Catholic School during the 2026 and 2027 financial years are documented below.

SIS 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	100-300	100-300	100-300
• Approximate number of students enrolled in Secondary Education	100-300	100-300	100-300
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the St. Ignatius Catholic School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the St. Ignatius Catholic School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50	0	0	**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

St. Ignatius Catholic School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee St. Ignatius Catholic School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the St. Ignatius Catholic School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
St. Ignatius Catholic School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

STAR ISLAND RESTAURANT

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Star Island Restaurant will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Star Island Restaurant is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Star Island Restaurant during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Star Island Restaurant during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme		
DESCRIPTION Provision of free meals to public schools.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week	250 - 285	-	990
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)	100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks	100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis	100%	-	100%
LOCATION • Grand Cayman	100%	-	100%
COST • Up to a maximum of	**$51,322**	**$0**	**$149,882**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Star Island Restaurant for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the periods ending December 2026 and December 2027 to the Ministry of Education and Training by Star Island Restaurant. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at West End Primary School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	$4.00	$3.00	$5.00	$4.00
Lighthouse School	$4.00	$3.00	$5.50	$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Star Island Restaurant will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

Star Island Restaurant undertake(s) to deliver the agreed outputs as set out in Section 2 to the best of its/their ability; and, provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Star Island Restaurant will be delivered for the 2026 and 2027 financial periods.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Michael Barnes

Michael Barnes
On behalf of Star Island Restaurant

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

THE GARDEN CLUB OF GRAND CAYMAN

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and The Garden Club of Grand Cayman have agreed that The Garden Club of Grand Cayman will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of The Garden Club of Grand Cayman is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by The Garden Club of Grand Cayman during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by The Garden Club of Grand Cayman during the 2026 and 2027 financial years are documented below.

GCG 1	**Garden Projects and Landscaping**		
DESCRIPTION To promote gardening and all things related to the enjoyment of the natural beauty of the Cayman Islands, to undertake projects to beautify the community and help educate children in their natural surroundings. These are the projects we wish to continue and start for the period 2026/2027: • continue developing landscaping at Field of Dreams • landscape the grounds at Nadine Andreas Residential Foster Home • teach and mentor residents at NA Foster Home to develop vegetable and ornamental gardens • Introduce and develop a junior Garden Club at John Gray High-school • continue assistance to Cayman Charity Farm - propagating seedlings • Botanic Park Children's Garden: The Maze has been planted and are moving toward further development and completion of the Sensory Garden • assist West Bay Beautification Committee • continue mentoring children at Catholic School with knowledge of plants, planting and care of plants • continue maintenance of The Jasmine Hospice Centre area by the roadside entrance where the signs are • continue maintenance of the Bodden Town Police Station curb side			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of beautification projects	6-7	6-7	5
• Number of educational projects	3	3	3
• Number of Farming Related projects	1-2	1-2	1
QUALITY			
• Use local plants wherever possible	100%	100%	100%
• Comply with relevant policies and guidelines	100%	100%	100%
TIMELINESS			
• Projects completed within agreed timeline	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$4,000**	**$4,000**	**$4,000**
RELATED BROAD OUTCOME: • A Diversified, Resilient Economy that Supports Prosperity and Innovation			

3. PAYMENT ARRANGEMENTS

Cabinet will pay The Garden Club of Grand Cayman for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided annually to Minister for Tourism and Trade Development on behalf of Cabinet by The Garden Club of Grand Cayman. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of receipt of the invoice for the prior quarter.

IN SIGNING THIS AGREEMENT

The Garden Club of Grand Cayman undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee the Garden Club of Grand Cayman shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Tourism and Trade Development to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with The Garden Club of Grand Cayman will be delivered for the 2026 and 2027 financial years.

Honourable Gary Rutty, MP
Minister for Tourism and Trade Development
On behalf of Cabinet

President
The Garden Club of Grand Cayman

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

TOP TASTE RESTAURANT

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Top Taste Restaurant have agreed that Top Taste Restaurant will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Top Taste Restaurant is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Top Taste Restaurant during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Top Taste Restaurant during the 2026 and 2027 financial years are documented below.

NGS 91	**Public School Meals Programme**			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY • Number of meals provided per week		350-400	-	1,230
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$$77,760**	**$0**	**$242,826**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Top Taste Restaurant for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Top Taste Restaurant. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Budget Periods Ending 31 December 2026

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government primary schools	\$4.00	\$3.00	\$5.00	\$4.00

For the Budget Periods Ending 31 December 2027

	Breakfast	**Snack**	**Lunch**	**2 drinks**
All government high schools	\$4.00	\$3.00	\$5.00	\$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Top Taste Restaurant will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
  Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

IN SIGNING THIS AGREEMENT

Top Taste Restaurant undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Top Taste Restaurant shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Top Taste Restaurant will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Louis-Herard Sully
On behalf of Top Taste Restaurant

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

TRIPLE C SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Triple C School have agreed that Triple C School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Triple C School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Triple C School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Triple C School during the 2026 and 2027 financial years are documented below.

TCS 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	100-300	100-300	100-300
• Approximate number of students enrolled in Secondary Education	100-300	100-300	100-300
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Triple C School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Triple C School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Triple C School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Triple C School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Triple C School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Triple C School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

TROPICAL DELITE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Department of Education Services have agreed that Tropical Delite will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of the document is to ensure that the performance expected of Tropical Delite is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Tropical Delite during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by the Tropical Delite during the 2026 and 2027 financial years are documented below.

NGS 91	Public School Meals Programme			
DESCRIPTION Provision of free meals to public schools.				
MEASURES		**2026 6 months to 30 June 2026**	**2027 12 Months to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY • Number of meals provided per week		750 - 850	-	12,455
QUALITY • Provision of meals in line with the Cayman Islands Public Schools: Standards for Food Provision (June 2012)		100%	-	100%
TIMELINESS • Meals are to be provided at set times each day to coincide with each school's scheduled breaks		100%	-	100%
• Activity reports filed with Ministry liaison on a biweekly basis		100%	-	100%
LOCATION • Grand Cayman		100%	-	100%
COST • Up to a maximum of		**$138,414**	**$0**	**$354,027**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Tropical Delite for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided bi-weekly for the periods ending December 2026 and December 2027 to the Ministry of Education and Training by Tropical Delite. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods will vary dependent on the number of students accessing meals. The price for the meals to be delivered at Layman Scott High School will not exceed the amounts outlined below, and will reflect the pricing submitted to the Department of Education Services:

For the Budget Period Ending 31 December 2026

	Breakfast	Snack	Lunch	2 drinks
All government high schools	\$4.00	\$3.00	\$7.00	\$4.00

For the Budget Period Ending 31 December 2027

	Breakfast	Snack	Lunch	2 drinks
All government high schools	\$4.00	\$3.00	\$7.00	\$4.00

The bi-weekly invoices shall be broken down and calculated as follows:

(Number of students served breakfast X Price of breakfast) + (Number of students served snack X Price of snack) + (Number of students served lunch X Price of lunch) + (Number of students served 2 drinks X Price of 2 drinks)

In addition, Tropical Delite will submit the menu for the up-coming 2-week period with the invoice for the period that is being considered for payment.

For clarity, the items to be submitted for payment to be processed:

- Invoice for the 2-week period under consideration for payment, where the outputs have been delivered as prescribed.
- Menu for the upcoming 2-week period in which the outputs will be delivered as prescribed.

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Tropical Delite undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Tropical Delite shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Tropical Delite will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Alton Campbell
On behalf of Tropical Delite

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

TRUTH FOR YOUTH SCHOOL

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Truth for Youth School have agreed that Truth for Youth School will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Truth for Youth School is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Truth for Youth School during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Truth for Youth School during the 2026 and 2027 financial years are documented below.

TFY 1	**Primary and Secondary Education by Private Schools**		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	100-200	100-200	100-200
• Approximate number of students enrolled in Secondary Education	-	-	-
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Truth for Youth School for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Truth for Youth School. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

Truth for Youth School undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Truth for Youth School shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2026 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Truth for Youth School will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Truth for Youth School

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

UNIVERSITY COLLEGE OF THE CAYMAN ISLANDS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and University College of the Cayman Islands have agreed that the University College of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of the University College of the Cayman Islands is clearly understood and agreed upon by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by the University College of the Cayman Islands during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied, if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by University College of the Cayman Islands during the 2026 and 2027 financial years are documented below.

COL 1	Teaching of Tertiary Level Associate and College Preparation Degree Programmes

DESCRIPTION

The teaching of the following associate degree specializations may include:

- AA – Business Administration
- AA – Primary Education
- AA – Social Work
- AAS – Hospitality Management
- AA – Cultural Studies
- AAS – Culinary Arts Management
- AA – Digital Media Production
- AA – Social Sciences
- AS – Computer Science
- AS – Engineering Technology
- AS – Mathematics
- AS – Sciences
- AAS – Accounting
- AAS – Business Administration
- AAS – Computer Science
- Cayman Banking Certificate
- Dual Enrolment

Pre-College Programme (open to all persons sixteen years of age and above)

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of Associate Level student enrolment over three semesters	1,600-1,800	1,600-1,800	1,600-1,800
QUALITY			
• Courses are taught by professionally qualified instructors and adjunct instructors from the private sector in relevant fields.	100%	100%	100%
• Courses satisfy the standards of the relevant external accreditation body, such as the International Accreditation Council for Business Education (IACBE)	100%	100%	100%
• Programmes/Courses meet the social and economic needs of the country and its workforce and engage the support of the private sector	100%	100%	100%
TIMELINESS			
• Courses offered over the appropriate time frame for the curriculum covered	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$7,922,557**	**$8,136,115**	**$ 6,767,739**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

COL 2	Teaching of Tertiary Level Vocational and Certificate Programmes and Continuing Education Courses

DESCRIPTION

- General Business Diploma Level 2
- Construction Technology Diploma Level 2
- Electro-Technology Diploma Level 2
- Computer Technician Diploma Level 2
- Electro-Technology Diploma Level 3
- Early Childhood Education Diploma
- Automotive Repair and Maintenance Level 2 Certificate – Institute for the Motor Industry (IMI)
- Construction Technology Certificate Level 2
- Solar Photovoltaic Certificate Level 2
- Project Management for Construction Certificate Level 2
- Electrical Installation Certificate Levels 1-3
- Hospitality and Tourism Certificate Level 2
- Plumbing Certificate Levels 1-3
- Air Conditioning Certificate Levels 1-3
- Cake Baking and Decorating
- Ice Carving
- Fruit and Vegetable Carving
- QuickBooks
- Real Estate
- Computer Aided Design
- Basic Microsoft Applications (Excel/Word)
- Plumbing Licensing Exam Preparation
- Electrical Licensing Exam Preparation
- Conversational Spanish
- ESOL and Basic English

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of Vocational and Certificate and Continuing Education programmes student enrolment (based on full-year programme duration)	550-630	550-630	550-630
QUALITY			
• Courses are taught by professionally qualified instructors and adjunct instructors from the private sector in relevant fields.	100%	100%	100%
• Courses satisfy external standards set by the relevant Professional body.	100%	100%	100%
• Programmes/Courses meet the social and economic needs of the country and its workforce and engage the support of the private sector	100%	100%	100%
TIMELINESS			
• Courses offered within the Fall, Spring and/or Summer Semesters	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$2,526,068**	**$2,594,160**	**$2,157,860**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

COL 3	Teaching of Baccalaureate Degree / Postgraduate Programmes

DESCRIPTION

Teaching/development of Baccalaureate Degree/Postgraduate Programmes may include:

- Master's in Human Resource Management
- Commonwealth Executive MBA
- Commonwealth Executive Master's in Public Administration
- BSc – Accounting
- BSc – Management
- BSc – Computer Science
- BSc – Social Sciences
- BSc – Primary Education
- BSc – Nursing
- BSc - Social Work
- PGCE – Programme (Postgraduate Certificate in Education)

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of student enrolment over three semesters	480-520	480-520	480-520
QUALITY			
• Courses are taught by professionally qualified instructors and adjunct instructors from the private sector in relevant fields	100%	100%	100%
• Courses satisfy the standards of the relevant external accreditation body, such as the International Accreditation Council for Business Education (IACBE)	100%	100%	100%
• Programmes/Courses meet the social and economic needs of the country and its workforce and engage the support of the private sector	100%	100%	100%
TIMELINESS			
• Courses completed within the Fall, Spring and Summer Semesters	100%	100%	100%
LOCATION			
• Cayman Islands and International Partner Locations	100%	100%	100%
COST	**$1,877,936**	**$1,928,557**	**$1,604,202**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

COL 4	UCCI Cayman Brac Campus		
DESCRIPTION • Teaching of Tertiary Level Professional Programmes • Teaching Tertiary Level Associate Degree Programmes • Teaching of Adult and Continuing Education Courses • Teaching of Tertiary Level Vocational and Certificate Programmes • Dual Enrolment			

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of Student enrolment in Academic Programmes over three semesters	80-100	80-100	80-100
• Number of Adult/Continuing Education student enrolment in Cayman Brac over three semesters	25-75	25-75	25-75
QUALITY			
• Courses are taught by professionally qualified instructors and adjunct instructors from the private sector in relevant fields	100%	100%	100%
• Courses satisfy external standards agreed with the Ministry	100%	100%	100%
• Programmes/Courses meet the social and economic needs of the country and its workforce and engage the support of the private sector	100%	100%	100%
TIMELINESS			
• Courses offered over the appropriate time frame for curriculum covered and apprenticeships delivered	100%	100%	100%
LOCATION			
• Cayman Brac and International Partner Locations	100%	100%	100%
COST	**$967,006**	**$993,072**	**$826,052**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the University College of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made based on an invoice provided monthly to the Minister for Education by the University College of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. UCCI will provide the Ministry with the current monthly Purchase Agreement Status Report (number of students reported within each category) together with the monthly invoice.

UCCI will report three times a year on trends observed from one semester to another and year over year. This analysis will focus on student demographics, attendance patterns, academic achievement, persistence, and career outcomes consistent with UCCI agreements. The report will be titled, "Institutional Effectiveness" and will include the following information:

Section I (reflective of data from the semester under review)

Student demographics

1. Current number of Full-time Students
2. Current number of Part-Time Students
3. Definition of Full and Part Time
4. Current number of Male Students
5. Current number of Female Students
6. Current number of Caymanian students
7. Current number of non-Caymanian students

Section II (reflective of programmes delivered in the semester under review)

Programme Summary

1. Names of associate degree Programmes
2. Names of bachelor's degree Programmes
3. Names of postgraduate degree programmes
4. Names of any other programmes (including certificate programmes, Dual Entry and Pre-College Studies programmes)

Programme Details

1. Brief description of each programme listed above including learning objectives and programme length.

Programme Trends

1. Total number of students enrolled in each UCCI programme.

Section III (reflective of data from the semester under review)

Retention Report

1. Total number of students that did not return in the respective semester.
2. Exit interview report which provides the following information for those students who did not return to UCCI. Of those who did not return how many:

a. Transferred to an overseas university.
b. Transferred to ICCI.
c. Transferred to Truman Bodden Law School.
d. Reported taking a semester off for personal reasons but expected to return in a future semester.
e. Reported taking a semester off for professional (work-related) reasons but expected to return in a future semester.
f. Reported leaving higher education with no plans at this time to return secondary to academic challenges.
g. Reported leaving higher education with no plans at this time to return secondary to work-related or personal reasons.

Section IV (reflective of data from the most recent commencement ceremony)

Graduation Report

1. Date of graduation
2. How many students graduated?
3. Breakdown of students by programme
4. Of those who graduated:
   - How many were employed at graduation?
   - How many have been accepted at an overseas institution and will be continuing studies overseas?
   - How many have enrolled in a subsequent programme at UCCI and will be continuing their studies at UCCI?
   - How many have enrolled at Truman Bodden Law School and will be continuing their studies locally?
   - How many have enrolled at ICCI and will be continuing their studies locally?
   - How many received raises as a result of their UCCI education?
   - How many received promotions or employment advancement as a result of their UCCI education?

Section V (reflective of data from the semester under review)

Private Sector Partnership Report

Provide details of private sector involvement in developing and delivering programmes. This should include the following information:

1. How many companies were engaged across all programmes?
2. For each company/organisation engaged provide the company/organisation name, the programme they were involved with and the scope of their involvement in the delivery and development of the respective programme.

UCCI will issue an annual report aligned with the University's student-centered vision which will include aspects of the Institutional Effectiveness Reports. It will be provided to the Ministry of Education and other key internal and external stakeholders. The Annual Report will include a multitude of student, alumni, and academic outcomes aligned with the UCCI Board Approved 2019-2026 Strategic Plan and within the capabilities of the new student data tracking system as it is implemented across various functional areas.

Invoices will be paid within 20 days of the end of each month following the invoice date.

The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
COL 1	660,213	660,213	660,213	660,213	660,213	660,213	660,213
COL 2	210,506	210,506	210,506	210,506	210,506	210,506	210,506
COL 3	156,495	156,495	156,495	156,495	156,495	156,495	156,495
COL 4	80,584	80,584	80,584	80,584	80,584	80,584	80,584
SUBTOTAL	**1,107,797**	**1,107,797**	**1,107,797**	**1,107,797**	**1,107,797**	**1,107,797**	**1,107,797**

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL
COL 1	660,213	660,213	660,213	660,213	660,213	7,922,557
COL 2	210,506	210,506	210,506	210,506	210,506	2,526,068
COL 3	156,495	156,495	156,495	156,495	156,495	1,877,936
COL 4	80,584	80,584	80,584	80,584	80,584	967,006
SUBTOTAL	**1,107,797**	**1,107,797**	**1,107,797**	**1,107,797**	**1,107,797**	**13,293,567**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
COL 1	678,010	678,010	678,010	678,010	678,010	678,010	678,010
COL 2	216,180	216,180	216,180	216,180	216,180	216,180	216,180
COL 3	160,713	160,713	160,713	160,713	160,713	160,713	160,713
COL 4	82,756	82,756	82,756	82,756	82,756	82,756	82,756
SUBTOTAL	**1,137,659**	**1,137,659**	**1,137,659**	**1,137,659**	**1,137,659**	**1,137,659**	**1,137,659**

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL
COL 1	678,010	678,010	678,010	678,010	678,010	8,136,115
COL 2	216,180	216,180	216,180	216,180	216,180	2,594,160
COL 3	160,713	160,713	160,713	160,713	160,713	1,928,557
COL 4	82,756	82,756	82,756	82,756	82,756	993,072
SUB TOTAL	**1,137,659**	**1,137,659**	**1,137,659**	**1,137,659**	**1,137,659**	**13,651,904**

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CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

University College of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments or such other time as the two parties may agree.
The parties will then sign the amended Agreement (where agreement has been reached).
The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the University College of the Cayman Islands to deliver for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Chairman of the Board
University College of the Cayman Islands

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

UTILITY REGULATION AND COMPETITION OFFICE

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2026 and 2027
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Utility Regulation and Competition Office have agreed that Utility Regulation and Competition Office will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Utility Regulation and Competition Office is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Utility Regulation and Competition Office during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Utility Regulation and Competition Office (OfReg) during the 2026 and 2027 financial years are documented below.

URC 1	Drafting Instructions for the Development of Legislation and Policy Advice		
DESCRIPTION Provision of advice to Cabinet on: Drafting of additional regulations, and amending existing regulations, under the Utility Regulation and Competition Act, 2021. Preparation of draft Cabinet Papers and briefs on issues affecting the regulated sectors. Continuously monitor international technical standards and legislation in competitive jurisdictions and recommend amendments to our legislation where appropriate in order to maintain our competitive position. Provision of policy advice and support to the Minister, Chief Officer and other Government entities on OfReg matters, including compliance with the Government's international obligations, market liberalization and competitive pricing. Provide specialist advice on legislation impacting the regulated sectors. Policy and economic issues in the related sectors affecting the Cayman Islands. Provide support for the National Energy Policy 2017-2037.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Hours Spent on drafting legislation, providing policy advice, public consultations, research on legislative issues, attendance at meetings and preparation of speeches and written briefs	350	350	350
QUALITY			
• Define issues clearly and succinctly, with the nature and scope of the issues being clear	100%	100%	100%
• Have involved appropriate research, consultation with interested parties, and employed appropriate analytical techniques	100%	100%	100%
• Have recommendations that are unambiguous	100%	100%	100%
• Examine implementation issues and provide guidance where appropriate	100%	100%	100%
• Be prepared with due professional care	100%	100%	100%
TIMELINESS			
• All papers delivered by dates required	100%	100%	100%
LOCATION			
• Cayman Islands	100%	100%	100%
COST	**$74,289**	**$74,289**	**$74,289**
RELATED BROAD OUTCOME: • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

URC 6	Regional and International Representation

DESCRIPTION

Act as the Cayman Islands point of contact and representative on, and pay membership fees to regional and international organisations and associations such as:
American Registry for Internet Numbers (ARIN)
Caribbean Telecommunications Union
Country Code Names Supporting Organisation (ccNSO)
Federal Communications Commission
Internet Corporation for Assigned Names and Numbers (ICANN)
International Maritime Organization (IMO)
International Telecommunications Union
North American Numbering Plan Association
Organisation of Caribbean Utility Regulators (OOCUR)
Regional ICT Regulators
International Renewable Energy Agency
International Water Association (IWA)
Office of Communications (UK OFCOM)

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Representation at international and regional meetings and conferences (in-person or virtual)	8	8	8
• Responses to requests for written input and other correspondence	10	10	10
• Detailed reports to Ministry	3	3	3
QUALITY			
• Define issues clearly and succinctly, with the nature and scope of the issues being clear	100%	100%	100%
• Have involved appropriate research, consultation with interested parties, and employed appropriate analytical techniques	100%	100%	100%
• Have recommendations that are unambiguous	100%	100%	100%
• Examine implementation issues and provide guidance where appropriate	100%	100%	100%
• Be prepared with due professional care	100%	100%	100%
TIMELINESS			
• All papers delivered by dates required	100%	100%	100%
LOCATION			
• Grand Cayman and Overseas	100%	100%	100%
COST	**$50,000**	**$50,000**	**$50,000**

RELATED BROAD OUTCOME:

- A Diversified, Resilient Economy that Supports Prosperity and Innovation

URC 7	National Cyber Security Initiatives

DESCRIPTION

Development national cyber security strategy, related ICT policies, ICT license obligations, and related regulations.
Coordination of cyber security activities with other Authorities, government entities and law enforcement. Creation and management of a cyber security unit to drive and manage strategic objectives.
Coordination with regional and international cyber security entities.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Representation at international and regional meetings and conferences (in-person or virtual)	4	4	4
• Implementation of the national Cyber Security Strategy	1	1	1
• Lead the effort to create a National Cyber Crime Strategic Plan	1	1	1
• Management of the national Cybersecurity Incident Response Team (CIRT)	1	1	1
QUALITY			
• Define issues clearly and succinctly, with the nature and scope of the issues being clear	100%	100%	100%
• Have involved appropriate research, consultation with interested parties, and employed appropriate analytical techniques	100%	100%	100%
• Have recommendations that are unambiguous	100%	100%	100%
• Examine implementation issues and provide guidance where appropriate	100%	100%	100%
• Be prepared with due professional care	100%	100%	100%
TIMELINESS			
• All papers delivered by dates required	100%	100%	100%
LOCATION			
• Grand Cayman and Overseas	100%	100%	100%
COST	**$200,000**	**$200,000**	**$15,359**

RELATED BROAD OUTCOME:

- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

URC 10	Monitoring and Controlling the Storage, Handling, Quality and Mensuration of Fuel Products		
DESCRIPTION Administration of the Dangerous Substance Act for import, storage, quality control, handling and transport of fuel products across the three islands. Advising on national initiatives relating to the safe handling and storage of hazardous substances to inform policy. Carrying out routine inspections at regulated premises and on permitted vehicles to ensure compliance with safety, health and environmental codes and standards for hazardous materials and locations. Promote and encourage self and co-regulation for compliance and safety across the sector.			
MEASURES	**2026** **1 Jan to** **31 Dec 2026**	**2027** **1 Jan to** **31 Dec 2027**	**2025** **12-Month** **Forecast**
QUANTITY			
• General Inspections (all permitted premises (including OPS) and vehicles)	350-400	350-400	380
• Statutory Consultation (Planning and Permitting)	200	200	190
• Fuel and Energy Initiatives Engagement	5-10	5-10	4
• FOI, Media and Complaints handled/addressed	40	40	1
• Quality control and fuel testing (Number of samples)	40-45	40-45	40
• Issuance of Operating and Import Permits	230-280	230-280	230
• Pump Calibrations witnessed/supervised (Meters on Premises/Vehicles)	395-495	395-495	450
• General Policy Advice and Consultation	35-50	35-50	5
• Emergency spill response Management	8-10	8-10	5
QUALITY			
• Comply with Dangerous Substance Handling and Storage Act, 2017, its Regulations, and relevant industry codes determined by CPI in consultation with relevant stakeholders	100%	100%	100%
• Inspections to be carried out by qualified, competent and experienced inspectors	100%	100%	100%
• Activities to be carried out to the highest ethical and professional standards, using relevant and up-to-date industry information and practice, and engaging certified organisations where necessary	100%	100%	100%
TIMELINESS			
• Inspections completed within five working days	95%	95%	95%
• Calibrations to be completed within 48 hours	95%	95%	95%
• Turnaround time of three days for fully compliant planning applications	95%	95%	95%
• All other tasks to be completed within set/established timeline	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$1,042,000**	**$1,042,000**	**$812,000**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature			

URC 11	Monitoring and Controlling the Storage, Handling, Quality and Mensuration of Fuel Products

DESCRIPTION

Administration of the Fuels Market Regulation Act to ensure the Cayman Islands has a proper, adequate and continuous supply of fuel which is obtained and distributed/sold under the most economic and competitive terms, in accordance with global supply and pricing parameters. The efforts of the Office are geared at preventing collusive practices in the market(s), facilitate new entrants and the introduction of viable/feasible alternative fuels into the fuel mix, and the facilitation of investment which provides a fair and reasonable return for sustainable economic and competitive activity in the sector.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Collate and Analyse "Section 10" Data from Importers (Data sets)	290-350	290-350	325
• Execute License Agreement with Major Fuel Licensees	10-30	10-30	-
• Monitoring and post Fuel Prices and analysis on a fortnightly basis	100-125	100-125	105
• Market review and report submission on adequacy of regulation and state of competition in relevant markets	0-1	0-1	-
• Establish guidelines and criteria for new entrants to relevant Fuels Market	0-1	0-1	-
• Evaluate and report on adequacy of fuel mix bi-annually	1	1	1
• Function as Focal Point for CEIS/SRC providing monthly/quarterly data as required under membership agreement	10-13	10-13	5
• Annual engagement with Licensees	12-20	12-20	10
• Enforce Regulatory Breaches	20-40	20-40	2
• Regulatory Investigations	2-5	2-5	4
• Consumer and Public Awareness and Engagement on Fuel Sector	4-6	4-6	-
QUALITY			
• Comply with Fuels Market Regulation and Utility Regulation and Competition Acts, and relevant regulation and competition Acts, guidelines and determination required by the Office and Cabinet. Economic Regulations to be administered by qualified, competent and experienced Analysts, Economists and Management team members	100%	100%	100%
• Activities to be carried out to the highest ethical and professional standards, using relevant and up-to-date industry information and practice, and engaging certified organisations where necessary to augment the work of the Office	100%	100%	100%
TIMELINESS			
• Relevant analysis, research, assessment to be carried out within adequate timeframe to allow the Office to minimise and mitigate against negative competition effects in a timely manner	95%	95%	95%
• Local price monitoring data to be posted within 48 hours of the most recent surveyed prices	95%	95%	95%
• Turnaround time of three days for fully compliant planning applications	95%	95%	95%
• All other tasks to be completed within set/established timeline	100%	100%	100%

LOCATION • Grand Cayman	100%	100%	100%
COST	**$610,293**	**$610,293**	**$610,293**
RELATED BROAD OUTCOME: • Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature			

URC 12	Management of the Cayman Islands Internet Domain and Verification of ICT Licensee Fees

DESCRIPTION

Development of policy for, and management of, the Cayman Islands Internet Domain.
Collection and verification of licence fees from major ICT network and ICT services including but not limited to issuing invoices as required, receiving payments and financial statements, verifying payments against financial statements and licensing provisions, resolving disputes, acting to recover outstanding payments and remitting receipts to Government.

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Number of license fees processed per year	50-70	50-70	50
• Hours spent on developing policy for and management of the Cayman Islands Internet Domain	80	80	80
QUALITY			
• Collection of fees due from licensees and amounts verified by OfReg	100%	100%	100%
• Supporting information provided by licensees verified to quarterly management accounts and annual certificates provided by external auditors of licensee	100%	100%	100%
• Define issues clearly and succinctly, with the nature and scope of the issues being clear	100%	100%	100%
• Have involved appropriate research, consultation with interested parties, and employed appropriate analytical techniques	100%	100%	100%
• Have recommendations that are unambiguous	100%	100%	100%
• Examine implementation issues and provide guidance where appropriate	100%	100%	100%
• Be prepared with due professional care	100%	100%	100%
TIMELINESS			
• All ICT Licensee payments verified within one month of receipt	100%	100%	100%
• All papers and services delivered by dates required	100%	100%	100%
LOCATION			
• Grand Cayman	100%	100%	100%
COST	**$33,418**	**$33,418**	**$218,059**

RELATED BROAD OUTCOME:

- Sustainable Physical Development that Prioritises Affordable Housing, Ensures Resilient Infrastructure and Protects Nature

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Utility Regulation and Competition Office for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Planning Agriculture, Housing, Infrastructure, Transport and Development by the Utility Regulation and Competition Office The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.
The expected amount of each invoice for outputs to be delivered during the 2026 and 2027 financial periods is outlined in the following table:

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
	502,500			502,500			502,500

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
			502,500			**2,010,000**
TOTAL **(12 Months)**						

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
	502,500			502,500			502,500

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
			502,500			**2,010,000**
TOTAL **(12 Months)**						

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Utility Regulation and Competition Office undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Utility Regulation and Competition Office will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Finance and Economic Development
On behalf of Cabinet

Samuel Jackson
Utility Regulation and Competition Office

31 December 2025

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PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

VILLAGE MONTESSORI

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Village Montessori have agreed that Village Montessori will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Village Montessori is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Village Montessori during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Village Montessori during the 2026 and 2027 financial years are documented below.

VMS 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	50-100	50-100	50-100
• Approximate number of students enrolled in Secondary Education	-	-	-
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Village Montessori for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Village Montessori. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Village Montessori undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Village Montessori shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Village Montessori will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Village Montessori

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

WESLEYAN CHRISTIAN ACADEMY

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Wesleyan Christian Academy have agreed that Wesleyan Christian Academy will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of Wesleyan Christian Academy is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Wesleyan Christian Academy during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by Wesleyan Christian Academy during the 2026 and 2027 financial years are documented below.

WCA 1	Primary and Secondary Education by Private Schools		
DESCRIPTION The provision of a grant to assisted schools providing primary and secondary compulsory education in the Cayman Islands. Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Act, 2016, Education Regulations, 2017 and Ministry of Education and Training Policies and Guidelines.			
MEASURES	**2026 1 Jan to 31 Dec 2026**	**2027 1 Jan to 31 Dec 2027**	**2025 12-Month Forecast**
QUANTITY			
• Number of assisted schools	1	1	1
• Approximate number of students enrolled in Primary Education	30-70	30-70	30-70
• Approximate number of students enrolled in Secondary Education	30-70	30-70	30-70
QUALITY All assisted schools must:			
• Be registered and in good standing with the Education Council	100%	100%	100%
• Submit approved financial evidence with specific details on how the Government Funding was utilised	100%	100%	100%
• Submit complete, accurate and relevant data as requested by the Ministry of Education and Training	100%	100%	100%
• Submit, upon request, strategic and/or school improvement plans and annual progress reports including, when relevant, post inspection action plans	100%	100%	100%
• Submit evidence of participation in national academic, cultural and sporting initiatives, for example: the National Spelling Bee, Rotary Science Fair, National Children's Festival of the Arts, Inter-Primary and Inter-Secondary Sporting competitions	100%	100%	100%
TIMELINESS			
• All documentation to be submitted by the third quarter of 2026 and 2027 or by any other date specified by the Ministry of Education and Training	100%	100%	100%
• Post inspection action plans to be submitted 30 days after the final inspection report is issued to the relevant school, if requested	100%	100%	100%
LOCATION			
• Grand Cayman	100%	N/A	100%
COST	**$90,909**	**$90,909**	**$105,263**
RELATED BROAD OUTCOME: • Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population • Efficient, Effective, Accountable and People-Centred Public Services • A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Wesleyan Christian Academy for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education and Training by the Wesleyan Christian Academy. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him/herself that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
PSA 1		45,454.50					

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
PSA 1			45,454.50			**90,909**
TOTAL (12 Months)						**90,909**

CAYMAN ISLANDS GOVERNMENT

IN SIGNING THIS AGREEMENT

Wesleyan Christian Academy undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee Wesleyan Christian Academy shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfillment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Wesleyan Christian Academy will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Head of School
Wesleyan Christian Academy

31 December 2025

PURCHASE AGREEMENT

BETWEEN THE

CAYMAN ISLANDS GOVERNMENT

AND

YMCA OF THE CAYMAN ISLANDS

FOR THE 2026 FINANCIAL YEAR ENDING 31 DECEMBER 2026

AND THE 2027 FINANCIAL YEAR ENDING 31 DECEMBER 2027

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE ACT (2020 REVISION)

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CONTENT

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and YMCA of the Cayman Islands have agreed that YMCA of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2026 and 2027 financial years.

The purpose of this document is to ensure that the performance expected of YMCA of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by YMCA of the Cayman Islands during the 2026 and 2027 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2026 and 2027 financial years.

2. OUTPUTS TO BE DELIVERED IN 2026 AND 2027

The outputs to be purchased by Cabinet and delivered by YMCA during the 2026 and 2027 financial years are documented below.

NGS 96	Extended After-School Programme

DESCRIPTION

The provision of an Extended After School Programme (EASP) delivered by the YMCA of the Cayman Islands that consists of high-quality, structured and supervised learning activities for school-age children, specifically those students identified as 'at-risk' or otherwise vulnerable, after-school, between the hours of 3 pm and 6 pm for primary students and 3 pm and 5:30 pm for high school students that aims to:

- Deliver structure activities including academic support, and life skills programmes aligned with the Ministry of Education & Training objectives
- Promote educational, social, emotional, recreational, and cultural learning and development
- Identify and support the needs and interests of the students
- Establish and support homework completion through homework centres
- Provide opportunities for 'at-risk' or otherwise vulnerable students to collaborate and work in clubs and teams
- Ensure inclusion of all eligible students regardless of gender, ability, or socio-economic status.
- Maintain safe ratios of staff to participants, according to established guidelines
- Make effective links with the school and community
- Encourage parental participation in the education of their children
- Offer employment for Caymanians

The EASP will be offered on Grand Cayman in eight (8) primary schools, 5 days per week, and two (2) high schools, 3 days per week. In Cayman Brac (1), the site at the high school can accommodate both the primary students 5 days per week and high school students 3 days per week, respectively, throughout the term.

The Ministry of Education and Training, on behalf of the Government, acts as the oversight body for the Extended After School Programme. A strategic priority within the Ministry of Education and Training is to provide and lead on policies to promote student well-being within government schools and the wider community, by creating safe learning environments. It is intended that the EASP contributes to achieving these wider outcomes by engaging students in meaningful activities after school that will help to:

- Ensure 'at-risk' or otherwise vulnerable students are not leaving school at 3 pm and going home to an empty home or another environment that presents with increased levels of risk
- Promote lifelong learning that ensures greater economic mobility
- Promote social and emotional development and well-being
- Promote an active, healthy, physical and mental well-being youth population
- Promote prosocial behaviour such as helping, sharing, comforting, and cooperating
- Encourage and support homework completion
- Provide healthy snack options and promote healthy eating habits and understanding

MEASURES	2026 1 Jan to 31 Dec 2026	2027 1 Jan to 31 Dec 2027	2025 12-Month Forecast
QUANTITY			
• Daily number of students (by headcount) engaging in the High School EASP (daily, 3 days per week)	200-250	200-250	N/A
• Daily total number of students (by headcount) engaging in the Primary School EASP (daily, 5 days per week)	500-550	500-550	N/A
• Number of programme elements offered within the Primary School EASP	10-15	10-15	N/A
• Number of programme elements offered within the High School EASP	7-15	7-15	N/A
• Number of reports following an approved format to the Ministry per year by the identified date (see below)	7	7	N/A
QUALITY			
• Develop and implement quality assurance protocols that demonstrate impact and promote transparency, accountability and integrity in the following areas: ○ Finance ○ Programme implementation, development and quality assurance ○ Recruitment, deployment, management and development of staff/ volunteers	100%	100%	N/A
TIMELINESS			
• EASP to run from January 3rd 2026-December 2027, with the exception of July & August months	100%	100%	N/A
• Transportation for students to attend off-site activities and the high school students' transportation home	100%	100%	N/A
• Transportation to the programme site for students in Cayman Brac	100%	100%	N/A
• Meals are to be submitted at set times each day to coincide with each school's scheduled breaks	100%	100%	N/A
• Activity reports filed with the Ministry liaison on a biweekly basis	100%	100%	N/A
• Site visits are conducted monthly during the months of operation to support quality assurance	100%	100%	N/A
• A separate narrative and financial report on each academic term to be received by the last Friday in January and May, and the end of the first Friday of August.	100%	100%	N/A
• Annual audited reports no later than 30 April relative to the preceding year	100%	100%	N/A
LOCATION			
• Grand Cayman and Cayman Brac	100%	100%	N/A
COST	**$1,500,000**	**$1,500,000**	**$0**

RELATED BROAD OUTCOME:

- Strong Education and Immigration Systems that Support a Highly Skilled and Adaptable Caymanian Population
- Efficient, Effective, Accountable and People-Centred Public Services
- A Secure, Well-Governed Country Demonstrated by Transparent Governance and Robust Public Safety Systems

3. PAYMENT ARRANGEMENTS

Cabinet will pay the YMCA of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Education and Training by YMCA of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to demonstrate that the outputs have in fact been delivered.

Invoice will be paid within 21 days at the end of each month following the invoice date.

For the Period Ending 31 December 2026

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
NGS 96	150,000	150,000	150,000	150,000	150,000	150,000	

For the Period Ending 31 December 2026 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
NGS 96		150,000	150,000	150,000	150,000	**1,500,000**
TOTAL (12 Months)						**1,500,000**

For the Period Ending 31 December 2027

OUTPUT	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
NGS 96	150,000	150,000	150,000	150,000	150,000	150,000	

For the Period Ending 31 December 2027 (12 Months) Continued

OUTPUT	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL $
NGS 96		150,000	150,000	150,000	150,000	**1,500,000**
TOTAL (12 Months)						**1,500,000**

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CAYMAN ISLANDS
GOVERNMENT

IN SIGNING THIS AGREEMENT

YMCA of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

RIGHT TO AUDIT

The Grantee - YMCA of the Cayman Islands - shall establish and maintain a reasonable accounting system that enables the Grantor Ministry of Education and Training to readily identify the use of the grant. The CI Government shall have the right to audit, examine and to make copies of or extracts from all financial and related records relating to or pertaining to this Purchase Agreement. Such records shall include, but not be limited to, accounting records, written policies and procedures, subcontract files, all paid vouchers including those for out-of-pocket expenses, other reimbursement supported by invoices, ledgers, cancelled checks, deposit slips, bank statements, journals, original estimates, estimating work sheets, payroll documents, timesheets, memoranda and correspondence.

The Grantee shall, at all times, during the term of the Purchase Agreement and for a period of 5 years after the end of the Purchase Agreement, keep and maintain such records, together with supporting or underlying documents and materials. All records shall be maintained in accordance with generally accepted accounting principles. The Grantee shall at any time requested by the CI Government, whether during or after the end of the Purchase Agreement, and at the Grantee's own expense make such records available for inspection and audit by the CI Government at all reasonable times and without prior notice.

The obligations of this Section shall be explicitly included in any sub-contracts or agreements formed between the Grantee and any subcontractors or supplier of goods or services to the extent that those subcontracts or agreements relate to the fulfilment of the Grantee's obligations to the CI Government.

If the audit discovers substantive findings related to fraud, misrepresentation, or non-performance, CI Government will deal with the matter appropriately. It could potentially have an effect on future grants decision to the Grantee.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2026 and 2027 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the YMCA of the Cayman Islands will be delivered for the 2026 and 2027 financial years.

Honourable Rolston Anglin, MP
Minister for Education and Training
On behalf of Cabinet

Geff K Peterson

Head of School
YMCA of the Cayman Islands

31 December 2025

CAYMAN ISLANDS GOVERNMENT

PURCHASE AGREEMENTS

END