



APPENDIX 1



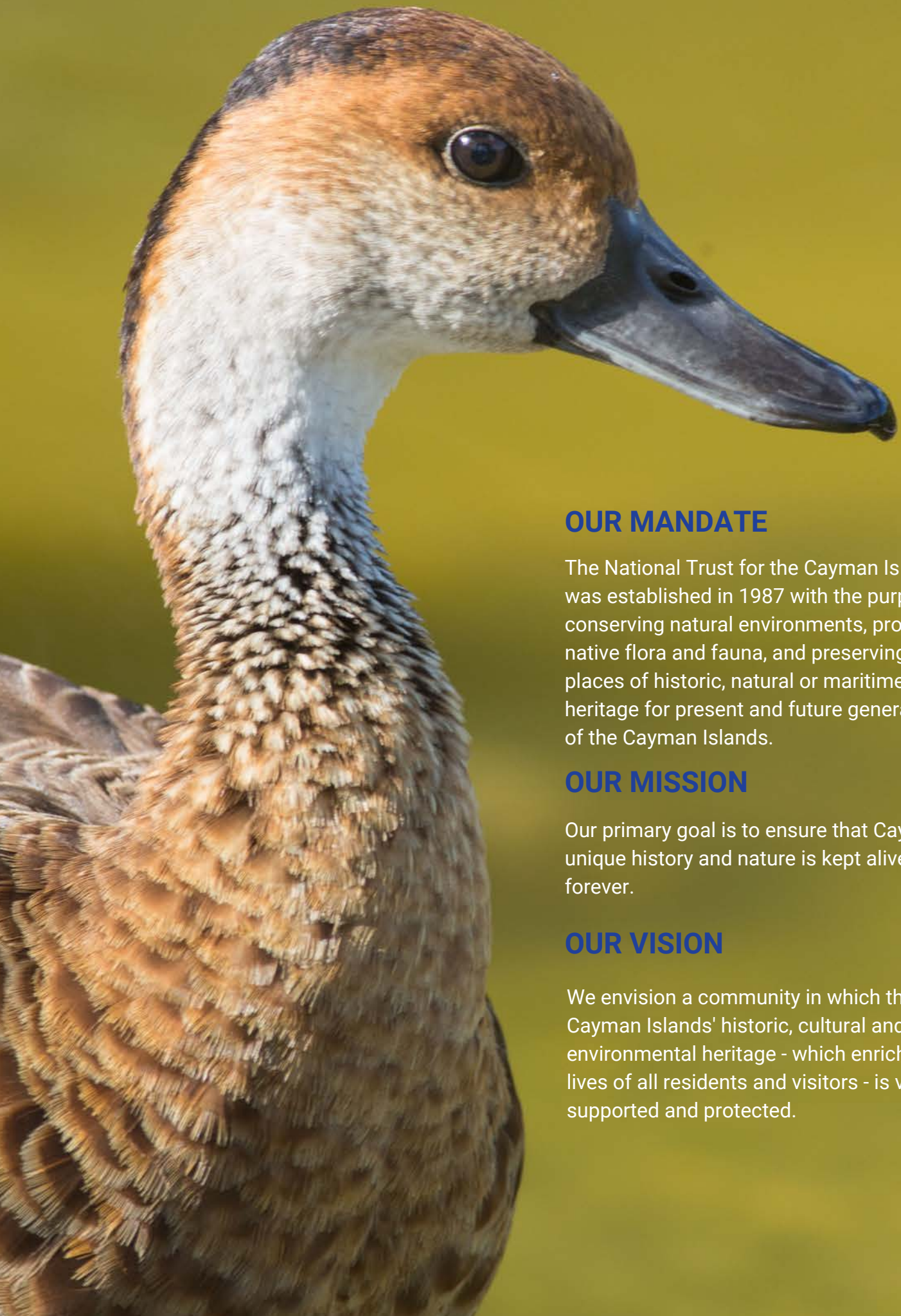
ANNUAL REPORT

2020-2021



We would like to thank the following photographers for use of their photos: Annette Gunn, Luke Harding, Heather Holt, Cassandra McDowell, Sebastien Nehme, Omari Rankin, Ray Robles, Simone Scott.

Designed & edited by: Nicole Best, Laura Butz, Madeleine Cronier (Intern) and Arianne Lavine (Intern).



OUR MANDATE

The National Trust for the Cayman Islands was established in 1987 with the purpose of conserving natural environments, protecting native flora and fauna, and preserving places of historic, natural or maritime heritage for present and future generations of the Cayman Islands.

OUR MISSION

Our primary goal is to ensure that Cayman's unique history and nature is kept alive forever.

OUR VISION

We envision a community in which the Cayman Islands' historic, cultural and environmental heritage - which enriches the lives of all residents and visitors - is valued, supported and protected.

CHAIRMAN'S STATEMENT



As Chairman of the National Trust of the Cayman Islands (NTCI), on behalf of the Council, I am delighted to present the 2021 Annual Report and Audited Financials of the National Trust for the Cayman Islands.

With the challenges presented by COVID-19 and the lack of sufficient staffing, I would like to applaud the employees and management of the NTCI, who have continued to produce above expectations over the last twelve months. Their devotion to the NTCI and focus on delivering their objectives, in spite of significant challenges, has allowed the National Trust to meet its mandate.

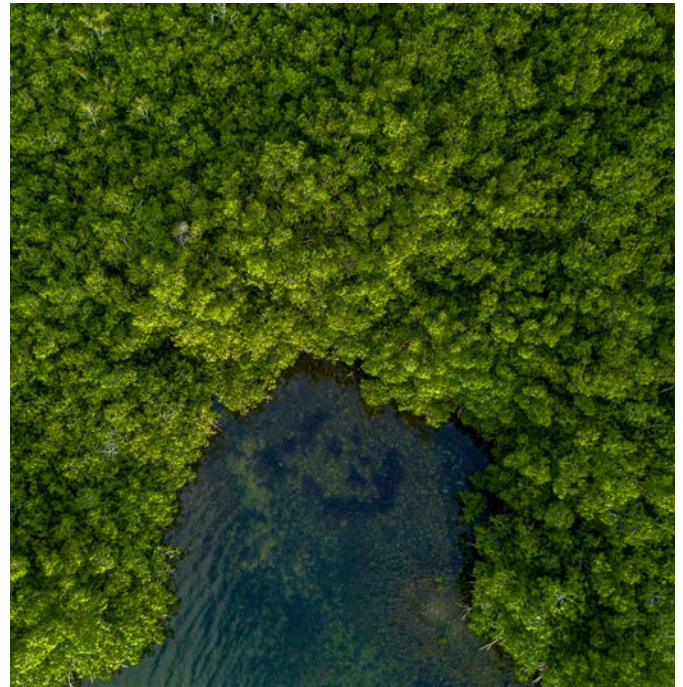
The National Trust is well known for its environmental conservation achievements, and we will continue to drive this mandate forward at every opportunity. However, equally important, and perhaps not as well known, is the mandate to protect, encourage and provide access to our historic sites.

In previous years we have fallen short in fully meeting this mandate, and we are working to correct this going forward. Our long-term strategy has always provided for the preservation of these properties, and yet this has never been achieved. Our historic sites should and must get the respect given to the environment. As such, there must be more emphasis on this aspect while continuing to invest in and look after our current historic properties.

The National Trust exists for the benefit of future generations, and that must mean educating everyone on the historic past of these islands. The best way to accomplish this is by presenting our historic properties in a way that will cause people, locals and tourists, to imagine what island life was like for those that lived in the era that earned the tag-line: "the land that time forgot." If we do not respect and preserve our past, the formation of our future will be skewed, and that would be a travesty.

We have a long way to go in meeting our ongoing responsibility of caring for our unique historic places and I believe that by implementing a 'little and often' approach in our day-to-day management we should achieve big results in the appearance and sustainability of our properties. To this end, we will be establishing a Historic Preservation Fund that will provide the ongoing funding to promote, educate and manage our current and future historic sites.

We are supremely thankful to everyone connected to the National Trust, in whatever way, for their support this past year and we humbly ask that you consider volunteering at any of our facilities going forward.



Olson Anderson
Chairman

EXECUTIVE DIRECTORS REPORT



"In every crisis, doubt or confusion, take the higher path - the path of compassion, courage, understanding, and love." Amit Ray

I had the distinct pleasure of assuming the Executive Director (ED) role in October 2020. Special thanks to the former Executive Director Nadia Hardie and the team at the National Trust for the Cayman Islands for giving me such a warm welcome to the organization, and kudos to them for navigating such uncharted territory with the COVID-19 pandemic.

The crisis that COVID created globally meant that as a team we had to look at our workflow under the strain of limited resources in order to continue the mandate of the National Trust. There were several positions that were vacant (two are still vacant), namely the Education, Community and Retail roles. This meant several members of the team had to assume additional duties adding to their tremendous workload. We also saw losses of over CI\$100,000 inclusive of tour revenue which meant an overstretched team also had the task of fundraising to compensate the shortfall.

It was this quote by Amit Ray that underpinned how I determined to lead this organization in assuming the role of ED for the ensuing months. What became clear to me is that we were all awakening from the shock of a pandemic that has caused separation and anxiety. There was no such thing as business as usual. For me, this meant directing our work with compassion and understanding of the pressure that exists in our community to regain some semblance of normalcy, the courage to make decisions that would not please everyone, and a continued love to showcase our unique history and natural environment particularly to our young people, so they are empowered to become future custodians of the National Trust for the Cayman Islands.

In December 2020, our staff sat down for a strategic retreat to outline what would help us move the mandate outlined in the 5-year strategic plan for the National Trust. This would subsequently be presented to our Council in a special session for us to dissect the strategic plan and determine what (if any) adjustments should be made given the current social and economic climate.

In alignment with these strategy meetings, I am extremely happy with the snapshot below of what the National Trust accomplished. Yes, what we all accomplished as a dedicated team, council and volunteers.

ENVIRONMENT GOALS

- Finalization of the Strategic Species Action Plan (SSAP) for the Blue Iguana Conservation Programme.
- First draft of an updated Natural Heritage Register (Land Acquisition Strategy)
- Review of management plans for several sites starting with the Cayman Brac Parrot Reserve.
- Land purchase through the work of the Little Cayman District Committee adding to the 11% goal of land protection.

BUILT HERITAGE GOALS

- Update of the Historic Register and the online software programme housing our historic and herbarium registers.
- Re-engagement for specific historic sites for restoration work such as Eldemire House in Cayman Brac and the Savannah School House. The aim is to fundraise monies needed to bring these homes to life as venues for the public in the coming year.



ENGAGEMENT GOALS

- Launch of our first Youth Stewardship programme in May in partnership with R3 Cayman and Workforce Opportunities & Residency Cayman. This six-week programme saw 7 young Caymanians between the ages of 18 – 30 undertake to learn all aspects of the environmental and historic programmes led by the National Trust. This programme was supported by our volunteer guest lecturers. A huge thank you to all who believed in the investment of this programme.
- Launch of an internship programme where we interviewed and hosted a 2 to 4 -week duration of work assignments for high school and university students from February to June. These young people assisted in all aspects of the business from understanding the administrative work of the Trust to major events and assisting with the Blue Iguanas. To date, 4 students have completed an internship with the National Trust and the programme continues into July and August.
- Reinvigorate the Speakers' series (lecture series) which focused on both historic and environmental areas.

FUNDING GOALS

- Hatitude and the Land Reserve Fund events which raised just over CI\$60,000 to date. Our focus is on a public campaign to encourage the community to support the land reserve fund.
- First online raffle linked to one the major fundraisers for the National Trust (Hatitude). This proved to be an extremely successful option to fund raise online and we will continue to explore this option in the coming months.
- Completion of the Darwin Grant which saw the Blue Iguana Facility successfully earn the highest assessment ranking for a project.

MEMBERSHIP GOALS

- Launch of a 21 for 21 lifetime membership Campaign to encourage more lifetime membership for the Trust.
- Review and update the benefit packages for corporate membership to offer more bespoke experiences for our business sponsors.

GOVERNANCE GOALS

- Drafting of new protocols for media interaction and for filming on the National Trust sites.

STAFF UPDATES AND VOLUNTEERS

There were some changes to our staff as we said goodbye to Mrs. Sammy Murphy who served as our Financial Manager for three years. Sammy was a tremendous help to me in understanding the financial operations of the Trust. In February, we then had the pleasure of adding Mrs. Lynn Merizalde-Orobio to the team as the new Financial Manager, Dillen Douglas and Annette Gunn to the Blue Iguana Conservation team.



In an incredible push, some of our council members and members fundraised for us to hire a new Education and Public Outreach Manager at the end of June and to provide a temporary field officer to support the Blue Iguana Conservation programme.

I must acknowledge with heartfelt thanks all those volunteers who support this organization in fund raising, on our District Committees, to assist us at events and at the Blue Iguana Conservation Facility. In particular, Mrs. Julia Armitage and Mrs. Katie Moore who volunteer at the office every week.

The team did our first familiarization trip to Cayman Brac and Little Cayman to meet with all the stalwart volunteers in our Sister Islands District Committees and familiarize ourselves with some of the sites on both islands so we can continue to support the work of everyone there.

ADVOCACY & PARTNERSHIP RELATIONSHIPS

We continued our work in advocacy which included the Daggaro Limited project in Cayman Brac where the Trust, not only formally submitted an objection, but also engaged in talks with high level Government officials to voice concerns. We have been watching closely the revised Port regulations in Grand Cayman, and potential road development in Cayman Brac that could impact the Brac Parrot Reserve.

Through all of this, it has been our goal to foster our relationships with local developers and stakeholders. In fact, thanks to these efforts we have been able to negotiate a future purchase of important land in Frank Sound.

We work in tandem with various Government and Private Sector and International Partners. This has led to opportunities for us to share our mandate on various online forums.

From presenting with the National Gallery on how to incorporate local culture and heritage in a webinar hosted by the Department of Tourism, to “Building Resilience” hosted by the International National Trust Organization, to a webinar on “Funding Globally Significant Conservation & Nature-Based Solution Opportunities in the UK Overseas Territories” with the Environmental Funders Network.

It was a busy year with significant breakthroughs in terms of our strategic 5-year plan and the direction for the Trust. I am truly appreciative of an awesome staff and of the Chairman Mr. Olson Anderson and the Executive Council for their guidance over the months.

Finally, to all members, thanks to those of you who throw your heart into supporting the Trust. We need this more than ever! Come out and volunteer for restoration and conservation projects, consider our retail store of curated products for your gifting options, support the events. We would love to see even more of you standing with us as proud members of this incredible organization.

Here’s to National Trust standing in the path of compassion, courage, understanding and love!



Annick Jackman
Executive Director

STRATEGIC PLAN

2018-2023 PROGRESS REPORT

The NTCI Council did an initial review of the Strategic Plan noting the impact of the pandemic on the organisation. This plan will undergo continue review to ensure goals can be met effectively.

THEME	GOAL	PERFORMANCE: 2021
ENVIRONMENT	Protect 11% of the Cayman Islands terrestrial environment and selected native species	The National Trust added 17 acres to our protected areas in Little Cayman and successfully raised funds for conservation.
BUILT HERITAGE	Promote awareness and appreciation of the Cayman Islands' built heritage and to preserve and maintain on a sustainable basis the NTCI's places of historic significance so they may be enjoyed by current and future generations.	Funding sourced for Eldemire House restoration in Cayman Brac but still more funding sources needed. Update of the National Heritage Register with a focus on historic.
FUNDING	Ensure the NTCI's funding from independent sources are diverse and sustainable.	Despite economic disruption caused by the pandemic, many Trust supporters maintained their zeal for our causes. Amounts fundraised ended the year upwards of \$540k. That's just about fifteen hundred dollars of giving a day. We remain ever thankful for the continuous outpouring of support.
ENGAGEMENT	To have the NTCI recognized as being essential for the Cayman Islands and that its supporters are inspired to understand and champion its Mission.	Advocacy in support of our membership Daggaro (Cayman Brac). Launch of the Youth Stewardship Programme.
GOVERNANCE	To ensure the NTCI is professionally governed and shows effective leadership, direction and supervision as it undertakes the work it has been established to do.	Continue to ensure proper policies and management procedures are in place. Media Guidelines were created and distributed to staff and council members.
MEMBERSHIP	Grow the NTCI's membership base and to increase the proportion of which are long term and actively involved in the work of the Trust.	Despite continued challenges associated with Covid-19 travel restrictions 2020/21 saw 5% growth of memberships and revenue over 2019/20 largely due to the "21 for '21" membership campaign for Lifetime Members

ENVIRONMENTAL PROGRAMME

NOTABLE ACHIEVEMENTS

- A new 17-acre parcel in Little Cayman is now protected in perpetuity for the people of the Cayman Islands.
- The Land Reserve Fundraiser raised more than CI\$45,000 for new land purchases to protect Cayman's threatened natural heritage.
- The National Trust set up a formal partnership with Island Offsets as an innovative finance mechanism to raise additional funds for mangrove protection.
- Substantial infrastructure improvements were completed at Governor Gore's Bird Sanctuary and the Mastic Trail in the form of renovated boardwalks for the safety and enjoyment of our visitors.



Our natural heritage is an important part of who we are as a people. The special wild places where we played as children, where we went camping with our grandparents, where we escape to today, must be conserved. The natural environment is central to Cayman's cultural heritage and sense of identity, and hence a resource that should be protected for the benefit of present and future generations.

Over the last 50 years, we have lost much of the richness of our environment and the diversity of our landscape. With the looming pressures of climate change, biodiversity loss, and population growth, it is clear we need to be more mindful of our precious natural heritage. John Muir, the famed conservationist (known as the father of national parks), encouraged "not blind opposition to progress, but opposition to blind progress."

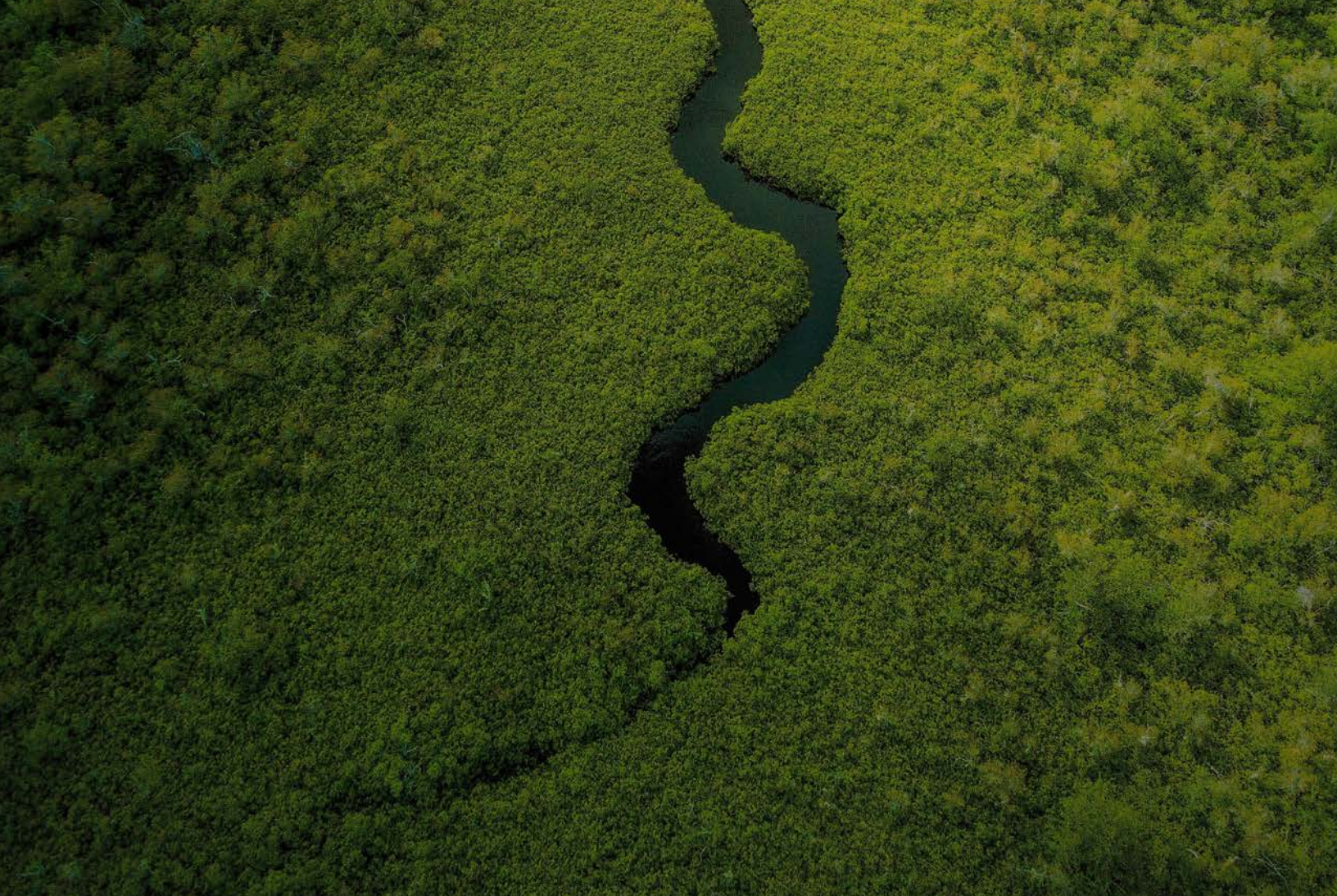
OVERVIEW

The Environmental Programme focuses on preserving and managing important natural areas across all three Cayman Islands. Currently, the National Trust protects approximately 6% of terrestrial areas in perpetuity for the people of this country. These reserves are designed to conserve wilderness representing areas of high biological diversity and significance that are in danger of being degraded or lost forever. Our long-term goal is to protect 11% of the Cayman Islands' terrestrial environment and key endemic species.

LAND RESERVE FUND

The NTCI is the only local organisation committed to the protection of natural areas with a focus on establishing a system of protected reserves in the Cayman Islands. Our Land Reserve Fund was created in 2010 to designate high priority environmental areas for protection under the National Trust Law. The land purchased through this programme is deemed ecologically important and is often under threat of rapid urban development. Our Mastic Reserve and Salina Reserve are two key environmental sites that have been largely acquired through the Land Reserve Fund. Without these areas, the ecosystems and the species contained within them would be lost forever; and without the generous donations of our members, corporate partners and members of the public, we would not be able to continue our work to preserve our biodiversity and native habitats.

This year the NTCI held a fundraiser for the Land Reserve Fund with the generous assistance of Marcus and Jessi Cumber who donated the use of their beautiful home and provided the first donation of the evening. With their help, we were able to raise over CI\$45,000 which will be used towards the purchase of an old-growth forest parcel in danger of development near the Botanic Park. We are very grateful to our generous community partners, as well as to all our members whose smaller donations make a real difference in the effort to save Cayman's natural world.



The NTCI formalized a partnership with Island Offsets this year, a sister organization dedicated to mangrove protection as a nature-based solution to both mitigate and adapt to climate change. Island Offsets creates carbon offsets for companies and businesses that are interested in compensating for their carbon footprint with projects located right here in the Cayman Islands. Our mangroves act as a carbon sink, sequestering massive amounts of carbon in the trees and soil. When offsets for mangrove protection are purchased through Island Offsets, the money goes into the Land Reserve Fund and is set aside specifically for mangrove purchase. It is important for the National Trust to explore innovative finance models such as this, as Cayman's land prices rise higher every day.

ReFuel continues to donate to our Land Reserve Fund for mangroves. They have been setting aside a portion of their sales for our mangrove fund since December 2019! We are very grateful to Dow Travers at ReFuel for his incredible generosity in committing to this donation for mangrove protection over the long term. Grand Cayman has seen significant destruction of this critical ecosystem. The western side of Grand Cayman has already lost more than 70% of its mangroves and this deforestation is spreading rapidly eastward. We cannot afford to lose more mangroves, making this donation especially significant.

LAND ACQUISITION AND PROTECTION

This past year, the Little Cayman District Committee orchestrated the purchase of 17 acres of ecologically important land through the generosity of donors Brigitte Kassa, Lisa (Foster) Galizia and Lori (Foster) Bohach. The parcel adjoins two other Trust-held properties on the “Nature Trail” at the west end of the island and nearly doubles the contiguous protected area. This purchase is especially significant as pressures from speculative real estate development are increasing in the region. The parcel lies in prime Sister Islands Rock Iguana nesting habitat close to the National Trust’s Preston Bay Nesting Preserve, the largest known communal nest site of this endemic and endangered species. The land is home to local flora and fauna including banana orchids, birch trees, cherry trees, rock iguanas, bananaquits, bald pates, ground boas and many others.



The NTCI is also currently working on the purchase of several properties on all three islands which will add to our land holdings in the coming year. Additionally, we are discussing possible partnerships with international conservation organizations to partner on land purchase and protection.

Finally, we work with the Department of Environment (DoE) to discuss conservation goals for the Environmental Protection Fund disbursements. By working together with generous sponsors, international partners, and our local government we can accomplish more together and succeed in protecting Cayman’s irreplaceable natural areas.

PROTECTED AREA UPDATES: SALINA RESERVE

In 2019 the RSPB acquired a land parcel within the Salina in partnership with the Rainforest Trust. This land was kindly leased in perpetuity to the NTCI, and a grant was then awarded to monitor and survey this parcel of land within the Salina Reserve. The monitoring within the reserve focuses on identifying invasive species such as green iguanas, feral cats and dogs. The aim is to identify and monitor the number of invasive species and employ strategies to manage and remove them from this area. The partnership with the RSPB remains integral to the NTCI and BIC.

Biodiversity surveys have been undertaken to map the plants, birds and reptiles which are found within the reserve, information that will be used to monitor the overall environmental health of the protected area. This year’s bird count found a total of 334 individuals of 21 species within the surveyed area, of which 13 were resident species and 7 migratory birds.

This site’s distance from human communities, combined with the area’s habitat diversity, means that the reserve safeguards a high proportion of Grand Cayman’s biodiversity. Tropical dry forests are one of the most threatened of tropical forest ecosystems and are in dire need of protection. It is hoped that in future years, large-scale land acquisition projects will take place adjacent to the Salina Reserve to further safeguard the island’s unique species.

COLLIER'S WILDERNESS RESERVE

Collier's is maintained as a site for blue iguana releases and as an attraction for visitors accessing the nature trail. We added the location to Google maps and have subsequently received more than 10,000 views on the site in the last year. To keep the public safe, Joanne Mercille's company, Caribbean Blooms, was engaged to maintain the grounds and remove toxic Maiden Plum, a common plant in the area. Unfortunately, development is beginning to be felt in the region, making this reserve all the more critical as a habitat for the blue iguana and other native species.

GOVERNOR MICHAEL GORE'S BIRD SANCTUARY

The boardwalk and cabana at this location in Savannah were rebuilt this year and the signs will be replaced soon. Small, suburban parks like this are essential for the public's easy access to nature, now understood to be a necessity after Covid-19 lockdowns. When people are able to visit a natural area in their daily lives, they are more likely to value wilderness protection in general. The NTCl is therefore committed to this site's maintenance, upkeep and overall use.

MASTIC RESERVE

The Mastic Trail continues to be a priority site for the Environmental Programme team, and regular maintenance and monitoring of the trail ensures that it remains a safe and enjoyable experience. This year, the mangrove boardwalk section of the trail was repaired and refastened over much of its length for hiker safety. Due to Covid-19 and staff shortages, we have not been conducting regular Mastic Trail tours since early 2020. However, we led several corporate guided tours and the trail continues to be used and enjoyed by residents on a regular basis.

The Mastic Trail passes over several privately owned parcels and the one at the northern trailhead has been converted to farmland making the trail difficult to see in some areas. The farmer has expressed frustration concerning hikers that do not remain on the trail and requested that it be moved to the side of the property. The NTCl is unable to move a historic heritage trail and, as a result, we are attempting to resolve this conflict in other ways. New signage at that location posted to highlight important information about the route and local biodiversity will now be erected by the roadside on public land.



UNCLE SAMMY'S POND

This property in West Bay is not a wilderness area and does not hold great biodiversity value. The new director, however, recognized its importance to the nearby community and the NTCl is now committed to the revitalization of this site in conjunction with the West Bay District Committee and excited volunteers.



MALPORTAS POND BIRD SANCTUARY

The National Trust holds waterfront land along the northwestern edge of this lake. Gary Fitzgibbon and Robert Johnson at Johnson Design + Architecture have kindly donated their time and expertise to design and gain Planning approval for two bird hides on the properties. Malportas Pond is an Important Bird Area and is indispensable for native, as well as migratory, birds. These hides will turn this location into a world-class birding destination, one that we think will draw tourists to North Side when our borders reopen. It will also bring local attention to this critical ecosystem, a wetland that has traditionally been overlooked and underappreciated. In fact, the NTCI has been struggling with neighbours who dispose of household garbage and plant debris in the pond. The government authorities have not acted upon our official submissions of complaint and we continue to fight the degradation of this important site.



UPDATING OF PLANS FOR LAND ACQUISITION AND MANAGEMENT

NATURAL HERITAGE PROTECTION REGISTER

We are reviewing and updating the National Trust strategy for land purchase to ensure that we acquire areas of high ecological and/or historic value. It is the NTCI's goal to continue to build a series of protected natural areas representing key habitats to preserve Cayman's unique biodiversity and to provide the public with the opportunity to experience wilderness areas. Within that goal, the NTCI's strategic focus is on completing and expanding its protected areas. Our internal target is the protection of 11% of the terrestrial habitat of the total area of the Cayman Islands. As such, we will update our current document to outline a strategy for prioritizing the areas which should be targeted for protection. A new plan will be completed in the next few months and the goals released to the public.



PROTECTED AREA MANAGEMENT PLANS

The National Trust protects natural areas of high biodiversity and ecosystem services for the people of the Cayman Islands. Our nature reserves include representatives of Cayman's many different natural landscapes and we take our role of custodians of this legacy very seriously. As such, we are undertaking a review of the management plans of all of our sites to ensure that they are up-to-date and relevant in coping with existing and upcoming challenges.

The Cayman Brac Parrot Reserve was the first plan to be reviewed and updated. Marion Howard of the Cayman Brac District Committee was the primary editor of the document with assistance from the Environmental Programmes Manager and members of the Environmental Advisory Committee. The plan is now under final review and will be a great help in the proper management of this important protected area. Updates to the Mastic Reserve Management Plan will follow. In due course, all natural areas under National Trust protection will have management plans that are reviewed and updated in a timely manner.

SUSTAINABLE DEVELOPMENT EFFORTS

The NTCI supports sustainable development. Economic and environmental health are inextricably linked. The natural environment is central to economic activity and growth, supporting our tourism product while also acting as the base for our cultural heritage. A healthy environment reduces shocks to the economy, helping us cope and adapt to future changes. It is a false dichotomy to imagine that we must choose between a healthy economy and a healthy environment – to have one we must have the other.

In support of this principle, the NTCI responded to many building plans submitted to the Central Planning Authority, calling for adjustments to preserve wild areas and historic heritage whenever possible. Examples include the following requests:

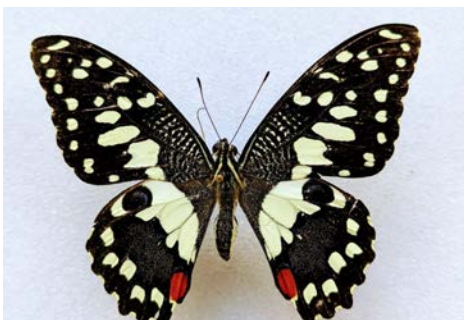
- Retain a band of forest around house lots near the entrance to the Mastic Trail to maintain the aesthetics of the area and to support the habitat of endemic species in the region.
- Restrict development north of the new East-West Arterial Road that will be built along the southern edge of the Central Mangrove Wetland (CMW). Roads built through mangroves inevitably change the hydrology of the area, affecting the entire ecosystem. By leaving the North Sound side of the CMW intact along this roadway, negative effects can be greatly reduced.
- Reject a proposed dock expansion in the South Sound Marine Protected Replenishment Zone that could harm seagrass beds, a key habitat supporting the overall health of South Sound.
- Protect ancient forest near the Botanic Park. When a proposal was submitted to build a farm on a series of parcels containing old-growth forest, the NTCI successfully lobbied the owner to change the design plans and sell the most significant parcel to the Trust to protect the ancient forest. The owner has further agreed to work with us to save endemic trees on the remaining parcels whenever possible.
- Attempted to preserve a site of important historic and environmental heritage in Cayman Brac. When an aviation company proposed clearing a forested lot at the airport in Cayman Brac, we supported our

members in the Brac by voicing our concerns for the endemic species and historic heritage of the site.

HERBARIUM AND INSECTARIUM

The National Trust's insect collection houses specimens of Cayman's local insects, many of them endemic species, including a few collected by the Oxford University Expedition to the Cayman Islands in 1938, the first scientific expedition to the country. Our standard entomological cabinet, specially designed to store and protect preserved insects, allows visiting scientists to lodge reference material in our Insectarium rather than taking it away to other institutions around the world. In fact, this year Lonny Coote, a visiting entomologist that stayed in Cayman due to the pandemic, has worked to expand our collection, even fundraising himself to secure a second cabinet to house the new specimens. He is also expanding the collection to include arachnids. A second entomologist, Robyn Tourle, has also recently moved to the island, volunteering to assist Lonny and to lead instructional field trip visits for local school children, educating the next generation about the importance of insects and the need to protect our native flora and fauna.

The NTCI is very grateful for the generosity of these visiting scientists who have donated their time and expertise to advance our insect collection and pass on their passion for insects to local young people.



Our Herbarium houses more than 1,100 plant specimens representing 75% of Cayman's wild plants, with more being added annually. It is located at the Department of Environment's offices for safekeeping from potential flooding and hurricanes. The Herbarium is managed by volunteer botanist Joanne Mercille who continually updates the collection. She also maintains the online digital herbarium records, ensuring that the public all over the world has access to information about our local plant species. The NTCI is indebted to our highly skilled and dedicated volunteers – they provide an invaluable resource in advancing knowledge of our local biodiversity.

PARTNERSHIPS WITH INTERNATIONAL ORGANISATIONS

Our Environmental Programmes Manager is now a Trustee of the International National Trust Organization (INTO) and as such, we enjoy a strong working relationship with this group. Catherine is also sitting on a committee with the Climate Heritage Network (CHN) to increase the representation of young people advocating for the protection of heritage in the face of climate change. INTO has secured a pass for her to represent the NTCI at COP26, the international climate meetings that will be held in Glasgow this year. Both INTO and the RSPB are preparing exhibits for the conference that will feature Cayman's community advocacy and nature-based solutions to the climate crisis with the help of our office.



Catherine Childs
Environmental
Programmes Manager

TOURS



With the continuation of the border closure to international travelers due to the Covid-19 pandemic all the National Trust Tour product revenue remained on a downward trend.

A number of campaigns were trialed to encourage Cayman residents to visit Blue Iguana Conservation (BIC) including a partnership with the Tourism Attraction Board (TAB) which was aptly named “The Best of Both Worlds”. This promotion offered an all-inclusive ticket price of \$10.00 for guests to enter the BIC facility and tour the grounds of the QEII Botanic Park. This campaign ran for three months between December and March 2021 during which proved popular with an average of 100 ticket sales per month. Although the promotion was discontinued, BIC decided whilst borders are closed to maintain the discounted ticket price of \$5.00 to resident guests.

The first annual International Blue Iguana Day was launched on May 8th and was well received with over 150 tickets sold, a new daily record of visitors to BIC. Other successes for the day included NTCI branded gear retail sales, blue iguana adoptions and donations which totaled approximately \$2,200.

The “Warden for the Day” tour was trialed this year with a number of sign-ups including a family of newly arrived “Global Citizens” seeking an up-close-and-personal experience with Cayman’s iconic blue iguana. This experience will be heavily promoted.

BIC Wardens guided 435 students from schools island-wide including Cayman Academy, Cayman Prep, Prospect Primary, George Town Primary, East End Primary, St. Ignatius, and Cayman International School on educational tours of the facility between July 2020 and June 2021.

In June 2021 the “National Trust Summer Activities” was launched as a new opportunity for camps, daycares, nannies and family groups to experience BIC, Mission House and Environmental activities to supplement their own schedules. The activities “Into the Blue Yonder”, “Blast from the Past” and “Birds, Bees and Trees” are 90-minute sessions for groups to enjoy existing National Trust tours with an added bonus experience such as mini-cooking demo, insectarium presentation and Blue Iguana Information Booklet to take home. The programme will run June to end of August 2021 and if successful will resume during mid-Term breaks and school holidays in December.



BLUE IGUANA CONSERVATION PROGRAMME

NOTABLE ACHIEVEMENTS

- Development of the Strategic Species Action Plan for the Grand Cayman Blue Iguana 2021–2026
- Improving the infrastructure at the captive breeding facility
- Successful increase in reproductive health of the captive population
- Implementation of community initiatives, such as Blue Iguana Gardens
- Increasing the international reputation of the programme.
- Launch of the first annual International Blue Iguana Day - May 8th, 2021





GLOBAL PANDEMIC

The COVID-19 pandemic was a huge global challenge throughout the last 12 months and affected all core aspects of Blue Iguana Conservation (BIC), including facility visitors, financial income and staff working hours. It also impacted international support for key areas, such as veterinary care, genetic research and the availability of crucial materials and supplies.

The BIC team responded well to the challenges presented by the global pandemic, through the development of new working systems, improved skills capacity on a local level and introducing new partnerships to ensure that the project not only continued, but also developed, improved and surpassed set goals and targets.

GRANT FUNDING

One of BIC's key aspects is building long-term sustainability of the captive facility to support the breeding programme for blue iguanas, as part of the response to ensure the survival of the species.

BIC, under the NTCI, has continued implementing alterations to the infrastructure at the captive facility throughout Year 2 of the Darwin Plus grant, by repairing and building new semi-wild

habitats to increase capacity at the captive facility. We are now in the final year of the grant and we are delighted to report that all grant objectives have been completed. This year, the focus is on the monitoring and evaluation of the changes and improvements made during the first two years of the grant.

This grant has enabled the construction of new world class semi-wild habitats, quarantine cages and hatchling cages. The proposed alterations to the facility's perimeter fence have also been made to increase security and prevent access for invasive species.

In addition, research into food plant species diversity and further nutritional research has continued to increase both the variety and volume of food plant species offered to all captive blue iguanas over the past year. Vital data has been recorded for biological and veterinary research alongside partners Wildlife Conservation Society (WCS) and St. Matthew's University School of Veterinary Medicine (SMU).



As part of the Darwin Plus grant, a second meeting was held to update the Strategic Species Action Plan (SSAP) for the Grand Cayman Blue Iguana (2021-2026). The original meeting date was delayed due to COVID-19 restrictions, so the meeting was held in January 2021 with on-island partners, whilst off-island partners joined the meetings over Zoom. Despite the challenges in organising and running these meetings with some partners participating remotely, the meetings were successful and everyone contributed to the overall objectives. Strategies and objectives were discussed and a draft document circulated to all participants for edits. The final document was completed in July 2021 and an Action Plan Working Group was formed with key partners to implement and monitor the plan appropriately over the next five years.

The Disney Conservation Fund grant, administered through the RSPB, was awarded \$50,000 to work towards BIC becoming a sustainable business model through a project rebrand and enhancing the visitor experience, including the addition of wheelchair-friendly pathways, and essential improvements to husbandry and conservation breeding at the facility. This grant ended successfully in September 2020.

The RSPB donation grant awarded to the NTCI for land parcel monitoring within the Salina Reserve was completed in March 2021. BIC was involved in clearing trails and guiding the February bird surveys to determine the presence of certain Cayman bird species. Drone training and invasive species trapping by the BIC team is ongoing.

CAPTIVE BREEDING

The breeding season for 2020 was extremely successful for BIC with large clutches, over 90 hatchlings and 100% survival rates, including one set of twins. The success of this breeding season is a testimony to the hard work of the team, the improvements to the captive breeding facility, diet – both variety and quantity offered – and the resulting increase in weight and overall health of our breeding adults.

The annual veterinary health checks took place in November 2020, under the veterinary assistance of new partners SMU. In addition, 40 group-reared hatchlings were selected and released into the QEIBP at around four months old. The remaining hatchlings from targeted pairings have continued to grow well over the past year and many will be released into the protected areas later this year.

In early 2021, 19 targeted breeding animals were paired to guarantee desired genetic diversity under the recommendations of project partner and studbook keeper, Dr Tandora Grant (San Diego Zoo Wildlife Alliance). The BIC facility gained yet another new clutch record this year with one female laying 21 eggs, which all hatched successfully. Additional nests from wild QEIBP females have also been monitored to secure survivability of eggs and newly emerged hatchlings.



ANIMAL MANAGEMENT IMPROVEMENTS

The continued use of the centralised Species360 database, sponsored by Mazuri Zoo Foods, has been successful in helping to improve husbandry standards at the facility and records are updated and evaluated regularly by the BIC team, the BIC Steering Committee and off-island partners.

The results from the annual health checks in November 2020 with SMU were very pleasing, with all iguanas showing significant increases in weight since the 2019 health checks. The team have worked hard to improve the quantity and quality of the diet offered, improving its nutritional value and these changes alongside the improvements in husbandry have resulted in the improvement in body condition and weights seen in the last year.

Improvements in diet have been a key focus this year again and a BIC facility Plant Handbook was compiled to serve as a reference manual for BIC staff and volunteers to help identify many of the known suitable blue iguana food plants.

FACILITY UPDATE

In October 2020, the NTCI invited VIP guests to the successful reopening of the BIC facility, marking the end of the long period of construction. The facility has undergone great changes and improvements and we were keen to welcome lots of visitors, but the Cayman Islands endured particularly bad tropical storms during this season and sadly, as a result, the facility did not have many guests around this time. In response, in December 2020, the NTCI reformatted the facility tours to self-guided tours but still offering guided tours on request. This new format was highly welcomed by the public, with most guests preferring to walk around unaided and ask the BIC staff questions at their leisure. The facility received numerous guests over the Christmas period, including the first Blue

Iguana Warden for the Day Experience, though revenue was hindered through lack of Cayman tourism from COVID-19 border restrictions.



New protocols for staff and volunteers were implemented during the past year to standardise and improve optimal levels of best practice, e.g., regarding the quality of baseline animal husbandry and welfare. These protocols are now reviewed and signed off annually.

Work began in June to break the foundations for the new nursery building for hatchlings at the BIC facility. The nursery is funded by Walkers Global Ltd. and will be pivotal in the improved husbandry and welfare of hatchlings. The units will be 8 ft tall, with a mixed soil/sand substrate, vegetation and branching to allow hatchlings to display natural behaviours as soon as they move from the incubators to the facility. The BIC team will be able to record hatchling growth data from these units to compare with hatchlings reared in smaller individual cages, and also those in group-reared cages.

BUILDING FOR THE FUTURE

Our vision at BIC is to help to train and promote conservation skills within young Caymanians. In line with this, we employed a new Assistant Iguana Warden, Mr. Dillen Douglas, in December 2020 to join Mr. Peri Smalldon, ensuring the development of long-term sustainable personnel and to encourage local Caymanians to become more involved with the project. Additionally, a temporary position for a Field Research Officer was filled by long-term volunteer Annette Gunn, who assisted with carrying out many aspects of the Darwin Plus and RSPB grants.

VOLUNTEERS AND INTERNS

BIC is grateful for the continued support from local and international volunteers. In 2020/2021, we welcomed several new on-island volunteers who have become fundamental to the day-to-day running of the programme, along with some volunteers who specifically enjoy utilising their practical skills for our building projects and for the veterinary aspects of our work at BIC.

BIC welcomed three interns to the facility during Spring/Summer 2021, who assisted with iguana husbandry and record keeping.

OUTREACH REKINDLING NATIONAL PRIDE

The BIC social media platforms (Facebook, Instagram and LinkedIn) have seen notable growth during the past year. Regular features, such as 'Blue Monday' and 'Spot the Iguana' have helped to increase engagement, along with regular updates on BIC team activities, facility events, grants and field research.

BIC has welcomed a number of companies to the facility for team building days over the past year to help with facility construction and other tasks.

BIC was involved in several on-island outreach events to recruit guests to the captive facility. Most notably, the first ever International Blue Iguana Day was held on 8th May 2021, to raise awareness of the species and conservation efforts. This event was officially opened by His Excellency the Governor, Martyn Roper, and a plaque was unveiled in celebration of project founder Mr Frederic J. Burton. The day was hugely successful for BIC, with the highest recorded numbers of paying visitors to the facility and gaining international recognition by U.S. partners and around the world through BIC social media platforms. Resources and merchandise were created especially for this event, including a Facebook profile frame. International Blue Iguana Day will now be celebrated on the same day annually and will be supported by BIC partners, such as San Diego Zoo Wildlife Alliance, WCS and various U.S. universities.

We are always looking for new ways to raise the profile and awareness of blue iguanas.

This year, the BIC team created new educational resources, including the new Blue Iguana Conservation Information Book – an activity book filled with colouring sheets, games and facts about blue iguanas. Also, we were delighted that NTCI Field Officer, Annette Gunn, was commissioned to paint an old surfboard by the Czech Inn Grill in Bodden Town, which features five of the facility's individuals and can be seen above the bar advertising Blue Iguana Conservation within the community.

In May 2021, Blue Iguana Conservation became members of Conservation Optimism, a global community to inspire and empower positive change for nature.

A blog post entitled, 'Bringing Back the Blues: Conserving Grand Cayman's Most Iconic Reptile' was published on their website in July 2021 to advertise the current work being carried out by BIC and outlining some future plans in conjunction with the SSAP. Other publications are in production regarding blue iguanas and other Cayman reptile species, which we aim to launch over the coming year.

WILD POPULATION MONITORING/RESEARCH

The annual blue iguana census surveys are now managed by the NTCl, with assistance from DoE. The 2021 survey, funded by the Darwin Plus grant, was conducted in March within the Salina Reserve, using a team of on-island participants from NTCl and DoE, as COVID-19 travel restrictions prevented international participants to join us this year.

Survey results are being analysed but for the first time, preliminary results show a decrease in the population of both wild and released animals, and highlights the need to fill vital data gaps to gain a better understanding of population changes and their drivers.

BIC has been monitoring the Salina Reserve using camera traps to estimate the presence of invasive species and identify wild blue iguana individuals. BIC staff have been monitoring wild females and potential nesting sites for the chance to capture wild hatchlings, in order to attach identification beads and GPS transmitters for further data collection, as little is known about wild hatchling dispersal. This activity is in line with key wild population research objectives from the new SSAP, and both the Salina Reserve and Colliers Wilderness Reserve are frequently monitored for signs of human activity, land clearance and general maintenance. In addition, the clearance of land parcels has also

commenced on Colliers Wilderness Road this year.

EMPOWERING CHANGE AT HOME

The Blue Iguana Gardens initiative was launched in May 2021 and has already been pivotal in re-engaging residents of Grand Cayman with the project, through the growing of food plant species to feed to the captive iguanas. Over 30 private individuals, several schools, farmers and many businesses, including gardening companies, have signed up to assist with this initiative. Health City Cayman Islands is our first confirmed corporate gardener, and is landscaping specific areas on their grounds for the purpose of blue iguana food cultivation.



Luke Harding
Operations Manager
Blue Iguana Conservation

BAT PROGRAMME



The National Trust's bat exclusion services got underway in November with the usual long summer wait list of customers. Despite the ability to employ a dedicated Bat Squad, a total of 19 jobs were carried out by the BIC Team with some assistance from outside contractors. The bat colonies were humanely relocated out of residences and business properties across the island before the close of season at the end of May.

With generous grant from the R3 Foundation to fund employment opportunities for Caymanians during difficult economic times, the National Trust contracted a local carpenter to complete a project to build 10 bat houses. The funds were used to source eco-friendly and island weather-proof materials for the houses as well gainfully employ a small-business owner. R3 chose to support this initiative given that bat populations help control mosquito populations, and the houses assist with bat conservation. Recently, three of the new houses were sent by barge for installation in Little Cayman and two are awaiting approval from CUC to be erected at The Shores in West Bay.

The Bat Programme invoiced a total of \$7,750 during the 2020/21 fiscal year which included both bat exclusion work and house sales. Whilst exclusions completed were up from 13 in 2020 to 19 jobs in the seven-month 2021 season, house sales were down. With the re-establishment of a MOU to partner with CUC on the installation of the poles, we would expect to see a marked increase in sales of houses for 2021/22.





HISTORIC PROGRAMME

Our historic programme promotes an awareness and appreciation of Cayman's built heritage and brings our unique traditions and culture to life. The programme supports one of our primary goals, which is to safeguard historic sites for current and future generations.

NOTABLE ACHEIVEMENTS

- Raised just over CI\$15,000 over the course of the year from fundraising efforts.
- Revamped updates to Historic Register



HISTORIC PROGRAMME YEAR IN REVIEW

During the most recent financial year, the Historic Programme of the National Trust for the Cayman Islands managed to regain much of its functional capacity and is poised to return to optimal status over the year ahead.

MISSION HOUSE

Some of the accomplishments during the period included the replacing of the boardwalk at the Mission House, as well as an upgrade to the new caboose at the property.

The Mission House also received a deep wash and the surrounding walkways were power-washed, along with replacement of one of the air-conditioning condensers at the Historic Site.

Cassava Cake and other classes, including medicinal teas and essential oils have continued at the Mission House, and the site has benefited from the addition of two temporary tour guides, Mr. Malcolm and Irene Saunders, a husband and wife team who are both well known to the programme and have worked extensively at the property in the past.

Other activities such as school tours and regular visits have continued to be consistent sources of revenue.

The Mission House site also received a massive upgrade to its landscaping.

A special collaboration between the National Gallery and the National Trust saw that addition of a colonial style dress entitled, “not my cup of tea” by Sarah McDougall, which sat at the site for several weeks for visitors to enjoy and to learn more about the style of dress from the period.

Made entirely from tea bags, the dress was a major draw and a wonderful talking point during tours.



PARADISE TOUR

The Paradise Tour, which takes residents and locals across the Island to all of the National Trust’s Heritage Sites and includes a stop at the Blue Iguana Conservation facility in the Eastern District has continued to be a great source of revenue for the Historic Programme.

Our relationships with Law Firms on the Island, who usually book the tour for the initiation and orientation of new staff, have grown even stronger and this is another area of the NTCI’s activities that has been steadily improving since the lull experienced just after the ending of lockdowns caused by Covid-19 last year.

SISTER ISLANDS VISIT

As part of the Historic Programmes' outreach initiatives, the Historic Programme Manager, along with the rest of the NTCI Team journeyed to Cayman Brac in February to liaise with the

Cayman Brac District Committee and form a closer working relationship, which seeks to benefit the properties there.

The Eldemire House and the Trust House have since received upgrades, with the former slated for major renovations in the coming months, due to fundraising and a new strategic approach that promises to generate revenue for its upkeep.

Hurricane preparedness for both of the NTCI's Cayman Brac properties were also successfully updated and streamlined.

HISTORIC REGISTER

The Historic Register has made great strides over the past year. Our 'past-perfect' online date entry system has been updated to the newest version of the software and our volunteers have been busy compiling data for entry on the platform.

TRADITIONAL BREAKFAST

The first traditional Cayman style breakfast was held at the Mission House, featuring the Swanky Kitchen Band.

The event brought in over CI\$1,500 for the Historic Programme and has now been established as an activity, which will happen on a more regular basis.



JACKSON'S MANOR

New signage at the Jackson' Manor Historic Site has been installed in addition to a protective chainlink fence which has also been placed around the property

FUNDRAISING

The Historic Programme raised just over CI\$15,000 over the course of the year from fundraising efforts.

The Island Heritage Charity Drive was the most successful part of these efforts, with a CI\$10,000 donation being followed by CI\$5,000 from the online challenge that followed and was based on the interaction of our very supportive online community on all of our social media platforms.



Stuart Wilson
Historic
Programmes Manager



EDUCATION PROGRAMME

Conservation is not possible without education. We need to understand what we are preserving and why we need to save it before we can be advocates for its preservation. The National Trust's education programme engages in community outreach opportunities to create a legacy of national pride in our historic and natural heritage inspiring the public to care for Cayman's noteworthy sites and to take action to preserve them. The post-pandemic recovery period provides an incredible opportunity for transformative change, and heritage can play an important role in the effort to 'build back better' and ensure a resilient and sustainable future. We can learn from the past and apply that knowledge to the present to create a sustainable future by encouraging and enabling tomorrow's decision-makers to participate in heritage conservation.

NOTABLE ACHIEVEMENTS

- Signed up a record number of schools and classrooms to our Heritage Heroes Programme.
- Released the "Explorer Passport for Little Cayman and Cayman Brac" to highlight and raise awareness about important heritage sites on the Sister Islands.
- Printed and began the dispersal of a new and updated Cayman Sea Sense sustainable seafood guide.



OVERVIEW

The National Trust is committed to inspiring students through targeted, Cayman-based educational experiences and hands-on opportunities that enrich the curriculum and student learning. Young people learn about important heritage sites, about the history and traditions of our culture, and about ecology and the importance of protecting biodiversity. Most importantly, they discover how they can contribute to protecting Cayman's historic and environmental heritage and that their voices matter.

The NTCI also provides educational events and opportunities for the local community throughout the year to foster a greater understanding of our historic and environmental legacy. We offer a variety of programmes including learn-by-doing workshops, lectures, heritage tours, community events, and volunteer opportunities. Projects to enhance local heritage help generate a greater sense of pride and belonging. We pass on our knowledge of Cayman's treasured natural areas and historic sites to inspire the community to participate in conservation efforts with us, but also so that they place a high value on heritage in their own lives.

SCHOOL VISITS

Local schools and educators rely upon the National Trust as a resource to deliver engaging lessons that bring to life Cayman's historic and environmental heritage to all classroom levels, ranging from preschool to university, in both public and private schools, in Grand Cayman and Cayman Brac. We are in a unique position to bring together conservation efforts across all three Cayman Islands and across all demographic differences to preserve our natural and historic heritage.

The NTCI visits schools to discuss topics as diverse as traditional architecture, historic

structures, and our early colonists' ways of life; lessons about native wildlife like bats, blue iguanas, and parrots; and pressing environmental issues like climate change and plastic pollution.

We often attend and help organize Heritage Days at schools, highlighting our rich heritage. We enjoy close relationships with community partners to add additional knowledge and experience to certain lessons. Favourite local guests include experts in catboats and Cayman's nautical history, traditional games and pastimes, thatching, traditional cooking, herbal remedies, storytelling and traditional dance. The students and the older members of the community appreciate being brought together so that oral history and knowledge can be passed down to the next generation.



Cayman International School worked with the NTCI to create new environmentally focused activities for their students this year. Annually, the International Baccalaureate high school biology class will now scientifically monitor an area in the Central Mangrove Wetland to observe changes over time that may occur due to climate change or increased development. CIS and Dart also developed a new Minds Inspired initiative for 11th graders focused on Sustainable Development Goals (SDGs) and the Cayman Islands. The students will come up with projects to advance at least three SDGs and then pitch their ideas to a



committee in a contest where one winning proposal will actually be developed and brought to life. A project to promote reef-safe sunscreens won this year. The NTCl was proud to be part of this initiative that will be rolled out to all the schools next year.

FIELD TRIPS

Field trips can be transformative experiences for students. Having the chance to get outside the classroom, learn from experts passionate about their subject, and encounter new places and ideas can broaden the educational horizons for young learners. Visual and practical experiences allow students to remember, learn and understand subjects over their entire lifetime.

The National Trust organises impactful field trips to take students out of the classrooms and into the natural world. Schools routinely visit the Blue Iguana Conservation facility to learn about this iconic flagship species. They also often organize a mangrove expedition after a classroom lesson on the importance of this ecosystem to the welfare of our island home. We set up trips to hike the Mastic Trail, go birding at the Botanic Park, and explore West Bay's geologic sites. We have created a Dart Park tree identification exercise to learn typical endemic species and organise tours of the solar farm in Bodden Town to understand renewable energy in the Cayman Islands. Many classrooms visit our Insectarium to study Cayman's endemic insect species. CIS kindergartners expand upon the visit by holding

an annual Insect Fair that includes a large outdoor display and acts as a fundraiser for the National Trust.

Field trips to expose our children to Cayman's colourful history are incredibly important to pass on an appreciation of our historic and cultural treasures to the next generation. Tours of the Mission House historic site inform children about what life was like for our early settlers, and build an appreciation of their skill and fortitude. We also take students on a tour of downtown George Town to see Heroes Square, Fort George, and other architectural landmarks to learn about Cayman's history and the many remarkable people who helped to create it. Cayman's maritime heritage is shared with trips to see the Wreck of the Ten Sails and East End Lighthouse Park. The National Trust considers it critical that a knowledge and love of our unique and colourful history is shared with the young people so that they will have the tools necessary to protect it in perpetuity.

HERITAGE HEROES YOUTH CONSERVATION CLUB

Heritage Heroes continues to be a very popular conservation club in the schools. This year, 1395 students from 82 classrooms (up from 61 in 2020 and 24 in 2019)) in 10 different schools joined Heritage Heroes, contributing \$2460 (up from \$1830 in 2020 and \$720 in 2019).

The primary school at St. Ignatius, all of Montessori del Sol, and the high school of Cayman Prep sign up their entire student body every year. This year, Cayman Prep Primary School also joined the programme, committing to enrol all of its students in this conservation club annually.

Each student in the Heritage Heroes programme receives their own membership card with their name clearly printed on the front to create a feeling of belonging and ownership so that they understand that they are personally part of an elite group of students that are working to protect Cayman's heritage. Participating classrooms enjoy special experiences created just for them including personalised tours of the Blue Iguana Conservation facility and the Mission House. We endeavour to make Heritage Heroes feel connected to our work and help them understand that they can make a real difference in the world around them.

COMMUNITY OUTREACH

Community outreach is a key part of the NTCI's mandate to educate the public about Cayman's natural environments and places of historic significance and to inspire the preservation of those sites for present and future generations. Some of our key accomplishments were:

- **EARTH MONTH 2021**

The international theme of Earth Day this year was "Restore Our Earth." In the wake of Covid-19, we interpreted "Restore Our Earth" as a call to restore Cayman in every sense – to "Restore our Health, Restore our Gardens and Restore our Environment." We worked with the DoE to inspire organizations and businesses around the island to use Earth Month as an opportunity to celebrate and restore our connection to Cayman's natural, cultural, and historic heritage.

The NTCI historically sells Earth Day t-shirts in April every year as a fundraising event. This year we decided to recycle shirts from previous years and held a sale that turned into a viral hit. We sold almost every Earth Day t-shirt from the past 5 years and had waiting lists of people eager to obtain a shirt. Island Montessori alone purchased almost \$900 worth of shirts for their students. It was a reminder of the enthusiastic support that we enjoy in our local schools.

- **SPEAKER SERIES**

The NTCI holds a Speaker Series throughout the year as an opportunity to educate the local community about subjects relevant to the Trust's mandate. A few of our popular talks included entomologist Lonny Coote's lecture entitled 'Butterflies, Beetles, and Bugs...oh my!' The event was well attended and we received many requests to schedule Lonny again in the future. For our youngest supporters, we organised a book reading with local author Louisa Sax, featuring her children's book "Hawksbill Hero and the Parrotfish Reef." We believe that it's never too early to begin reaching local children about the importance of conservation. One of our heritage events featured Erik Leacock who spoke about "Cayman Bush Medicine" highlighting traditional herbal remedies. The NTCI uses our Speaker Series not just to educate and inform, but to keep traditional knowledge and culture alive within our rapidly growing multicultural population.

- **PUBLIC SPEAKING OUTREACH**

As well as organizing external speakers for our lecture series, our Education Programmes Manager also participated in many educational talks throughout the year. Catherine is frequently asked to talk about climate change and its effects locally and in the Caribbean. She was featured in the Ocean Heroes Bootcamp online seminar to discuss climate change and the importance of natural ecosystems to both adapt and become more resilient as an island nation. This bootcamp was for young activists from all over the Caribbean and addressed subjects as diverse as plastic pollution, green energy, and endangered species. She also took part in a Zoom presentation for Cayman First to speak about climate change and its challenges to the Caribbean, along with representatives from other UKOTs.

Catherine often gave talks in the community about various other environmental topics. She spoke at the National Gallery about native plants and their importance, including a separate event specifically about mangroves, in support of the National Gallery's "Homegrown" photography exhibition. She was invited by KPMG to be a headline speaker at a Lunch-and-Learn event to discuss the importance of mangroves with their staff. Catherine also participated as a panellist in a discussion entitled "Quiet Oceans" alongside CCMI and Guy Harvey to discuss the effect of reduced human noise in the marine environment during the Covid-19 lockdown. She represented the National Trust at a Leadership Cayman educational workshop on pressing environmental issues, with the DoE and Plastic Free Cayman. She also worked with Cayman First to develop an educational video for their staff on environmental challenges and ways to live more sustainably, that was shared both locally and with their offices in the Bahamas.

- **WILDLIFE WEDNESDAY SOCIAL MEDIA POSTS**

The Education Programmes Manager posts an informative piece about native wildlife and natural areas every Wednesday in an effort to build knowledge and appreciation about our imperilled endemic species and disappearing habitats. Some of the best performing posts featured blue-throated anoles, ching chings, woodpeckers, conch, blue-winged teal, chitons, the Caribbean monk seal, and a plea to avoid iguanas while driving. Many people commented that they learned something new from our educational posts.

- **CAYMAN SEA SENSE**

The Cayman Sea Sense project is a local sustainable seafood education program dedicated to helping restaurants and their customers make informed and environmentally positive seafood choices. Some seafood dishes are more sustainable than others, and Cayman Sea Sense assists diners to confidently choose environmentally responsible seafood options. Many local restaurants participate in the initiative and serve only sustainably harvested seafood. An updated seafood choice card was prepared, with input and assistance from the Department of Environment, and with image expertise donated by Cathy Church's Photo Centre. Ocean Frontiers then sponsored the funding for the printing of the new cards and stickers, and the NTCI is now distributing these important educational guides throughout the community.





• “EXPLORER PASSPORT”

The new “Explorer Passport to Little Cayman and Cayman Brac” was completed this year. This resource highlights key natural and historic heritage sites throughout the two islands. The guide was created with the knowledge and guidance of the Little Cayman and Cayman Brac District Committees. The Passports have met with a positive reception and good sales. Resources like this are important to build an awareness and appreciation of heritage sites that might otherwise be overlooked and forgotten.



Catherine Childs
Education
Programmes Manager

• RESEMBID GRANT- CLIMATE LITERACY PROGRAMME

The Caribbean Resilience, Sustainable Energy and Marine Biodiversity Programme (RESEMBID) is a €40M programme financed by the European Union, and implemented in the twelve Overseas Countries and Territories of the Caribbean. The NTCI submitted a grant to fund a Climate Literacy programme in our schools, to ensure that every student understands the challenges we will face due to a changing climate and pathways toward greater resilience. We have received positive feedback and expect a favourable response for a pilot programme.

Special thanks to these donors to the Education Programme:

William Innes
Janet Walker
Offset Asset Management (OMA)
Footsteps
PestKill



MARKETING AND COMMUNITY EVENTS

NOTABLE ACHIEVEMENTS

- Hatitude- "Tea in the Secret Garden" was a fantastic success with a profit of just over \$15,000, an increase since last year.
- NTCI Social Media followers:
 - NTCI Facebook: 6,242
 - NTCI Instagram: 5,572
 - NTCI LinkedIn: 580
 - NTCI YouTube: 36
 - NTCI website News/Blog posts: 28
 - Total Impressions Reach across all NTCI platforms: 356,508



MARKETING STRATEGY

Our primary marketing objectives this year have been to increase profit from our fundraisers and events, increase sponsorship of events, and focus on brand awareness to remind the public that the heart of what we do is to safeguard our natural and built heritage for present and future generations.

Post Covid-19 lockdown, the National Trust for the Cayman Islands (NTCI) was able to thrive through hosting a variety of fundraisers and community events. Our events have provided us with an opportunity and platform to share the public programmes the NTCI offers, and the four key areas we focus on which includes Environment, History, Education and Conservation.

SOCIAL MEDIA GROWTH

Our social media platforms include Facebook, Instagram, LinkedIn and Youtube. NTCI social media channels continue to have a healthy progression of an increase of followers across all platforms and engagement with our audience.

The Blue Iguana Conservation (BIC) social media platforms have grown extensively over the past year, with nearly 10,700 followers on Facebook, 2,000 followers on Instagram and a shiny new LinkedIn page! Due to reduced tourism between 2020-2021, BIC's social media presence was crucial to keep both local and international project engagement and support throughout the Covid-19 pandemic. BIC's social media is managed by NTCI Field Research Officer, Annette Gunn, who produces high quality educational posts, infographics, photographs, games and themed content. The social media platforms are overseen by BIC Operations Manager, Luke Harding.

VIDEO CONTENT

During lockdown, we learned how valuable digital content was in providing value for our audience both locally and internationally. We continue to offer digital content for our international audience. In particular, our Guest Speaker series is recorded on Zoom so overseas audiences have an option to watch the content live or to watch a video on our YouTube channel.

PUBLICITY AND PUBLIC RELATIONS

Throughout the year the NTCI has received excellent coverage across print, digital, and radio media promoting NTCI fundraisers, events and work carried out by the NTCI preserving our natural and built heritage.

EVENTS AND FUNDRAISING INITIATIVES

CABOOSE BREAKFAST COOKOUT



On 26th September 2020, we hosted our first big fundraiser post Covid-19 Lockdown. A delicious traditional Cayman style breakfast was prepared on the Mission House caboose for guests to enjoy, while listening to a live performance by Swanky Kitchen band. Attendees watched a demo of how to make and use a traditional 'Smoke Pan' as well as tour the Mission House and grounds. The Bodden Town District Committee was instrumental in supporting this event.

FAMILIES IN THE WILD: BATS & BONFIRE

CUC was a proud headline sponsor for our annual family-friendly Bats & Bonfire event with special guest speaker Ben Stradling. The highly anticipated event was scheduled to be held at Consuelo's Beach in October. Due to intense rainstorms and hurricane watches the event had to be cancelled.

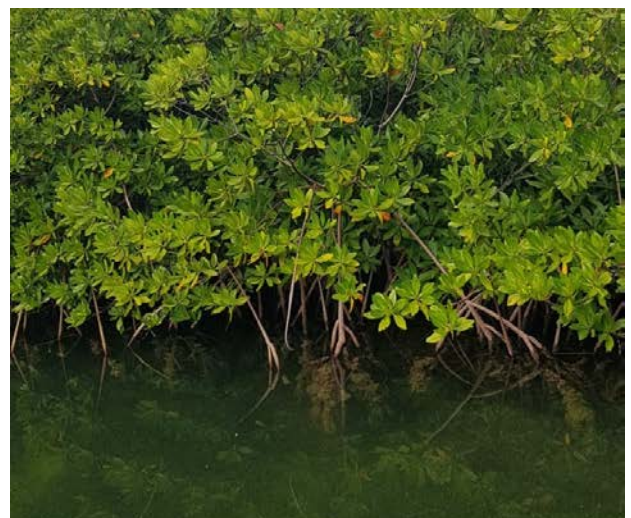
HOMEGROWN: BOTANICAL PORTRAITS BY DAVID HARTWELL AND BILL FEREHAWK

The "Homegrown" exhibit was a project of the National Gallery of the Cayman Islands and the National Trust for the Cayman Islands. Both entities collaborated with Los Angeles-based film makers David Hartwell and Bill Ferehawk to raise awareness about the beauty and importance of Caymanian plant life. Entitled "Homegrown", the series of photographs showcases the native flora of the Cayman Islands and examine their intricacies and wondrous designs up close. A collection of stunning portraits of native flora were on show in the "Homegrown" exhibit at the National Gallery of the Cayman Islands.

"Homegrown" lectures included guest speakers Catherine Childs, Christine Rose-Smyth and Erik Leacock.

MANGROVE BOAT TOUR WITH SEA ELEMENTS

This family-friendly event celebrated the beauty and integral importance of mangroves in our local ecosystem. Guests enjoyed a lovely boat tour of the mangroves in the North Sound hosted by Sea Elements. This interactive tour allowed guests to learn fascinating facts about mangroves and their vital role in maintaining biodiversity and the health of our environment.



HATITUDE: TEA IN THE SECRET GARDEN

On the 20th of March, our most anticipated fundraiser of the year, Hatitude, was held at Ristorante Pappagallo, with a spectacular backdrop of lush nature and mangroves, it was absolutely fitting for our theme "Tea in the Secret Garden". Keeping with tradition, guests enjoyed a lively and vibrant hat parade. Children had their own area with face painting and arts and crafts.

One of the most popular features of our event was our online raffle for our raffle prizes. Guests at the event were welcome to purchase raffle tickets and bid on silent auction items.

Special thanks to our headline sponsors Mercedes, 1503 Property Group, Celebrations, and Jacques Scott Wines & Spirits.

ISLAND HERITAGE CHARITY DRIVE

The National Trust for the Cayman Islands was honored to be the recipient of \$10,000 from Island Heritage's Annual Charity Drive held at the Island Heritage roundabout. Special thanks to everyone who liked and shared our social media content as the NTCI won an additional \$5,000 for our social media coverage. The NTCI is deeply grateful for this funding from Island Heritage and the funds will go towards our Historic Programme.



COOKING WITH THE THOMPSON FAMILY

The NTCI was delighted to have Ms. Berna, and her family host a cooking demo at the A.L. Thompson working kitchen. Ms. Berna shared a few of her favourite local dishes from her family recipe collection including coconut cream, fritters and Cayman Old Time Cake. The food was absolutely divine!



GUEST SPEAKERS SERIES

Between February-May 2021 we held a successful Guest Speaker Series covering a variety of topics of interest from heritage, culture, environment and local wildlife. Special guest speakers included: Nasaria Suckoo Chollette: "African influence on Cayman culture", Lonny Coote: "Butterflies and Beetles and Bugs...oh my!", Jeri Bovell: "The Power of Meditation and Wellbeing in Nature", Ben Stading: 'Our Mysterious Neighbors in the Sky' and Arthurlyn Pedley: "If These Walls Could Talk". Special guests for the lecture "If these walls could talk" included local artists Maria Bodden and Sanke Weyers with headline sponsor Roland Bodden and Co..

Special thanks to Foster's Supermarket for their kind sponsorship of light refreshments for our Guest Speaker Series.



LAND RESERVE FUND COCKTAIL PARTY

The Land Reserve Fund cocktail party was held at a private residence and sponsored by CIBC First Caribbean. This event provides an incredible platform to raise awareness about our Land Reserve Fund as well as highlight ecologically significant sites that we have purchased to protect and environmentally critical sites we hope to acquire and preserve.

Special thanks to our longstanding donor Mr. Evan Stass for his contribution to the Land Reserve Fund. The NTCl extends a heartfelt thank you to all who attended the Land Reserve Fund cocktail party and to everyone who has donated to support our environmental conservation efforts.



Laura Butz
Marketing Manager

MEMBERSHIP



NOTABLE ACHIEVEMENTS

- Membership revenue for 2020/21 up 13% over the same period last year.
- Launch of self-service Membership Portal via SheepCRM
- Creation of Lifetime Membership "21 for '21" marketing campaign

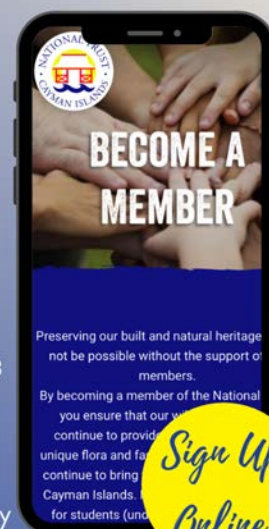


Join or Renew Today!

National Trust Membership
Rates starting at:

- CI\$30 Adult (Individual)
- CI\$15 Student (18yrs+)
- CI\$15 Senior (60yrs+)
- CI\$45 Family (2 Adults + 3 kids under 18yrs)

Other membership packages
are available online.
www.nationaltrust.org.ky



Prime fundraising events such as the annual Hatitude Tea Party and the Land Reserve Fund Cocktail Party not only increased public awareness to our fundraising objectives but also gave way to additional means to build on our base of like-minded members. New members were also registered as a result of our various Lecture Series events from distinguished speakers such as Ms. Arthurlyn Pedley and Ms. Nasaria Suckoo Chollette.



The NTCl launched the “21 for ‘21” Lifetime Membership campaign in January with the goal of enrolling 21 new Lifetime members in 2021. This promotion highlighted the idea of membership as a legacy of giving as well as help boost revenue. As a result, Membership income for 2020/21 was up 13.5% over the previous period. To date, the NTCl (halfway through 2021) have registered 11 new Lifetime Memberships. This overall increase was quite an achievement given the lack of international visitors to Cayman, especially the Sister Islands who typically rely on a portion of their membership and support from long-term stay-over visitors during the winter months.

In February 2021 as the Cayman Islands border continued to be closed to international visitors, the National Trust staff took advantage of a quieter inter-island travel period to participate in a “FAM” (familiarization) tour to the Sister Islands. This trip gave the staff an opportunity to build relationships with the Little Cayman and Cayman Brac District Committees as well as provide the insight into the environmental and historic properties they oversee.



Nicole Best
Membership & Tours Manager



CAYMAN NATURE STORE

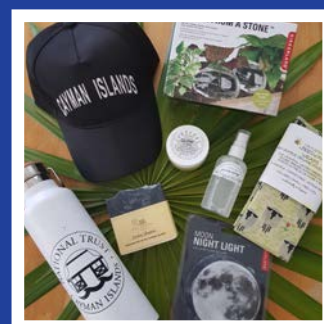
KIDS EXPLORER PASSPORT

During the summer, kids were encouraged to take part in our Explorer Passport Challenge. This interactive family-friendly activity presented a fun opportunity for families to become better acquainted with NTCI sites across Grand Cayman. Kids were asked to send in photos and a short essay about their favorite site(s). The winner of the Kids Explorer Passport Challenge 2020 was Hamish Carmichael and his winning entry was featured on our social media and website.



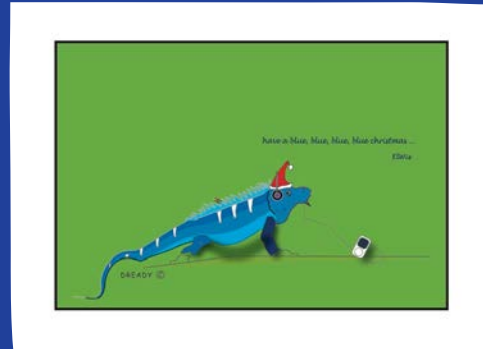
SIP AND SHOP

In December 2020, we held our first ever 'Sip & Shop' which was held in appreciation for NTCI members. Our recently, spruced up Clubhouse was set up for local vendors and artisans to sell their crafts and merchandise. NTCI members enjoyed wine, festive apple cider and light refreshments as they shopped for holiday inspired gifts. This event brought in new membership, adoptions through the recently launched Blue Iguana Symbolic Adoption Kits and NTCI merchandise sales. The George Town District Committee kindly donated towards this event and members of their committee volunteered their time to assist with this event.



NTCI CHRISTMAS CARDS

Our annual Christmas card was designed by local artist 'Dready' featuring a blue iguana channeling Elvis Presley's 'Blue Christmas.' Due to the popularity of his artwork, the pack of 10 cards flew off the shelf with a total sales of \$2,085. Thank-you to Shane "Dready" Aquart for the donation of his time and talents.



THE CLUBHOUSE



Our Clubhouse is a cozy and quaint venue ideal for small meetings, team activities and private events such as baby showers and birthday parties located in Dart Family Park. The indoor space and screened outdoor verandah are both available for use with all bookings.

Booking revenue more than doubled in 2020/21 with a total of \$7,250.

DISTRICT COMMITTEE CAYMAN BRAC



Our Cayman Brac members committed to important tasks – Nature, History and Organizational Development.

NATURE

The inventory of Brac Nature Sites was updated for a 10-year review. Out of 66 sites, 20 have been lost to nature including the Red Shrimp Hole, now dead. Five attempts to purchase sites were made but only one succeeded. A professional realtor for the Trust is recommended, with a goal. One significant site was donated (11 acres of wetland) and two small but important sites bequeathed. Also, the National Conservation Council stepped in to save two generous sites as they have similar preservation objectives. The updated inventory is confidential during this land rush period, but it can be presented to the Environmental Advisory Committee upon request.



One of the nature sites inventoried ten years ago, and now destroyed, is the five-acre forest commonly called West End Turtle Crawl. The Trust made representations, and some members in their own right did the same, but the loss is forever.

Enhancements were completed to one of the new sites, Sylvia's Reef, which helps to preserve its nature.

The management plan for the Parrot Reserve was formally reviewed after 10 years, updated and submitted.

Members assist greatly in "official" (Department of Environment supervised) activities including Turtle Patrol, Brown Booby and native Rock Iguana monitoring. We are grateful for their professional leadership, and the Brac is now a significant, safe nesting site for sea turtles, particularly Loggerhead turtles. Patrollers are on the beaches early every morning of the nesting season. Well over half of these volunteers are National Trust members.

HISTORY

In December 2020 talks began again about what to do with the Eldemire House. It was agreed that the property needed an initial yard clean up and monthly maintenance after that. It was also agreed that one member of the Cayman Brac District Committee would act as overseer of the property and as a member of the Historic Advisory Committee (HAC)

Clean up of Eldemire House property began in April 2021 by a local landscaping company and follow up monthly maintenance in August.



During this time it was also noted that the house itself needs major repairs especially the floor and walls as a termite colony has been detected. Quotes for repairs and a paint job are ongoing. However, it has been noted that the cost of materials are considerably higher with supply chain issues as a result of the Covid-19 pandemic. It has been agreed that the funds to repair the home come from the NT Historic Programme budget for which some funds have been received from Grand Cayman businesses specifically for this purpose. Council has requested a full business plan before work begins.

In early 2021 an action group of four, Cayman Brac District Committee members, was formed to work on the National Heritage Register for Cayman Brac. The group decided to focus on Spot Bay district due to the historical significance of the town. The group produced a list of sites and homes of historic significance that need to be documented with current photos. This project is ongoing.

ORGANIZATIONAL DEVELOPMENT

A complete renovation of Brac Trust House was accomplished. Our committee keeps the Mass Grave site and Brac Trust House and grounds in good order at all times.

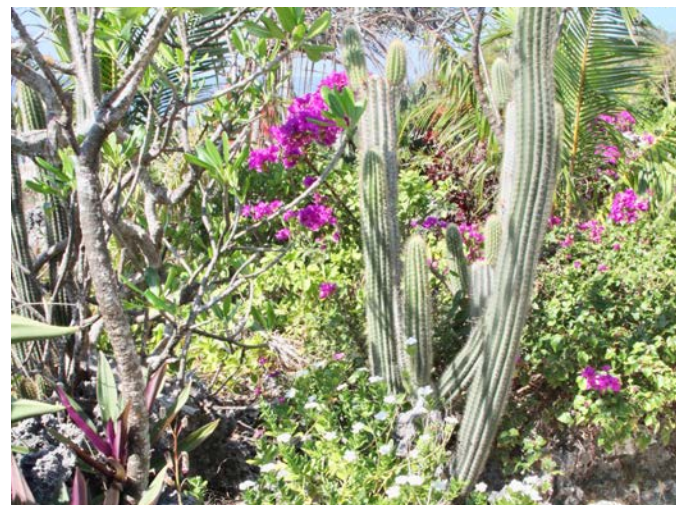
“Working with other groups” is one of our project categories. These include Rotary Club and high school students to clean potential Brown Booby nesting sites (beach sites). Other beach clean-ups were accomplished too, on a multi-group basis. We entered the Lions’ Corporate Club Walk/Run with four teams and received the ‘Team Spirit’ award for the second year. For membership and community education, a new tri-fold was written and printed to show the community “who we are and what we do”. This assisted our secretary and others in attracting and maintaining paid-up membership (presently over 100 members). Additionally, for education, the Explorer Passport for Cayman Brac and Little Cayman was completed, published and distributed for sale.

Fundraising was somewhat constrained in the past year due to Public Health restrictions. Five separate fund-raising efforts were conducted. The popular Queen’s Birthday Tea was held after a one-year hiatus. Other fund-raisers were a first-time Garden Tour, a Bake Sale, a Yoga event and an on-line fundraiser.

Chairmanperson: Debra Vascik

Treasurer: Don Bentley

Secretary: Helen LeRoy





TRIBUTE TO CHRIS RANDALL

All of us at the National Trust wish to express our sincere condolence to Chris Randall's loving family. He was a long-serving, faithful member of the Cayman Brac District of the Trust and of the Trust Council, its governing body.

"A pillar of the community" is a phrase that might have been invented for Chris Randall. We were but one of the many service and other organizations who benefitted from his skill and dedication. He went beyond "membership" to real leadership.

Chris was a long-time chairman of our "Cayman Brac Committee" of the National Trust. He was a member of Trust Council as well and was part of the committee that amended the Trust Law and steered it through to adoption.

Chris served first as Secretary of our Brac Committee and then as Chairman, and his contribution to Trust matters extended over twenty years. He was an inspiration to all. His knowledge of Cayman Brac and its people was unsurpassed. He greeted new members, assisted younger members and showed confidence in our volunteers, trusting them to run our fundraisers, and to study and report on our wild places and our rich heritage of historic trails and places.

Thanks to Chris's leadership it can be said that our Brac group accomplished more for nature and community spirit with our all-volunteer efforts, than we might have accomplished with paid staff. On one occasion when a very "creative" fund-raising event was being suggested, Chris showed his true colors: "They have the ideas, they have proven fund-raising skills —let them run with it!" We ended up with a sold out fund-raiser where everyone showed great Brac spirit and had great fun at the same time.

Along with everything else Chris was an organist and a dedicated Anglican.

May he rest in peace.

DISTRICT COMMITTEE LITTLE CAYMAN



The Little Cayman District Committee (LCDC) is committed to preserving the natural beauty and special creatures of Little Cayman, the smallest and least developed of the three Cayman Islands. Much of the flora and fauna found on Little Cayman is critically endangered and unique to the island.

NOTABLE ACHIEVEMENTS

As with just about everything and everybody, 2020/21 has been a challenging time. But despite this there were notable achievements during the year.

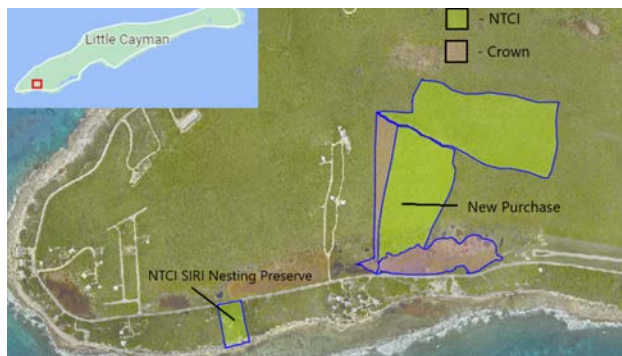
- Purchase of 17 acres of environmentally and ecologically important land adjacent to 25 acres of existing Trust held property on the “Nature Trail”, expanding the Trust protected habitat island at the western end of Little Cayman. One third of the list price of the parcel was immediately donated to the Trust by the vendors on closing, with the remaining cash for the purchase donated by founding member of the Little Cayman District Committee, Mrs. Brigitte Kassa.
- Resumption of the Easter Auction fundraiser in 2021 after COVID postponed it in 2020 and Hurricane Eta cancelled the rescheduled date on 7 November. We were simply overwhelmed with the support of our donors, attendees, and volunteers with over US \$50,000 raised for additional land acquisition and protection.
- Member support for the DoE’s Sister Island Rock Iguana “Head Start” programme where 64 year 2020 hatchlings were taken into captivity to be raised for one year, in order to give them a better chance to survive predation by feral cats.
- A number of Full Moon Plastic Pickups resulting in hundreds of pounds of ocean plastic removed from Little Cayman’s coastline.
- Many small projects to spruce up of the Gladys Howard Visitors’ Centre were done including replacing the conch shells in the yard, replacing the plants in the roadside planters, adding potted plants around the building (donated by Rosh and Richard Addlestone), adding new cabinets (donated by Camille and Chris Rose) to the TV room, and the repainting of exterior signs by Tamara Doyle.

- Visit by His Excellency the Governor and Mrs. Roper to the National Trust House, a familiarisation visit by the Grand Cayman based National Trust staff, and participation in the NTCI/National Trust's Youth Stewardship programme with a visit by the participants hosted by National Trust Life Member Debbi Truchan.

LAND PURCHASE

We closed on the purchase of 17 acres of environmentally and ecologically important land on Little Cayman in January. The parcel adjoins two other National Trust held properties on the "Nature Trail" at the west end of the island interior and nearly doubles the contiguous, undisturbed habitat island at a time when pressures from speculative real estate development are increasing. The parcel lies in prime Sister Islands Rock Iguana (SIRI) habitat close to the largest known communal nest site of the endemic and endangered SIRI, the Trust's Preston Bay Nesting Preserve. The parcel may also contain historic artefacts from the phosphate mining industry that was on the island at the end of the 1800s.

The committee along with the NTCI would like to sincerely thank the following for making this acquisition possible; Mrs. Brigitte Kassa for her uncommonly generous donation of 2/3rds of the list price towards the purchase and the joint proprietors of the parcel who include, Lisa (Foster) Galizia and Lori (Foster) Bohach for their gracious donation of 1/3rd of the list price immediately upon closing. (Base data from Department of Lands & Survey, CI Government).



SISTER ISLANDS ROCK IGUANA CONSERVATION HEADSTART PROGRAMME (SIIRP)

The Department of the Environment initiated its SIIRP programme in the fall of 2020 led by DoE intern for terrestrial matters on Little Cayman and National Trust member, Tanja Laaser. The programme was intended to be a stopgap response to the ongoing and uncontrolled feral cat crisis on Little Cayman.

During the 2020 hatching season, 65 hatchlings were taken into captivity to be raised for one year and then released back into the wild. The aim is to give these animals a greater chance against feral cat predation once they are yearlings and relatively larger and more capable of evading invasive predators. National Trust members and community volunteers have provided much assistance with the programme which requires many man-hours to regularly collect and prepare food for the animals, maintain the enclosures, and obtain and record periodic growth data.

56 of the original hatchlings are currently being raised and will be released this fall. Eight of the largest animals were released in May to alleviate the sharing of cages which resulted in conflicts between animals.

SIRI CARE, INJURIES & DEATH

Tanja and volunteers responded to 30 roadkill incidences of SIRI.

Knobs the iguana, which the National Trust assisted with the costs for veterinary treatment for an injured mandible and Trust members have cared for since the animal has been in captivity has healed from his surgical repair. It has been determined however that Knobs cannot be released back into the wild as the injury repair would likely not stand up to the typical mating and territorial fighting that occurs between adult male SIRI.

Knobs will continue to be in the care of National Trust members and DoE and a permanent arrangement is being discussed.

GREEN IGUANA B'GONNA INITIATIVE (GIB'G)

GREEN IGUANA SIGHTINGS

There were numerous reported sightings of green iguanas over the past 12 months. All reports were investigated by DoE staff and/or GIB'G volunteers. One invasive green iguana was removed from the Little Cayman environment in August 2020. There however continues to be a green spotted at the west end of the airstrip/Preston Bay area and concerted efforts to remove it, including hunting with a firearm this year, have been unsuccessful.

CAPTURED GREEN/HYBRID IGUANAS

One of the two green/hybrid iguanas in captivity died of natural causes. It is hoped that this may mean these hybrids are not viable animals with congenital problems that self limit their lives. This is however purely speculative.

COMMUNITY PROJECTS

FULL MOON PLASTIC PICK-UP

The Little Cayman District Committee continued its regular Full Moon Plastic Pickup programme despite COVID limitations during the year. Ten cleanups again focused on four beaches, Point of Sand, Preston Bay, Spot Bay and Jackson's, that are frequented by visitors, and attempted to ensure that these targeted beaches are cleaned at least once a quarter. In addition, Owen Island and an Earth Day roadside pickup at the Jackson's beach access junction were held.

Dozens of volunteers and National Trust members removed thousands of pounds of ocean plastic and local litter from the beaches and roadsides of Little Cayman.



Sponsors on both Little Cayman and Grand Cayman supplied everything from biodegradable trash bags to pizza and beer to ensure our success. The sponsors included:

Iguana Crossing Spirits
Little Cayman Beach Resort
Village Square General Store
Paradise Villas / The Hungry Iguana
Southern Cross Club Resort
Pirates Point Resort
Island Supply Grand Cayman
Central Caribbean Marine Institute

FUNDRAISING EFFORTS THRIFT SALE

National Trust members Gay and Ed Morse organised a community thrift sale in September. They collected preowned items, processed them, and donated them for sale with 100% of the proceeds going to the Little Cayman District Committee of the National Trust Land Fund. A fantastic total of CI \$608.80 was netted. Janet Freemantle spearheaded coordination on the National Trust side and marshalled volunteers Meredith Guderian, Emmanuela Quesada, Joe Ploplys and Greg McTaggart to set up and staff four shifts over two days. Thanks to the Little Cayman community for supporting the Trust with their patronage, to the volunteers for their generous time, to Janet for her marvelous efforts and of course to Gay and Ed.

EASTER AUCTION

The 28th Easter Auction was held at the Gladys Howard Visitor's Centre on the 3rd of April after the 2020 event was postponed due to COVID, and the rescheduled event that was to be held on the Remembrance Day long weekend in November 2020 was cancelled due to Hurricane Eta.

Approximately 150 items were auctioned and pledges taken for the Little Cayman Land Fund. Just over 65 bidders registered and the attendance was estimated to be between 100 and 125 persons. We were simply overwhelmed with the support of our donors, attendees and bidders, with over US \$50,000 raised.

Thanks to National Trust member Peter Hillenbrand for his always entertaining auctioneering, Susan Howard and Meredith Guderian for cashing, Tamara Doyle for registration, Betty Bua and the CCMI team for bagging, Greg Locher and his team, Tanja Laaser and Faye Harrington for live auction bid recording, Dianne Fite and the "Vanna girls," Peter Quilliam for bartending, Brigitte Kassa for setup and preps, and Stafford Ambersley and his team for having the National Trust House yard in top shape for the event.

Thanks also to Maxine McCoy-Moore and MAMM's for again providing the food tent with delicious Little Cayman fare.

DONATION BY MRS. BRIGITTE KASSA

We received an incredibly generous donation of US \$200,000 from Mrs. Brigitte Kassa for the purchase of the "Nature Trail" parcel in January.

Miss Brigitte is a long time resident of Little Cayman having settled on the island with her late husband Basil in 1973 when there were fewer than 20 inhabitants. She is a founding member of the Little Cayman District Committee and a Lifetime member of the National Trust. She has always been an enthusiastic and extremely active member from staffing the National Trust House to setting up for the annual Easter Auction and Christmas Bazaar and attending regular Committee meetings. She even assisted with the construction of the Gladys Howard Visitors Centre in the 1990s, doing everything including painting and operating heavy equipment, lifting the roof trusses in place with her backhoe.

She has been extremely generous to the National Trust over the years with substantial monetary and several other land donations in the past. Her selfless volunteering and generosity stem from her desire to preserve and protect the unique flora, fauna and pristine environment of her home, Little Cayman.

The Little Cayman District Committee of the Trust and The National Trust For The Cayman Islands sincerely thank Brigitte for her selfless efforts, dedication and uncommon generosity in helping to preserve and protect the special natural environment of Little Cayman for present and future generations of Caymanians.



OTHER NEWS FROM LITTLE CAYMAN VISIT BY HIS EXCELLENCY THE GOVERNOR AND MRS. ROPER

We were thrilled to have His Excellency The Governor Mr. Martyn Roper and Mrs. Roper visit the Trust in February. The Governor and Elisabeth were on an unofficial trip to Little Cayman taking a much needed staycation from Grand like many others recently and they set aside time to see the Gladys Howard Trust House. Trust member Meredith Guderian was on hand to give them the Booby bird talk, as well as Treasurer Susan Howard.

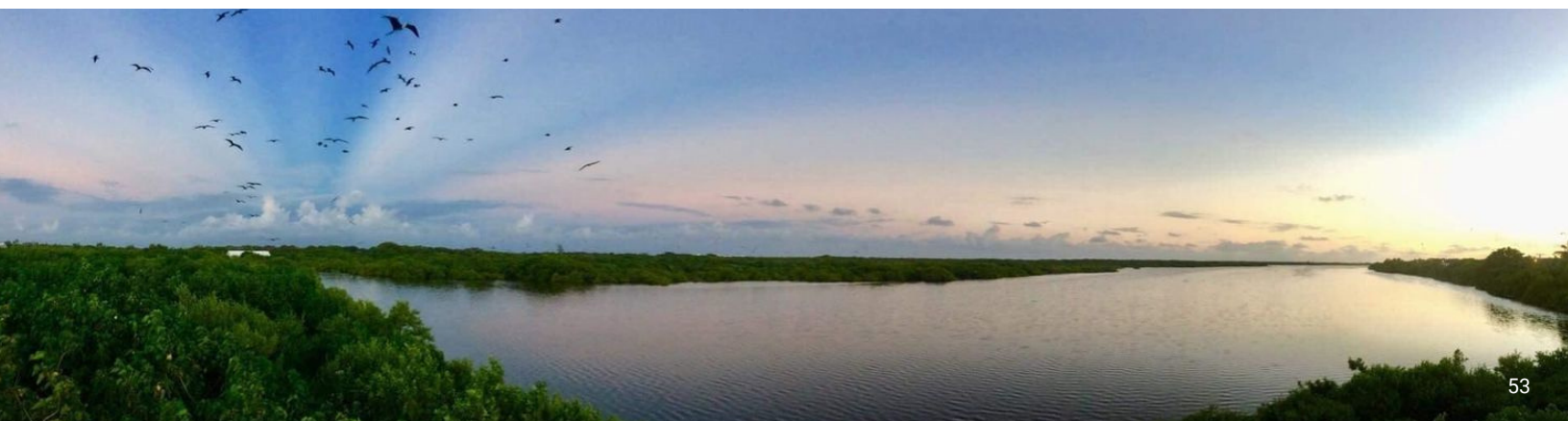
With both Booby bird and Magnificent Frigate bird nesting season well underway there was much to see and learn about from the upper observation deck at the Trust House. We thank HE and Lissy for their interest in the National Trust's work here on Little.



GLADY'S B. HOWARD VISITORS' CENTRE IMPROVEMENTS



Trust members provided a number of improvements to the Gladys Howard Visitors' Centre over the year. Thanks to Rosh Addelstone for replacing the plants in the roadside planters and adding flowering potted plants to the building planters. Rosh and Richard also helped to replace the conch shells around the building. Tamara Doyle employed her creative superpowers to repaint the Booby Pond Nature Preserve sign and the National Trust logo sign on the building. Camille and Chris Rose donated brand new Ikea cabinets that replaced a plastic folding table in the TV room.



SCHOOL GROUP TOURS AND YOUTH STEWARDSHIP PROGRAMME

Despite the impacts of COVID, we hosted numerous tours of the National Trust House by student groups from CCMI, including high school and primary school student groups from Grand Cayman and Cayman Brac. These students were given the “Bird Talk” which educates them on the importance and extremely special nature of Trust Booby Pond Nature Preserve.



We also hosted a familiarisation trip by the participants of the National Trust’s Youth Stewardship Programme. Trust member Debbi Truchan coordinated activities for the two day visit which included a lecture on the Little Cayman District Committee’s history, achievements and current activities, and a tour of National Trust sites and other places of interest on Little Cayman including those listed in the National Heritage Register.

OFFICER ELECTIONS

Election of officers for 2021/22 on 14 June 2021 resulted in the following:

Gregory S. McTaggart- Chairman

Richard Addelstone- Vice-Chair

Peter Hillenbrand & Faye Harrington- Co-Secretaries

Susan Howard- Treasurer



Little Cayman District Committee officers for 2020/21:

Chairman - **Gregory S. McTaggart**

Vice Chair - **Betty Bua-Smith**

Secretary - **Peter Hillenbrand**

Treasurer - **Susan Howard**

SPECIAL THANKS

Debbi Truchan, Tanja Laaser, Susan and Joe Ploplys, Tamara Doyle, Maisey Fuller, Brigitte Kassa, Meredith Guderian, Janet and Bob Freemantle, Faye Harrington, Rosh and Richard Addlestone, Camille and Chris Rose, Stafford Ambersley, Håkon Strande, Peter Quilliam, Greg Locher, Dianne Fite, Gay and Ed Morse.

DISTRICT COMMITTEE WEST BAY



NURSE LEILA'S HOUSE

Who would have thought that when the West Bay District Committee of the National Trust for the Cayman Islands (WBDC/NT) turned over its calendar on 1st July 2020 that one full year later we in Cayman – and all over the world in fact - would still have to factor into most, if not all, of our family, community and national plans, the continuing and malevolent presence of Covid-19 and its variants, before any actions could be taken!

However, notwithstanding the Covid-19 pandemic and other circumstances beyond our control, the wheels of the WBDC/NT have continued to move forward, even if at less than warp speed! All in all, the 2020-2021 year has not been one to cause us to become too discouraged, but instead it has actually allowed us time to take stock of our Committee's existing goals and objectives and to prioritize them on short, medium and long term bases.

The top priority of the WBDC/NT for 2020-21 was to have been commencing and completing Phase 3 of the restoration (the interior) of **Nurse Leila's House** located at 60 W. Church Street, West Bay. It is not just the only wattle and daub house owned by the National Trust in the West Bay District, but it is well over 100 years old. Unfortunately, it became necessary for the WBDC/NT to put a hold on this phase of the restoration as well as on its plans to replace the perimeter picket fence. Some quotations for material and labour had been obtained from the same contractor who had done quite a good job (including painting) on the restoration of the exterior wattle and daub walls, windows and doors, as well as on the restoration and repair of the zinc roof.

The decision to put a hold on the work on **Nurse Leila's House/site** had to be made simply because of the ongoing construction of a mixed-use residential and commercial development which virtually encircles the postage-stamp size property on which the **House** is situated.

It was our conclusion that to attempt either of those aspects of work and restoration simultaneously with the developers' activity would be more than risking damage to whatever we hoped to achieve. Therefore the WBDC/NT decided it was more prudent to err on the side of caution.

However, before the heavy equipment and construction activity around **Nurse Leila's House** became too hectic, the WBDC/NT were able to arrange a delightful and informative interview on 13th July 2020 with **Mrs. Nettie Bush**. She resided and worked with Nurse Leila Yates for years. Mrs. Nettie recalled fondly how she assisted Nurse Leila with the many midwifery duties which arose before, during and after Nurse Leila delivered many of the babies who were born in her house. We are hoping to have another opportunity to visit with Mrs. Nettie (at her convenience and if and when she is feeling up to it). At which time we would again invite our Historic Programmes Manager so that he could record her memories by audio as well as video.



The WBDC/NT is looking forward to completion of the surrounding development and the fulfillment by the developers of their commitments and agreements. These were made by their representative during a 19th November 2020 meeting which he attended at **Nurse Leila's House** with the Chair and other members of the WBDC/NT, the NTCI Executive Director and Historic Programmes Manager. During the Chair's most recent telephone conversation with the developers' representative on 4th August 2021, he confirmed to her that they will stand by their November 2020 commitments and agreements. Further that on his return from overseas, he would respond to the Chair's email accordingly.

UNCLE SAMMY'S POND

After the work at **Nurse Leila's House** had to be put on the back burner, the WBDC/NT became aware that there was a need for additional sources of food for Cayman's prized endemic **Blue Iguanas**. One suggestion of the **Blue Iguana Conservation ("BIC")** programme was that interested persons might wish to consider creating their own **Blue Iguana Garden** with some of the Blues' favourite plants, flowers and fruits. Then any time "crops" were ready for harvesting, just one phone call from the home gardener to BIC would result in arrangements being made for their collection. The WBDC/NT immediately offered to create one of these gardens on another NT property in West Bay, namely **Uncle Sammy's Pond**, (located at the junction of Mt. Pleasant Road and Meadow Avenue). Accordingly, members have been identifying and potting cuttings for inclusion in this garden in due course. In addition, the WBDC/NT's invitation to participate in creating this garden has been accepted by a cross-section of individuals within the wider

West Bay community. Some of them – (not excluding MPs) - have already selected some of their own plants, including mature trees for transplanting on the property at Uncle Sammy's Pond in the near future.

Subsequently, certain unexpected circumstances have galvanized the WBDC/NT into focusing even more of its energies and attention on **Uncle Sammy's Pond**. This 3.5 acre site was man-modified by its previous owner who had given permission for the pond/wetland to be mined for fill. Fortunately, he halted this mining before it reached the point of no return, with the result that it is still a natural bird sanctuary attracting different species of birds, with the potential to attract more. A bonus is that butterflies can also be found feeding on certain plants on the property.



The WBDC/NT is very appreciative of the interest that had been shown by a very special group of private sector volunteers in the development of Uncle Sammy's Pond, and therefore acknowledge with sincere thanks to them for having arranged a cleanup of the site earlier this year!

We too keep asking that perennial question: "Why do some members of the public think they have the right to use anybody's property as their trash heap?" Hopefully, the recent installation by the NT of ownership and no littering signs will help to curb the habits of the litterbugs.

The WBDC/NT members have indicated that they are definitely willing and able to take on the responsibility for the development of **Uncle Sammy's Pond**. Not only because of the knowledge, skills, experience and expertise available from within the WBDC/NT itself, but also available from amongst a wider cross-section of the West Bay community with whom the project continues to be discussed. All are excited about having the opportunity to participate in this community project and, as they all clearly understand that the resources needed will be more than just talk, they have made commitments to assist and support WBDC/NT in every way they can, including financially. In addition to arranging its own fundraisers, the WBDC/NT is a potential beneficiary of a fundraiser to be orchestrated by Williams Productions. The WBDC/NT is also anticipating that the offers of support from one or more MPs will also extend to this long-term project and, if so, that each one will be held to fulfill any commitments so made!

Accordingly, in keeping with its commitment to take on the responsibility for this long-term development of Uncle Sammy's Pond, the WBDC/NT has been and is continuing to work on an overall design and development plan for the entire site.

Fortunately, it will not be necessary to reinvent the wheel because of the unearthing of an earlier proposed plan from amongst the NT hidden treasures as much of it can be used as a template for the preparation by the WBDC/NT of the plan for 2021-2022 and beyond.

The current vision of the WBDC/NT is for this property to become not only an enhanced sanctuary for birds, but also an oasis in this busy world where events may be arranged which will enable the community to appreciate and enjoy the beauty and tranquility of this little piece of nature.



MOVING FORWARD IN 2021-2022 AND BEYOND

The WBDC/NT will be holding its Annual General Meeting and Election of Officers for the **2021-2022** year on the 12th August 2021, well in advance of the mandated three weeks prior to the AGM of the full National Trust for the Cayman Islands which is scheduled for 22nd September 2021.

Obviously, from the above information relating to the creation of a **Blue Iguana Garden** as well as the more all-encompassing development of **Uncle Sammy's Pond**, there will be more than enough to keep the WBDC/NT and the wider West Bay community occupied throughout the 2021-2022 year and beyond.

However, as many hands make light work, we are looking forward to working together in West Bay to carry out the mission of the National Trust for the Cayman Islands to preserve historical buildings and sites, as well as protect and conserve the natural environment of the Cayman Islands for present and future generations.

My thanks to everyone, especially the WBDC/NT core group, and individuals from the staff at the Trust House, for all that you do to help keep the WBDC/NT alive and kicking – to paraphrase Sir Winston Churchill, the WBDC/NT never gives up, at least not easily!



West Bay District Committee Officers for the 2020-2021 year were:

Chair - Alice Mae Coe, Cert Hon.
Vice Chair - Erna Jane Ebanks
Treasurer - Robert Bennett
Secretary - Eziethamae Bodden
Asst. Secretary - Arthurlyn Pedley

District Committee Bodden Town

The district overall remains at status quo, due primarily to the chairman, being subjected to personal issues stemming from both health and business and has been unable to hold regular meetings. However, despite this fact oversight has been given to assisting the Historic Advisory Committee (HAC) programme within the community on a whole.

The ongoing district attractions have been visited personally and documented as to their current state, which overall appears to be good.



GOVERNOR GORE'S POND

This is in good shape and is a beautiful attraction, with some minor maintenance work needed. It was observed that the following would be necessary towards its upkeep as there appears to be an encroachment into the area with the fence being damaged and debris.

1. Trimming of vegetation along walkway
2. Removal of dead or rotting vegetation and some debris from the end of the pier .
3. It was noted that there is a plethora of turtles (hic-a-tees) who seem to swarm the pier when someone approaches looking for food. This adds great meaning and beauty to the pond and its environs.
4. The main concern noted was, however, from the western end of the pond where the house borders the pond and the fence has been damaged, and debris is being pushed into the surrounding protective vegetation. This needs urgent attention.

SAVANNAH SCHOOLHOUSE

Continues in good stead externally along with HAC efforts to get electricity installed.



JACKSON WALL

As an open field property, basic upkeep of tree trimming and pruning is needed. We also need to look towards larger and better signage of descriptive nature.

GUARDHOUSE HILL

The thatch roofing is continuing to hold up, but after 4 years it is showing a bit of waning. The signage has been updated. We should try and maintain the Christmas decorations for this property as it adds great appeal especially at that time of year. Another suggestion for improvement here would be adding some more indigenous shrubbery.

MISSION HOUSE AND ENVIRONS.

Remains as our flagship, but is in need of some upkeep and can do with more publicity to its Historic value and what its future means to the next generation. The current Historic Programmes Manager has continued to provide a stellar oversight, despite the fact of the current restrictive conditions.

The main road from Anton Bodden Way and the parking lot was blocked by large amounts of debris therefore restricting access of any sort and especially for an emergency.

The area to the west of the parking lot and subsequent boundary is now being developed and it would be useful to have the properties boundary properly demarcated and fenced. Also flood mitigation needs to be taken into consideration.

It is this Chair's observation that the NTCI should approach the Government to turn the adjoining property of the lands where the Nurse Josie Home is, and the remaining area of the pond over and into the protective status of the NTCI. This could then serve as real benefit to the community and to benefit of the Nurse Josie's Home and the Mission House.

NEW INITIATIVES BODDEN TOWN SPOTTS CAVES/BATS CAVE

Before being lost this should be fully investigated and documented.

BEACH

The Chair was approached by a resident real estate agent in respect of a donation of beach property in memory of a past resident of blessed memory. Effort is being made to try and acquire this.

THE SLAVE WALL

It is this chair's opinion that this is of strong historical value and all efforts should be made to bring this under control. Upon inspection it was found to still be in good repair.

THE CAVES

These are of significant value to the community.

THE SUNDIAL

In the centre of the district, there could be some effort made perhaps through the archives to see if it could be found, even though the storms over the years may have buried it.

OLD BREAKERS SCHOOL HOUSE

Perhaps a historical marker of some sort could be placed on the site for recognition.

MS NELL'S HOUSE

While the Chair realizes the NTCl stance on this, some research could be done with the current family to somehow preserve this and its artifacts.

TEMAS

This is located at the crossroads, and it is the understanding of the Chair that, the lady who this was

named after ran the Post office there and the site was famous for that along with a small grocery.

In closing, it is my hope that in the coming year, and with the good Lords help, we will see our way out of this pandemic. That things will improve to provide us with the latitude to move forward with new vigour towards getting back on track and working together to enhance and support a better and sustainable way forward for the future generation.

I would like to personally thank the hardworking staff of the Trust who have kept me buoyed and encouraged, along with the current chair of HAC and the Historic Programme Manager. It is also imperative that those committed members of the BT committee be recognized and I hope you will continue to show your support for our district and the efforts of the NTCl on a whole.



BODDEN TOWN DISTRICT COMMITTEE MEMBERS

Chairman: Robert Wood

Secretary: Pam Douglas

Treasurer: Dan Petersen

Committee Members: Karie Bounds and
Mae Douglas.



DISTRICT COMMITTEE GEORGE TOWN

The George Town District Committee members volunteer to assist with fundraising, maintenance and enhancements of the National Trust properties in George Town as well as identifying new places of Historic interest as mandated under the National Trust By Laws and Mission Statement.



The following historic sites require maintenance
Dr Roy's Ironshore, Fort George, Watler Cemetery

DR ROY'S IRONSHORE SITE

The George Town District Committee is encouraged to embark on a new project to raise funds for improvements to the site such as new signage and painting of the wall.

FORT GEORGE HISTORIC WALL

The colourful murals on the back wall of the Fort which were dedicated on February 6th, 2014, have been enjoyed by visitors, school children and the general public as they depict moments in our history. The refreshment of the artwork is a work in progress through the generous donation and continuous support from Walkers.

The committee members are researching the history of the Home Guard and the names of the men who served. It has been proposed that the names of the Cayman Islands Home Guard are to be etched in stone or on another medium and mounted on the north wall of Fort George.

During the past year, the Committee assisted in procuring raffle prizes for Hatitude: "Tea in the Secret Harden", supported the December 2020 Sip & Shop event with donations of beverages, food platters and sandwiches. Finally, Suzan Merren, Chairman of GTDC, and committee members Karen Perkins and Petro Kotze attended and supported the annual Land Reserve Fund cocktail party event.

We encourage all GTDC Members to volunteer to assist in fundraising and working on the District projects.

Please participate in a fundraising project. We welcome your ideas, knowledge and experience!

GEORGE TOWN DISTRICT COMMITTEE MEMBERS

Chairman: Suzan Merren

Vice Chairman:

Secretary: Petro Kotze

Treasurer: Karen Perkins

John Harris

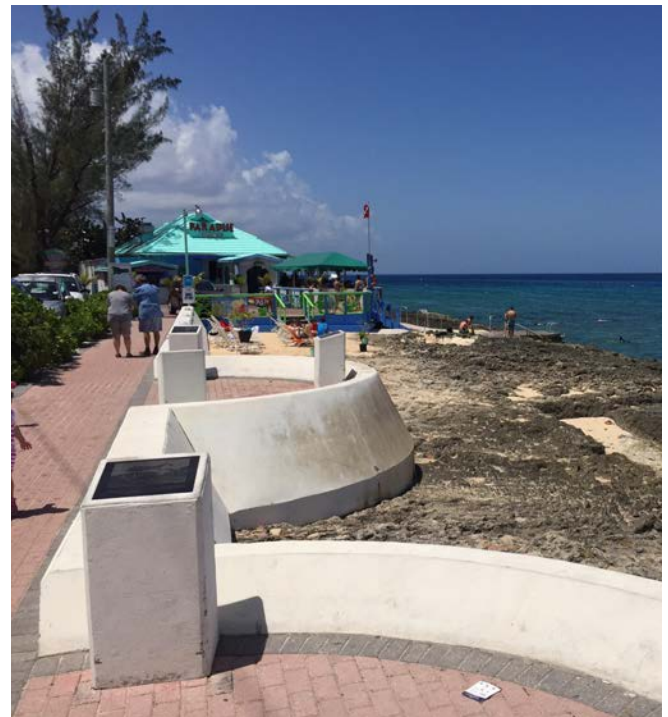
Laurice Fraser

Tom Lowe

Darwin Ebanks

Clive Baker

Roger Davies



FINANCIALS



The Covid pandemic has had a significant financial impact on the world around us. With a mixture of fundraising activities forming a substantial portion of the Trusts' core budget, the disruption meant that targeted fundraising events, donations, project-related grants, and other sources of revenue became even more critical in 2021. In such unprecedented times, this report reflects much appreciation to our incredibly generous supporters and sponsors who intensified their charitable giving, resulting in a better than anticipated revenue-generating year.

TOTAL REVENUES AND NET PROFIT

In 2021, whilst our government funding remained unchanged at \$570k, targeted fundraising events and donations totaled \$548k, and project-related contributions were \$88k. Considering other smaller revenue sources, total income for the year ended at \$1.3M, surpassing 2020's \$1.26M.

Revenue growth coupled with a managing down of costs resulted in a 71% increase in net income over the previous year.

DONATIONS

Donations received during the year were heavily bolstered by Brigitte Kassa's gift of \$164k towards our land reserve fund. Ms. Janet Walker's exemplary charity outreach raised over \$60k for our renewed Education Manager post and in its last year, was our annual anonymous sum of \$50k. This generous benefaction of \$50k was of great significance to our general operations, which no doubt went a long way to restricting the number of position redundancies experienced due to the pandemic. Rounding out the more significant lump sum donations was \$30k from yet another generous and anonymous patron. This benefactor contributed to the work of the Trust in memory of Mr. Chris Randall.

We express our deepest gratitude for everyone's extraordinary support in 2021.

GRANTS

Apart from our annual government funding, the majority of the income in this category came through culminating legacy grants. Darwin and RSPB offered the larger amounts being \$46k to BIC and \$32k to our environmental programmes, respectively. Residual amounts came in from Disney, RSPB Salinas, and the Best invasive species programmes. Looking ahead to 2022 and 2023, expect to see a healthy uplift in grant funding, potentially upwards of \$400k.

FUNDRAISING EVENTS

The year saw successes with three keystone functions:

1. Our signature gala 'Hatitude' boasted 'best year ever,' having increased its yield by 10% over the prior period.
2. Little Cayman's Easter Auction ended the year at \$45k, which was a feat considering the event was a no-go in 2020. Furthermore, total funds raised fell just shy of 2019s' results.
3. Our final event brought in a solid \$42k back in July. It was our land reserve committee's signature fundraiser for the year, courtesy of the Cumber family.



OTHER REVENUE SOURCES

Other revenue sources are inclusive of tours, memberships, corporate sponsors, retail sales, bat work, and our clubhouse rentals.

Compared to the prior year and due to the continuing COVID environment, tour revenue ended the year with a 73% shortfall. Similarly, corporate sponsorships fell, ending the year 43% down.

On the positive side, individual memberships were 13% higher than 2020 due to a concerted effort by our Membership Manager to increase the number of lifetime members.

Retail sales held their own despite the lack of tourism, with a 10% increase over the prior year.

Though of lower dollar values, our bat program increased its income 115.6% and clubhouse rentals virtually doubled. Both these areas show great potential as significant future revenue streams.

EXPENDITURE

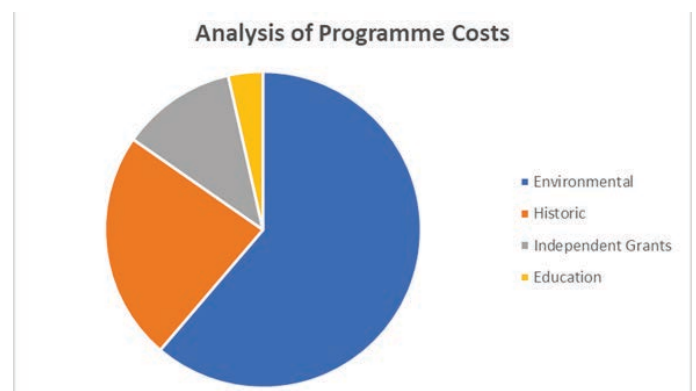
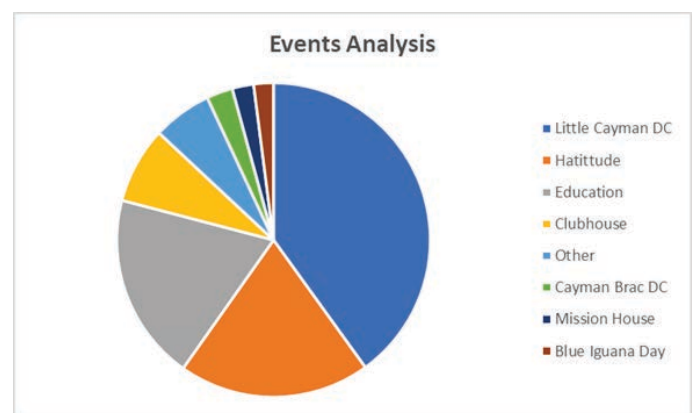
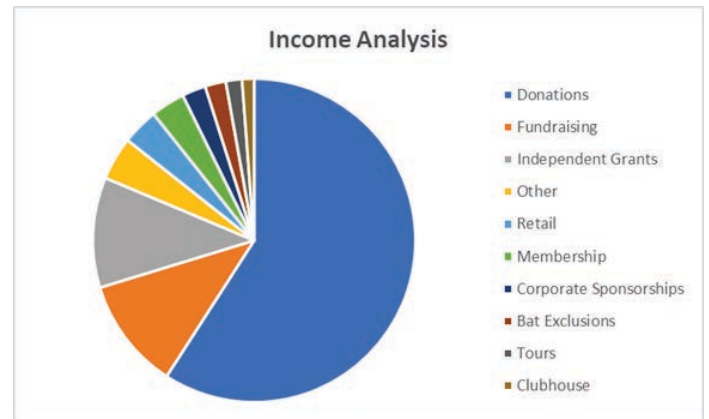
Overall, total expenses were down 13%. Regrettably, the more significant portion of our cost management efforts in 2021 necessitated staff redundancies. However, to spread the burden somewhat, the team went to work and achieved additional reductions in other categories such as cost of goods and services and professional expenses. Conversely, there were some increases in spending over the prior year as we naturally began to return to normal operational activities.

Looking ahead to 2022, it is important to note that all work of the Trust for the year must be fundraised. We are currently in a position, where there is only the guarantee of our annual government grant of \$570k to net against operations which has averaged between \$800k and \$1M for the past few years.

As free cash holdings ended the year at merely \$300k, fundraising, our lifeline, continues to be of critical focus.



Lynn Merizalde-Orobio
Finance Manager



NATIONAL TRUST FOR THE CAYMAN ISLANDS
BALANCE SHEETS
AS AT JUNE 30, 2021

(Expressed in Cayman Islands dollars)

	Note	Unrestricted 2021 CIS	Temporarily Restricted 2021 CIS	Permanently Restricted 2021 CIS	Total 2021 CIS
ASSETS					
Current assets					
Cash and cash equivalents	3	690,320	1,199,837	-	1,890,157
Accounts receivable		172,500	-	-	172,500
Inventory		26,237	-	-	26,237
Prepaid expenses		22,495	-	-	22,495
		<u>911,552</u>	<u>1,199,837</u>	<u>-</u>	<u>2,111,389</u>
Non-current assets					
Fixed assets	4	126,917	-	-	126,917
Heritage properties	5	3,304,800	-	9,367,283	12,672,083
		<u>3,431,717</u>	<u>-</u>	<u>9,367,283</u>	<u>12,799,000</u>
Total Assets		<u>CIS 4,343,269</u>	<u>CIS 1,119,837</u>	<u>CIS 9,367,283</u>	<u>CIS 14,910,389</u>
LIABILITIES					
Accounts payable and accrued expense		(31,761)	-	-	(31,761)
Total Liabilities		<u>(31,761)</u>	<u>-</u>	<u>-</u>	<u>(31,761)</u>
NET ASSETS		<u>CIS 4,311,508</u>	<u>CIS 1,119,837</u>	<u>CIS 9,367,283</u>	<u>CIS 14,878,628</u>

See accompanying notes to the financial statements.

Authorized and approved for issue on behalf of the Board:


Chairman

Neil Sherlock
Executive Member

7.9.2021
Date

7.9.2021
Date

**NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021**

(Expressed in Cayman Islands dollars)

Note	Unrestricted 2021 CIS	Temporarily Restricted 2021 CIS	Permanently Restricted 2021 CIS	Total 2021 CIS
Revenue and support				
Government grants	570,000	-	-	570,000
Independent grants	-	88,339	-	88,339
Donations, donated goods and services	159,960	275,662	-	435,622
Fundraising events	64,015	48,212	-	112,227
Product sales to the public	45,144	-	-	45,144
Membership dues - individuals	25,191	-	-	25,191
Tours	11,952	-	-	11,952
Membership dues – corporate	17,500	-	-	17,500
Interest income	44	42	-	86
Total revenue and support	893,806	412,255	-	1,306,061
Expenses				
Programme service expenses				
Environmental preservation	243,942	46,930	-	290,872
Historic preservation	93,173	130	-	93,303
Educational programmes	14,091	-	-	14,091
	351,206	47,060	-	398,266
Support service expenses				
Operating and administration	348,522	18,306	-	366,828
Cost of sales to the public	10,370	-	-	10,370
Depreciation of fixed assets	26,782	-	-	26,782
Cost of fundraising events	64,277	-	-	64,277
Pension	11,469	-	-	11,469
	461,420	18,306	-	479,726
Total expenses	812,626	65,366	-	877,992
Increase in net assets	81,180	346,889	-	428,069
Net assets, beginning of year	4,011,923	1,071,353	9,367,283	14,450,559
Net transfer between funds	218,405	(218,405)	-	-
Net assets, end of year	5, 6 CIS 4,311,508	CIS 1,199,837	CIS 9,367,283	CIS 14,878,628

See accompanying notes to the financial statements.

CORPORATE PARTNERS

Preserving our built and natural heritage would not be possible without the support of our corporate partners.

By choosing to support the NTCI, our corporate partners have:

- Aided in the purchase and preservation of wild environments and the flora and fauna which live within;
- Enabled the careful preservation and ongoing maintenance of iconic historic buildings;
- Facilitated public education for local children, residents and visitors
- Provided the means for us to offer guided tours at a minimal cost for all to enjoy



PLATINIUM PARTNERS

MAPLESFS

REFUEL

WALKERS

GOLD PARTNERS

Butterfield



pwc

SILVER PARTNERS



FirstCaribbean
International Bank

TRAVERS
THORP
ALBERGA
ATTORNEYS-AT-LAW

BRONZE PARTNERS

FIDELITY

Water Authority - Cayman

FOUNDING MEMBERS

Adams, Susan
 Andreas, Lowell
 Andreas, Nadine
 Aylen, Roger
 Aylen, Cilla
 Barwick, Margaret
 Bodden, Bobby
 Bodden, Naul
 Boxall, Ian
 Boxall, Mary
 Bradley, Patricia
 Campbell, Desmond
 Denton, Dennis
 Denton, Peggy
 Drummond, Deborah
 Ebanks, Alson
 Ebanks, Anita
 Ebanks-Petrie, Gina
 Farrington, Charlie
 Gill, Casey
 Gill, Ursula
 Glasgow, Corinne
 Gomez, Kearney
 Harquail, Helen
 Heavener, Joe
 Hubbell, Timmy
 Hunter, Arthur
 Hunter, Karen
 Hurlstone, John
 Jackson, Vernon
 Kirkconnell, Moses
 Knights, Jill
 Martin, James W.
 McCoy, Craig
 McCoy Ground, Dace
 McLaughlin, Rushbrook
 Miller, Mary
 Nixon, Kirkland
 Nixon, Reginald
 Pennelli, Ingrid
 Pierson, Lindford
 Pierson, Sharon
 Propper, Henry
 Propper, Nadia
 Rea, John
 Scott, Paula
 Scott, Stanley
 Scott, Audley
 Scott, Joan
 Thompson, George Bing
 Thomson, Peter
 Watler, Ladner
 Westmoreland, Don

LIFETIME MEMBERS

Adams, Charles
 Adams, Lori
 Ahearn, Jennifer
 Alberga, Michael
 Anderson, Olson
 Andrews, Yolande
 Apt, Jerome
 Apt, Joan
 Arguopoulos, Sarah
 Aronfeld, Lee
 Austin, Michael
 Aylen, Priscilla
 Badenhausen, Gerri
 Bailey, Sarah
 Banks, Loxley
 Baraud, Dominique
 Barwick, Simon
 Basdeo, Brett
 Basdeo, Peggy
 Beaumont, Charles
 Beaumont, Heidi
 Belden, Barbara
 Belden, Henry
 Beswick, Richard
 Bierley, Jack
 Bierley, Tifi
 Bird, Alastair
 Bird, David
 Bird, Graham
 Bird, Jane
 Bissell, Edna
 Bisset, Sheila
 Bodden, Denise
 Bodden, Norman
 Bodden, Robert
 Bodden, Tessa
 Bodden, Truman
 Borden, Robert
 Bothwell, Amber
 Bothwell, Andrea
 Bothwell, Bryan
 Bothwell, Dalkeith
 Bothwell, John
 Bould, Martyn
 Bould, Vivian
 Bowring, Chris
 Bowring, Kate
 Branch, Minnie
 Brazelton, Diane
 Brazelton, Roy
 Brenton, Jeanne
 Briggs, Adrian
 Briggs, Bonnie
 Broderick, Celeste
 Broderick, Patrick
 Brooks, Alan
 Brooks, Phyllis
 Brown, Terrence
 Brown, Tove
 Bulmer, Clare
 Bulmer, Darcy
 Burton, Frederic
 Burton, Sarah
 Bush, Phil
 Butler, Brian

Campbell, Bruce
 Campbell, Elaine
 Chisholm, Elsie
 Chisholm, Harry
 Church, Cathy
 Clark, Barbara Ann
 Clark, Linda
 Coe, Alice Mae
 Cole, Dennis
 Cole, Elizabeth
 Collins, John
 Couper, Colin
 Cowan, Myra
 Crocker, Gayle
 Crowley, Tabitha
 Cruickshank, Lucinda
 Cruickshank, Neil
 Crutchley, Cindy
 Cumber, Mervyn
 Cumber, Penny
 Cumber, Jeff
 Davey, Peter
 Dean, Joel
 Delapenha, Cicily
 Dettling, Doris
 Dibben, David
 Dise, Mikol
 Doak, Jackie
 Doak, John
 Doak, Susan
 Drummond, Valerie
 Ebanks, Benson
 Ebanks, Bessie
 Ebanks, Betty
 Ebanks, Deborah
 Ebanks-Jackson, Melanie
 Evans, Glynn
 Farrington, Charles
 Farrington, Jacqui
 Farrington, Ray
 Fitzgerald, Peter
 Flowers, Frank
 Foster, Fiona
 Foster, John
 Fraser, Donald
 Frazier, Cathy
 Frazier, Jerry
 French, Brian
 French, Julie
 Freytag, Gil
 Furer, Judith
 Gardiner, Ginnie
 George, Caroline
 Gerard, George
 Gerard, Jacqueline
 Gibb, Andrew
 Gibbs, Marla
 Gibbs, Mike
 Gibbs, Peter
 Gibson, John
 Gillooly, Ben
 Godfrey, Jennifer
 Godfrey, Michael
 Good, Albert
 Goodwin, Amanda
 Gore, Michael
 Gore, Monica

Gray, Sharon
 Green, Jonathan
 Grimes, Teresa
 Ground, Dace
 Guettler, Lucille
 Gunby, Christopher
 Gunby, Jesse
 Hamblen, Ted
 Hardie, Nadia
 Harding, John
 Harrigan, Patrick
 Harris, Antonia
 Harris, Clive
 Harris, Richard
 Hartwell, Anita
 Hasson, Anne
 Hayball-Clarke, Lilian
 Heavener, J.C.F.
 Hecimovic, Kim
 Hersfeldt, Kimberly
 Hillenbrand, Joan
 Hillenbrand, John
 Hillenbrand, Peter
 Hislop, Sallie
 Hollander, Jacobus
 Hunter, Jane
 Hurlston, Thomas
 Innes, Bill
 Innes, Judy
 Jackman, Joseph
 Janca, Robyn
 Joekel, Gwendolyn
 Johnson, Johnny
 Jollay, Jill
 Jones, Andrew
 Jones, Felicity
 Joseph, Arek
 Joseph, Sandra
 Kandiah, Julia
 Kandiah, Peter
 Kassa, Brigitte
 Kaufman, Jennifer
 Keilty, Nancy
 Keilty, Tim
 Kilpatrick, Ian
 Kirk, Kevin
 Kirkconnell, Kathryn
 Kirkconnell, Moses
 Kirkpatrick, Irena
 Knowlton, Harold
 Koechlin, Hartmann
 Koechlin, Thomas
 Laemmle, Engen
 Laemmle, Wilma
 Leitch Granger, Carol Editha
 Leitch, Peggy
 Levy, Harold
 Linn, Karen
 Lock, Lynne
 Lock, Terry
 Longbottom, Mark
 Lowe (QC), Tom
 Macdonald, Aileen
 Mailer, Stuart
 Mairs, Judith
 Masterton, Rachel
 McCain, Wesley

McCoy, Marsha
 McCubbin, Jim
 McCubbin, Lorna
 McGinness, Suzanne
 McLaughlin, Christina
 McLaughlin, Gordon
 McLaughlin, Heather
 McLean, Donald
 McLean, Rod
 McTaggart, Bonnie
 McTaggart, Gregory
 McTaggart, Rick
 Merren, Edlin
 Merren, Helen
 Merren, Suzan
 Milburn, Peter
 Miller, Ezzard
 Miller, Justin
 Monsen, Erik
 Moon, Andrew
 Moon, Jane
 Morehouse, Andrew
 Moss, Greg
 Murphy, Bryan
 Niles, Thomas
 Noegel, Ramon
 Norman, David
 Olde, Susan
 Orrett, Daphne
 Palmer, Barbara
 Palmer, John
 Panton, Helen
 Parker, Caroline
 Parsons, Gene
 Passman, Bette
 Paterson, Alastair
 Pedley, Arthurlyn
 Peters, James
 Philip, Catherine
 Phillips, Hal
 Phillips, Penny
 Phillips, Peter
 Pike, Kathryn Ann
 Pilling, Elizabeth
 Pilling, Michael
 Platt, Courtney
 Poldervaart, Lana Fay
 Pratt, Diana
 Radford, Elizabeth
 Ramsay, Ann
 Randolph, Gaye
 Rankine, Tiffany
 Reid, Carla
 Ridley, Elizabeth
 Ridley, Timothy
 Rivers, Dexter
 Robertson, Jane
 Rocereta, Michael
 Roffey, Annie Mae
 Rose, Christopher
 Rose-Smyth, Christine
 Ross, Lee
 Rowlandson, Christoper
 Rowlandson, Mary
 Rutkowski, Rosemary
 Ryan, James

Schmid, Peter
 Scott, Anthony
 Scott, Jim
 Shaw, Arden
 Shea, Mary
 Shield, Joann
 Smith, John
 Socolow, Nan
 Sorensen, Ole
 Soto, Suzy
 Stass, Evan
 Stone, Jillian
 Storrie, Noreene
 Stout, Alice
 Suresh, Prassad
 Taylor, Rick
 Teeling, Heidi
 Thompson, A.L.
 Thompson, Daryl
 Thompson, Gene
 Thompson, Graham
 Thompson, Michele
 Thompson, Wilbur (Bing)
 Tibbetts, Kurt
 Timms, Neil
 Tomkins, Peter
 Torchinsky, Benjamin
 Travers, Anthony
 Truchan, Bob
 Truchan, Deborah
 Uzzell, Diana
 van der Bol, Debbie
 Wagner, Sybille
 Wagnon, Ken
 Walker, Janet
 Walker, Michaela
 Walker, Robert
 Walton, Jeremy
 Watler, Trevor
 Watler, Vernicia
 Welds, Lovesa
 Whitelock, Mary
 Wight, Ian
 Wilkinson, Crystal
 Wilkinson, Deborah
 Wilson, Herman
 Wimberly, Rick
 Winker, Carol
 Wood Gage, Amy
 Wood, Betty
 Wood, Catherine
 Wood, Keena
 Wood, Ormann
 Works, Ann
 Works, Robert
 Wright, Alfonso
 Wright, Debbie
 Wright, Petrina

CURRENT MEMBERS

Adilardi, Mic
 Agnolin, Patricia
 Agnolin, Peter
 Andersen, Georgia
 Anderson, Peter
 Anderson, Valerie
 Anderson, Corey
 Andrews, Shirley
 Angier, Julita
 Anu, Pranav
 Apperly, Jane
 Apperly, Trevor
 Arman, Sherice
 Armitage, Julia
 Armitage, Nigel
 Arthur, Lesley
 Ashford, Richard
 Ashford, John
 Austin, Juliet
 Austin, Tim
 Austin, Michael
 Austin, Yvette
 Baker, Carole
 Baker, Clive
 Baker, Joshua
 Baker, Ralph L.
 Baker, Sharon
 Barefoot, Jessica
 Barrett, Sydonie
 Basdeo, Joy
 Bell, Pat
 Benbow, Christine
 Benbow, John
 Bennett, John
 Bennett, Rob
 Bennett, Dean
 Bennett, Katya
 Bentley, Don
 Billes, Deirdre
 Billesanco, Sam
 Black, Jimmy
 Blumenthal, Janice
 Boczkowska, Lucy
 Bodden, Eziethamae
 Bodden, Jordana
 Bodden, Lyn
 Bodden, Martina
 Bodden, Marzeta
 Bodden, Michelle
 Bodden, Jennifer
 Bolton, Andrew
 Bolton, Sarah
 Bounds, Karie
 Bovell, Jeri
 Bowen, Kennon
 Bowen, Roger
 Bowyer, Darren
 Bowyer, Lisa
 Boxall, Joanna
 Brady, Boris
 Branch, Cherie
 Brandson, Chris
 Brandson, Nadine
 Bricker, Donald L.

Broadbelt, Shannon
 Broadbelt, Stephen
 Broadbridge, Lisa
 Brodrie, Lisa
 Brogan, Debra
 Brookman, Amanada
 Brown, Carl
 Brown, Djon
 Brown, Erin
 Brown, Isabelle
 Bryan, Constance Andrea T.
 Bryan, Michele
 Buchanan, Villence
 Budal, Nasaria
 Bullmore, Judith
 Bunting, Natasha
 Burley, Jillian
 Bush, Katlen
 Butterworth, Francis
 Butz, Laura
 Calloo, Donald
 Calvert-Das, Vicki
 Carini, Simona
 Carmichael, David
 Carmichael, Melanie
 Carvell, Tracy
 Castelo, Sandra
 Charles, Asha
 Charles, Ian
 Chaudhry, Tahir
 Christian, Anthony Christopher
 Christian, Arianna Chloe
 Christian, Ashley Christel
 Christian, Daniella
 Christian, Kylie
 Clarke, Anna
 Cloete, Marique
 Clyne, Frances
 Coen, Carter
 Coen, Tyler
 Coleman, Claire
 Coleman, Sydney
 Coles, Karen
 Coles, Richard
 Colman, Nicholas
 Comins, Ian
 Comins, Ivana
 Connolly, Richard
 Cooper, Marilyn
 Coote, Lonny
 Corkish, Alan
 Corkish, Crystal
 Corkish, Darlene
 Corkish, Kathryn
 Craig, Alan
 Craig, Boyd
 Craig, Lia
 Creamer, Bryan Scott
 Crocker, Ian
 Croft, Andy
 Croft, Tori
 Cuff, Hilary
 Cumber Roddam, Melanie
 Dailey, Sandra
 Daly, John
 Daly, Judith

Damaso-Doucette, Carmen M	Godfrey, Helen	Johnson, Jason	Major, Guy
Daniel, Havionna	Godfrey, Nikoloz	Johnson, Katherine	Malyk, Billie Jo
David, George	Golaszewski, Jan	Johnson, Beth	Markoff, Alan
Davies, Mavis	Goodman, Joanne	Johnson, Janet	Markoff, Lynn
Davies, Roger	Goodman, Mark	Johnson, Michael	Marshall, Ann
Davis-Irons, Karyna	Gordon, David	Johnson, Nick	Martin, Brynmor P
Day, Sue	Goring, Nolan	Jones, Carole	Martin, Sophia D
Dilbert, Anyssa	Goubault Craig, Anna	Jones, Kimberley	Martinez, Chynna
Dombowsky, Lauren	Gould, Raeven	Jones, Rebecca	Mathis, Shawna
Domingo, Exequiel	Gowen, Vanessa	Jones, Derek	McBeth, Monique
Donaldson-Gamble, Sarah	Gowrie, Barnaby	Jose, Erika	McCarthy, Sushana
Doucette, Carolyna	Grandinetti, Gino	Juarez-Robinson, Paola	McCoon, Zorina
Dougan, Jane	Grant, Graham	Kader, Michael	McDoom, Tricia
Dougan, Kenneth	Grant, Lori	Kaesar, Diane	McField, Norma
Douglas, Jacob McCatric	Grant, Omar	Kapuscinski, Jill	Mcfield, Shannel
Douglas, Jessie May	Grant-James, Cora	Kapuscinski, Scott	McField-Walters, Beverley
Douglas, May	Groucutt, Verna Susan	Keeley, Martin	McIntyre, Marilyn
Douglas, Pam	Grover, Charles	Kellow, Nigel	McKenzie, Iain
Douglas, Wilfred	Gustafsson, Chris	Kellow, Ruth	McKenzie-Cahill, Hilary
Downs, Danielle	Hamann, Francesca	Kelly, Colleen E	McLaughlin, Michael
Doyle, Tamara	Hanna, Loletta	Kelly, Jeff	McLaughlin, Samantha
Drebenstedt, Tania	Hargrave, Lana	Kelly, Siena	MCLEAN, MELINDA
Drews, Marco	Hargrave, Ron	Keylock, Amanda	Mcleod, Jodian
Dulay Bolaya Belaras, Ladilyn	Harrington, Faye	Kilpatrick, Marlene	McLeod, Shaun
Dunkley, Dalton	Harrington, Robert	Kish, Christina	McLeod, Zaheer
Dunkley, Venessa	Harris, Evette	Kish, Marc	McLoughlin, Lisa
Durston, Jeremy	Harris, John	koerner, carol	McMillan, Robin
Durston, Laura	Harrison, Emily	Kotze, Petro	McMillan, Kerrie
Ebanks, Dan	Harrison, Richard	Kozaily, Alpha	McMillan, Rankine
Ebanks, Deon	Harrison, Shan	Kozaily, Kozhaya	Mellen, Catherine
Ebanks, Kenneth	Hart, Justin	Krumsiek, Virginia	Meloy, Clare
Ebanks, Taura	Hatch, Mary	Lamb, Lorri	Meloy, Henry
Ebanks, Donovan	Haylock, Jon	Lamonte, William	Meloy, Jonathon
Ebanks, Erna Jane A	Healy, Tia	Lancaster, Steven	Menko, Julian
Ebanks, Richard	Hennings-Sward, Roxanne	Lavine, Celita	Mercier, Ruth
Edwards, Bonnie Scott	Hermiston, Sandy	Lawson, Natalie	Mercille, Joanne
Edwards, Wallace	Hernandez, Jhalil	Lawson, Simon	Merren, Eugene
Egglisshaw, Aimee	Hesselbach, Bruce	Lazzari, Delano	Midenberger, Eric
Egglisshaw, Laura	Hesselbach, Melissa	Lazzari, Ellen	Miller, Melanie
Ellison, Jackie	Hicks, Charlotte	Leblond, Helen	Miller, Blair
Elphinstone, Kaitlyn	Hinds, Catherine	Leblond, Jess	Miller, Marisa
Elphinstone, Kathryn	Houser, Kathy	Leblond, Ron	Miller, Myles
Elphinstone, Scott	Houser, Mike	Lee, John	Mills, Jennifer
Engelder, Carole	Howard, Marion	LeRoy, Helen	Mitchell, Julia
Enright, Brian	Howard, Susan	LeRoy, Robert	Moist, Donnita
Enright, Georgia	Hubble, Amy	Linton, Norman	Moldovanyi, Eva
Ferguson-Sage, Lynn	Hughes, Andrea	Lippitt, Faye	Monteiro, Francisco
Fernandez Frago, Dexter	Hughes, Stephen G	Locke, Emma	Moore, Katie
Fleury, Bill	Humphries, Christopher	Locke, Guy	Morchen, Brian
Fonseka, Chaturika	Humphries, Joanna	Lovinggood, Anita Jean	Morris, Julian
Forman, Regina	Hurlston, Eden	Luijten, Karen	Morris, Kendra
Foster, Sabrina	Hurlston, Judy	Luijten, Chris	Moss, Richard
Foster, Wendy-Ann	Hurlston-McKenzie, Lisa-Ann	Lundin, Karen	Mulgrave, Odale
Foster, Zoe	Hydes, Jewel	Lundin, Peter	Murdymootoo, Cindiana
Fraser, Laurice	Hydes, Gene	Lutz, Brad	Murdymootoo, Tohmalay
Fujimatsu, Naoko	Imhoff, Claudia	Lutz, Kim	Murray, Diamad
Gamble, Stanley	Inose, Donald	Lynch, Cathy	Murray, Gina
Garcia Mena, Carlos	Jabs, Gabrielle	Lynch, John	Nadaraja, Fiona
Garcia Mena, Luz	Jabs, John	Machado, Richard	Nagarajan, Niranjan
Gardner, Janet	Jackman, Annick	Maharaj, Alexandra	Neckles, Trevor
Gardner, Matthew	Jackson, Dylan	Maharaj, Lawrence	Needham, Michael
Gass, Kendra	James, Paul	Maharaj, Olivia	Needham, Pamela
Gawkowski, Chris	Jameson, Christine	Maharaj, Ramesh	Nehra, Holly
Girard, Lianne	Joels, Lisa	Maharaj, Zara	Nehra, Jason
Glanfield, Helen	Johnson, Adam	Maidment, Antony	Nehra, Lauren
Goddard, Jennifer	Johnson, Bruce	Maidment, Jan	Nehra, Sam

Nelson, Mike	Rickleton, Carolyn	Stephaniuk, Andy	Wood, Melissa
Newman, Adam	Rivers, Estefhany	Stephaniuk, Jenny	Wood, Robert
Newman, Clare	Rivers, Gino	Stephenson, Karen Shan	Wood, Alex
Nicoll, Mark	Robertson, Glenn	Stevens, Andrea	Wood, Jill
Norberg, Steve	Robledo, Angel	Stickland, Alana	Wood, William
Norgard, Joy	Roddam, Michael	Stockdale, Luke	Wrede, Susan
O'Brien, Geri	Rogers, Zoe	Stoetzel, Colleen	Wright, Janet
O'Brien, John	Rogers, Jonty	Stone-Wigg, Helen	Wright, Austin
Ochoa-Vargas, Gerardo	Rogers, Nicholas	Stone-Wigg, Neil	Wright, Evie
O'Hehir, Sophie	Rojas Silva, Ludwin	Stradling, Nikki	Wright, Frances
Olson, Chris	Romero, Isaías Alcantera	Strande, Hakon	Wright, Stephen
O'Neil, Luisa	Romig, Joe	Strang, Valerie	Wright, Stephen
Ortner, Marcia	Ronaldo, Ivan	Streitwieser, Katie	Yates, Courtney
O'Sullivan, Tim	Ross, Doug	Suman, Meenakshi	Yates, Janet
Palmer, Jill	Ross, Henry	Suman, Sanjay	Yates, Peter
Parrott, Lisa	Ross, Robin	Sutton, Pam	Yorke, Kurtis
Parrott, Michael	Ross, Wayne	Sward, Paul	Zack, Michael
Patil, Pallavi	Rottschafer, Wally	Tagalpallewar, Shilpa	Zimmermann, Alex
Pattman, Nicholas	Rowe, Stuart	Tamagni, John	
Paulraj, Palmurugan	Ryan, Graham	Taylor, Benedict	
Payne, Brian	Ryan, Niamh	Taylor, Brittney	
Peccarino, Amy	Sage, David	Theoret, Lorraine	
Peccarino, Anna	Sanchez, Kristel	Thu Aung, Win	
Peccarino, Sam	Saxton, Richard	Tibbetts-Creamer, Diana Lynn	
Peddie, David	Schmidt, Shannon	Tin Oung, Theingi	
Peddie, Deborah	Scott, Jacqueline	Todd, Hyacinth	
Perera, Dinara	Scott, James	Todd, Robin	
Perkins, Karen	Scott, Simone	Tourle, Robyn	
Perkins, Arthur	Scott-Ramirez, Olivia	Triana, Pedro	
Perkins, Carolyn	Seeram, Dhallchand	Trost, Margaret	
Peterson, Dan	Seeram, Dinaishwarie	Trudel, Sylvie	
Pettitt, Steve	Sequeira, Chastine	Umberfield, Sherry	
Petzer, Shani	Seymour, Cheryl	Urquhart, Natalie	
Phipps, Caroline	Seymour, Don	Urquhart, Sandy	
Phipps, Ilene	Shakespeare, Eleanor	Uzzell, Lydia	
Pinto, Mishonda	Shakespeare, Jess	Van der Borden, Diana	
Platts, Edna	Shaw, Clifford	Van Genderen, Frederick	
Platts, Wallace	Shaw Mettler, Kirsten	Van Genderen, Gelia	
Poldervaart, Pauline	Sheedy, Graig	Vascik, Debra	
Polson, Emma	Sherlock, Neil	Vascik, Jim	
Poole, Kevin	Shibli, Daniella	Ventura, Carol	
Postle, Marc	Shields, Samantha	Verhoeven, William	
Potts, Graham	Shipman, Pat	Wade, Helen	
Powell, Cassandra	Simmons, Meggan	Wade, James	
Powell, Dena	Simpson, Beverley	Wade, Phoebe	
Powell, Robert	Simpson, Thomas	Wade, Toby	
Powers, Elaine	Simpson, Russell	Walker, David	
Pride, Andrew	Slachta, Ron	Wall, Diana	
Pride, Veronica	Slater, Delia	Walton, George	
Propper, Anna-Marie	Sleep, Lucy	Walton, Lynne E.	
Rajamohan, Gordon	Small, Joannah	Watler, Michelle	
Ramoon, Keon	Small, Peter	Watler, Stephen	
Redfern, Gary	Smellie, Samantha	Watler-Hydes, Esme	
Redman-White, Barbara	Smith, Garrett	Webb, Diana	
Reid, Andrew	Smith, Gary	Westin, HM Peter	
Reid, Haley	Smith, Karolyn	Whicker, Candida	
Reid, Kasey	Smith, Samantha	Whyte, Karen	
Reid, Hannah	Southgate, Matt	Whyte, Mick	
Reid, Eloise	Sowerby, Margaret	Wigney, Glen	
Relly, Chantelle	Spicer, Nell	Williams, Caroline	
Relly, Tristan	Stabler, Mark	Williams, Rhiannon	
Reynolds, Libby	Stabler, Janine	Williamson, Karen	
Richardson, Esme	Stading, Ben	Wilson, Andy	
Richardson, Joshua	Stading, Charles	Wilson, Laura	
Richardson, Katie	Stading, Rachel	Wolohan, Christine	
Richardson, Michael	Stafford, Ann	Wood, Graham	



THANK YOU TO OUR 2020/2021 COUNCIL

Chairman
Olson Anderson

Vice Chairman
Peter Davey

Treasurer
Neil Sherlock

Secretary
Zoe Foster

Legal Advisor
John Harris

General Elected Member
Joannah Bodden Small
Patricia Bradley
Melanie Carmichael
Cora Grant-James
Lisa-Ann Hurlston-McKenzie
Dan Peterson
Gina Powell
Hannah Reid

**Historic Advisory
Committee Chair**
Cathy Frazier

**Environment Advisory
Committee Chair**
Peter Davey

**Bodden Town
District Committee Chair**
Robert Wood

**Cayman Brac
District Committee Chair**
Debra Vascik

**George Town
District Committee Chair**
Suzan Merren

**Little Cayman
District Committee Chair**
Gregory McTaggart

**West Bay
District Committee Chair**
Alice Mae Coe

**Gov't Representative
Education**
Clive Baker

**Gov't Representative,
Environment**
Andrea Bodden
Troy Jacobs

**Gov't Representative,
Tourism**
Perry Powell

Co-Opted Members
Betty Bua
Cathy Frazier
William Innes
Justin Miller
Anna Peccarino
Olivia Scott Ramirez



SNAPSHOTS OF 2020-21



The National Trust for the Cayman Islands

558A South Church Street, George Town, PO Box 31116,
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NATIONAL TRUST FOR THE CAYMAN ISLANDS

FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

JUNE 30, 2021 AND 2020

NATIONAL TRUST FOR THE CAYMAN ISLANDS

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INDEPENDENT AUDITOR'S REPORT

To the Members and Council of the National Trust for the Cayman Islands

We have audited the financial statements of the National Trust for the Cayman Islands (the "Trust"), which comprise the balance sheets as at June 30, 2021 and 2020, and the statements of activities and cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

Qualified Opinion

In our opinion, except for the effects of the matters described in the *Bases for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Trust as at June 30, 2021 and 2020, and its financial performance and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America ("US GAAP").

This report, including the opinion, has been prepared for the Trust's members and council as a body and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come, save where expressly agreed by our prior consent in writing.

Bases for Qualified Opinion

The system of internal controls of the Trust, in common with many other organizations of similar size and purpose, is dependent upon the close involvement of the Trust's management. The Trust derives a substantial portion of its revenue from sources which cannot be fully controlled until they are entered into the accounting records and are therefore not susceptible to independent audit verification. Accordingly, it was not practicable to extend our auditing procedures of such revenue beyond the amounts recorded.

As outlined in Note 2, Heritage Properties of \$12,672,083 (2020: \$12,508,083) are carried at historic cost and is not reviewed for possible impairment. As such, this balance does not reflect any possible impairment related adjustments since the date of acquisition, which is a departure from US GAAP. The value of such assets may therefore be materially misstated.

We conducted our audits in accordance with International Standards on Auditing ("ISA"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Trust in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with US GAAP, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Responsibilities of Management and Those Charged with Governance for the Financial Statements (continued)

In preparing the financial statements, management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Trust's financial reporting process.

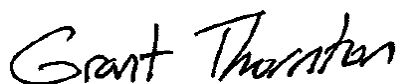
Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



George Town
Grand Cayman
September 7, 2021

NATIONAL TRUST FOR THE CAYMAN ISLANDS
BALANCE SHEETS
AS AT JUNE 30, 2021

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	Total
		2021	Restricted	Restricted	2021
	Note	CIS	2021	2021	CIS
		CIS	CIS	CIS	CIS
ASSETS					
Current assets					
Cash and cash equivalents	3	690,320	1,199,837	-	1,890,157
Accounts receivable		172,500	-	-	172,500
Inventory		26,237	-	-	26,237
Prepaid expenses		22,495	-	-	22,495
		911,552	1,199,837	-	2,111,389
Non-current assets					
Fixed assets	4	126,917	-	-	126,917
Heritage properties	5	3,304,800	-	9,367,283	12,672,083
		3,431,717	-	9,367,283	12,799,000
Total Assets		CIS 4,343,269	CIS 1,119,837	CIS 9,367,283	CIS 14,910,389
LIABILITIES					
Accounts payable and accrued expense		(31,761)	-	-	(31,761)
Total Liabilities		(31,761)	-	-	(31,761)
NET ASSETS		CIS 4,311,508	CIS 1,119,837	CIS 9,367,283	CIS 14,878,628

See accompanying notes to the financial statements.

Authorized and approved for issue on behalf of the Board:


Chairman

7.9.2021
Date

Neil Sherlock
Executive Member

7.9.2021
Date

NATIONAL TRUST FOR THE CAYMAN ISLANDS
BALANCE SHEETS (continued)
AS AT JUNE 30, 2020

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	
		2020	Restricted	Restricted	Total
	Note	CIS	2020	2020	2020
			CIS	CIS	CIS
ASSETS					
Current assets					
Cash and cash equivalents	3	539,895	1,071,353	-	1,611,248
Accounts receivable		150,038	-	-	150,038
Inventory		23,354	-	-	23,354
Prepaid expenses		24,639	-	-	24,639
		737,926	1,071,353	-	1,809,279
Non-current assets					
Fixed assets	4	153,699	-	-	153,699
Heritage properties	5	3,140,800	-	9,367,283	12,508,083
		3,294,499	-	9,367,283	12,661,782
Total Assets		CIS 4,032,425	CIS 1,071,353	CIS 9,367,283	CIS 14,471,061
LIABILITIES					
Accounts payable and accrued expense		(20,502)	-	-	(20,502)
Total Liabilities		(20,502)	-	-	(20,502)
NET ASSETS		CIS 4,011,923	CIS 1,071,353	CIS 9,367,283	CIS 14,450,559

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

(Expressed in Cayman Islands dollars)

	Note	Unrestricted 2021 CIS	Temporarily Restricted 2021 CIS	Permanently Restricted 2021 CIS	Total 2021 CIS
Revenue and support					
Government grants		570,000	-	-	570,000
Independent grants		-	88,339	-	88,339
Donations, donated goods and services		159,960	275,662	-	435,622
Fundraising events		64,015	48,212	-	112,227
Product sales to the public		45,144	-	-	45,144
Membership dues - individuals		25,191	-	-	25,191
Tours		11,952	-	-	11,952
Membership dues – corporate		17,500	-	-	17,500
Interest income		44	42	-	86
Total revenue and support		893,806	412,255	-	1,306,061
Expenses					
Programme service expenses					
Environmental preservation		243,942	46,930	-	290,872
Historic preservation		93,173	130	-	93,303
Educational programmes		14,091	-	-	14,091
		351,206	47,060	-	398,266
Support service expenses					
Operating and administration		348,522	18,306	-	366,828
Cost of sales to the public		10,370	-	-	10,370
Depreciation of fixed assets		26,782	-	-	26,782
Cost of fundraising events	7	64,277	-	-	64,277
Pension		11,469	-	-	11,469
		461,420	18,306	-	479,726
Total expenses		812,626	65,366	-	877,992
Increase in net assets					
		81,180	346,889	-	428,069
Net assets, beginning of year		4,011,923	1,071,353	9,367,283	14,450,559
Net transfer between funds		218,405	(218,405)	-	-
Net assets, end of year	5, 6	CIS 4,311,508	CIS 1,199,837	CIS 9,367,283	CIS 14,878,628

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF ACTIVITIES (continued)
FOR THE YEAR ENDED JUNE 30, 2020

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	
		2020	Restricted	Restricted	Total
		2020	2020	2020	2020
	Note	CIS	CIS	CIS	CIS
Revenue and support					
Government grants		570,000	-	-	570,000
Donations, donated goods and services		156,140	205,735	-	361,875
Independent grants		-	123,304	-	123,304
Fundraising events		54,695	8,619	-	63,314
Tours		45,081	-	-	45,081
Product sales to the public		41,189	-	-	41,189
Membership dues - corporate		30,500	-	-	30,500
Membership dues - individuals		22,257	-	-	22,257
Exchange gain		3,163	-	-	3,163
Interest income		1,445	147	-	1,592
Total revenue and support		924,470	337,805	-	1,262,275
Expenses					
Programme service expenses					
Environmental preservation		215,037	93,454	-	308,491
Historic preservation		130,100	110	-	130,210
Educational programmes		64,800	-	-	64,800
		409,937	93,564	-	503,501
Support service expenses					
Operating and administration		409,840	21,968	-	431,808
Depreciation of fixed assets	4	26,782	-	-	26,782
Cost of fundraising events		23,764	-	-	23,764
Pension	7	18,369	-	-	18,369
Cost of sales to public		8,008	-	-	8,008
		486,763	21,968	-	508,731
Total expenses		896,700	115,532	-	1,012,232
Increase in net assets					
Net assets, beginning of year		4,017,299	815,934	9,367,283	14,200,516
Net transfer between funds		(33,146)	33,146	-	-
Net assets, end of year	5, 6	CIS 4,011,923	CIS 1,071,353	CIS 9,367,283	CIS 14,450,559

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

(Expressed in Cayman Islands dollars)

	2021	2020
	CIS	CIS
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase in net assets	428,069	250,043
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation of fixed assets	26,782	26,782
Bad debt	1,867	-
Changes in operating assets and liabilities:		
Accounts receivable	(24,329)	(140,000)
Inventory	(2,883)	(2,124)
Prepaid expenses	2,144	(2,138)
Accounts payable and accrued expenses	11,259	(13,198)
Net cash provided by operating activities	<u>442,909</u>	<u>119,365</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of heritage properties	(164,000)	-
Net cash used in investing activities	<u>(164,000)</u>	<u>-</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	278,909	119,365
CASH AND CASH EQUIVALENTS, beginning of year	<u>1,611,248</u>	<u>1,491,883</u>
CASH AND CASH EQUIVALENTS, end of year	<u>CIS 1,890,157</u>	<u>CIS 1,611,248</u>

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

(Expressed in Cayman Islands dollars)

1. PRINCIPAL ACTIVITY

The National Trust for the Cayman Islands (the “Trust”) was formed on September 14, 1987 by the enactment of the National Trust for the Cayman Islands Act, 1987 (the “Trust Act”).

The purpose of the Trust is the preservation of the historic, natural and maritime heritage of the Cayman Islands, the conservation of lands, natural features and submarine areas of beauty with historic or environmental importance and the protection of native flora and fauna.

The Trust plays a vital role in assisting the Cayman Islands Government in meeting its international and domestic obligations under various treaties and conventions designed to conserve the environment. These treaties and conventions require the establishment and maintenance of a system of protected areas in order to safeguard the country’s biodiversity. The Trust has been responsible for the majority of the progress in the area of terrestrial conservation over the last decade. The substantial contribution that the Trust makes would otherwise fall on Government at considerably greater cost.

These treaties and conventions encompass the September 2001 Environment Charter signed by the Cayman Islands Government and the United Kingdom; the Convention on Biological Diversity (“Rio Convention”); the Convention on Wetlands of International Importance (“Ramsar Convention”); the Specially Protected Areas and Wildlife protocol to the Cartagena Convention (“SPAW Protocol”); and the Convention on the Conservation of Migratory Species of Wild Animals (“Bonn Convention”).

The registered office of the Trust is P.O. Box 31116, George Town, Grand Cayman KY1-1205, Cayman Islands. The Trust has 11 employees at June 30, 2021 (2020: 10).

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared in conformity with the accounting principles generally accepted in the United States of America and specifically follow the recommendations of the Financial Accounting Standards Board Codification Topic 958, Financial Statements of Not-for-Profit Organizations (“ASC 958”). Under ASC 958, the Trust is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The significant accounting policies followed by the Trust are summarized below.

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Trust and changes therein are classified and reported as follows:

Unrestricted net assets

Net assets that are not subject to any donor-imposed stipulations.

Temporarily restricted net assets

Net assets subject to donor-imposed restrictions on their use may be met either by actions of the Trust or the passage of time.

Permanently restricted net assets

Net assets subject to donor-imposed or other legal restrictions requires that the principal be maintained permanently by the Trust. Generally, the donors permit the Trust to use all or part of the income earned for either: general or donor-specified purposes. Any property acquired by the Trust by any means, which is eligible for placement on the Heritage Register under the by-laws of the Trust, may be declared inalienable by the Council.

Movement in net assets

It is possible to have transfers from unrestricted net assets to ensure sufficient monies available for temporarily restricted projects or permanently restricted net assets and movements to the unrestricted net assets from surplus of temporarily restricted net assets for specific projects. As per note 6 any transfers from temporarily restricted to permanently restricted are made through the unrestricted net assets.

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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. While management believes that the amounts included in the financial statements reflect the Trust's best estimates and assumptions, actual results could differ from these estimates.

Revenue and expenses

The financial statements are prepared on the accrual basis of accounting whereby revenue is recognized when earned and expenses are recognized when incurred with the exception of membership dues, donations and government grants, which are recorded in the period in which they are received.

Government grants

Government grants are received from the Cayman Islands Government for financial support on a quarterly basis and are recorded when received. Grants may also be received for special projects and these are matched with project expenditure over the term of the project and recorded in the unrestricted fund balance of the statement of activities when the expenditure is incurred.

Donated materials and services

A number of unpaid volunteers make significant contributions of their time and resources to manage and carry out the Trust's activities. The value of these contributions is not reflected in these financial statements when they are not susceptible to objective measurement or valuation. In addition, the Trust has received certain goods and services as donations. The value of these donated goods and services are reflected in the financial statements at their estimated value at the date of receipt, with the exception of audit fees for which services are donated. The estimated cost of the donated audit services for the year ended June 30, 2021 is CI\$16,400 (2020: CI\$16,400).

Programme services

Amounts related to specific programmes of the Trust represent the related revenue and expenditure to the specific programmes so that the activity of each individual programme can be more closely monitored by the Council. Such revenues and expenses are recorded on an accrual basis and recognized when incurred.

Pension and other post-retirement benefits

Pension and other post-retirement benefits are recorded on an accrual basis based on the contribution rate.

Inventory

Inventory is valued at the lower of cost and net realizable value under the first-in first-out method. Goods purchased for resale are recorded at cost. Contributed inventories are recorded at their estimated value at the date of receipt.

Fixed assets

Fixed assets are recorded at cost, or if donated, the approximate cost value at the date of the donation, and depreciated by the straight line method over the estimated useful lives of the assets as follows:

Assets	Estimated Useful Lives
Mission house, trust house and visitor's centre	20 Years
Iguana captive breeding facility	10 Years
Fixtures	5 Years
Vehicles	5 Years
Office equipment	3 Years

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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Heritage properties

The Trust owns certain properties, which have been acquired by gift or purchase, and are important to the Trust in carrying out its historic and environmental preservation programmes. The Trust includes in its assets the cost or appraised value at the date of the acquisition of those heritage properties and does not review these properties for possible impairment. Therefore, no annual subsequent annual impairment review is completed. The Trust is precluded from selling or pledging these properties as securities for borrowings.

Cash and cash equivalents

Cash and cash equivalents consist of current accounts, a money market fund account, a term deposit and petty cash, which are held with reputable financial institutions in the Cayman Islands. The Trust considers all highly liquid investments with original maturities of three months or less, when acquired, to be cash and cash equivalents.

Foreign exchange

Revenue and expense transactions involving currencies other than Cayman Islands dollars ("CIS") are translated at the exchange rates ruling at the time of those transactions. Assets and liabilities included in these financial statements are translated to Cayman Islands dollars at the rates of exchange prevailing at the balance sheet date. Gains and losses on exchange, if any, are taken to the statement of activities.

Taxation

There is no tax on income, profits or capital gains in the Cayman Islands, accordingly no provision for such taxes is made in these financial statements.

3. CASH AND CASH EQUIVALENTS

	2021	2020
	CIS	CIS
Current accounts	1,714,230	1,435,734
Money market fund	99,079	99,042
Term deposit	76,384	76,377
Petty cash	464	95
	CIS 1,890,157	CIS 1,611,248

The effective interest rate on the term deposit was 0.01% (2020: 0.01%) per annum.

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4. FIXED ASSETS

	Mission house, Trust home & Visitor's centre CIS	Fixtures & office equipment CIS	Vehicles CIS	Iguana captive breeding facility CIS	Total CIS
Cost or valuation					
As at June 30, 2020	618,469	248,901	55,483	184,282	1,107,135
Additions	-	-	-	-	-
As at June 30, 2021	618,469	248,901	55,483	184,282	1,107,135
Accumulated depreciation					
As at June 30, 2020	492,060	248,901	28,193	184,282	953,436
Charge for the year	17,685	-	9,097	-	26,782
As at June 30, 2021	509,745	248,901	37,290	184,282	980,218
Net book value					
As at June 30, 2021	CIS 108,724	CIS -	CIS 18,193	CIS -	CIS 126,917
As at June 30, 2020	CIS 126,409	CIS -	CIS 27,290	CIS -	CIS 153,699

The Trust has been at its present location at 558A South Church Street located on Crown land in George Town since July 2006. The major expenses for the upkeep of this building are met by the Government. The estimated fair value of the original donated house and expenses incurred in bringing the house to operational use were capitalized as a fixed asset during the year ended August 31, 1990. Currently the Trust is not charged a monthly rent for use of the property.

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5. HERITAGE PROPERTIES

	2021	2020
	CIS	CIS
Cost:		
Balance at beginning of year	12,508,083	12,508,083
Purchased additions	164,000	-
	<u>CIS 12,672,083</u>	<u>CIS 12,508,083</u>

During the year ended June 30, 2021, the Trust purchased a property at Little Cayman West with a value of CI\$164,000. During the year ended June 30, 2020, the Trust made no purchases.

As of June 30, 2012, the Trust classifies its Land and Heritage properties as permanently restricted based on whether the land is inalienable. Based on this definition, certain heritage properties along with the respective land may be reclassified from unrestricted to permanently restricted, resulting in a transfer through the statement of activities. During the year ended June 30, 2021 and 2020 there were no transfers.

Unrestricted heritage properties comprise:	2021	2020
	CIS	CIS
The Mastic Reserve – Grand Cayman	870,000	870,000
The Central Mangrove Wetland – Grand Cayman	650,884	650,884
Uncle Sammy’s Pond – Grand Cayman	315,000	315,000
Salt Rocks Trail – Little Cayman	309,960	309,960
The Governor Gore Bird Sanctuary – Grand Cayman	223,862	223,862
Dr. Roy’s Ironshore – Grand Cayman	178,252	178,252
LWC (Little Cayman West) 77A16	164,000	-
Nurse Leila’s House – Grand Cayman	142,000	142,000
The Marshes – Cayman Brac	125,000	125,000
Malportas Pond – Grand Cayman	100,000	100,000
Mahogany Bay – Little Cayman	79,980	79,980
The Mass Grave Site – Cayman Brac	66,000	66,000
Woodlands – Little Cayman	45,974	45,974
Jackson’s Wall – Grand Cayman	20,248	20,248
Bluff Land – Cayman Brac	8,640	8,640
Miss Izzy’s Schoolhouse – Grand Cayman	5,000	5,000
	<u>CIS 3,304,800</u>	<u>CIS 3,140,800</u>

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5. HERITAGE PROPERTIES (continued)

Restricted heritage properties and the permanently restricted net assets comprise of the following:

	2021	2020
	CIS	CIS
The Mastic Reserve – Grand Cayman	2,337,215	2,337,215
The Salina Reserve – Grand Cayman	1,315,440	1,315,440
The Booby Pond Nature Reserve – Little Cayman	1,232,424	1,232,424
The Brac Parrot Reserve – Cayman Brac	1,177,931	1,177,931
The Central Mangrove Wetland – Grand Cayman	847,116	847,116
Preston Bay – Little Cayman	800,000	800,000
Central Forest Land – Little Cayman	676,500	676,500
Brac Splits – Cayman Brac	200,710	200,710
Duck Pond – Grand Cayman	200,000	200,000
Booby Pond Nature Reserve – Little Cayman	180,400	180,400
Eldemire House – Cayman Brac	159,900	159,900
Heritage Beach – Grand Cayman	84,647	84,647
The Mission House – Grand Cayman	70,000	70,000
The Queen Elizabeth II Park – Grand Cayman	45,000	45,000
Fort George – Grand Cayman	30,000	30,000
The Bodden Town Guard House – Grand Cayman	10,000	10,000
	CIS 9,367,283	CIS 9,367,283

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6. TEMPORARILY RESTRICTED NET ASSETS

The Trust designates certain donations or financed assets as temporarily restricted, which are those earmarked for specific Trust projects or ventures as stipulated by the Donor. If a fundraising event or donation is earmarked for a project or purpose (i.e. land acquisition) then the income received is allocated to the respective temporary restricted account. This allows the Trust to track amounts that have a designated purpose. Any money disbursed for the related purpose is expensed under the respective programme or support service cost.

However, if a fixed asset is purchased using temporarily restricted funds, the amount transfers to unrestricted. Furthermore, land that has not been declared inalienable is considered unrestricted therefore, any acquisition of land using temporarily restricted funds is recorded as a transfer to unrestricted until the Council passes a resolution to declare the land inalienable where a subsequent transfer from unrestricted to permanently restricted would occur.

The Trust's temporarily restricted funds comprise:

	2021	2020
	CIS	CIS
Little Cayman	271,998	222,184
Independent Grants	-	54,086
Land Reserves Fund	575,197	448,623
EPF	153,827	153,827
Nurse Leila's House	33,155	31,387
Magic reef recovery funds	20,040	20,040
Cayman Brac	60,026	53,045
West Bay	10,750	12,420
George Town DC	9,166	9,166
Miss Izzie's Schoolhouse	5,821	5,821
Bodden Town DC	5,140	5,534
Education center funds	12,611	12,611
Eldemire House	4,920	4,920
Wes Emmanuel fund	1,990	1,990
Historic Properties	28,948	29,451
Heritage beach	2,650	2,650
North side DC	1,800	1,800
East end DC	1,798	1,798
	CIS 1,199,837	CIS 1,071,353

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7. PENSION SCHEME

The Trust participates in the Colonial Master Deed Cayman Islands Pension Plan, previously known as the Colonial Private Trust Pension Plan, a defined contribution pension fund. Cayman Islands law requires all employees to participate in a pension scheme. The Trust is required to match each employee's contributions on a one to one basis up to 5% of the employee's annual salary. During the year ended June 30, 2021, the Trust contributed CI\$11,469 (2020: CI\$18,369) for all employees.

8. COMMITMENTS AND CONTINGENT LIABILITIES

The Trust leases certain properties under operating leases. In 1991 the Trust entered into a lease on land used for the Old Savannah School House. The annual commitment is CI\$1 and the duration of the lease is 99 years.

9. FINANCIAL INSTRUMENTS

Fair Value

At June 30, 2021 and 2020, the following methods and assumptions were used by management to estimate the fair value of each class of financial instruments:

(a) Cash and cash equivalents

The carrying amount approximates fair value.

(b) Accounts receivable and accounts payable

The above items are substantially short term, and do not bear interest. As such, their carrying amount approximates their fair value.

Credit risk

The Trust is party to financial instruments with concentration of credit risk in the normal course of business. Credit risk arises from the failure of the counterparties to perform according to the terms of a contract. To minimize this risk, the Trust's cash and cash equivalents are on deposit with reputable financial institutions located in the Cayman Islands. Management frequently monitors its accounts receivable and does not anticipate any material losses as a result of this concentration of credit risk.

The Trust's exposure to credit risk is limited to the amounts shown in the balance sheets. The Trust does not require collateral or other security to support financial instruments with credit risk.

10. ECONOMIC DEPENDENCE

The nature of the Trust's operations is such that there can be considerable fluctuations in its cash flows. The Trust's ability to continue as a going concern is dependent on receiving sufficient government funding and donations in order to meet ongoing expenses. Accordingly, the Trust is economically dependent on the Cayman Islands Government.

11. CONSIDERATIONS OF THE IMPACT OF COVID-19

On March 11, 2020, the World Health Organization officially declared COVID-19, the disease caused by the novel coronavirus, a pandemic. Management is closely monitoring the evolution of this pandemic, including how it may affect the economy and the general population. Management has assessed the financial impact of these events as at the date of these financial statements were available to be issued and noted no significant impact on the Trust but is continuing to monitor the impact of the pandemic.

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12. SUBSEQUENT EVENTS

Management has evaluated subsequent events to September 7, 2021, which is the date that the financial statements were available to be issued and there is nothing to disclose.