



ANNUAL REPORT

2019-2020





We would like to thank the following photographers for use of their photos: Will Burrard-Lucas, Ryan Carlo Dumaguing, Asha Charles, John Doak, Nicholas Forari Denney, Annette Gunn, Carl Hawkes, Michelle Kee, Maggie Jackson, Stuart Mailer, Lindsay McGill, Willowdale Photography, Courtney Platt, Omari Rankin and Raybel Robles.



OUR MANDATE

The National Trust for the Cayman Islands was established in 1987 with the purpose to conserve natural environments, protect native flora and fauna, and preserve places of historic, natural or maritime heritage for present and future generations of the Cayman Islands.

OUR MISSION

Our primary goal is to ensure that Cayman's unique history and nature are kept alive forever.

OUR VISION

We envision a community in which the Cayman Islands' historic, cultural and environmental heritage - which enriches the lives of all residents and visitors - is valued, supported and protected.



CHAIRMAN'S STATEMENT

It is my pleasure as Chairman of the National Trust for the Cayman Islands (NTCI) to present, on behalf of Council, the 2020 Annual Report, including the 2020 Auditor's Report on the Financial Accounts of NTCI. This Annual Report outlines the depth and scope of the work done by NTCI in its mission in 2019/2020 to protect, through education and conservation, environmentally sensitive and historically significant sites in the Cayman Islands under what have now become extremely onerous conditions.

I commend the excellent work done by Executive Director Nadia Hardie and her staff in compiling this Report and the input and assistance of the District Committees, the Environmental and Historic Advisory Committees and all those that assisted in this task, and remain grateful to the staff and volunteers of NTCI, to the Steering Committee and staff of Blue Iguana Conservation for their work on the programmes and initiatives that are the core of NTCI's mission. I also thank the other Officers and Members of Trust Council whose cheerful commitment to the tasks of governance was always a source of pleasure.

Once again, we find ourselves reflecting on just what it is that NTCI stands for and what the purpose is for its existence, and appreciating the implication of NTCI's successful challenge

to the proposed Cruise Ship Berthing Facility and its potential environmental damage to Hog Sty Bay marine environs.

This is not the first time that NTCI has had cause to challenge a threat to the Cayman Island's natural habitats. It is instructive to recall the public education mission launched by NTCI on the environmentally sensitive Central Mangrove Wetlands (CMW) back in 1994, and I will let NTCI's then Environmental Programme Manager, Fred Burton, tell the tale as he had recounted it at an UKOT-sponsored international conference in 2000.

"The debate on this is rooted back in 1975, when our first development plan was drafted for Grand Cayman. That plan proposed our CMW be set aside as a protected mangrove zone. The government of the time put that draft plan out for public comment at a time when ownership of mangrove areas was still unresolved. There was little attempt to secure acceptance from the people who felt that they might actually have some ownership rights in mangrove wetlands.

"It proved politically explosive. Aspiring landowners marched, the government fell, and in 1977 a drastically revised development plan was adopted. It zoned the CMW for agricultural and residential development. The vast majority

of the wetland areas of Grand Cayman were subsequently registered in private ownership. It was a classic example of how environmental policy proposals, pushed forward without regard to public and stakeholder opinion, can backfire catastrophically."

In 1992, the Planning Department began the first successful revision of the Development Plan in 15 years. It took two years to achieve and a broad range of stakeholder and public opinion garnered. The resulting draft Development Plan 1994 as presented to the Central Planning Authority (CPA), included proposals to zone the central mangrove wetlands as environmentally sensitive and to be protected.



"Other, less transparent, forces were evidently at work," noted Burton. "The draft plan disappeared from public view for many months, after which a massively reduced version was presented to the public as the culmination of the two-year development plan review - all environmental provisions having been systematically stripped from the text and maps."

NTCI saw this as a dismissal of two years' worth of public opinion on environmental issues and decided to launch a major public awareness campaign on the principle that people, given adequate information, can and will make up their own minds about important conservation issues. District meetings were held and presentations made to schools, interested societies, youth groups and community associations. NTCI's message to conserve the CMW was pushed in the news media, debated on radio and featured on television.

"We also met intensively with Government at all levels, suggesting practical steps to fund the protection of the wetland in a way that would be fair to landowners," said Burton. "The entire staff of our Trust participated, nights, weekends, whenever we got the opportunity to speak. It was a mammoth undertaking for such a tiny group, and it stretched our human resources to the limit. But we didn't aggressively advocate

the Trust's point of view- we simply told people to compare the original development plan recommendations with the most recent version. We presented scientific evidence on the importance of the CMW. We explained the process by which any member of the public could make formal representations on the matter. And we encouraged people to act, regardless of whether they agreed or disagreed with our point of view."

This strategy proved effective. A small but influential group of people were galvanised to write letters to the CPA protesting the removal of the environmental zones. A significant number of ordinary citizens appeared before the Development Plan Tribunal a year later, outraged that the environmental zones had been stripped from the draft plan. "When they spoke," commented Burton, "they spoke as independent people with the conviction of their own opinions. The Tribunal heard them, and heard the National Trust at length before recommending that the zones be reinstated. With hindsight, that was a high point, after which the impetus, in public policy terms, faltered."

Part of the problem, according to Burton, has been that the slow machinations of government policy change brought the issue back to the public long after the awareness campaign had faded in people's memories and that NTCI did not have the resources to repeat the public education exercise. As in 1994 when NTCI rose to the challenge of resisting what had been perceived as environmentally insensitive amendments to development policy in the Cayman Islands, so too in 2019 NTCI again challenged what was perceived as an environmentally insensitive infrastructural project and again called for accuracy, clarity and transparency from the project promoters.

"We have learned the importance of staying close to the facts, and presenting the National Trust as a responsible organisation which takes carefully considered positions in the best interests of the people of the Cayman Islands," commented Burton in 2000 on the 1994 CMW issue. Twenty years later and in the face of an increasing threat of substantial eradication of the natural environment of the Cayman Islands, this remains, for NTCI, entirely valid.



Andrew Gibb
Chairman



EXECUTIVE DIRECTORS REPORT

2019/2020 has most definitely been a year of two distinct halves. Both halves have been extremely busy and challenging but for obviously differing reasons.

July 2019 through early March 2020 was extraordinarily busy with the onboarding of new staff joining the team, AGM preparation, the Cruise Berthing Port issue coming to a critical point, organising our first Extraordinary General Meeting and ongoing work on the fulfilment of the Darwin Plus Initiative and Disney Conservation Fund Grants.

One word sums up the second half - Covid-19. This was something nobody had envisaged or planned for. Hurricane preparedness is normally the buzz word in the run up to summer but as Executive Director, I had never imagined a global pandemic. Fortunately, having implemented new IT systems in the summer of 2018, the National Trust for the Cayman Islands (NTCI) team was able to move to “working from home” mode with relative ease. All staff have laptops and access to our cloud base data and with Microsoft Teams having been set up by chance a month before, the team stayed well connected and productive throughout the lockdown with twice weekly team calls and daily brainstorming.

STAFF CHANGES

In July 2019, the NTCI welcomed Stuart Wilson as the new Historic Programme Manager and quickly his energy, creativity and passion brought about positive change. Stuart provided dedicated service to our Historic Advisory Committee, and in turn really stepped up the profile of the Historic arm of the NTCI. With this heightened profile, Stuart was instrumental in helping me drive donations with over \$28,000 raised throughout the year. A record for the Historic Programme!

Nicole Best, who had initially joined the team on a part time basis helping with tour organization and the retail store, made a positive difference due to her commercial “can do” attitude. Nicole quickly had business running smoothly and, as a result, moved to cover additionally one of two maternity leave positions we had during the year. Such was her success that Nicole moved to full time Membership and Tour Manager in January 2020. A promotion well earned!

Nasaria Budal, who had been our amazing and highly creative Marketing Manager for a year and who had overseen the launch of our new website, sadly left to go have her fourth beautiful baby and on completion of her maternity leave, resigned to return to the higher paying corporate world.



DARWIN PLUS INITIATIVE & DISNEY CONSERVATION FUND – BLUE IGUANA CONSERVATION

January 2020 saw Laura Butz join the NTCI as Nasaria's replacement. Despite the pandemic she quickly became an integral member of the team, working as a solid lynch pin between all her colleagues. Peri Smalldon, a young Caymanian with a passion for the outdoors joined the same month as Assistant Iguana Warden working out at the Blue Iguana Conservation facility.

Stuart Mailer our Environmental Programmes Manager, left in March 2020. Stuart Mailer was a dedicated employee from August 2008 until March 2020. As Field Officer and nature tours leader he gained international recognition for the NTCI's reserves. From 2017 he was Environmental Programmes Manager until his resignation in February of 2020 to pursue other endeavours. Stuart was a respected and valued member of the team during his employment. He continues to be a Life Member of the Trust.

Covid-19 brought real challenges with all funding avenues drying up overnight, and costs having to be closely scrutinised due to the uncertainty of the duration of this pandemic. Like many non-profit organisations and tourism businesses across the island, we were faced with the difficult task of assessing and implementing redundancies and pay cuts. Karie Bounds, our Community Manager, was one such casualty as her role basically evaporated overnight with no community or volunteer activities likely to take place anytime soon. This was a real loss to the team as Karie, a highly creative and cheerful individual, was a long serving member of the team. Two of the newest Trust recruits, Daniella Iverson, Mission House Coordinator, and Lana Bonilla, our Retail Coordinator, also had no roles remaining due to the lockdown. Daniella was instrumental in livening up the cooking classes at Mission House and Lana, in two short months, had brought amazing vitality and positive change to the Nature Store and indeed the entire office organisation. We wish them all the very best in their new endeavours. They are all greatly missed!

Lastly, I would like to offer my sincere thanks to our outgoing chairman, Andrew Gibb who has served the NTCI diligently and tirelessly over the past six years. From a personal perspective, Mr Gibb was always accessible and particularly helpful when I was finding my feet back in April 2018 and I am truly indebted to him for his capable support and indeed for all his efforts over the years in working for the protection and preservation of our environment and historic places.

Applying for grants is always challenging, but the delivery of these grants and all the required associated reporting is often the trickier and more time-consuming aspect. The grants programme, initially led by Stuart Mailer and subsequently managed by BIC Operations Manager Luke Harding, is thankfully on track. The Disney Conservation Fund administered by RSPB is due to complete in October 2020, and the first year of the Darwin grant has been achieved with all reporting submitted in April 2020. The Covid-19 lockdown created major challenges and a few delays to the building work but I am proud of the amazing work and sheer effort by the entire BIC team. New pathways have been built making the facility more accessible for all and, importantly for the blues iguana's long-term welfare, many new enclosures have been built that will allow more space and a more natural environment for them. More of the BIC accomplishments can be found in the Environmental / BIC report.



CRUISE BERTHING PORT PROPOSAL

From an advocacy perspective, the NTCI carefully chose its largest battle in many years with the CIG proposed Cruise Berthing Port proposal.

The NTCI successfully issued a Judicial Review application in November 2019 following Council approval. Our case was strictly limited to environmental grounds, based on the fact that the Referendum should not proceed until such time as the necessary environmental impact studies and reports had been carried out and published to allow the public to reach an informed decision.

The Judicial Review was granted, and at that time the CPR and NTCI arguments were combined into one single case; Shirley Roulstone of CPR taking the lead and the NTCI acting as Intervener in the matter with the right to attend hearings and make submissions.

The legal position behind the NTCI's challenge was that the constitution requires CIG to balance both the needs of the environment and the Islands' economic development, and weigh those competing elements to arrive at a rational decision; but first had to arm itself with all relevant information and make that available to the public.

Following the Court's granting of a Judicial Review scheduled for the end of January 2020, the Council called its first ever Extraordinary General Meeting (EGM) on the 9th of January to ensure its members were fully in support of the motion to proceed with this legal intervention.



The EGM was held at the George Town Yacht Club and many members shared their passionate sentiments at this open forum. The attendance was well over a hundred, with many more members casting their vote via proxy. The resolution to oppose the proposed Cruise Berthing Port and to proceed with the legal intervention was passed unanimously. It will be one of my fondest memories as Executive Director, seeing so many of our dedicated members, young and old, turn up to cast their vote in support of the protection of our environment.

The Judicial Review hearing in late January was successful and the decision to quash the law was handed down at the start of March 2020. Unfortunately, celebrations were short lived as the CIG decided to appeal the decision. The appeal was heard in early May by three UK judges via virtual conference due to Covid-19 restrictions.

The Appeal Court did overrule the initial decision handed down by Justice Owen. However, and importantly for the NTCI, the Government's concession of our main argument - that they have a duty of care to the environment - was not affected by the appeal. Where this matter ends, is uncertain with elections looming in May 2021. The NTCI members' mandate

and instruction at the EGM to oppose any environmentally damaging cruise port development remains in place, and the NTCI will take any further action necessary in furtherance of that aim, and in fulfilment of its statutory mandate to protect the environment and places of historic significance.

The NTCI is indebted to the following people for their tireless and often pro bono work on this case. They worked long hours, often after work and on weekends, to assist on the case. Thanks go to Tom Lowe QC, Nelsons law firm (Colm Flanagan, Nicholas Dixey, and Alice Carver), Trust members Anna Peccarino, Linda Clarke and of course our very own Trust Legal Counsel John Harris and Council Member Lisa-Ann Hurlston-McKenzie.

INTERNATIONAL PARTNER ORGANISATIONS

We continue to work with fellow National Trusts from around the Caribbean region as NTCI is part of a group called the Caribbean Conservation Network (CCN). Sadly our annual meeting slated for June 2020 was postponed but we frequently share ideas and best practices via virtual meetings helping each other where possible. Our collaboration in 2019/20 included a joint letter to the Rt Hon Lord Goldsmith and Baroness Sugg CBE at DEFRA regarding the Darwin Plus Initiative providing critical feedback on key issues such as three-tiered funding and exchange rate challenges.

INTO (International National Trust Organisation) stepped up its efforts this past year and most notably during the pandemic. Never has the NTCI felt more connected to its global family of National Trusts than during these weekly communications, virtual meetings and webinars. We are indebted and grateful for both their moral support and their generous assistance in providing us with a £1,000 grant for PPE supplies and a staff laptop enabling our dispersed team to return to work safely.

RSPB remains a key partner. The support, through their Caribbean Territory Manager, Charlie Butt, remains invaluable. This year we have seen the successful completion of the Rainforest Trust and RSPB Salina land purchase. This land was leased to the NTCI for 99 years in January 2020. The NTCI will ensure the proper management and protection of this land which adjoins other Salina Reserve land. Additional funds of \$6,187.00 were subsequently granted to the NTCI for key fieldwork and importantly, the long-term creation of a Salina-wide management reserve plan. Based on this successful land purchase, there is hope that further land acquisition opportunities can be identified. 2020/2021 will see more support from RSPB in the shape of another grant valued at £30,000 for key personnel. Having access to RSPB's wide network of experienced resources is without doubt a major advantage, and again we are extremely grateful for their ongoing support through all the various challenges 2019/20 has brought.



COVID-19

What can I say that has not already been said by so many? Who could have anticipated this pandemic? The last four months of the year have been challenging, but I am astounded at how well the team banded together to pull through these tough times, always rigorously supported by our Council and members. The office based team moved almost seamlessly to working from home, coming up tirelessly with innovative ideas for keeping the Trust alive and front of mind via an array of social media platforms. There were several online and interactive concepts to get us through April to celebrate Earth month, and June brought the fun and engaging Walk for Nature campaign. Thankfully, the BIC team and I received Essential Worker status immediately upon lockdown to care for the endangered blue iguanas. The BIC team were short-handed as they rely heavily on volunteer support, but again the public stepped up and many became Blue Iguana Champions to help provide an abundance of food, and especially mangoes, during the particularly dry months.

It is hard to know what the short term holds and importantly our future fundraising opportunities but I remain sure that with our excellent Council at the helm and the amazing team we have at the NTCI, we can overcome anything this pandemic throws at us.

FUNDRAISING & MEMBERSHIP

In November 2019, our CIG grant was renewed for a period of two years. We remain extremely grateful to the CIG for this financial support which is essential for the ongoing survival and delivery of the NTCI mandate under the National Trust Law. Unfortunately, this grant has not kept pace with inflation and there is a constant shortfall necessitating constant fundraising, the search for new sponsors, and membership drives like never before. I again commend the team for the way they have constantly come up with new revenue drivers and their attempts to save pennies at every opportunity. The Financials section will go into this in more depth, but we have seen, despite Covid-19, an increase again in memberships, donations and general fundraising, coupled with a careful watch over our budget and expenditure.

FAREWELL

So, it is with personal and professional sadness that I sign off my last Executive Director's annual report. December 2020 will see my family leave these beautiful shores, which I have personally called home for over 35 years to pursue new adventures in New Zealand. These three unique islands with their warm and wonderful residents will be in my heart forever. This role has been one of the most rewarding, and at times challenging, that I have ever performed in my 26-year career. I would not change a thing as I have met and worked with the most inspirational and dedicated people throughout my time at the NTCI. Together we have fought and won some battles all to preserve the historic culture and natural environment for the generations to come. This is something we can all be proud of but I am sure the coming years will bring many more challenges and threats. Please stay vigilant!



NADIA HARDIE
Executive Director



STRATEGIC PLAN

2018-2023 PROGRESS REPORT

Over the months of August through October 2017, staff and Council of the NTCI working with UK-based nature conservation charity RSPB, created and refined a six year Strategic Plan which charted a course in that time to achieving certain defined goals and which was commenced in 2018.

There were six areas of interest or themes that were deemed to encompass the mission of the National Trust and its areas of influence.

THEME	GOAL	PERFORMANCE: 2020
ENVIRONMENT	Protect 11% of the Cayman Islands terrestrial environment and selected native species	Approximately 6% of Cayman Islands terrestrial environment under protection. Two new land parcels added in 2020 – “Sylvia’s Reef” in the Brac and RSPB/Rainforest Trust Salina parcel leased in perpetuity to NTCI.
BUILT HERITAGE	Promote awareness and appreciation of the Cayman Islands’ built heritage and to preserve and maintain on a sustainable basis the NTCI’s places of historic significance so they may be enjoyed by current and future generations.	Continue to build awareness and appreciation of historic built heritage through education and social media. Maintenance of NTCI’s places of historic significance still not self-sustaining and require significant funding from general revenues.
GOVERNANCE	To ensure the NTCI is professionally governed and shows effective leadership, direction and supervision as it undertakes the work it has been established to do.	Good Governance guidelines were created and distributed to all members of Council in October 2019. Declarations of Interest forms are also now required.
ENGAGEMENT	To have the NTCI recognized as being essential for the Cayman Islands and that its supporters are inspired to understand and champion its Mission.	Lack of advocacy was identified and addressed most evidently in the recent Judicial Review challenge of 2019/20 regarding the proposed Cruise Port Berthing proposal.
FUNDING	Ensure the NTCI’s funding from independent sources are diverse and sustainable.	Fundraising was trending well until Covid-19 which cancelled our final events including the Little Cayman Easter Auction which normally raises over \$50,000.
MEMBERSHIP	Grow the NTCI’s membership base and to increase the proportion of which are long term and actively involved in the work of the Trust.	2018/19 saw a 36% increase in memberships which was a significant jump. 2019/20 netted a further 3% increase with more lifetime memberships driving higher revenue.

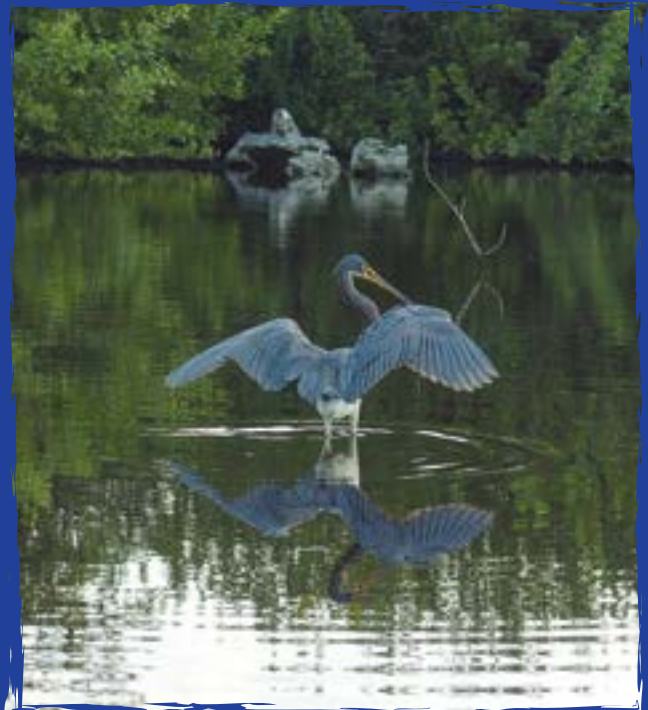
ENVIRONMENTAL PROGRAMME

The Environmental Programme focuses on preserving nature sites which are essential for the survival of native plant and animal species across all three Cayman Islands.

Our long-term goal is to protect 11% of the Cayman Islands' terrestrial environment and select native species.

NOTABLE ACHIEVEMENTS

- Two new land parcels are now protected in perpetuity for the people of the Cayman Islands.
- The Land Reserve Fund for mangroves grew to almost \$200,000 despite being unable to hold a fundraiser due to Covid-19 restrictions.
- Biodiversity surveys of the Salina Reserve began in an effort to catalogue the species that exist in the region so that they may be successfully managed.



LAND ACQUISITION AND PROTECTION

This past year we added two new parcels of land to our protected land holdings. The first was a 0.32-acre parcel, referred to by all as Sylvia's Reef, in Cayman Brac which was a generous legacy donation. The NTCI are extremely grateful to the Caymanian family for their donation and will ensure the land, through our Brac District Committee, is well cared for. In February 2020 it was declared inalienable under Section 21 of the National Trust Law, ensuring its protection in perpetuity for the people of the Cayman Islands.

The second parcel situated in the Salina Reserve was purchased in 2019 by the Rainforest Trust in partnership with the Royal Society for the Protection of Birds (RSPB) and subsequently leased in perpetuity to the NTCI. This 9.5-acre property adjoins other NTCI Salina Reserve land and increases our foothold in the area to 656 acres. A management agreement is now in place between the NTCI and the RSPB, and critical field work under a separate grant is currently ongoing. The NTCI Council and Membership are grateful to both the Rainforest Trust and RSPB's continued support of our endeavours to protect and preserve critical habitat in the Cayman Islands.

HERBARIUM AND INSECTARIUM

The Insectarium shelters specimens of our endemic insects. The Cayman Islands are rich in insect species, many of which are unique to the region. By acquiring a standard entomological cabinet designed to store and protect preserved insects, we encourage visiting scientists to lodge reference material in our Insectarium, rather than taking it away to other institutions around the world. Local scientists and amateur naturalists have ready access to our labelled collection of Cayman's native insect life. Our Insectarium has also become a popular field trip destination for school outings, allowing us to educate the next generation about the importance of protecting our native flora and fauna.

The Herbarium is like a plant library, housing 1,100+ plant specimens and representing 75% of Cayman's wild plants, with more being added annually. Sadly, it remains at the Department of Environment's offices for safekeeping from potential flooding and hurricanes. A proposal was submitted to a Corporate Donor in February 2020 in the hopes of securing funding to create a purpose-built room at the NTCI office in Dart Park, to securely accommodate both the Herbarium and Insectarium. Unfortunately, due to Covid-19, this proposal was deferred by the Corporate Partner. The securing of both the Insectarium and Herbarium under one roof remains a priority for NTCI.

Kind thanks go to volunteer Christine Rose-Smyth for her assistance in maintaining the Insectarium, and to volunteer Joanne Mercille for her continued support in updating the Herbarium on behalf of the NTCI. This assistance is invaluable.

LAND RESERVE FUND

The NTCI is the only local organisation committed to the stewardship of undeveloped land with a focus on establishing a system of protected areas in the Cayman Islands. Our Land Reserve Fund launched in 2010 with the goal of acquiring designated high priority environmental areas for protection under the National Trust Law. The land purchased through this programme is deemed ecologically important and is often under threat of rapid urban development. Our Mastic Reserve and Salina Reserve are two key environmental sites that have been largely acquired through the Land Reserve Fund. Without these areas, the ecosystems and the species contained within them would be lost forever; and without the generous donations of our members, corporate partners and members of the public, we would not be able to continue our work to preserve our biodiversity and native habitats.

Sadly, due to Covid-19 lockdown, the annual Land Reserve Fund cocktail party, which was so successful last year was unable to be held. The NTCI hopes that this can be rescheduled for the end of 2020, restrictions permitting.

The good news, however, is that the NTCI set up a specific fund this year with the express intent to protect valuable mangroves. A Charitable Trust, the Luijten family, and ReFuel all very generously donated to this dedicated mangrove account to ensure that critical natural wetlands are protected for the people of the Cayman Islands.

Over the years, Grand Cayman has seen significant destruction of this critical ecosystem. The western side of Grand Cayman has already lost more than 70% of its mangroves and this deforestation is spreading rapidly eastward. We cannot afford to lose our mangroves as they play an important role in maintaining an intricate balance within our local environment.

The balance of this account now stands at an impressive CI\$193,000 and more efforts are being made to increase this through other corporate donors. We are very grateful to our generous community partners, as well as to all our members whose smaller donations make a real difference in the effort to save Cayman's natural world. Suitable Central Mangrove Wetland land purchases are currently being considered.

RESERVES MANAGEMENT

SALINA RESERVE

In 2019 the RSPB acquired a land parcel within the Salina in partnership with the Rainforest Trust. This land was kindly leased in perpetuity to the NTCI, and a grant was then awarded to monitor and survey this parcel of land within the Salina Reserve. The monitoring within the reserve focuses on identifying invasive species such as green iguanas, feral cats and dogs. The aim is to identify and monitor the numbers of invasive species and employ strategies to manage and remove them from this area. The partnership with the RSPB remains integral to the NTCI.

Biodiversity surveys have also been started to map the plants, birds and reptiles which are found within the reserve. This information will help to look at overall health and status of the wildlife within the reserve.

Regular monitoring of the reserve is also carried out to identify any signs of human activity or encroachment. Some encroachment has been seen, and the threat damage to this habitat or theft of iguanas is present and monitoring is on-going.



COLLIERS WILDERNESS RESERVE

Continued and regular management of the trails within Colliers is necessary to create access to monitor the Blue Iguana population. The trail clearing activity over the past year has also provided opportunities for regular monitoring of the reserve itself, including species population and habitat studies and human encroachment etc. In addition, general maintenance of the car park area is being undertaken to ensure safe access.

GOVERNOR MICHAEL GORE'S BIRD SANCTUARY

Regular checks continue at this site and general maintenance is conducted on a regular basis to ensure the quality of site for visitor experience. The boardwalk is still in need of repairs due to ongoing deterioration, and this work will hopefully be conducted as soon as the finance can be secured.



MASTIC RESERVE

The Mastic Trail continues to be a priority site for the Environmental Programme team, and regular maintenance and monitoring of the trail continues to ensure that it remains a safe and enjoyable experience. Due to Covid-19 we have not been conducting Mastic Trail tours since early 2020 but the trail continues to be used and enjoyed by residents.

New signage has been created for the northern end of the trail and will be installed to help highlight important information about the route and the Biodiversity found along the trail.



TOURS

With the introduction of Nicole Best in a newly created Tour Coordinator position to support the Environmental Programmes Manager, our premier Nature Tours were revamped and set-up as regularly scheduled tours to maximize participant sizes and make efficient use of the guide's time. The tour rates were also increased to be more in-line with on-island industry tour rates.

By utilizing Formstack (an on-line form building tool) we were able to make reservations and payment for tours more convenient and secure for our customers. Nature Tours which include both the Mastic Trail and Birding sales were strong in the first half of the 2019/20 fiscal year. They were however cut short as most revenue streams in March 2020 (notably peak tour season) due to the Covid-19 lockdown. This resulted in the Nature tours combined revenue being down approximately 22% from the previous period which is disappointing.

2019/20 saw the introduction of several new excursions to diversify our line of tour products as well as the reintroduction of the Paradise Discovered tour. Updated with both the on-island and cruise tourism logistics in-mind, this round-trip half day bus tour departing from Dart Park includes stops at BIC as well as Mission House. This tour is also easily customized for school and corporate groups.

Two new experiences introduced this year focus on increasing footfall at the Blue Iguana Conservation (BIC) facility. The Warden for the Day and Colliers Wilderness Safari are offered for those seeking wildlife encounters. The Warden experience gives participants a chance to get up-close and personal with the blue iguanas, and spend the morning shadowing the BIC wardens whilst they collect food and care for the animals on site. The Wilderness Safari is for the more adventurous and requires fit participants as they explore deep into the Colliers Reserve in search of wild blue iguanas in their natural habitat.

Another new addition to the BIC tour offerings was The Reef Resort Shuttle which is a combined QEII Botanic Park and BIC facility tour in which the guests are picked up from the resort in East End and bused directly to the park. This tour was a popular weekly excursion for the guests.

The BIC facility tour numbers unfortunately also took a significant hit due to the Covid-19 lockdown. With the cancellation of numerous school groups for their end of year field trips as well as the lack of tourist visitors for over 3 months, revenue from tours was down considerably from the same period last year.





CONSERVATION PROGRAMME

The primary goal of our conservation programme is to protect Cayman's native species and the habitats in which they live. Our work with Grand Cayman's endemic Blue Iguana and the conservation of this once-critically endangered species is the most well-known venture that falls under this programme. We are, however, also deeply involved in the conservation of our Sister Islands Rock Iguana – a cousin species to the Blue Iguana – as well as the preservation of Cayman's native bat species.



BLUE IGUANA CONSERVATION

NOTABLE ACHIEVEMENTS

- Successful rebranding from Blue Iguana Recovery Programme (BIRP) to Blue Iguana Conservation (BIC)
- Improved infrastructure at captive breeding facility
- Securing CI\$ 32,000 towards facility improvements at BIC from generous donor
- Successful increase in iguana breeding and rearing
- Successful Species Strategy meeting held in SEPT 2019



REBRANDING MILESTONE

The NTCI made the decision to rebrand the Blue Iguana Recovery Programme (BIRP) to Blue Iguana Conservation (BIC) in August 2019. This decision was made in conjunction with the 2017 Strategic Species Action Plan for the Grand Cayman blue iguana, in which it was mentioned that the programme was transitioning from recovery to conservation. The new branding provides clarity that BIC is a NTCI conservation programme and, importantly, provides a consistent brand look and feel across all platforms. The new branding has been particularly well received and it has further increased public awareness of our conservation programme, in turn helping drive tour interest, revenue and donations.

GRANT FUNDING

It was recognised that there is a requirement for long-term sustainability of the captive facility to maintain the breeding programme for the future survival of the species. Therefore, crucial work on updating semi-wild habitats and holding cages was deemed essential.



The Darwin Plus Initiative, a three-year grant of \$200,000, has seen the successful completion of year one. The repair of ageing cages and the construction of new large semi-wild habitats for adult iguanas is well underway despite the challenges of lockdown. Another facility improvement made possible by this grant includes alterations to the facility perimeter fence, to increase security and prevent invasive alien species entering the facility.

The Darwin Grant also focused on research of captive iguana nutrition, food plant diversity, and the implementation of cultivation plots for supplemental food plants. Additional food collection sites have been identified and are being utilised before apparent development. Through these efforts, BIC has developed community partnerships with Fosters Food Fair, along with generous residents, NTCI members, and agreements with local farmers for iguana food donations, along with food plant seedlings to be cultivated at the facility. This has stimulated community spirit for the species, resulting in the 'Blue Iguana Champions' initiative which has gained considerable momentum on BIC social media platforms (Facebook and Instagram).

Work towards the updated Grand Cayman blue iguana Strategic Species Action Plan commenced with a workshop held in September 2019, drawing together local and overseas partners and key stakeholders to propose strategies and objectives for 2020 - 2025. Key issues were highlighted, and the final plan is due at the start of 2021 as work has been delayed by staff changes and Covid-19.

The second grant, the Disney Conservation Fund, administered through the RSPB, awarded \$50,000 to work towards BIC becoming a sustainable business model,

through enhancing the visitor experience. This funding has been used towards necessary facility improvements for husbandry and conservation breeding, including enclosure refurbishment and the purchase of new equipment. The quality of tours has been improved to ensure a high standard of team professionalism and visitor comfort through several means including: introducing a highly educational and interactive tour script; updated signage; the purchase of new uniform for staff and volunteers; the acquisition of a branded mini-bus for transportation of visitors; increased accessibility with wheelchair-friendly paths and shade structures. The funding also went towards the project rebrand (to Blue Iguana Conservation), marketing and field kits.

Following on from RSPB and The Rainforest Trust land acquisition, the NTCl was awarded a grant to monitor and survey this land within the Salina Reserve. This has included BIC staff monitoring land use, iguana populations and bird surveys, along with being trained in the use of drones for surveying.

ANIMAL MANAGEMENT IMPROVEMENTS

In 2019, project partners and stakeholders agreed on the implementation of Species360, sponsored by Mazuri Zoo Foods, enabling the facility to improve husbandry standards by using an internationally renowned record keeping database. The benefits of this key tool are to centralise current and historic records of individual iguanas and thereby allowing data to be more effectively evaluated by BIC, the Blue Iguana Steering Committee and International partners.

FACILITY UPDATE

Between March and June 2020, the BIC facility was affected by Covid-19 due to the closure of the QEII BP and lockdown of island activities and tourism. This meant that tours could not take place. However, the BIC team were exempted and worked hard to continue caring for the iguanas during this time and continuously engaged with our public through social media platforms and carried out online virtual tours and Facebook Live Q & As.

One of the key focuses of the project moving forward is to identify sustainable models for the successful continuance of BIC. With this in mind, we have pursued new ways to increase revenue for the facility. Due to the low tourist numbers experienced this year and likely into 2021, we are seeking new ways to excite and engage residents by offering new experiences, such as Warden for the Day and Blue Iguana Reserve tours. Our hope is that these new experiences will provide a unique offering for tourists but also encourage Caymanians to become more involved with the programme. New protocols and procedures have been implemented at the facility to help ensure the highest standards of animal

husbandry, security and all other working practices. A key aim has been to provide clarity for staff on all procedures and practices across the facility through training, guidance and new written protocols. A new Disaster Preparedness Plan is being reviewed in collaboration with the QEII BP and BIC Steering Committee. This will allow for greater clarity and communication should major events occur, such as hurricanes or earthquakes.

STAFFING CHANGES

Our vision at BIC is to help to train and promote conservation skills within young Caymanians. In line with this, we have employed a new Assistant Iguana Warden, Mr. Peri Smalldon, and we also promoted Mr. Joseph Jamieson to Assistant Operations Manager. This development will help ensure that the skills required to successfully and sustainably manage the project long term are being developed.

CAPTIVE BREEDING

All 2019 hatchlings survived and have continued to grow well over the past year.

Breeding animals were paired in February 2020 to ensure desired genetic diversity, these pairings were decided between the NTCl and project partner Tandora Grant (San Diego Zoo). All pairs highlighted for breeding successfully laid clutches between April and June, with one clutch reaching a new species record, with 20 eggs. Clutches from additional females were also collected for incubation to increase head-starting, with a grand total of over 50 eggs and the first of these hatchlings started to emerge in the first week of July. We are confident that 2020 will be the highest hatchling year for several years.



VOLUNTEERS

BIC is grateful for the continued support from local and international volunteers. In 2019/2020, we have, once again, had tremendous support from volunteers who continue to be an integral part of the day-to-day running of the programme. Thank you to the following Volunteers – Laura Hardman, Shelly White, Christina Spratt, Jessica Singh, Dan Baker, Lucy Baker and Robyn Tourle.

Volunteers work with us on the front line to conserve the blue iguanas, and this exciting opportunity to play a part in protecting Cayman's endemic wildlife has seen a rise in individual volunteers committing to weekly assistance across all aspects of our work.

We have also had several overseas volunteers who came to Cayman to be part of our recent field survey. Some of these attendees have committed long periods of time to the programme, ranging from several weeks to months. We have greatly valued their experience and enthusiasm, and their input has greatly enhanced the work and outcomes of the project over the last year.

A special thank you goes to volunteer Jacob Oldie for his extremely generous donation towards the building of further juvenile and adult enclosures. His kind financial support and volunteer hours are much appreciated.

Also, a special thanks goes to Annette Gunn who came to Cayman to volunteer on the 2020 field survey and got stuck in Cayman during the Covid-19 lock down. Annette's help during those months, with all aspects of the programme ranging from field work to the day to day care of iguanas at the facility was truly invaluable. We are all incredibly grateful for all her hard work and dedication during this time.

DEPARTMENT OF COMMUNITY REHABILITATION

The Department of Community Rehabilitation has expressed an appreciation for the working relationship shared with the NTCl as a community service provider.

Clients of the Department were happy to assist with several labour-intensive projects at the BIC facility.

Plans are in place to continue the growth of this relationship with the introduction of additional project sites and initiatives.

WILD POPULATION MONITORING/RESEARCH

The management of the annual blue iguana census survey was passed from DoE to NTCl in late 2019. The 2020 field survey, funded by the Darwin Plus Initiative grant, was

conducted in March 2020 in Colliers Wilderness Reserve, using a team of international and local herpetologists and conservationists working alongside NTCl and DoE staff. The results are kindly being compiled by DoE staff and will be published shortly, though preliminary results show a decrease of concentrations of blue iguanas within the core survey area, and an increase in the surrounding areas.

In addition, BIC has been conducting reserve monitoring, using camera traps in the Salina Reserve, to determine estimations of the feral cat population and wild blue iguana population in this area.

BIC SPONSORS

BIC would like to extend a heartfelt thank you to corporate and individual supporters who have generously sponsored our programme.

KING BLUE PACKAGE

Iggy Stardust sponsored by Walkers

BABY BLUE PACKAGE

Pat and Peter Too sponsored by Peter and Pat Cunningham

CAPTIVE BLUE PACKAGE

Petra sponsored by David and Melisa Eldien

WILD BLUE PACKAGE

Tattoo sponsored by Blue Dragon Tattoos

Bob sponsored by Cayman International School

Daphne sponsored by Cayman Prep and High School

Shreddie sponsored by CayShred

Medzadour sponsored in memory of Richard Kizirian

Phoebe, Chloe, Justin, Evan and Chris sponsored by the Luijten family

Lady Pink sponsored by Pink Ladies Volunteer Corps

Leon sponsored by Greg Shepherd

Yello Paige sponsored by Yello (Cayman) Ltd



LUKE HARDING
Operations
Manager

BAT CONSERVATION PROGRAMME

NOTABLE ACHIEVEMENTS

- 13 jobs were carefully carried out to humanely relocate bat colonies from residences and business properties across the island before the close of season 30th May 2020.
- The NTCI's Bat Conservation Programme erected six bat houses this year.
- The NTCI's Bat Conservation Programme earned over \$7,000 during the 2019/20 fiscal year.



After having been tabled for some time, the Bat Conservation Programme was revived during the 2019/20 fiscal year under the administration of Nicole Best, who was supported in the field by Joe Jamison. The team got started at the beginning of November 2019 with the usual long summer wait list of bat exclusions. The bat exclusion booking process was streamlined this year making scheduling the jobs, invoicing, and client payment more efficient. Despite most of Joe's time being dedicated to the BIC facility expansion and a stall during Covid-19 lockdown, a total of 13 jobs were carefully carried out to humanely relocate bat colonies from residences and business properties across the island before the close of season on May 30th, 2020.

This year the NTCI team regularly updated the membership and public via social media of the importance of bat conservation, as well as reminded the public of pup season and bat exclusions not being permitted under the National Conservation Law during the summer months.

Bat houses remain a popular item on property owners' wish lists. We sold out of the remaining stock of houses, and, with a renewed commitment from CUC to assist with Bat House installations, we managed to erect six bat houses this financial year.

The NTCI's Bat Conservation Programme earned a total of \$7,137 during the 2019/20 fiscal year which included both bat house sales, installations as well as bat exclusion work. Essentially this was a 100% increase over the previous year which is a notable achievement since this is a critical conservation programme.

During lockdown our Bat Conservation work focused on securing both a grant from a private sector foundation and the help of volunteer carpenters to assist with bat house building workshops. Going forward, the goal is to start the summer by replenishing the bat house stock and fulfilling the demand of property owners waiting to provide new habitats for the Cayman bat population.



BAT CONSERVATION 2019/20

BAT EXCLUSIONS

- 1 Magellan Quay
- 2 The Lates
- 3 Beach Bay
- 4 By The Sea
- 5 Emerald Isles
- 6 Cayman Chillin
- 7 Pasadora Place

- 8 CocoWalk
- 9 Breezy Pines
- 10 Prospect Point Groves
- 11 Midland Acres Office
- 12 Websyers Estates
- 13 Stonewall Drive

BAT HOUSE INSTALLATIONS

- 14 Salt Creek
- 15 Salt Creek
- 16 Cayman Chillin
- 17 Parrot Sanctuary
- 18 Parrot Sanctuary
- 19 St. Ingatius



HISTORIC PROGRAMME

NOTABLE ACHIEVEMENTS

- Most successful fundraising year for the Historic Programme
- The centuries old Clayton Nixon House was relocated from Goring Avenue in George Town to the Mission House site in Bodden Town.
- The Paradise Tour was relaunched, allowing visitors and residents to enjoy a tour of the Heritage Sites, with emphasis out East. The George Town Walking tour was also offered to schools as part of the Historic Programme's educational outreach.
- Several Cultural events were held during the year, including a sunset Happy Hour Lecture at the Catboat Club, and a Tiny Desk Performance at the Mission House by the Swanky Kitchen Band, featuring Cayman's indigenous music along with a question and answer segment.
- Cooking classes continued to perform extremely well at the Mission House, with classes such as Cassava Cake and Traditional Cayman style beef.





The Historic Programme of the National Trust for the Cayman Islands (NTCI) seeks to preserve and promote the built heritage of the Cayman Islands for present and future generations. The programme focuses on educational initiatives and activities which encapsulate and highlight the distinct and unique way of life enjoyed by Caymanians for centuries.

Fundraising was extremely successful this financial year, with over CI\$28,000 raised for the Historic Programme. These funds are critical to the long-term success of the programme as they help in the preservation of the properties across all three islands. We are extremely grateful to all those companies and individuals who helped throughout the year.

- **CI\$10,000** Donated by the DART Sponsorship Committee
- **CI\$5,000** Donated for Mission House by Ogier Law Firm
- **CI\$5,000** Donated by Lifetime National Trust members Mike and Beth Pilling
- **CI\$4,000** Donated by the owners of the Great House Condominiums
- **US\$4,000** Donated in memory of the late Waltraud Stradling

CLAYTON NIXON HOUSE MOVED TO MISSION HOUSE

One of the biggest successes of the year was the partnership between the NTCI Historic Programme and the Ministry of Culture, which resulted in the relocation of the historic Clayton Nixon House from George Town to the Mission House site in Bodden Town.

On Sunday, 5 January, 2020, starting at 4.00 am in the morning, all of the 'moving parts' came together for the historic journey, which was greatly assisted by a full escort from the Royal Cayman Islands Police (RCIPS) and Caribbean Utilities Company (CUC), who were absolutely exceptional in their professionalism and execution.

The traditional Caymanian home, which was located on Goring Avenue, across the street from the Citrus Grove Building in George Town, is not only a reminder of the past but also a testament to the soundness of craftsmanship and ingenuity of the Caymanian people. Built in the 1800s, the home is said to have been owned by the son of a former slave.

The house was hoisted on to the back of a lowboy trailer in order to make what would be a historic five-hour journey from George Town to Bodden Town. Crowds of onlookers marvelled and gathered to watch the historical building slowly making its way through the Districts to its final resting place at Mission House.

Special thanks and acknowledgement should be given to the Historic Advisory Committee for all of their hard work, the Ministry of Culture as well as to Nancy Bernard for her determination and steadfastness in getting the project completed.

A vote of thanks should also be extended to Ms. Ally McRae of the NCB Group for bringing the home to the Ministry and The National Trust's attention and to NCB for allowing us the time to get this project to a successful conclusion.

Caribbean Utilities Company (CUC) and the Royal Cayman Islands Police (RCIPS) were also crucial in the journey being made possible by clearing power lines and low hanging trees and ensuring the flow of traffic. The relocation was carried out by Miguel Brown of Green Iguana Construction Company, who did an extraordinary job getting the house moved safely and installed in its new site.



MISSION HOUSE

The Mission House was once again at the centre of much of the NTCI's cultural exchange and promotional endeavours. Cooking, arts and craft classes continued at the house, and tours have been steady and consistent, with corporate groups and individuals enjoying the history of Cayman's early settlers.

- The House has undergone repairs and restoration work to the railings around the property during the course of the year, as part of the upkeep of its aesthetics.
- A new purpose-built storage shed was added, in addition to an Old Time Caymanian Caboose, which is being prepared for the creation of cultural dishes and cooking demonstrations, which will add to the uniqueness and authenticity of the site.
- Additionally, new road signage, directing vehicles coming to Bodden Town from the Eastern Districts toward the Mission House were installed.
- A new Ring Alarm system with 'real time' surveillance capabilities was installed at Mission House to ensure the site is secure, in addition to the entire alarm system being upgraded. Furthermore, a Fire Action Plan was created for the property.
- Arts and Crafts classes at the Mission House have continued to thrive, featuring activities such as interpretive art by Local Artist Kara Julian and a 'Tiny Desk Performance' by Swanky Kitchen Band.
- ZOOM Tours for Year two school students were conducted at the Mission House during the lockdown and regular social media updates and activities regarding the sites (such as trivia and interactive video) were used to engage the public.
- Video interviews of workers at the Mission House site from the 1940's were conducted, and a SoundCloud channel was developed for podcasts and audio to be distributed via social media.
- Notable visits included His Excellency the Governor, Mr. Martyn Roper who toured the facility with his wife and the Minister of Health, Environment, Culture and Housing, the Honourable Dwayne Seymour, whose Ministry rented the site for his 50th birthday celebration brunch.
- Volunteer work at the Mission House included a gardening session with Mourant Ozannes, whose employees assisted in beautifying the grounds.

As a result of the Covid-19 lockdown, all tours ceased and the house was closed and secured to ensure its safety. This closure sadly meant that our Mission House Coordinator, Daniella Iverson was made redundant. During her time at the Mission House, Daniella brought an amazing amount of enthusiasm and creativity to her role and she is greatly missed.



GUARD HOUSE PARK

During the year, the Guard House in Bodden Town has seen the installation of new and improved interpretative signage. The landscaping at the site was repaired and upgraded after a traffic accident damaged trees and foliage at the property.

JACKSON'S WALL

The Jackson's Wall NTCI Heritage Site has seen a vast improvement over the past year, with the addition of new interpretive signage, as well as fencing that encompasses the entire property. Signage has also been added around the perimeter of the site to deter persons from littering.

LIVE QUESTION AND ANSWER SEGMENTS

A series of LIVE Q&A Facebook sessions have been held throughout the year at Guard House Hill, Fort George and the Old Savannah Schoolhouse to inform the public about the importance of the sites and the activities that would have taken place there. These live events have proven to be a very successful way of interacting with the public, especially during Covid-19 lockdown.

COMMUNITY PARTNERSHIPS & EVENTS

Several informative educational events were put on for NTCI members and the public throughout the year. Several radio appearances, interviews and press releases for these events have helped increased the profile of the NTCI's Historic Programme.

ANNUAL CHRISTMAS LIGHTS BUS TOUR

The Christmas Lights Bus Tour held in early December was another community success giving residents, as well as visitors an opportunity to sing some Christmas carols, and enjoying the yearly display of lights. The guests also enjoyed some festive drinks and nibbles at the National Trust Nature Store prior to boarding the buses. Over 70 guests filled three large buses, kindly provided by Webster's Tours for this annually sold out event.



CATBOAT LECTURE AND HAPPY HOUR EVENT

The Historic Programme worked along with the Catboat Club to host an event at their unique clubhouse, which featured a lecture about catboats in addition to a tour of the Catboat Club's Museum on November 22nd.

The event was a celebration of Cayman's seafaring history and featured guest speaker, Mr. Jerris Miller, who is also a catboat builder and sailor. Guests were given an opportunity to learn about Cayman's world-renowned Catboat and its relationship to Caymanian life through the years. As part of the Happy Hour styled event, guests enjoyed drinks and finger food, kindly provided by Kirk Market. Proceeds from the event went directly to benefiting activities, upkeep, awareness and educational initiatives for the Historic Programme.

HERITAGE REGISTER

The heritage register is still being maintained and updated with new sites and information. Special thanks to Mr. Jerry Frazier for his continued assistance in updating the historic register's database and training staff to use the system.

VIDEO PRODUCTION/ORAL HISTORY

The Historic Programme has added a video creation component, which will facilitate the development of documentaries and general content for the enjoyment of members.

Projects over the course of the year included a mini documentary on the different types/styles of Caymanian homes, produced in conjunction with Mr. John Doak, who provided the drawings and illustrations from "Cayman Style Book" by John Doak.

Other notable video projects include a Celebrate our Islands submission discussing the Cayman Islands' Covid-19 response efforts and some of the best practices that had been instituted. This was a collaboration with the International National Trusts Organisation (INTO) and was followed by a webinar in which the Historic Programme Manager was part of a panel that presented on the resilience in the face of the Covid-19 crisis, managing expectations and implementing correct measures to ensure safety, success and sustainability.

PARADISE TOUR

This popular and unique tour was revamped in the summer of 2019 and brought in good revenue for the Historic Programme. Walkers law firm continues to support the NTCH and the Historic Programme by sending their new employees on this educational tour to learn first-hand about Cayman's unique sites and culture.

Special thanks is given to our 2019/20 Historic Advisory Committee: Catherine Frazier (Chair), Alice Mae Coe, John Doak, Carmen Damaso-Doucette, Jerry Frazier, Andrew Gibb, Sue Gibb, Peggy Leshikar-Denton, Suzan Merren, Justin Miller, Robert Wood.



STUART WILSON
Historic
Programme
Manager



EDUCATION PROGRAMME

The National Trust works to engage the hearts and minds of the community, inspiring them to care for the things that make Cayman special and to take action to preserve them. We are committed to inspiring students through targeted, Cayman-based educational experiences and hands-on opportunities that enrich the curriculum and student learning. We endeavour to build knowledge and skills using community outreach opportunities to create a legacy of national pride in our historic and natural heritage

NOTABLE ACHIEVEMENTS

- Developed new educational resources for teachers including videos and interactive online content about key National Trust programmes.
- Organised speaking event on climate change featuring experts from the National Trust, the Department of Environment (DoE) and the National Conservation Council.
- Created the opportunity for three local students to attend COP25 UN Climate Conference in Madrid, Spain.



The most valuable gift we can give future generations is an appreciation of the inherent value of our unique island home. Our education programme performs outreach to the local community and reaches students across all phases of learning from preschool through university in both public and private schools. We pass on our pride in Cayman's treasured heritage through class memberships, presentations, field trips, monthly educational newsletters, innovative digital resources, community events and summer camps. The NTCI works to connect children and community members with local nature and history, partnering with educators to get kids outdoors to our important sites, helping parents find new ways to engage with their children outside, and inviting members to join us in educational events.

SUMMER CAMP 2019

The National Trust Summer Camp is an annual fundraiser whose goal is to teach children about our heritage in a fun and engaging way. Butterfield sponsors the camp which allows the revenue generated to fund our important community programmes. Last summer we hosted 21 students and raised almost CI\$9,000 in net income which goes straight back into supporting our educational mandate. Our "Heritage Heroes" went on a field trip every day to a place of historic or environmental importance to the Cayman Islands, including:

- The Mission House, Pedro St. James and a working farm to teach the children about Cayman's colourful past and its resourceful people.
- George Town Harbour and Smith's Barcadere where we discussed local geology, coral reefs and endangered species to educate the campers about our beautiful natural heritage.
- Lessons by Dream Chasers on our historic dance, the Quadrille, while listening to a recording of Swanky performing traditional music. Learning about Cayman's intangible heritage instills pride in Cayman culture in the next generation.
- The Turtle Centre to learn about Cayman's turtling heritage and what we're doing to rebuild the wild population. The children were also treated to a private release of a young turtle that will be monitored to learn more about sea turtle ecology.
- The Botanic Park where we went birding and spotted 11 out of the 13 endemic bird species on Grand Cayman.
- A behind-the-scenes tour of the Blue Iguana Conservation facility to see these amazing endemic blue dragons first-hand. Being able to have a personal experience with an animal like this gives children a passion for conservation that can last a lifetime.

We are very grateful to Butterfield for sponsoring the camp and to the vendors that supported our work with price discounts or by donating their time. We must also thank

our dedicated camp volunteers Andrea Roach and Lianne Tyson, as well as our much-loved student helpers, Abbie Graham, Sabine Ellison, Alejandro Brown, Dillon Harper, Joshua McField, Connor Childs and Gianna Rankin.



DEVELOPMENT OF NEW TEACHING RESOURCES

This year we created new educational resources to assist teachers in sharing important information about Cayman's historic and natural history. This effort proved very useful for the home learning necessary when schools closed during the Covid-19 lockdown. Feedback from teachers indicated that these resources are appreciated and are instrumental in conveying a message of local conservation that would be missing without the NTCI's involvement. We created:

- A new poster about bats and shared that poster and more with teachers at the beginning of the school year to hang in their classrooms for educational and engaging visual displays.
- Detailed interactive content on Blue Iguanas and Cayman's bats (thanks to volunteer, Laura Wilson) using a web-based tool for building engaging multimedia presentations.
- Short videos for students of specific age groups on the three mangrove species, why mangroves are important, key native animal species, Blue Iguanas, and how to tell the difference between Blue and Green Iguanas.

The NTCI is also part of the new Environmental Education Steering Committee working with other organisations in the community that provide science content to government schools. The purpose of this focus group is to collaborate and expand locally based lessons in support of the National Curriculum. The NTCI has been assisting the public schools for years and it is hoped that this initiative will further augment and enrich the curriculum with local information about Cayman's natural and historic heritage.

STUDENT ENVIRONMENTAL ACTIVISM



Educating and empowering students and helping them find their voice is an important part of our effort to protect what makes Cayman special. The NTCl created a once-in-a-lifetime opportunity for local students to attend COP25 UN Climate Conference in Madrid. We persuaded the International National Trust Organisation (INTO) to secure passes to the event for youth ambassadors from the Cayman Islands. The selected students attended talks by leaders in the field including Greta Thunberg, Al Gore and John Kerry and took part in youth demonstrations with young people from around the world. The students were inspired to bring their newfound knowledge home to Cayman and upon their return they set up meetings with CUC, OfReg, DoE and GreenTech to discuss our local challenges and urged our leaders to address climate change as quickly as possible. Thanks to CUC, the Flowers Group, the Lodge and CIS teachers for sponsoring the students and to the Luijten family for donating funds for the purchase of mangroves to be protected with the National Trust as compensation for the carbon emissions associated with the travel.

The NTCl also helped organise a local climate protest to coincide with a worldwide youth event for international Climate Week. Cayman's protest included a local focus on the George Town Port expansion project. Many members of the community attended to support the protection of Cayman's natural areas. Participants met on the waterfront in George Town and pictures of the event were featured in news articles. The Cayman Islands Government passed a resolution to address climate change just a few months later.

SCHOOL VISITS

The National Trust enjoys a close relationship with schools across the Cayman Islands. We are known as an important resource and teachers have learned that they can rely on us to add colour and depth to their science and history curricula. This year we made a special effort to reach students in Cayman Brac and succeeded in visiting all the schools – Spot Bay and Creek Primary Schools, as well as Layman Scott High School. The NTCl is in a unique position to bring together conservation efforts across all three Cayman Islands to preserve our natural and historic heritage.

We visit schools to discuss topics as diverse as climate change, bats, plastic pollution, and Blue Iguanas, as well as traditional architecture and past and present industries in the Cayman Islands. We also have close community partners that we bring into the classroom to add additional knowledge and experience to certain lessons. Ellen Cuylaerts, wildlife photographer and ocean advocate, visited schools to discuss ocean conservation. Favorite local guests included experts in catboats and Cayman's nautical history, traditional games and pastimes, thatching, traditional cooking, herbal remedies, storytelling and traditional dance. The students and the older members of the community appreciate being brought together so that oral history and knowledge can be passed down to the next generation. This year, records were kept of the interactions, and transcripts made that were delivered to the National Archive for preservation purposes.



The schools often give back to the NTCI by sponsoring their own Blue Iguana or by holding fundraisers through civvy days, t-shirt purchases or bake sales. Unfortunately, this year's Earth Month contributions did not occur due to the Covid-19 school shutdown, but CIS succeeded in raising \$998 specifically for the Blues just before lockdown began. We are very grateful for the schools' contributions.

FIELD TRIPS

The NTCI organises impactful field trips to take students out of the classrooms and into the natural world. Of course, one of our most popular school trips is a visit to see Grand Cayman's iconic Blue Iguanas and almost all the schools have participated in this activity. We also do an annual walk with Edna Moyle North Side Primary's Year 6 class to help the children appreciate the Mastic Forest, one of the last remaining examples of this ecosystem in the Caribbean, and right in their backyard. Many classrooms visited our Insectarium to learn about Cayman's endemic insect species, including students from CIS, Montessori by the Sea, the YMCA and the Cayman Islands Homeschooler Association. CIS kindergartners even expand upon the visit to hold an annual Insect Fair that includes a large outdoor display and acts as a fundraiser for the National Trust. This was the third year of the Fair and the children raised \$105 specifically for the Insectarium. It is inspiring to open children's eyes to the beauty of our natural world - including insects!

This year we also created a new geologic expedition for students in which we visited Hell and North West Point to discuss Cayman's interesting geologic history. Students from CIS and Wesleyan Christian Academy took advantage of this new field trip experience. We created a Dart Park tree identification exercise for high school biology students with St. Ignatius. We led mangrove walks with Montessori by the Sea and CIS to learn about this critical ecosystem, and invited classrooms to tour the solar farm in Bodden Town to understand renewable energy use in the Cayman Islands. The solar tour was well-attended by Cayman Prep's primary and high school, CIS, St. Ignatius, Clifton Hunter High School and Bodden Town Primary.

Learning about Cayman's fascinating history is also a goal of our field trip experiences. Mission House tours are popular for all the schools as visits to this beautiful historic home show what life was like for our early settlers. For Heroes Day, CIS took part in tours of Heroes Square in George Town to raise awareness of our past, and the great men and women that built this country. We also created a new field trip to the Wreck of the Ten Sails and East End Lighthouse Park to learn about Cayman's colourful nautical history and Wesleyan Christian Academy took part. A knowledge of our unique history is necessary to appreciate our national heroes and to build a desire to protect our rapidly disappearing built heritage in the next generation.



HERITAGE HEROES YOUTH CONSERVATION CLUB

Heritage Heroes continues to be a very popular conservation club in the schools. This year, 1395 students from 61 classrooms in 10 schools joined Heritage Heroes, contributing CI\$1,830, up from CI\$720 and 24 classrooms in 2018 at the start of the programme. The entire primary school at St. Ignatius, all of Montessori del Sol, the upper elementary class at Montessori by the Sea, the whole school at Edna Moyle Primary in North Side, twelve classes at CIS, the entire high school of Cayman Prep, five classes at Bodden Town Primary, one at Prospect Primary, two at Wesleyan Christian School, and even the afterschool club in Cayman Brac joined the programme. The diversity of these schools and students is truly encouraging. The NTCI is clearly succeeding at reaching nearly every child in the Cayman Islands. The resulting effect on future conservation efforts makes us very hopeful for the future of these beautiful islands.

Participating classrooms enjoyed special experiences created just for them, including a trip to see the solar farm in Bodden Town, a personalised tour at the Blue Iguana Conservation facility and a live video call with the young Caymanians who participated in the UN Climate Conference with the National Trust in Madrid. Heritage Heroes feel connected to our work and learn that they can make a real difference in the world around them.



COMMUNITY OUTREACH

Community outreach is a key part of the NTCI's mandate to educate on the preservation of the natural environments and places of historic significance for present and future generations of the Cayman Islands. Some of our key accomplishments were:



EARTH MONTH 2020

This year was the 50th anniversary of the first Earth Day, the world's largest annual civic event. Every year, the NTCI plays a leading role in local community engagement during Earth Month. In April of this year, Covid-19 caused public health lockdowns around the world, forcing Earth Day to go entirely digital and we therefore encouraged school participation in global online events. We organised a series of local activities that could be completed while at home. To celebrate Earth Day, we asked students to wear a NTCI t-shirt to their online classes on April 22. We maintained our Earth Day clean-up tradition, but instead of our big annual roadside clean-up, we encouraged participants to take a bag along on their daily walks and clean their neighborhoods. To help families reconnect with nature while at home, we suggested planting seeds and birdwatching as great ways to become more familiar with local flora and fauna.

SPEAKER SERIES

I led a Speaker Series event about climate change in partnership with Wendy Williams (DoE) and Lisa-Ann Hurlston-McKenzie (National Conservation Council) to increase public awareness on this subject. I also spoke at a Lunch and Learn for Butterfield on the science behind climate change, what we can expect locally and how we can prepare now to meet future challenges. This led to an invitation to speak to Rotary Sunrise where I received a warm reception. There is clearly a need for public engagement about climate change and we intend to organise additional educational events to discuss this subject further.



EXPLORER PASSPORT

The “Explorer Passport to Grand Cayman” is a powerful tool that encourages families to discover little-known heritage sites around the island. This year we began expanding it to include locations in Little Cayman and Cayman Brac. NTCI district members submitted lists of locations that have an historic or environmental significance that will be added to future editions of the guide. It is critical that resources like this are created to build an awareness and appreciation of heritage sites that might otherwise be forgotten.



CAYMAN SEA SENSE (CSS)

CSS is a NTCI programme to educate the community about the sustainability of seafood choices. Many local restaurants participate in the initiative and serve only sustainably harvested seafood. This year a new and updated card was prepared with input and assistance from the DoE and Cathy Church's Photo Centre. The Covid-19 lockdown and subsequent difficulty of finding financial sponsorship has delayed printing of the new card but we expect that it will be out in the community soon.



CATHERINE CHILDS
Education
Programme
Manager

MARKETING & COMMUNITY EVENTS

NOTABLE ACHIEVEMENTS

- Hatitude - Tea by the Sea was a huge success with a profit of just over C\$12,000 and a record attendance of over 130 guests.
- 900+ social media posts with over 700,000 impressions and over 35,000 unique engagements accumulated across our social media platforms. We have established a strong online presence and steady engagement with our audience.
- 8,762 new followers accumulated across all NTCI social media channels. This is a testament to our efforts to raise the profile of the NTCI through online platforms, especially important during Covid-19 lockdown.



MARKETING STRATEGY

Our primary marketing objectives this year have been to ensure brand consistency across all platforms, to increase the profile of the NTCI across social media, and generally to remind the public that the heart of what we do is to safeguard our natural and built heritage for present and future generations.

It is important to note, that the NTCI was able to adapt to the challenges presented by Covid-19 lockdown. Our social media platforms and newsletter were our only means of communication to maintain our connection with our members, supporters and donors. Social media was instrumental in keeping the NTCI at the forefront of people's minds during these unprecedented times.

NTCI NEW BRANDING & WEBSITE

The newly designed and rebranded NTCI website was officially launched in September 2019 at the AGM. The innovative aesthetic is eye-catching and has elevated the NTCI brand. We have progressively increased content on our website through our news & blog section with curated content to promote the NTCI, BIC, environmental topics, general news and educational videos. This year we had a total of 71 posts on our news & blog section. These posts are reshared on our social media platforms to increase our reach. Lastly, our Tours page has been revamped to entice visitors to our website to embark on any one of our customizable tours. New tours such as Warden for the Day, and Blue Iguana Safari Experience – Collier's Reserve Trek have been added to our website.

SOCIAL MEDIA GROWTH

Our social media platforms include Facebook, Instagram, LinkedIn, and YouTube. We have seen a healthy progression of engagement and sharing of content. We have gained over 8,000 new followers across all of our online platforms. We continue to see a steady growth daily, particularly for Facebook and Instagram. Our YouTube followers had a sudden increase this year as we introduced more video content. Our increase in followers is nearly all organic, which is impressive. Paid boosted posts have been minimal to none - only used if needed for major fundraising events. The best performing content on Facebook that produced the most engagement was our Wildlife Wednesday posts. There was also avid interest in video content of the Blues that was uploaded to Facebook.



NATIONAL TRUST NEW VAN WRAP

The NTCI van, purchased with the Disney Conservation Fund grant in March 2019, has a new look. The van wrap was designed by local artist Marc Laurenson from Stoak'd. The design captures the essence of the NTCI with vibrant imagery, perfectly blending environmental and historic conservation.

BLUE IGUANA CONSERVATION (BIC) REBRANDING

As noted, brand consistency was a key focus for the year and this needed to encompass our Blue Iguana Conservation programme and facility. We ensured that elements of the new website design were incorporated in all print advertisements for our tours, new BIC facility signage and pop up banner at the QEII Park Visitor Centre.

BIC revamped their social media accounts for both Facebook and Instagram. BIC Facebook had a massive increase of 5,691 followers in a short period of time. Previously, BIC had an Instagram account 'Blue Iguana Recovery Programme' and due to rebranding, created an entirely new Instagram account "Blue Iguana Conservation." The account gained 1,000 followers. Notably, for a single reptile species to have such a vast audience with high engagement on social media is a testament to the blue iguana capturing the hearts of both locals and international fans.

Furthermore, we utilised social media to support our fundraising efforts during Covid-19 lockdown. BIC did especially well with direct donation requests and community engagement via Facebook and Instagram. In particular, the launch of our 'Blue Iguana Champion' campaign had a massive response and BIC was overwhelmed by the support. The campaign prompted new adoptions of blues as well as adoption renewals.

VIDEO CONTENT

More emphasis has also been put into creating video content. In September 2019, the NTCI launched a video campaign “I Am A National Trust Member” featuring local members of our community with a passion for conservation. The series features Miss Cayman Islands Universe 2019, Kadejah Bodden, Hannah Reid, Shirley Roulstone and employee Stuart Wilson. The aim was to promote NTCI pride and increase memberships.

To keep the public informed of the wellbeing of the blues during lockdown BIC hosted their inaugural Facebook Live Q&A session. Luke Harding, Operations Manager Blue Iguana Conservation, answered questions about the blues in real time. It received over 3.2K views on Facebook.

Stuart Wilson, Historic Programme Manager, and Catherine Childs, Education Programme Manager, both contributed new and fascinating video content for our social media and YouTube channel. A positive benefit of offering more video content was increased engagement with our audience and providing value for our members, community and schools. Videos were added to our website to increase our reach of viewers and website content.

Some of the top performing videos on Facebook included:

- Peter’s Morning Routine: 18.5K views
- Future Wish (BIC): 9.2K views
- First Facebook Live Q&A with BIC: 3.2K views
- Old Caymanian Homes a collaboration with John Doak: 2.2K views
- NTCI Membership featuring Shirley Roulstone: 1K views.

PUBLICITY & PUBLIC RELATIONS

Throughout the year the NTCI has had excellent coverage across print, digital and radio media, promoting NTCI tours, fundraisers and events.

Understandably, there was plenty of coverage surrounding the Cruise Port debate and ensuing legal matter. Notably, the NTCI had great international coverage with our own Executive Director, Nadia Hardie, being interviewed by the BBC which made the front page of the online business section.

Locally, the NTCI was featured in The Cayman Compass, The Weekender, Loop Cayman, Destination Cayman, and Cayman ieyenews.

BIC had great coverage throughout the year both in local and international media. BIC International coverage included Atlas Obscura and filming of the blues by Department of Tourism, London.

EVENTS & FUNDRAISING INITIATIVES

Our community events increase our involvement with our members and the general public. Community events are a wonderful platform to promote education of environmental conservation and the importance of preserving our unique historic sites.

HATITUDE

On 1st February 2020 we celebrated our 7th annual Hatitude event. Our theme this year was ‘Tea by the Sea’ and guests were encouraged to wear ocean inspired or nautical themed hats. As always, Hatitude is the social calendar event of the year and one of our largest fundraisers. The family-friendly occasion was held at Grand Old House and included a lovely afternoon of tea, bubbles, sweet and savory bites, a kids’ craft corner, and prize raffle. Guests had a grand time posing with fun props at the Cayman Party Booth. Photos were printed on the spot and made lovely souvenirs commemorating Hatitude Tea by the Sea.



Special guests included Miss World Cayman Islands 2019, Jaci Patrick and Miss Cayman Islands Universe 2019, Kadejah Bodden.

Our sincere gratitude goes to Mercedes Benz as our headline sponsor, Prosecco provided by Jacques Scott, Tea Time in Cayman sponsored by CI Shipping Registry, the craft kiddie corner by Tweenage Dreams, and floral centerpieces provided by Flowers by Dell and the Garden Club. Special thanks to photographers Maggie Jackson, Jade Parker, and Emcee Lloyd Barker.

Hatitude ‘Tea by the Sea’ was a roaring success! Our decision to switch things up this year and offer afternoon tea rather than a typical brunch was well received by attendees. We were also able to lower the cost of our ticket entry making the event more inclusive, which helped increase our attendance. The event raised a profit of CI\$12,603.



JAMES HENDRY LIVE, AN AFRICAN ADVENTURE

In early February the Royal Palms Beach Club graciously hosted a fantastic night of conservation with all proceeds benefitting the NTCI. The event featured National Geographic Wildlife Presenter and Author James Hendry who regaled the audience with tales of his travels and experiences in the wild. Operations Manager Blue Iguana Conservation, Luke Harding and Eco Drivers' Coral Reef Foundation founder, Aaron Hunt gave presentations about local conservation efforts. The event was a wonderful success.

Huge thanks to event sponsors Safari Live, Royal Palms Beach Club and the Ritz-Carlton Grand Cayman. The event raised \$5,025.

2020 CALENDAR PHOTO CONTEST

In the summer of 2019 we held a photo contest inviting amateur and professional photographers to submit photos capturing the best of Cayman's flora and fauna and built heritage. Winning submissions were used in our 2020 Calendar 'Wild Places and Special Places.' Photos were also used for content on our website and social media. We are extremely grateful to all those photographers (amateur and professional) who participated. The photographs are fantastic!

CAR BOOT SALE

A Car Boot sale was organized in November to help generate a little revenue and promote the sale of NTCI T-shirts. For a small fee of \$25 Trust members and the general public had the opportunity to participate in the Car Boot sale at Dart Park with the trunks of their car filled with items they wished to sell.

NTCI CHRISTMAS CARD SALE

Each year the NTCI produces its own Christmas cards. Our Christmas card for 2019 was designed by local artist Shane Aquart, also known as 'Dready' and was highly popular. The Christmas card was one of our bestsellers. It completely sold out and two reorders were needed to keep up with the demand.

FAMILIES IN THE WILD

Our Families in the Wild community events are a great way to encourage our members and the general public to spend some time outdoors reconnecting with nature and appreciating local wildlife. Unfortunately, some of our annual Families in the Wild events including Bats & Bonfire, Snorkel Clinic and Birding Tour were cancelled. However, we were able to host the following events:

REEFS & WRECKS

With the Government's suggested cruise port plans, we thought it important to offer members and the general public an opportunity to learn about and see first-hand the amazing marine life and historic wrecks which exist in the George Town harbour.



NTCI Members and the general public were treated to an underwater lecture on board the Nautilus Semi-Submersible. The informative talk was given by Aaron Hunt, founder of Eco Divers Reef Foundation. Attendees saw firsthand the abundance of coral reef and marine life that exists in our harbour. Highlights included the Wreck of the Cali, the Wreck of the Balboa, Soto's Wall, Devil's Grotto and Eden Rock. Overall, this excursion was an excellent opportunity for the NTCI to remind the general public what the NTCI stands for as guardians of Cayman's delicate environment, and maritime heritage.



BREAKFAST WITH THE BLUES

In December, 2019, we held another one of our popular 'Breakfast with the Blues' events with special guest Miss World Cayman Islands 2019, Jaci Patrick. Due to the popularity of the event, we hosted another Breakfast with the Blues in February 2020 and this hugely popular event will resume on a regular basis once Covid-19 lockdown ends.

VIRTUAL EVENTS

Despite Covid-19 lockdown restrictions the NTCI made a smooth transition into offering virtual tours, virtual events and online campaigns.

EARTH MONTH

This year Earth Day was held as a digital event across our social media platforms due to the island wide lockdown. We created an online campaign encouraging NTCI members and the community to take a selfie holding a sign stating "#Istandwiththenationaltrust." The aim was to remind the public that the NTCI is a key player in protecting Cayman's delicate environment. We were pleased by the positive response. NTCI members and the general public were proudly wearing NTCI T-shirts with their signs and 'standing with the National Trust' in spirit via online posts. The NTCI team took a virtual group photo to show our solidarity for celebrating Earth Day and shared on our social media channels.

Given the restrictions of lockdown we felt it best to celebrate Arbour Day by offering online sales of this year's selected native tree, the Smoke Wood Tree. We partnered with Caribbean Blooms who kindly provided the trees.

Earth Month Clean-Up was held as a virtual event to comply with lockdown restrictions. The NTCI asked our members and the general public to do their part in helping keep Cayman clean by picking up plastic and litter found in their neighborhood. Some participants tagged us on social media to show their involvement in helping keep Cayman clean.

BIC FATHER'S DAY VIRTUAL TOUR

A first of its kind, BIC held a special event on Father's Day offering a virtual tour of the Blue Iguana Conservation facility. This event was available to both our local and international audience. Viewers were able to see the blues at the facility from the comfort of their own home and ask our expert wardens questions about the blues.



WALK FOR NATURE

In June 2020 we held a virtual Walk for Nature which invited our members and the public to reconnect with nature in support of the NTCI during 12th-19th June. Participants were encouraged to walk around their neighborhood or run their favorite running route and take notice of the beauty of nature surrounding them. Iggy, the NTCI mascot was spotted in various locations around the island which boosted interest in the event. In addition, participants had an opportunity to win a prize for the best photo capturing the beauty of nature they encountered on their walk. The small fundraising event brought in additional retail sales and renewal of memberships.



LAURA BUTZ
Marketing
Manager



MEMBERSHIP & COMMUNITY

NOTABLE ACHIEVEMENTS

- New on-line Customer Relationship Management database-Sheep CRM was introduced and simplified membership contact data.
- In January 2020 we signed the International National Trust Organisation (INTO) Reciprocal Visiting Programme (RVP) agreement. The RVP is where National Trust and similar heritage organisations welcome the members of the other societies to their sites and properties on the same basis as their own members.
- An increase in the registration of new Lifetime Memberships as well as a membership sign-up surge at the beginning of January when we held the EGM.



The NTCI is a membership organization and therefore our members, donors, and corporate sponsors are a vital support network when it comes to generating the income we need to preserve our natural environments and places of historic significance for present and future generations.

Membership administration was completely revamped in the summer of 2019 as we transitioned from GiftWorks software to a new on-line Customer Relationship Management database – SheepCRM. This proved to be a formidable task as numerous weeks were spent with the data migration process to ensure the membership and contact data we started with was accurate and relevant in preparation for the AGM in September. The new CRM system not only made simple work of the important task of GDPR compliance, but it also easily integrated with our MailChimp marketing platform which importantly helps communication with our members.

The 2019/2020 fiscal period was a challenging year to say the least. Despite these hurdles our small team united to tackle these challenges to come up with enticing concepts to engage with the public and get them to join the NTCI.

Special events such the George Town Harbour Tour Lecture in December and our Extraordinary General Meeting in January not only helped increase public awareness to a pertinent topic regarding the future of a unique marine ecosystem, but also gave way to additional means to build on our base of like-minded members. Other marketing strategies that have been used this year to increase membership included scheduled posts and specific campaigns, such as inviting resident “Influencers” to become members to share their National Trust experience on social media platforms, as well as monthly newsletters, reminders, and direct mailing renewal notices.



The NTCI is always looking for ways to improve membership benefits and perks. In January 2020 we signed the International National Trust Organisation (INTO) Reciprocal Visiting Programme (RVP) agreement. The RVP is where National Trust and similar heritage organisations welcome the members of the other societies to their sites and properties on the same basis as their own members. With this agreement

we now display the INTO logo on our membership cards for our members to easily gain access to participating INTO properties across participating countries. In exchange, we have included free entry to the Mission House as a benefit to overseas INTO members when visiting the Cayman Islands.

To enable us to participate in this reciprocal arrangement, we had to create a new “Overseas” membership category. Set at a price point more on par with the UK Membership rates, this category will discourage overseas residents from signing up for a lower priced NTCI membership solely for the purpose of reaping the benefits of their local Trust without ever visiting the Cayman Islands.

During the Covid-19 shut down we reminded the public, with a heartfelt campaign, that becoming a National Trust member is an affordable way to assist us in bridging the gap until we are back up and running our day to day tours and fundraising events. All membership revenue goes directly to supporting our Blue Iguana Conservation facility, upkeeping our Historic properties and maintaining our nature trails and parks for the enjoyment of the general public.

Whilst overall member numbers were down slightly from last year which was likely a reflection of the result of the data clean up, earnings for 2019/20 totaled \$21, 250 which was a 3% increase on the earnings from last year. This was attributed to an increase in the registration of new Lifetime Memberships, as well as a membership sign-up surge at the beginning of January when we held the EGM. We consider this increase a massive achievement considering the Covid-19 lockdown with limited membership drive opportunities, as well as many individuals losing their jobs or having to watch their finances.

With the uncertainty of what lies ahead in terms of international travel for the near future, the NTCI now has a unique opportunity to engage with an untapped sector of the community who are searching for alternate leisure pursuits, by way of their exploration of local natural spaces and heritage sites. Future plans for such engagement include focusing on forging reciprocal reward agreements with like-minded organisations to enhance NTCI member benefits, with the spin-off of supporting local businesses.

A special thank you to Katie Moore for helping process memberships and general admin.



NICHOLE BEST
Membership
& Tours
Manager

A photograph showing the interior of the Cayman Nature Store. The shelves are filled with various products including books, small jars, and a large blue fish-shaped object. A sign on the wall reads "This is our HAPPY PLACE".

CAYMAN NATURE STORE

The Nature Store was established to offer a variety of products that were naturally-made, sustainably-sourced and reusable. The store focuses on offering eco-friendly alternatives and reduce dependency on single-use plastics. Lastly, we have a wonderful and diverse collection of books on local flora and fauna, and Cayman history available for purchase.

During lockdown we launched our Nature Store online via our Facebook page. This allowed us to increase awareness of our retail items and make shopping convenient for our members and the general public.



NATIONAL TRUST BRANDED ITEMS

To promote the National Trust to our members and create awareness, we have several branded items available for purchase at our store:

- Stainless steel water bottles (20oz)
- Mission House coffee mugs
- A Variety of NT Earth Day Shirts
- Explorer Passport to Grand Cayman
- Golf Cap
- Golf Umbrellas
- Calendar
- Notebook
- Bookmark
- Pencil

Annual revenue generated by the Retail Store was \$ 30,943.23
A special thank you to Julia Armitage for all of her help with our retail store.



THE CLUBHOUSE

The National Trust Clubhouse continues to be popular for NTCI members to hire as a venue to host a variety of small gatherings, meetings and celebrations. Twenty-five new blue chairs were generously donated by Workplace Environments. This last donation was secured by the wonderful Ms Lana Bonilla who was for a brief time our amazing Retail Coordinator. Clubhouse revenue for the year was \$ 4,483.22

DISTRICT COMMITTEE CAYMAN BRAC

The Cayman Brac District Committee held nine meetings during the 2019-20 Trust year with April 2020 omitted and a Zoom meeting in May due to the Covid-19 restrictions. A substantial number of members remain trapped abroad at the time of writing. Attendance at the meetings averaged 16, the maximum being 31.

As usual the formal meetings were interspersed with hikes and work parties each month until these were likewise constrained. Our hikes are now graded, the degree of difficulty being decided by a consensus of those members having particularly detailed knowledge of a given route. With this in mind we operate two hikes, easy and difficult, simultaneously.



Matters of continuing interest remain:

a) The West End quarry which is getting ever closer to Saltwater Pond Trail, and from casual aerial observation may well be encroaching into the last buffer zone decreed by the Development Control Board in 2016;

b) Tracing the owners of the mass grave site adjacent to the Trust's Brac H.Q. with a view to acquiring this, the most significant historic site on the Brac;

c) Monitoring the Vanilla Orchid which is only found in one area of Bluff woodland and whose method of propagation remains a mystery. In co-operation with Christine Rose-Smyth, a rare inflorescence was observed and seeds collected for further scientific study. Members carry out frequent checks on this most unusual species of orchid whose growing area happens to be frequented by a colony of Rock Iguanas.

The Committee receives frequent representation from members of the public over the apparent proliferation of rock-climbing routes on the face of the Bluff with consequent disruption to nesting birds, in particular Boobies, Frigate-birds, owls and migratory Long-tailed Tropic-birds. As the Bluff face is Crown Land the Trust has no control over the issue and, so far as can be determined, the activity is completely unregulated. In this respect the outbreak of Covid-19 may be adjudged a blessing as the absence of tourists has led to a cessation of climbing for the time being.

Another activity curtailed by Covid-19 has been turtle patrols which are popular participatory activities for some members. The Trust-owned 400 feet of sandy beach, part of the 'Herrman Land' parcel has proved a popular nesting site for more than one species of turtle. Members undertaking the patrols have welcomed the addition of one of the Brac D.O.E. staff to the ranks of this joint Trust/D.O.E exercise.

Unfortunately, the Herrman Land continues to suffer encroachment from the adjacent public landfill, whose height is now well above the Bluff so that plastic, paper and other lightweight materials are blown into the Trust property. In addition, general waste, construction rubbish and old vehicles are frequently dumped on Trust property by members of the public who are not aware of the location of the land intervals.

Early this year the Committee entered four teams in the Lions Club 'Corporate Cup'; a total of 16 walkers, who received the 'Team Spirit' award, enhancing the Trust's profile in the process.

The Committee normally undertakes two fund-raising efforts each year, in the New Year and on the June long weekend. The Queen's Birthday Tea-party in June had to be cancelled due to Covid-19 but on the unusual date of 29th February the

grounds of the Trust House were decorated and illuminated for 'The Roaring 20s'. Following our tried and tested format of member-provided food and soft drinks with a BYOB policy, together with live and silent auctions and period music for entertainment, the evening was a resounding success; the Brac Committee's 'Habitat Protection Fund' benefitting significantly.



Snorkelling and diving being popular member activities, the Committee was particularly delighted to recommend that Trust Council accept the offer of the gift of 'Sylvia's Reef' from the estate of the late Sylvia Goldstein. This is a narrow piece of land in N.E. Bay with a cut in the iron-shore and access ladder facilitating entry to the sea. It is a very popular recreation spot for Brackers, and it is known that Sylvia wished it to be preserved for their enjoyment in perpetuity.

The Cayman Brac District Committee depends for its success upon the active participation of the individual members. Any member can suggest anything relevant to the Trust's mandate or objectives and he or she will receive support and encouragement to 'give it a try'. The Chairman and Executive Committee wish to thank everyone who participates in this way.

Cayman Brac District Committee Members

Chairman: Chris Randall

Secretary: Helen LeRoy

Treasurer: Edna Platts

DISTRICT COMMITTEE LITTLE CAYMAN



The Little Cayman District Committee is committed to preserving the natural beauty and special creatures of Little Cayman, the smallest and least developed of the three Cayman Islands. Much of the flora and fauna found on Little Cayman is critically endangered and unique to the island.

NOTABLE ACHIEVEMENTS

- A successful 2019 nesting season for the Sister Islands Rock Iguanas, resulting in 54 observed nests in 11 locations and 156 hatchlings tagged.
- Continued proactive and preventative measures to reduce the number of invasive green iguanas on the island, a collaborative effort between the Little Cayman District Committee and the Department of Environment.
- Veterinary first aid and injury training by Dr. John Sallaway for DoE staff and Trust volunteers.



- Four Full Moon Plastic Pickups resulting in hundreds of pounds of ocean plastic removed from Little Cayman's coastline. In addition, another grassroots group has formed to complement our efforts which held a number of pickups. For 2020 so far 5,449.1 lbs, (two and three quarter tons) of trash has been removed. (photos: Brenda pickup and Plastic free pickup)
- Another successful Christmas Bazaar that raised \$1,805.
- Repainted the exterior of the Gladys Howard Visitors' Centre.

SISTER ISLANDS ROCK IGUANA

RESEARCH, DATA COLLECTION & THE NESTING SEASON

Research and data collection for the Sister Islands Rock Iguana (SIRI) continued by Tanja Laaser as part of her role as a DoE intern for terrestrial matters.

Tanja led SIRI conservation efforts as well over the last 12 months assisted by Tamara Doyle, Greg McTaggart and many other Trust members, volunteers and members of the community.

During the 2019 nesting and hatching season (May - September), Tanja and her volunteers monitored 54 observed nests at 11 different sites. 156 hatchlings were caught, tagged, measured and blood samples taken.

At the start of the 2020 nesting season, 65 prospective nests have been recorded across 11 sites and will be monitored for hatchlings. More nests will likely be identified during the hatching season.



SIRI CARE, INJURIES & DEATHS

Tanja and volunteers responded to three reports of injured iguanas and 37 roadkill incidences of SIRI. They greatly benefitted in providing care from training they received from visiting veterinarian Dr. John Sallaway in July 2019.

Knobs the iguana was known to have a mandible injury for quite a while and had managed for some time with it. However in October 2019 he was found by Trust member Peter Hillenbrand on the road and unresponsive. He was taken in by Tanja Laaser and care was begun as he was emaciated and dehydrated. He eventually refused food and tube feeding was devised by Tanya while arrangements were made for a veterinary examination. This was done in Grand Cayman by Dr. Andrew Bitmead of Island Vets in January 2020 and surgery was done in early February. He has since recovered from successful surgery but remains in the care of DoE and Trust volunteers while a determination is made whether he can be released back into the wild.

Iggy the iguana was injured in a territorial fight with another male in April 2020. While he probably would have survived, he likely would have lost his right front leg. While territorial fighting is natural, it was determined that intervention in this instance would be beneficial and justified given all the negative pressures from human activity on the SIRI population. Iggy has since fully recovered but has lost his territory to the interloper.

A SIRI was observed to be injured in the Blossom Village area and was badly limping. It was evaluated and monitored and seems to have recovered.

SPECIAL PROJECT

2019's Easter Auction Special Project raised CI\$36,200 for SIRI conservation and the project progressed during the year. All SIRI road signs were upgraded with new wording indicating, "Give Way to Rock Iguanas. Native Endangered Protected."

Veterinary training for SIRI first aid and injury treatment was held in July 2019. Longtime visitor Dr. John Sallaway of Ontario, Canada provided hands on instruction free of charge to six volunteers and donated a cache of medical supplies and instruments. This training and the supplies proved invaluable in administering the care noted above.

Procurement of radar speed signs and a rental car initiative to inform visitor drivers about SIRI continue.

GREEN IGUANA B'GONNA INITIATIVE

GREEN IGUANA SIGHTINGS

There were numerous reported sightings of green iguanas over the past 12 months. All reports were investigated by DoE staff and/or GIB'G volunteers. Three reports resulted in confirmed invasive species, two green iguanas and one hybrid.

CAPTURED GREEN/HYBRID IGUANAS

Following a report in October 2019 from a member of the public a hybrid iguana was found to have been killed. The carcass was collected and sent to Grand Cayman where it was positively identified by DoE as a hybrid animal. Further genetic testing will be done to absolutely confirm it was a hybrid.

Following a report in February 2020 from a member of the public a green iguana was found and captured by a team from DoE and GIB'G during a night search. The capture proved very dangerous and illustrated the great need for a firearm to dispatch greens in a safe manner.

A green iguana that has been seen from time to time over the last year and a half at the west end of the airstrip was netted in May 2020 but escaped once again illustrating the need for a more efficient and effective method to deal with these invasive animals.



PREVENTION MEASURES

Tanja has spearheaded our GIB'G prevention efforts with barge inspections, searching for green iguanas and other invasive species as part of her intern responsibilities with DoE. She has been supported by GIB'G volunteers.

There were 65 barge arrivals. Of these 59 barges or 91% were met at the port and the offloaded containers and other items inspected. No green iguanas were found. GIB'G volunteers assisted in 19 checks for the year.

PUBLIC EDUCATION

Tanja continued her weekly SIRI/GIB'G talks at three resorts on Little Cayman up until the Covid-19 closures. These talks have proven extremely popular with guests.

Tanja promotes the sale of GIB'G T-shirts and donations to GIB'G at the talks and this has resulted in several thousands of dollars in donations and profits to the GIB'G programme. A new T-shirt order for some 300 shirts was placed and received in October 2019 as the previous order was almost completely sold out.

CONFERENCES AND TRAINING

With support from the NTCL, Tanja once again attended the IUCN SSC Iguana Specialist Group Conference held on Roatán, Honduras (November 2019).

This is the premier event in the field of iguana study. It provides an invaluable networking opportunity with iguana experts from various backgrounds and geographic areas around the world who are dedicated to the study and conservation of iguana species and their habitats. Tanja was exposed to the very latest information on iguana conservation which will help in our efforts to preserve one of the most endangered iguana species in the world.

She also attended the Blue Iguana Workshop on Grand Cayman in September 2019.

As noted above, six volunteers received veterinary training on iguana first aid and injury treatment from longtime visitor Dr. John Sallaway in July 2019. This training has proven invaluable in the response to injured SIRI.

PUBLIC TOURS & VISITING SCIENTISTS

We hosted numerous tours to students, resort visitors and visiting scientists during the year, including university student groups from CCMI and high school and primary school student groups from Grand Cayman.



COMMUNITY CLEAN-UPS

THE FULL MOON PLASTIC PICK-UP

The Little Cayman District Committee organised and sponsored four beach clean-up events under the banner of the Full Moon Plastic Pickup. These cleanups focus on four beaches frequented by visitors and attempt to ensure that these targeted beaches are cleaned at least once a quarter. They have been extremely successful so much so, that at times the primary beaches are clean enough to allow efforts to be focused on new areas.

This year the highlight was the December pickup on Owen Island when 38 bags of trash were collected by 18 volunteers, totalling 428.9lbs. Southern Cross Club provided their party barge to transport volunteers over and bring back the collected trash, and our regular sponsors provided refreshments and supplies. (photo: Owen Island clean)

In addition, another grassroots group has come together under Tamara Doyle, "Just a LITTLE cleanup crew...but better," which targets difficult to access or extremely heavily debris covered areas. These two efforts complement each other with large sections of Little Cayman's coastline being cleaned and kept clean of ocean plastic. (photos: Joe P pickup, Preston Bay pickup group)

Sponsors on both Little Cayman and Grand Cayman supplied everything from biodegradable trash bags to pizza and beer to ensure our success.

The sponsors were:

Iguana Crossing Spirits
 Little Cayman Beach Resort
 Village Square General Store
 Paradise Villas / The Hungry Iguana
 Southern Cross Club Resort
 Pirates Point Resort
 Island Supply Grand Cayman
 Central Caribbean Marine Institute

FUNDRAISING EFFORTS CHRISTMAS BAZAAR

The only fundraiser this year was the Christmas Bazaar, which raised \$1,805.

Jen Mills-Gough and Renita Schouten organised the set-up of the Christmas tree, decorations and lights; Brigitte Kassa and Greg McTaggart hung the exterior lights; Betty Bua spearheaded the donations drive; Brigitte Kassa handled most of the sales with the help of a few other volunteers; Susan Howard, treasurer, handled sales cash-out; Peter Quilliam and Douglas Christoffers manned the Sorrel punch bowl donated by Southern Cross; and cookies and fudge were compliments of Pirates Point Resort. An enjoyable evening was had by all.

EASTER AUCTION

Unfortunately, the 28th Annual Easter Auction scheduled for 11 April was postponed due to Covid-19. It is hoped that the event can be rescheduled with the November Remembrance Day long weekend the likely date.

DISTRICT COMMITTEE MEETING

On February 15, the Little Cayman District Committee hosted the NTCI Council meeting at the Gladys Howard visitors centre. Debbi Truchan donated her usual arrival continental breakfast and a fantastic lunch spread was enjoyed by all.

Afterwards a nice meet-and-greet social for Trust members was enjoyed by all with snacks provided by Debbi, cookies by Pirates Point and wine and beer donated by Southern Cross Club and Pirates Point.

GLADYS B. HOWARD VISITORS' CENTRE REPAINTING

Under the coordination of Joe Poplys, the Gladys B. Howard Little Cayman National Trust Visitors' Centre was repainted in June/July 2019 and looks wonderful.

RETAIL SALES

The Little Cayman community and visitors continue to support the NTCI through retail merchandise purchases which not only pay the Trust House bills and routine maintenance but also contribute to NTCI mission initiatives. The Trust House is staffed entirely by volunteers so every penny in retail sales' profit goes to the LCDC. We greatly appreciate those Trust members and volunteers who freely give of their time to keep the doors open and this important revenue stream coming in.

ENCYCLIA KINGSII

Trust volunteers and DoE staff monitored the blooming of the very rare *Encyclia Kingsii* orchid. This orchid is endemic to the Cayman Islands and conservation and protection of the very few specimens that are known is critical.



SOCIAL MEDIA

The Little Cayman District Committee Facebook page continues to be very popular and is well-maintained by Susan Ploplys assisted by Greg McTaggart.

COVID HOURS

The Gladys Howard Visitors' Centre is currently open between 3pm and 5pm on Fridays. During this time, arrangements for tours can be made with advance notice.

Regular hours of 3pm to 5pm Monday through Friday will, we hope, resume in October when the resorts reopen.



CAYMAN BRAC PARROTS

Trust members Joy Mulholland and Enno Krebbers have had a Cayman Brac parrot take up residence around their home. Parrot sightings are extremely rare on Little Cayman. This is of keen interest to the DoE, and it has requested regular reports on parrot activity that Joy and Enno may see to try and determine if the bird is now a permanent resident of Little Cayman or simply on staycation.

TURTLE NESTING SEASON

At the time of this report there were 11 turtle nests being monitored with Trust members participating in the DoE turtle monitoring programme, regularly walking designated beaches to report nesting activity to the DoE for data gathering. Of these, 5 have already hatched. A further 40 or so potential nesting activities have been observed and reported, but the Covid-19 constraints on personnel and travel have limited the ability to confirm these reports.

GENERAL ELECTIONS

Election of officers on 13 July resulted in the following appointments:

Chairman: Gregory S. McTaggart

Vice-Chair: Betty Bua-Smith

Secretary: Peter Hillenbrand

Treasurer: Susan Howard

SPECIAL THANKS

Tanja Laaser, Joe and Susan Ploplys, Tamara Doyle, Maisey Fuller, Brigitte Kassa, Meredith Guederian, Janet and Bob Freemantle, Doug Christophers, Faye Harrington, Caroline George, Nancy Keilty, Emmanuela Quesada, Betty Bua-Smith, Chairperson Gregory McTaggart, Vice Chair Peter Hillenbrand, Secretary Susan Howard, Treasurer



DISTRICT COMMITTEE WEST BAY

When the West Bay District Committee of the National Trust for the Cayman Islands (“WBDC/NT”) stepped into the new Trust year 2019-2020, it did so with enthusiasm and ambitious goals including planning events to raise funds for the Phase 3 repair and restoration of the interior of Nurse Leila’s House, as well as progressing our plans for the interpretation and development of the House and its garden as a museum chronicling the growth and advancement of medicine, nursing and midwifery in the Cayman Islands.

Following intense planning meetings and engaging the willing assistance of many of West Bay’s great bakers, cooks and sweet treat makers, the WBDC/NT organized a fundraiser in the format of a Dessert Station at the West Bay Heritage Day during Pirates Week on 13th November 2019.



This Dessert Station was very successful and was patronized by young and old and locals and visitors. We were serving customers almost non-stop all day and by the end of the evening virtually all of the delicious items such as the cassava, corn, yam, and potato heavy cakes, coconut drops, pineapple upside-down and other light cakes, bread puddings, cupcakes, banana bread and hominy ('trash corn') had been sold - we could have sold even more cassava cakes to the late evening crowd, and they were surely disappointed to be told they were too late! The total proceeds from our Dessert Station, including donations of CI\$547, amounted to CI\$1,767.80 – which made it all worth the efforts of the many who made it happen.

Although 2019 was coming to a close, there were various ideas in mind for another fundraiser by the WBDC/NT in the first quarter of 2020. Like any other New Year, for most of us, 2020 began not only with celebrations and resolutions but with lists of things to do and goals to achieve. Then as if that earthquake on 28th January was not enough to remind us to "Write our plans in pencil, and give God the eraser" – along came Covid-19 and, as they say, the rest is history. Life in the Cayman Islands as we knew it was disrupted and various plans shelved or at least placed on the back burner, and for the past four months we have become accustomed to our borders being locked down, abiding by strict curfews, social distancing and masks!

While there appears to be a bit of light at the end of the tunnel, no one knows how many more months may elapse before anyone can be sure that Covid-19 is no longer lurking around in the Cayman Islands, therefore it might be more prudent to make haste slowly rather than trying to dance to everybody's fiddle and ending up with two broken legs!

Over the past four months Zoom meetings have become the order of the day for many in the public and private sectors but as restrictions are gradually being lifted, normalcy is slowly returning. The WBDC/NT was therefore able to have a face to face meeting (6 ft. apart and masked, of course) on 25th June at which we made arrangements for a meeting at Nurse Leila's House the afternoon of Monday, 13th July 2020, for the purpose of interviewing Mrs. Nettie Bush who had been an assistant to Nurse Leila Yates. As such, she was responsible for carrying out specific tasks associated with Nurse Leila's profession of Midwifery, including providing before- and after-delivery nursing care of many mothers who were safely delivered in Nurse Leila's House. Mr. Stuart Wilson, HPM was also invited to participate in that meeting to capture Mrs. Nettie's reminiscences, both verbally and on video, and we anticipate doing more on-site interviews with Mrs. Nettie, with a view to gathering historical information for sharing in the not too distant future.



Although the restoration and maintenance of Nurse Leila's House is the primary project of the WBDC/NT, its other properties include Miss Izzie's Schoolhouse Site at the end of Farrington Lane off Town Hall Road; and Uncle Sammy's Pond at the junction of Mt. Pleasant Road and Meadow Avenue. While interpretation and development of these two sites are goals of the WBDC/NT, it is not possible to set a timeframe for either at this time.

MOVING FORWARD IN 2020-2021 AND BEYOND

The WBDC/NT is planning to hold its AGM and elect Officers for 2020-2021 not later than mid-August in order to comply with a minimum of three weeks before the AGM of the NTCI which is scheduled for 16th September 2020.

Subject always to circumstances beyond members' control, the WBDC/NT will be obtaining quotes for Phase 3 of Nurse Leila's House and, if all goes well, including securing sufficient funds. The intention is to complete the restoration and be well on the way with its interpretation and development as planned.

Even though one never knows what the future holds, the faithful members of the WBDC/NT will continue to persevere, and like the little engine that could, will keep chugging away and doing what we can to help preserve the historical buildings and sites as well as the natural environment of the Cayman Islands for present and future generations.

My thanks to everyone, especially the WBDC/NT core group, for all you do to keep the WBDC/NT alive and kicking – we never say die!

West Bay District Committee Members

Chair: Alice Mae Coe, Cert Hon

Vice Chair: Erna Jane Ebanks

Treasurer: Robert Bennett

Secretary: Eziethamae Bodden

DISTRICT COMMITTEE BODDEN TOWN

During the past year, The Bodden Town District Committee has held meetings to assist plans for developing the Mission House in the District.

The group has also been instrumental in advocating for the development of new activities at the Mission House in addition to giving guidance on litter clean-up, as well as providing important contact information and other resources.

There was also great cooperation between the Historic Programmes Manager and the Bodden Town District Committee Chairperson, Mr. Robert Wood, who guided many undertakings, even whilst not being in the best of health.

Bodden Town District Committee Members

Chairman: Robert Wood

Secretary: Karie Bounds

Treasurer: Dan Peterson

Committee Members

Jennifer Martinez

Sean Martinez

Stafford Berry

Pam Douglas

Ondine Bult

Tom Zerhusen





DISTRICT COMMITTEE GEORGE TOWN

The George Town District Committee focuses on the care of the NTCI's existing historic sites within George Town, namely Fort George, Dr. Roy's Ironshore and Watlers Cemetery in Prospect. Notably, as the heart of Grand Cayman, George Town is home to a collection of historic gems. Beautiful historic buildings include Elmslie Memorial United Church, the Public Library, the George Town Post Office all built by Captain Rayal Bodden and Roland Bodden. Their notable signature design being the inside of the roofs constructed in the design reminiscent of the hull of a ship.

Plans for next year include sprucing up our iconic Fort George. This national treasure holds an immense amount of historical significance and is one of the NTCI's most beloved protected historic sites. The continued maintenance and preservation of Fort George is fitting with the revitalisation of George Town.

In addition, the committee will continue to seek out and identify potential historic properties within the district that have been deemed culturally significant. The committee looks forward to organising vital fundraising initiatives to support the care and upkeep of the District historic properties.

George Town District Committee Members

Chairman: Suzan Merren

Vice Chairman: Suzanne Bothwell

Secretary: Karen Perkins

Treasurer: Tim O'Sullivan

Committee Members

Gerardo Ochoa, John Harris, Evette Burnelle
Petronella Kotze, Darvin Ebanks, Gina Powell
John Bothwell, Roger Davies



FINANCIALS

Despite a difficult year the net income saw a 41% increase from the previous year due to careful management of the finances. Cash balances increased by \$119,365 during the year. We have adequate cash balances on hand to ensure we can meet our monthly operational expenditure, but we remain reliant on timely receipts from our primary funding source – the Cayman Islands Government.

DONATIONS

Donation income saw a reassuring 23% increase this year thanks to several generous benefactors who have anonymously donated funds to the NTCI for general or specific uses. Notable donations totaled \$30,300 towards Historic Programmes and \$200,500 towards securing Mangrove land as part of the NTCI Land Acquisition Fund. We would like to thank those individuals and Corporate Partners who continue to donate to the Trust. These funds help us carry out our mandate under the National Trust Law.

GRANTS

Despite the Covid-19 lockdown, this fiscal year has been an active year for independent grant work. There are currently two projects being conducted side by side focusing on transitioning the Blue Iguana Recovery Programme to one of sustained conservation success. The Disney Wildlife Fund grant of US\$50,000 nears completion in 2020. The Darwin Plus Initiative has received £138,042 from a total value of £197,902 over the three years 2019-2021. A further grant was agreed with RSPB/Rainforest Trust for work on the Salina Reserve in February 2020 for a further \$9,937. We remain grateful for RSPB's continued support.

OTHER REVENUE SOURCES

Unfortunately, the Covid-19 lockdown negatively affected other income streams as it impacted during peak tourism season. Blue Iguana Tour income was down 30% from last year to \$32,605. Other environmental tours generated income of \$8,474 and Mission House/Historic at \$4,004. On the positive side, bat exclusion work saw a good increase and generated \$7,137.

Education Programmes, including summer camp, lectures, Little Explorers Club, the Mangrove Education Project and Clubhouse rentals generated income for the year of \$14,823, a decrease of 31% from the prior year.

Membership income remained roughly in line with that of the previous year. Corporate memberships were \$30,500 and general membership \$22,256.

Retail income from the NTCI Nature Store was down 44% to \$30,943.

EVENTS & FUNDRAISING

Despite best efforts during the pandemic, fundraising was down 49% compared to the previous year. This decrease is largely represented by the cancellation of the Little Cayman Easter auction. This key District fundraising event will hopefully be held in quarter four of 2020, Covid-19 restrictions permitting.

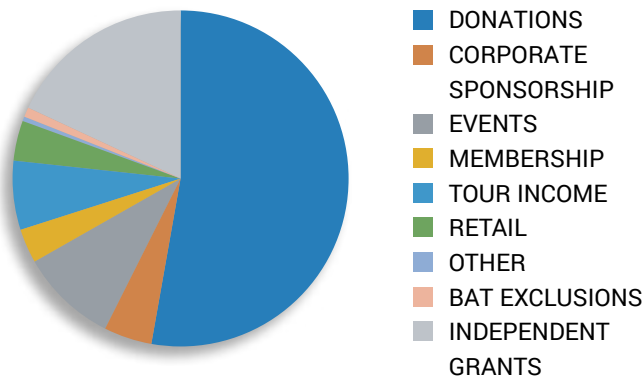
Fortunately, the Hatitude Tea party took place early this year; this is a key event and generated a net profit of \$12,603 which was a good increase on previous years.

EXPENDITURE

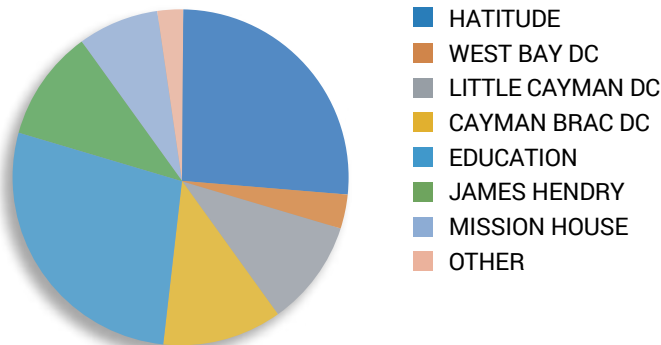
Expenditure was down 9.8% on the year. Tight control was exerted across all expenditure in response to the pandemic. The independent grant work provided much needed repair, maintenance and capital investment in the BIC facility. This has a natural effect of reducing our annual budgeted costs for repair and maintenance (\$56k this year).

43% of the annual programme expenditure is focused on environmental conservation which includes the Blue Iguana Conservation programme.

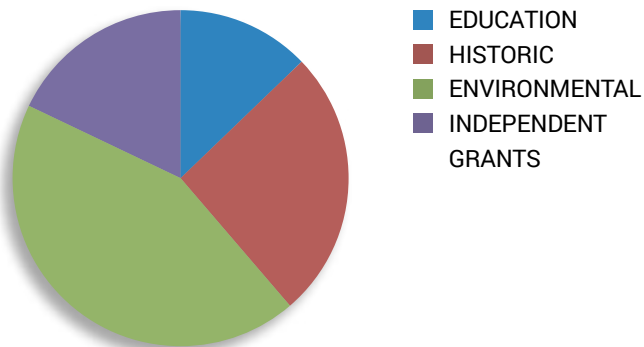
INCOME ANALYSIS



EVENTS ANALYSIS



ANALYSIS OF PROGRAMME EXPENDITURE



SAMMY MURPHY
Finance
Manager

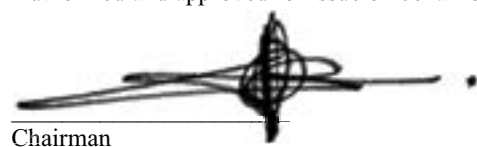
BALANCE SHEETS AS OF JUNE 30, 2020

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	Total
		2020	Restricted	Restricted	2020
	Note	CIS	2020	2020	2020
		CIS	CIS	CIS	CIS
ASSETS					
Current assets					
Cash and cash equivalents	3	539,895	1,071,353	-	1,611,248
Accounts receivable		150,038	-	-	150,038
Inventory		23,354	-	-	23,354
Prepaid expenses		24,639	-	-	24,639
		737,926	1,071,353	-	1,809,279
Non-current assets					
Fixed assets	4	153,699	-	-	153,699
Heritage properties	5	3,140,800	-	9,367,283	12,508,083
		3,294,499	-	9,367,283	12,661,782
Total Assets		CIS 4,032,425	CIS 1,071,353	CIS 9,367,283	CIS 14,471,061
LIABILITIES					
Accounts payable and accrued expense		(20,502)	-	-	(20,502)
Total Liabilities		(20,502)	-	-	(20,502)
NET ASSETS		CIS 4,011,923	CIS 1,071,353	CIS 9,367,283	CIS 14,450,559

See accompanying notes to the financial statements.

Authorized and approved for issue on behalf of the Board:


Chairman

10 August 2020

Date


Executive Member

10 August 2020

Date

STATEMENTS OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020

(Expressed in Cayman Islands dollars)

Note	Unrestricted 2020 CIS	Temporarily Restricted 2020 CIS	Permanently Restricted 2020 CIS	Total 2020 CIS
Revenue and support				
Government grants	570,000	-	-	570,000
Donations, donated goods and services	156,140	205,735	-	361,875
Independent grants	-	123,304	-	123,304
Fundraising events	54,695	8,619	-	63,314
Tours	45,081	-	-	45,081
Product sales to the public	41,189	-	-	41,189
Membership dues - corporate	30,500	-	-	30,500
Membership dues - individuals	22,257	-	-	22,257
Exchange gain	3,163	-	-	3,163
Interest income	1,445	147	-	1,592
Total revenue and support	924,470	337,805	-	1,262,275
Expenses				
Programme service expenses				
Environmental preservation	215,037	93,454	-	308,491
Historic preservation	130,100	110	-	130,210
Educational programmes	64,800	-	-	64,800
	409,937	93,564	-	503,501
Support service expenses				
Operating and administration	409,840	21,968	-	431,808
Depreciation of fixed assets	4	26,782	-	26,782
Cost of fundraising events	23,764	-	-	23,764
Pension	7	18,369	-	18,369
Cost of sales to public	8,008	-	-	8,008
	486,763	21,968	-	508,731
Total expenses	896,700	115,532	-	1,012,232
Increase in net assets	27,770	222,273	-	250,043
Net assets, beginning of year	4,017,299	815,934	9,367,283	14,200,516
Net transfer between funds	(33,146)	33,146	-	-
Net assets, end of year	5, 6	CIS 4,011,923	CIS 1,071,353	CIS 9,367,283

See accompanying notes to the financial statements.


Neil Sherlock

CORPORATE PARTNERS

Preserving our built and natural heritage would not be possible without the support of our corporate partners.

By choosing to support the NTCI, our corporate partners have:

- Aided in the purchase and protection of wild environments and the flora and fauna which live within;
- Enabled the careful preservation and ongoing maintenance of iconic historic buildings;
- Facilitated public education of our environments and heritage; and
- Provided the means for us to offer guided tours at minimal cost for all to enjoy.



PLATINUM PARTNERS



GOLD PARTNERS



SILVER PARTNERS



BRONZE PARTNERS



FOUNDING MEMBERS

Adams, Susan
 Andreas, Lowell
 Andreas, Nadine
 Aylen, Cilla
 Aylen, Roger
 Barwick, Margaret
 Bodden, Bobby
 Bodden, Naul
 Boxall, Ian
 Boxall, Mary
 Bradley, Patricia
 Campbell, Desmond
 Denton, Dennis
 Denton, Peggy
 Drummond, Deborah
 Ebanks, Alson
 Ebanks, Anita
 Ebanks-Petrie, Gina
 Farrington, Charlie
 Gill, Casey
 Gill, Ursula
 Glasgow, Corinne
 Gomez, Kearney
 Harquail, Helen
 Heavener, Joe
 Hubbell, Timmy
 Hunter, Arthur
 Hunter, Karen
 Hurlstone, John
 Jackson, Vernon
 Knights, Jill
 Martin, James W.
 McCoy, Craig
 McCoy Ground, Dace
 McLaughlin, Rushbrook
 Miller, Mary
 Nixon, Kirkland
 Nixon, Reginald
 Pennelli, Ingrid
 Pierson, Linford
 Pierson, Sharon
 Propper, Henry
 Propper, Nadia
 Rea, John
 Scott, Audley
 Scott, Joan
 Scott, Paula
 Scott, Stanley
 Thompson, George Bing
 Thompson, Peter
 Watler, Ladner
 Westmoreland, Don

LIFETIME MEMBERS

Adams, Charles
 Adams, Lori
 Ahearn, Jennifer
 Alberga, Michael
 Anderson, Olson
 Andrews, Yolande
 Apt, Jerome
 Apt, Joan
 Arguopoulos, Sarah
 Aronfeld, Lee
 Austin, Michael
 Aylen, Priscilla
 Badenhausen, Gerri
 Bailey, Sarah
 Banks, Loxley
 Baraud, Dominique
 Barwick, Simon
 Basdeo, Brett
 Basdeo, Peggy
 Beaumont, Charles
 Beaumont, Heidi
 Belden, Barbara
 Belden, Henry
 Beswick, Richard
 Bierley, Jack
 Bierley, Tifi
 Bird, Alastair
 Bird, David
 Bird, Graham
 Bird, Jane
 Bissell, Edna
 Bisset, Sheila
 Bodden, Denise
 Bodden, Norman
 Bodden, Robert
 Bodden, Tessa
 Bodden, Truman
 Borden, Robert
 Bothwell, Amber
 Bothwell, Andrea
 Bothwell, Bryan
 Bothwell, Dalkeith
 Bothwell, John
 Bould, Martyn
 Bould, Vivian
 Bowring, Chris
 Bowring, Kate
 Branch, Minnie
 Brazelton, Diane
 Brazelton, Roy
 Brenton, Jeanne
 Briggs, Adrian
 Briggs, Bonnie
 Broderick, Celeste
 Broderick, Patrick
 Brooks, Alan
 Brooks, Phyllis
 Brown, Terrence
 Brown, Tove
 Bulmer, Clare
 Bulmer, Darcy

Burton, Frederic
 Burton, Sarah
 Bush, Phil
 Butler, Brian
 Campbell, Bruce
 Campbell, Elaine
 Chisholm, Elsie
 Chisholm, Harry
 Church, Cathy
 Clark, Barbara Ann
 Clark, Linda
 Coe, Alice
 Cole, Dennis
 Cole, Elizabeth
 Collins, John
 Couper, Colin
 Cowan, Myra
 Crocker, Gayle
 Crowley, Tabitha
 Cruickshank, Lucinda
 Cruickshank, Neil
 Crutchley, Cindy
 Cumber, Mervyn
 Cumber, Penny
 Davey, Peter
 Dean, Joel
 Delapenha, Cicily
 Dettling, Doris
 Dibben, David
 Dise, Mikol
 Doak, Jackie
 Doak, John
 Doak, Susan
 Drummond, Valerie
 Ebanks, Benson
 Ebanks, Bessie
 Ebanks, Betty
 Ebanks, Deborah
 Farrington, Charles
 Farrington, Jacqui
 Farrington, Ray
 Flowers, Frank
 Foster, Fiona
 Foster, John
 Fraser, Donald
 Frazier, Cathy
 Frazier, Jerry
 French, Brian
 French, Julie
 Freytag, Gil
 Furer, Judith
 George, Caroline
 Gerard, George
 Gerard, Jacqueline
 Gibbs, Marla
 Gibbs, Mike
 Gibbs, Peter
 Gibson, John
 Gillooly, Ben
 Godfrey, Jennifer
 Godfrey, Michael
 Good, Albert
 Goodwin, Amanda

Gore, Michael
 Gore, Monica
 Gray, Sharon
 Grimes, Teresa
 Ground, Dace
 Guettler, Lucille
 Gunby, Christopher
 Gunby, Jesse
 Hamblen, Ted
 Hardie, Nadia
 Harding, John
 Harrigan, Patrick
 Harris, Antonia
 Harris, Clive
 Harris, John
 Harris, Richard
 Hartwell, Anita
 Hasson, Anne
 Hayball-Clarke, Lilian
 Heavener, J.C.F.
 Hecimovic, Kim
 Hersfeldt, Kimberly
 Hillenbrand, Joan
 Hillenbrand, John
 Hillenbrand, Peter
 Hislop, Sallie
 Hollander, Jacobus
 Hunter, Jane
 Hurlston, Thomas
 Innes, Bill
 Innes, Judy
 Jackman, Joseph
 Janca, Robyn
 Joekel, Gwendolyn
 Johnson, Johnny
 Jollay, Jill
 Jones, Andrew
 Jones, Felicity
 Joseph, Arek
 Joseph, Sandra
 Kandiah, Julia
 Kandiah, Peter
 Kassa, Brigitte
 Kaufman, Jennifer
 Keilty, Nancy
 Keilty, Tim
 Kilpatrick, Ian
 Kirk, Kevin
 Kirkconnell, Kathryn
 Kirkconnell, Moses
 Kirkpatrick, Irena
 Knowlton, Harold
 Koechlin, Hartmann
 Koechlin, Thomas
 Laemmle, Engen
 Laemmle, Wilma
 Levy, Harold
 Linn, Karen
 Lock, Lynne
 Lock, Terry
 Longbottom, Mark
 Lowe (QC), Tom
 Macdonald, Aileen

Mailer, Stuart
 Mairs, Judith
 Masterton, Rachel
 McCain, Wesley
 McCoy, Marsha
 McCubbin, Jim
 McCubbin, Lorna
 McGinness, Suzanne
 McLaughlin, Christina
 McLaughlin, Gordon
 McLaughlin, Heather
 McLean, Donald
 McLean, Rod
 McTaggart, Bonnie
 McTaggart, Greg
 McTaggart, Rick
 Merren, Edlin
 Merren, Helen
 Merren, Suzan
 Milburn, Peter
 Miller, Ezzard
 Miller, Justin
 Monsen, Erik
 Moon, Andrew
 Moon, Jane
 Morehouse, Andrew
 Moss, Greg
 Murphy, Bryan
 Niles, Thomas
 Noegel, Ramon
 Norman, David
 Olde, Susan
 Orrett, Daphne
 Palmer, Barbara
 Palmer, John
 Panton, Helen
 Parker, Caroline
 Parsons, Gene
 Passman, Bette
 Paterson, Alastair
 Pedley, Arthurlyn
 Peters, James
 Philip, Catherine
 Phillips, Hal
 Phillips, Penny
 Phillips, Peter
 Pilling, Elizabeth
 Pilling, Michael
 Platt, Courtney
 Poldervaart, Lana Fay
 Pratt, Diana
 Radford, Elizabeth
 Ramsay, Ann
 Randolph, Gaye
 Rankine, Tiffany
 Reid, Carla
 Ridley, Elizabeth
 Ridley, Timothy
 Rivers, Dexter
 Rocereta, Michael
 Roffey, Annie Mae
 Rose, Christopher

Rose-Smyth, Christine
 Ross, Lee
 Rowlandson, Christopher
 Rowlandson, Mary
 Rutkowski, Rosemary
 Ryan, James
 Schmid, Peter
 Scott, Anthony
 Scott, Jim
 Shaw, Arden
 Shea, Mary
 Shield, Joann
 Smith, John
 Socolow, Nan
 Sorensen, Ole
 Soto, Suzy
 Stass, Evan
 Stone, Jillian
 Storrie, Noreene
 Stout, Alice
 Suresh, Prassad
 Taylor, Rick
 Teeling, Heidi
 Thompson, A.L.
 Thompson, Daryl
 Thompson, Gene
 Thompson, Graham
 Thompson, Michele
 Thompson, Wilbur (Bing)
 Tibbetts, Kurt
 Timms, Neil
 Tomkins, Peter
 Torchinsky, Benjamin
 Travers, Anthony
 Truchan, Bob
 Truchan, Debrorah
 Uzzell, Diana
 van der Bol, Debbie
 Wagnon, Ken
 Walker, Janet
 Walker, Michaela
 Walton, Jeremy
 Watler, Trevor
 Watler, Vernicia
 Welds, Lovesa
 Whitelock, Mary
 Wight, Ian
 Wilkinson, Crystal
 Wilkinson, Deborah
 Wilson, Herman
 Wimberly, Rick
 Winker, Carol
 Wood, Betty
 Wood, Catherine
 Wood, Keena
 Wood, Ormann
 Wood Gage, Amy
 Works, Ann
 Works, Robert
 Wright, Alfonso
 Wright, Debbie
 Wright, Petrina

CURRENT MEMBERS

Adam, Cindy
 Adams, Carol
 Addlestone, Richard
 Addlestone, Roisin
 Anderson, Margaret
 Anderson, Peter
 Anderson, Valerie
 Andrews, Shirley
 Armitage, Julia
 Armitage, Nigel
 Austin, Juliet
 Austin, Tim
 Baker, Ralph L.
 Baker, Sharon
 Bampfylde, Caroline
 Basdeo, Joy
 Bell, Pat
 Benbow, Christine
 Benbow, John
 Benjamin, Maureen
 Bennett, Dean
 Bennett, John
 Bennett, Katya
 Bennett, Rob
 Bentley, Don
 Berquist, Marilyn
 Bertran, Juan
 Bertran, Sarah
 Best, Nicole
 Biega, Beth
 Black, Doris
 Blake, Abigail
 Boccuti, David
 Boczkowska, Jack
 Bodden, Kadejah
 Bodden, Lyn
 Bodden, Rayal
 Bolton, Andrew
 Bolton, Sarah
 Bontje, Catherine
 Bontje, Glenn
 Bouchard, Danielle
 Bovell, Jeri
 Bowen, Kennon
 Bowen, Roger
 Bowyer, Lisa
 Boxall, Joanna
 Bricker, Donald L.
 Broadbridge, Lisa
 Broadhurst, Kyle
 Broadhurst, Nikki
 Broderick, Sean
 Brodlie, Lisa
 Brogan, Debra
 Brookman, Amanada
 Brown, Carl
 Brown, Djon
 Brown, Erin
 Brown, Isabelle
 Brown, Philip

Bryan, Constance Andrea T.
 Bua-Smith, Betty
 Bullmore, Judith
 Bult, Ondine
 Burton, John
 Burton, Susan
 Butcher, Ivor
 Butterworth, Francis
 Carini, Simona
 Carmichael, David
 Carmichael, Melanie
 Carvell, Tracy
 Castelo, Sandra
 Catlin, James
 Cellier, Corinne
 Cellier, Grant
 Childs, Catherine
 Childs, Jeff
 Christian, Aliyah
 Clark, Alexandra
 Clark, David
 Clarke-Randall, Seddia
 Cloete, Marique
 Clyne, Frances
 Coleman, Claire
 Coleman, Hollie
 Coleman, Sydney
 Colman, Nicholas
 Cook, Eleanor
 Coote, Lonny
 Corkish, Alan
 Corkish, Darlene
 Creamer, Bryan "Scott"
 Crocker, Ian
 Crowley, Linda
 Crowley, Maurice
 Crysler, Pamela
 Crysler, Robert
 Cuff, Hilary
 Cumber Roddam, Melanie
 Cuylaerts-Maes, Ellen
 Dacosta, Joy
 Dailey, Sandra
 Daly, John
 Daly, Judith
 Damasco-Doucette, Carmen
 M
 Davies, Mavis
 Davies, Roger
 Davis, Alex
 Davis, Ashleigh
 Dawkins, Patricia
 Day, Sue
 De Borda, Quitterie
 Delahaye, Rene
 Destro, Federico
 Dombowsky, Lauren
 Donaldson-Gamble, Sarah
 Dors, Shona
 Dougan, Jane
 Dougan, Kenneth
 Douglas, Pam

Douie, Marylou	Golaszewski, Jan	Johnson, Beth	Lockwood, Michelle
Douie, William	Gooding-Michelin, Juliette	Johnson, Bruce	Lombardo, Paula
Doyle, Tamara	Gore, Lawrence	Johnson, Janet	Lovinggood, Anita Jean
Drake, Nicola	Gowen, Vanessa	Johnson, Katherine	Lutz, Brad
Drebenstedt, Tania	Gowrie, Barnaby	Johnson, Michael	Lutz, Kim
Drews, Marco	Graham-Taylor, Emma	Johnson, Nick	Lynch, Aoife
Dulay Bolaya Belaras,	Grandinetti, Gino	Jones, Alan	Lynch, Cathy
Ladilyn	Grant-James, Cora	Jones, Barbara	Lynch, John
Dunford, Elina	Grassie-Smith, Briony	Jones, Carole	Machado, Richard
Dunkley, Dalton	Green, Deborah	Jones, Kimberley	Maes, Margaux
Dunkley, Venessa	Green, Kent	Jones, Peter	Maes, Michael
Ebanks, Deon	Groome, Brian	Jubb, Martin	Maes, Phoenix
Ebanks, Donovan	Groome, Jennifer	Judister, Anita	Maharaj, Alexandra
Ebanks, Helen	Groucutt, Verna Susan	Jurn, Katrina	Maharaj, Ramesh
Ebanks, Richard	Grover, Charles	Kader, Michael	Major, Guy
Edwards, Bonnie Scott	Gustafsson, Chris	Kapuscinski, Jill	Malyk, Billie Jo
Edwards, Wallace	Haines, Heather	Kapuscinski, Scott	Marshall, Ann
Egglinshaw, Aimee	Hardie, Damon	Kedney, Chloe	Martins, Angela
Egglishaw, Laura	Hardman, Laura	Kellow, Nigel	Mascal, Sheraim
Elphinstone, Kaitlyn	Hare, Stephen	Kellow, Ruth	Mathis, Shawna
Elphinstone, Kathryn	Hargrave, Lana	Kelly, Colleen E	McAuley, John
Elphinstone, Scott	Hargrave, Ron	Kelly, Jeff	McBeth, Monique
Elverson, Anna	Harlowe, Christopher	Kennedy, Jenny	McCartney, Morgan
Engelder, Carole	Harlowe, Rebecca	Kennedy, Micah	McClymont, Kathleen
Enright, Brian	Harrington, Faye	Kilpatrick, Marlene	McCoombs, James
Enright, Georgia	Harrington, Robert	Kirkconnell, Joni	McCormack-Keegan, Karen
Essi, Brian	Harris, Evette	Kirkham, Philip	McCormack-Keegan, Peggy
Fairchild, Kathey	Harrison, Emily	Kirkpatrick, Patricia G	McDermott, Andrew
Fairchild, Melissa	Harrison, Richard	Knight, Katrice	McDermott, Rebecca
Felderhof, John	Harrison, Shan	Korosi, Lili	McDonough, Elena
Ferguson-Sage, Lynn	Harvey, Jessica	Kotze, Petro	McDonough, Rory
Fernandez Frago, Dexter	Harvey, Sherrilyn	Krebbers, Enno	McDonough-Brown, Pamela
Ferrao, Isadora	Hastings Campbell, Denise	Krumsiek, Virginia	McField, Norma
Finnigan, Barnabas	Hawkes, Jonathan	Lamb, Lorri	McField-Walters, Beverley
Fisher, Emma-Jane	Hawkes, Sian	Lamont, Eric	McGovern, Andrew
Fitzgerald, Ceili	Healy, Tia	Lamonte, William	McGowan, Daniella
Fitzgibbons, Gaela	Heather, Lynn	Lancaster, Steven	McIntyre, Marilyn
Foster, John Michael	Heather, Mike	Lastrina, Mark	McKenzie, Iain
Foster, Sabrina	Hermiston, Sandy	Laurenson, Emma	McKernan, Melanie
Foster, Teresa	Hernandez, Francisco	Lawson, Natalie	McLeod, Shaun
Foster, Zoe	Hernandez, Gabriella	Lawson, Shona	McMillan, Robin
Fraser, Laurice	Hicks, Charlotte	Lawson, Simon	McRae, Ally
Freifeld, Lora	Houser, Kathy	Leblond, Helen	McTaggart, Mike
Fuller, Maisy	Houser, Mike	Leblond, Jess	McTiernan, Patricia
Gallagher, Paige	Howard, Marion	Leblond, Ron	Meath, Amanda
Galletly, Ray	Howard, Susan	Leitch, Ann Marilyn	Meath, Robert
Galletly, Sara	Hughes, Andrea	Leitch, Peggy	Meath, Robert
Gamble, Stanley	Hulse, Amalia	LeRoy, Helen	Mellen, Catherine
Gardner, Janet	Humphries, Christopher	LeRoy, Robert	Mercier, Ruth
Gardner, Matthew	Humphries, Joanna	Leseberg, Paul	Merry, Nick
Garnett, Maggie	Hurlston, Judy	Lewis, Dewey	Midenberger, Eric
Garnett, Simon	Hurlston-McKenzie, Lisa-	Lewis, Kerry	Miller, Melanie
Garrett, Ben	Ann	Lewis, Patti	Mills, Jennifer
Gawkowski, Chris	Imhoff, Claudia	Lickrish, David	Moberg, Dean
Gibb, Andrew	Inose, Donald	Lill, Steven	Moist, Donnita
Gibb, Sue	Ireland, Jackie	Lindley, Alys	Moldovanyi, Eva
Girard, Janet	James, Ceri	Lindley, Robert	Moon, Harriet
Girard, Lianne	James, Paul	Linton, Josephine	Moore, Katie
Glanfield, Helen	Janssen, Carolyn	Linton, Norman	Morchen, Brian
Godfrey, Carmin	Joe, Cindy	Locher, Gregory	Morgan, Gareth
Godfrey, Helen	Joels, Lisa	Locke, Emma	Morris, Julian
Godfrey, Nikoloz	Johnson, Adam	Locke, Guy	Morris, Kendra

Moseley, Fiona	Platts, Edna	Seeram, Dinaishwarie	Turner, Robert
Mulholland, Joy	Platts, Wallace	Self, David	Urquhart, Natalie
Mulligan, Kathleen	Ploplys, Giedrius	Seymour, Cheryl	Urquhart, Sandy
Murdymootoo, Cindiana	Ploplys, Susan	Seymour, Don	Uzzell, Lydia
Murdymootoo, Tohmalay	Poldervaart, Pauline	Shakespeare, Eleanor	Van der Borden, Diana
Murphy, Denis	Poole, Kevin	Shaw Mettler, Kirsten	Van Genderen, Frederick
Nadaraja, Fiona	Postle, Marc	Sheedy, Graig	Van Genderen, Gelia
Nagarajan, Niranjan	Potts, Graham	Sherlock, Neil	Van Niekerk, Sharon
Napier, Bruce	Powell, Cassandra	Shibli, Daniella	Vascik, Debra
Napier, Sally	Powell, Gina	Shipman, Pat	Vascik, Jim
Neckles, Trevor	Powers, Elaine	Simbre, Mavis	Ventura, Carol
Needham, Michael	Price, Juliette	Simpson, Beverley	Virtue, Diana
Needham, Pamela	Pride, Andrew	Simpson, John	Wade, Helen
Nehme, Sebastien	Pride, Veronica	Simpson, Thomas	Wagner, Roger
Nehra, Jason	Prior, Sophie	Slater, Delia	Walker, Alan
Nehra, Sam	Pullinger, Andrew	Sleahteneea, Andreea	Walton, George A
Nelson, Isabel	Pullinger, Georgina	Sleep, Lucy	Walton, Lynne E.
Newman, Claire	Quin, Nicholas	Small, Joannah	Watler, Kareen
Nicoll, Mark	Randall, Christopher	Small, Peter	Watler, M Nekane
Nixon, Larue	Redman-White, Barbara	Smith, Elizabeth	Watler, Michelle
Nixon, Latasha	Reid, Andrew	Smith, Joffer	Watler, Stephen
Norberg, Steve	Reid, Haley	Sowerby, Margaret	Webster, Jade
Norgard, Joy	Reid, Hannah	Spicer, Nell	Wellon, Gillian
O'Brien, Geri	Retief, Jacqui	Stafford, Ann	Welsch, Andie
O'Brien, John	Reynolds, Libby	Stafford, John	Whicker, Candida
Ochoa-Vargas, Gerardo	Richardson, Katie	Stephenson, David	White, Ian
Oliver, Regina	Richter, Liesl	Stephenson, Helen	White, Naomi
Olson, Chris	Rickleton, Carolyn	Stephenson, Karen Shan	Whitelocke, Hollie
Omelin, Ashanee	Ridding, Tim	Stephenson, Sharon	Whitelocke, Michael
O'Neil, Luisa	Ritchie, Sarah	Stewart-Green, Stacey	Wigney, Glen
Ortner, Marcia	Roach, Anna	Stickland, Alana	Wilkins, Collette
O'Sullivan, Tim	Robertson, Glenn	Stirling, Jacqueline	Wilkins, Stephen
Oswald, Marisa	Robertson, Jane	Stone, Laura	Williams, Caroline
Owen, Gillian	Robshaw, Janet	Stone-Wigg, Helen	Williams, John
Owen, James	Roddam, Michael	Stone-Wigg, Neil	Williams, Mary
Panyandee, Dean	Roffey, Brian	Stradling, Nikki	Williams, Tamara
Panyandee, Goonavadee	Rogers, Zoe	Strande, Hakon	Williamson, Karen
Parrish, Richard	Romero, Isaías Alcantera	Strang, Valerie	Wilson, Andy
Parrott, Lisa	Romig, Joe	Streitwieser, Katie	Wilson, Laura
Parrott, Michael	Ross, Dominic	Suman, Meenakshi	Wilson, Stuart
Pascoe, Sara	Ross, Doug	Suman, Sanjay	Wolf, Barbara Herman
Patil, Pallavi	Ross, Henry	Sutton, Christopher	Wolohan, Christine
Pattimore, Claire	Ross, Robin	Sutton, Olivia	Wood, Alex
Pattman, Nicholas	Ross, Simone	Sutton, Toby	Wood, Graham
Payne, Brian	Rottschafer, Wally	Tamagni, John	Wood, Jill
Payne, Katie	Roulstone, Beth	Taylor, Benedict	Wood, Melissa
Payne, Marina	Roulstone, Frank	Taylor, Brittny	Wood, Robert
Peccarino, Amy	Roulstone, Shirley	Tennant, Chelsea	Wright, Frances
Peccarino, Anna	Rutherford-Ferguson, Bette	Terletski, Dmitri	Wright, Janet
Peccarino, Giuseppe	Ryan, Graham	Theoret, Lorraine	Wright, Stephen
Peccarino, Sam	Ryan, Niamh	Thomas, Lexi	Yates, Courtney
Penny, Margaret	Ryley, Kate	Thomas, Nicole	Yates, Janet
Penny, Randy	Sage, David	Thu Aung, Win	Yates, Peter
Pereira, Gerard	Saxton, Richard	Tibbetts-Creamer, Diana	Yorke, Kurtis
Perera, Nilani	Scarff, Jason	Tin Oung, Theingi	
Perkins, Arthur	Scatliffe, Luke	Todd, Hyacinth	
Perkins, Carolyn	Schouten (Ajith), Renita	Todd, Robin	
Perkins, Karen	Schutte, Jonathan	Tourle, Robyn	
Peterson, Dan L.	Scott, Simone	Towers, Neil	
Phipps, Caroline	Scott, Trevor	Treacy, Michael	
Phipps, Ilene	Scott-Ramirez, Olivia	Trost, Margaret	
Pinkhan, Joan	Seeram, Dhallchand	Trudel, Sylvie	



THANK YOU TO OUR 2019/20 COUNCIL

Chairman

Andrew Gibb

Vice Chairman

Peter Davey

Treasurer

Neil Sherlock

Secretary

Zoe Foster

Legal Advisor

John Harris

General Elected Member

Olsen Anderson
Joannah Bodden Small
Patricia Bradley
Melanie Carmichael
Darvin Ebanks
Catherine Frazier
Lisa-Ann Hurlston-McKenzie
Hannah Reid
Debra Vascik

Historic Advisory

Committee Chair
Catherine Frazier

Environmental Advisory

Committee Chair
Peter Davey

Bodden Town

District Committee Chair
Robert Wood

Cayman Brac

District Committee Chair
Chris Randall

George Town

District Committee Chair
Suzan Merren

Little Cayman

District Committee Chair
Betty Bua

West Bay

District Committee Chair
Alice Mae Coe

Gov't Representative,

Education
Clive Baker

Gov't Representative,

Tourism
Peri Powell

Gov't Representative,

Environment
NA

Co-Opted Member

Carmen Damaso-Doucette
Cora Grant James
William Innes
Gregory McTaggart
Justin Miller
Dan Peterson



The National Trust for the Cayman Islands

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NATIONAL TRUST FOR THE CAYMAN ISLANDS

FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

JUNE 30, 2020 AND 2019

NATIONAL TRUST FOR THE CAYMAN ISLANDS

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INDEPENDENT AUDITOR'S REPORT

To the Members and Council of the National Trust for the Cayman Islands

We have audited the financial statements of the National Trust for the Cayman Islands (the "Trust"), which comprise the balance sheets as at June 30, 2020 and 2019, and the statements of activities and cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

Qualified Opinion

In our opinion, except for the effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Trust as at June 30, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America ("US GAAP").

This report, including the opinion, has been prepared for the Trust's members and council as a body and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Basis for Qualified Opinion

The system of internal controls of the Trust, in common with many other organizations of similar size and purpose, is dependent upon the close involvement of the Trust's management. The Trust derives a substantial portion of its revenue from sources which cannot be fully controlled until they are entered into the accounting records and are therefore not susceptible to independent audit verification. Accordingly, it was not practicable to extend our auditing procedures of such revenue beyond the amounts recorded.

The Trust purchases or receives property for heritage purposes and not for resale, and therefore does not review possible impairment. The properties are recorded at cost or appraised value at the date of acquisition, but no subsequent annual impairment review is completed. Accordingly, it was not practicable to extend our auditing procedures of such property beyond the amounts recorded.

We conducted our audits in accordance with International Standards on Auditing ("ISA"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Trust in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with US GAAP, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Trust's financial reporting process.

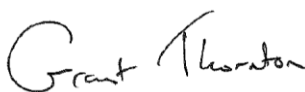
Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



George Town,
Grand Cayman
August 10, 2020

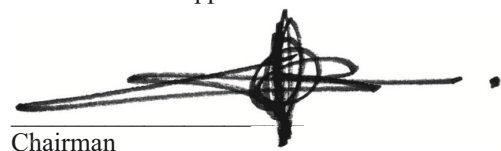
NATIONAL TRUST FOR THE CAYMAN ISLANDS
BALANCE SHEETS
AS AT JUNE 30, 2020

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	Total
		2020	Restricted	Restricted	2020
	Note	CIS	2020	2020	CIS
		CIS	CIS	CIS	CIS
ASSETS					
Current assets					
Cash and cash equivalents	3	539,895	1,071,353	-	1,611,248
Accounts receivable		150,038	-	-	150,038
Inventory		23,354	-	-	23,354
Prepaid expenses		24,639	-	-	24,639
		737,926	1,071,353	-	1,809,279
Non-current assets					
Fixed assets	4	153,699	-	-	153,699
Heritage properties	5	3,140,800	-	9,367,283	12,508,083
		3,294,499	-	9,367,283	12,661,782
Total Assets		CIS 4,032,425	CIS 1,071,353	CIS 9,367,283	CIS 14,471,061
LIABILITIES					
Accounts payable and accrued expense		(20,502)	-	-	(20,502)
Total Liabilities		(20,502)	-	-	(20,502)
NET ASSETS		CIS 4,011,923	CIS 1,071,353	CIS 9,367,283	CIS 14,450,559

See accompanying notes to the financial statements.

Authorized and approved for issue on behalf of the Board:


Chairman

10 August 2020

Date

Neil Sherlock

Executive Member

10 August 2020

Date

NATIONAL TRUST FOR THE CAYMAN ISLANDS
BALANCE SHEETS (continued)
AS AT JUNE 30, 2019

(Expressed in Cayman Islands dollars)

	Note	Unrestricted 2019 CI\$	Temporarily Restricted 2019 CI\$	Permanently Restricted 2019 CI\$	Total 2019 CI\$
ASSETS					
Current assets					
Cash and cash equivalents	3	675,949	815,934	-	1,491,883
Accounts receivable		10,038	-	-	10,038
Inventory		21,230	-	-	21,230
Prepaid expenses		22,501	-	-	22,501
		729,718	815,934	-	1,545,652
Non-current assets					
Fixed assets	4	180,481	-	-	180,481
Heritage properties	5	3,140,800	-	9,367,283	12,508,083
		3,321,281	-	9,367,283	12,688,564
Total Assets		CI\$ 4,050,999	CI\$ 815,934	CI\$ 9,367,283	CI\$ 14,234,216
LIABILITIES					
Accounts payable and accrued expense		(33,700)	-	-	(33,700)
Total Liabilities		(33,700)	-	-	(33,700)
NET ASSETS		CI\$ 4,017,299	CI\$ 815,934	CI\$ 9,367,283	CI\$ 14,200,516

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2020

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	
		2020	Restricted	Restricted	Total
		2020	2020	2020	2020
	Note	CI\$	CI\$	CI\$	CI\$
Revenue and support					
Government grants		570,000	-	-	570,000
Donations, donated goods and services		156,140	205,735	-	361,875
Independent grants		-	123,304	-	123,304
Fundraising events		54,695	8,619	-	63,314
Tours		45,081	-	-	45,081
Product sales to the public		41,189	-	-	41,189
Membership dues - corporate		30,500	-	-	30,500
Membership dues - individuals		22,257	-	-	22,257
Exchange gain		3,163	-	-	3,163
Interest income		1,445	147	-	1,592
Total revenue and support		924,470	337,805	-	1,262,275
Expenses					
Programme service expenses					
Environmental preservation		215,037	93,454	-	308,491
Historic preservation		130,100	110	-	130,210
Educational programmes		64,800	-	-	64,800
		409,937	93,564	-	503,501
Support service expenses					
Operating and administration		409,840	21,968	-	431,808
Depreciation of fixed assets	4	26,782	-	-	26,782
Cost of fundraising events		23,764	-	-	23,764
Pension	7	18,369	-	-	18,369
Cost of sales to public		8,008	-	-	8,008
		486,763	21,968	-	508,731
Total expenses		896,700	115,532	-	1,012,232
Increase in net assets					
		27,770	222,273	-	250,043
Net assets, beginning of year		4,017,299	815,934	9,367,283	14,200,516
Net transfer between funds		(33,146)	33,146	-	-
Net assets, end of year	5, 6	CI\$ 4,011,923	CI\$ 1,071,353	CI\$ 9,367,283	CI\$ 14,450,559

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF ACTIVITIES (continued)
FOR THE YEAR ENDED JUNE 30, 2019

(Expressed in Cayman Islands dollars)

		Unrestricted	Temporarily	Permanently	
		2019	Restricted	Restricted	
Note		CI\$	2019	2019	Total
			CI\$	CI\$	2019
					CI\$
Revenue and support					
		570,000	-	-	570,000
		191,685	101,631	-	293,315
		57,033	56,387	-	113,420
		-	78,260	-	78,260
		63,316	-	-	63,316
		63,037	-	-	63,037
		31,000	-	-	31,000
		21,618	-	-	21,618
		2,198	199	-	2,397
	Total revenue and support	999,887	236,477	-	1,236,364
Expenses					
Programme service expenses					
		232,968	14,882	-	247,850
		160,453	7,201	-	167,654
		66,819	-	-	66,819
		460,240	22,083	-	482,323
Support service expenses					
		402,924	50,960	-	453,884
		37,312	-	-	37,312
		35,769	-	-	35,769
	7	28,892	-	-	28,892
		24,927	-	-	24,927
		35,769	-	-	35,769
		529,824	50,960	-	580,784
	Total expenses	990,064	73,043	-	1,063,107
	Increase in net assets	9,823	163,434	-	173,257
	Net assets, beginning of year	3,863,568	796,408	9,367,283	14,027,259
	Net transfer between funds	143,908	(143,908)	-	-
	Net assets, end of year	5, 6	CI\$ 4,017,299	CI\$ 815,934	CI\$ 9,367,283
					CI\$ 14,200,516

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2020 AND 2019

(Expressed in Cayman Islands dollars)

	2020	2019
	CIS	CIS
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase in net assets	250,043	173,257
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation of fixed assets	26,782	35,769
Changes in operating assets and liabilities:		
Accounts receivable	(140,000)	162
Inventory	(2,124)	(30)
Prepaid expenses	(2,138)	(4,218)
Accounts payable and accrued expenses	(13,198)	3,910
Net cash provided by operating activities	119,365	208,850
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of heritage properties	-	(100,000)
Purchase of fixed assets	-	(45,483)
Net cash used in investing activities	-	(145,483)
NET INCREASE IN CASH AND CASH EQUIVALENTS	119,365	63,367
CASH AND CASH EQUIVALENTS, beginning of year	1,491,883	1,428,516
CASH AND CASH EQUIVALENTS, end of year	CIS 1,611,248	CIS 1,491,883

See accompanying notes to the financial statements.

NATIONAL TRUST FOR THE CAYMAN ISLANDS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED JUNE 30, 2020 AND 2019

(Expressed in Cayman Islands dollars)

1. PRINCIPAL ACTIVITY

The National Trust for the Cayman Islands (the “Trust”) was formed on September 14, 1987 by the enactment of the National Trust for the Cayman Islands Law, 1987 (the “Trust Law”).

The purpose of the Trust is the preservation of the historic, natural and maritime heritage of the Cayman Islands, the conservation of lands, natural features and submarine areas of beauty with historic or environmental importance and the protection of native flora and fauna.

The Trust plays a vital role in assisting the Cayman Islands Government in meeting its international and domestic obligations under various treaties and conventions designed to conserve the environment. These treaties and conventions require the establishment and maintenance of a system of protected areas in order to safeguard the country’s biodiversity. The Trust has been responsible for the majority of the progress in the area of terrestrial conservation over the last decade. The substantial contribution that the Trust makes would otherwise fall on Government at considerably greater cost.

These treaties and conventions encompass the September 2001 Environment Charter signed by the Cayman Islands Government and the United Kingdom; the Convention on Biological Diversity (“Rio Convention”); the Convention on Wetlands of International Importance (“Ramsar Convention”); the Specially Protected Areas and Wildlife protocol to the Cartagena Convention (“SPAW Protocol”); and the Convention on the Conservation of Migratory Species of Wild Animals (“Bonn Convention”).

The registered office of the Trust is P.O. Box 31116, George Town, Grand Cayman KY1-1205, Cayman Islands. The Trust has 10 employees at June 30, 2020 (2019: 13).

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared in conformity with the accounting principles generally accepted in the United States of America and specifically follow the recommendations of the Financial Accounting Standards Board Codification Topic 958, Financial Statements of Not-for-Profit Organizations (“ASC 958”). Under ASC 958, the Trust is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The significant accounting policies followed by the Trust are summarized below.

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Trust and changes therein are classified and reported as follows:

Unrestricted net assets

Net assets that are not subject to any donor-imposed stipulations.

Temporarily restricted net assets

Net assets subject to donor-imposed restrictions on their use may be met either by actions of the Trust or the passage of time.

Permanently restricted net assets

Net assets subject to donor-imposed or other legal restrictions requires that the principal be maintained permanently by the Trust. Generally, the donors permit the Trust to use all or part of the income earned for either: general or donor-specified purposes. Any property acquired by the Trust by any means, which is eligible for placement on the Heritage Register under the by-laws of the Trust, may be declared inalienable by the Council.

Movement in net assets

It is possible to have transfers from unrestricted net assets to ensure sufficient monies available for temporarily restricted projects or permanently restricted net assets and movements to the unrestricted net assets from surplus of temporarily restricted net assets for specific projects. As per note 6 any transfers from temporarily restricted to permanently restricted are made through the unrestricted net assets.

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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. While management believes that the amounts included in the financial statements reflect the Trust's best estimates and assumptions, actual results could differ from these estimates.

Revenue and expenses

The financial statements are prepared on the accrual basis of accounting whereby revenue is recognized when earned and expenses are recognized when incurred with the exception of membership dues, donations and government grants, which are recorded in the period in which they are received.

Government grants

Government grants are received from the Cayman Islands Government for financial support on a quarterly basis and are recorded when received. Grants may also be received for special projects and these are matched with project expenditure over the term of the project and recorded in the unrestricted fund balance of the statement of activities when the expenditure is incurred.

Donated materials and services

A number of unpaid volunteers make significant contributions of their time and resources to manage and carry out the Trust's activities. The value of these contributions is not reflected in these financial statements when they are not susceptible to objective measurement or valuation. In addition, the Trust has received certain goods and services as donations. The value of these donated goods and services are reflected in the financial statements at their estimated value at the date of receipt, with the exception of audit fees for which services are donated. The estimated cost of the donated audit services for the year ended June 30, 2020 is CI\$16,400 (2019: CI\$16,400).

Programme services

Amounts related to specific programmes of the Trust represent the related revenue and expenditure to the specific programmes so that the activity of each individual programme can be more closely monitored by the Council. Such revenues and expenses are recorded on an accrual basis and recognized when incurred.

Pension and other post-retirement benefits

Pension and other post-retirement benefits are recorded on an accrual basis based on the contribution rate.

Inventory

Inventory is valued at the lower of cost and net realizable value under the first-in first-out method. Goods purchased for resale are recorded at cost. Contributed inventories are recorded at their estimated value at the date of receipt.

Fixed assets

Fixed assets are recorded at cost, or if donated, the approximate cost value at the date of the donation, and depreciated by the straight line method over the estimated useful lives of the assets as follows:

Assets	Estimated Useful Lives
Mission house, trust house and visitor's centre	20 Years
Iguana captive breeding facility	10 Years
Fixtures	5 Years
Vehicles	5 Years
Office equipment	3 Years

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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Heritage properties

The Trust owns certain properties, which have been acquired by gift or purchase, and are important to the Trust in carrying out its historic and environmental preservation programmes. The Trust includes in its assets the cost or appraised value at the date of the acquisition of those heritage properties. The Trust is precluded from selling or pledging these properties as securities for borrowings.

Cash and cash equivalents

Cash and cash equivalents consist of current accounts, a money market fund account, a term deposit and petty cash, which are held with reputable financial institutions in the Cayman Islands. The Trust considers all highly liquid investments with original maturities of three months or less, when acquired, to be cash and cash equivalents.

Foreign exchange

Revenue and expense transactions involving currencies other than Cayman Islands dollars ("CI\$") are translated at the exchange rates ruling at the time of those transactions. Assets and liabilities included in these financial statements are translated to Cayman Islands dollars at the rates of exchange prevailing at the balance sheet date. Gains and losses on exchange, if any, are taken to the statement of activities.

Taxation

There is no tax on income, profits or capital gains in the Cayman Islands, accordingly no provision for such taxes is made in these financial statements.

3. CASH AND CASH EQUIVALENTS

	2020	2019
	CI\$	CI\$
Current accounts	1,435,734	1,317,517
Money market fund	99,042	97,853
Term deposit	76,377	76,121
Petty cash	95	392
	CI\$ 1,611,248	CI\$ 1,491,883

The effective interest rate on the term deposit was 0.01% (2019: 0.55%).

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4. FIXED ASSETS

	Mission house, Trust home & Visitor's centre CI\$	Fixtures & office equipment CI\$	Vehicles CI\$	Iguana captive breeding facility CI\$	Total CI\$
Cost or valuation					
As at June 30, 2019	618,469	248,901	55,483	184,282	1,107,135
Additions	-	-	-	-	-
As at June 30, 2020	618,469	248,901	55,483	184,282	1,107,135
Accumulated depreciation					
As at June 30, 2019	474,375	248,901	19,096	184,282	926,654
Charge for the year	17,685	-	9,097	-	26,782
As at June 30, 2020	492,060	248,901	28,193	184,282	953,436
Net book value					
As at June 30, 2020	CI\$ 126,409	CI\$ -	CI\$ 27,290	CI\$ -	CI\$ 153,699
As at June 30, 2019	CI\$ 144,094	CI\$ -	CI\$ 36,387	CI\$ -	CI\$ 180,481

The Trust has been at its present location at 558A South Church Street located on Crown land in George Town since July 2006. The major expenses for the upkeep of this building are met by the Government. The estimated fair value of the original donated house and expenses incurred in bringing the house to operational use were capitalized as a fixed asset during the year ended August 31, 1990. Currently the Trust is not charged a monthly rent for use of the property.

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5. HERITAGE PROPERTIES

	2020	2019
	CI\$	CI\$
Cost:		
Balance at beginning of year	12,508,083	12,408,083
Purchased additions	-	100,000
	<u> </u>	<u> </u>
	CI\$ 12,508,083	CI\$ 12,508,083
	<u> </u>	<u> </u>

During the year ended June 30, 2020, the Trust had no purchases. During the year ended June 30, 2019, the Trust purchased shores of a Malportas pond in the Northside district of Grand Cayman with a value of CI\$100,000.

As of June 30, 2012, the Trust classifies its Land and Heritage properties as permanently restricted based on whether the land is inalienable. Based on this definition, certain heritage properties along with the respective land may be reclassified from unrestricted to permanently restricted, resulting in a transfer through the statement of activities. During the year ended June 30, 2020 and 2019 there were no transfers.

Unrestricted heritage properties comprise:	2020	2019
	CI\$	CI\$
The Mastic Reserve – Grand Cayman	870,000	870,000
The Central Mangrove Wetland – Grand Cayman	650,884	650,884
Uncle Sammy’s Pond – Grand Cayman	315,000	315,000
Salt Rocks Trail – Little Cayman	309,960	309,960
The Governor Gore Bird Sanctuary – Grand Cayman	223,862	223,862
Dr. Roy’s Ironshore – Grand Cayman	178,252	178,252
Nurse Leila’s House – Grand Cayman	142,000	142,000
The Marshes – Cayman Brac	125,000	125,000
Malportas Pond – Grand Cayman	100,000	100,000
Mahogany Bay – Little Cayman	79,980	79,980
The Mass Grave Site – Cayman Brac	66,000	66,000
Woodlands – Little Cayman	45,974	45,974
Jackson’s Wall – Grand Cayman	20,248	20,248
Bluff Land – Cayman Brac	8,640	8,640
Miss Izzy’s Schoolhouse – Grand Cayman	5,000	5,000
	<u> </u>	<u> </u>
	CI\$ 3,140,800	CI\$ 3,140,800
	<u> </u>	<u> </u>

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5. HERITAGE PROPERTIES (continued)

Restricted heritage properties and the permanently restricted net assets comprise of the following:

	2020	2019
	CI\$	CI\$
The Mastic Reserve – Grand Cayman	2,337,215	2,337,215
The Salina Reserve – Grand Cayman	1,315,440	1,315,440
The Booby Pond Nature Reserve – Little Cayman	1,232,424	1,232,424
The Brac Parrot Reserve – Cayman Brac	1,177,931	1,177,931
The Central Mangrove Wetland – Grand Cayman	847,116	847,116
Preston Bay – Little Cayman	800,000	800,000
Central Forest Land – Little Cayman	676,500	676,500
Brac Splits – Cayman Brac	200,710	200,710
Duck Pond – Grand Cayman	200,000	200,000
Booby Pond Nature Reserve – Little Cayman	180,400	180,400
Eldemire House – Cayman Brac	159,900	159,900
Heritage Beach – Grand Cayman	84,647	84,647
The Mission House – Grand Cayman	70,000	70,000
The Queen Elizabeth II Park – Grand Cayman	45,000	45,000
Fort George – Grand Cayman	30,000	30,000
The Bodden Town Guard House – Grand Cayman	10,000	10,000
	CI\$ 9,367,283	CI\$ 9,367,283

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6. TEMPORARILY RESTRICTED NET ASSETS

The Trust designates certain donations or financed assets as temporarily restricted, which are those earmarked for specific Trust projects or ventures as stipulated by the Donor. If a fundraising event or donation is earmarked for a project or purpose (i.e. land acquisition) then the income received is allocated to the respective temporary restricted account. This allows the Trust to track amounts that have a designated purpose. Any money disbursed for the related purpose is expensed under the respective programme or support service cost.

However, if a fixed asset is purchased using temporarily restricted funds, the amount transfers to unrestricted. Furthermore, land that has not been declared inalienable is considered unrestricted therefore, any acquisition of land using temporarily restricted funds is recorded as a transfer to unrestricted until the Council passes a resolution to declare the land inalienable where a subsequent transfer from unrestricted to permanently restricted would occur.

The Trust's temporarily restricted funds comprise:

	2020	2019
	CI\$	CI\$
Land Reserve Fund	448,623	248,404
Little Cayman	222,184	223,928
EPF	153,827	153,827
Independent Grants	54,086	23,379
Cayman Brac	53,045	43,162
Nurse Leila's House	31,387	31,387
Historic Properties	29,451	1,088
Magic Reef Recovery	20,040	33,848
Education Fund	12,611	12,611
West Bay	12,420	10,621
George Town DC	9,166	9,166
Miss Izzie's Schoolhouse	5,821	5,821
Bodden Town DC	5,534	5,534
Eldemire House	4,920	4,920
Heritage Beach	2,650	2,650
Wes Emmanuel Fund	1,990	1,990
North Side DC	1,800	1,800
East End DC	1,798	1,798
	CI\$ 1,071,353	CI\$ 815,934

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7. PENSION SCHEME

The Trust participates in the Colonial Master Deed Cayman Islands Pension Plan, previously known as the Colonial Private Trust Pension Plan, a defined contribution pension fund. Cayman Islands law requires all employees to participate in a pension scheme. The Trust is required to match each employee's contributions on a one to one basis up to 5% of the employee's annual salary. During the year ended June 30, 2020, the Trust contributed CI\$18,369 (2019: CI\$28,892) for all employees.

8. COMMITMENTS AND CONTINGENT LIABILITIES

The Trust leases certain properties under operating leases. In 1991 the Trust entered into a lease on land used for the Old Savannah School House. The annual commitment is CI\$1 and the duration of the lease is 99 years.

9. FINANCIAL INSTRUMENTS

Fair Value

At June 30, 2020 and 2019, the following methods and assumptions were used by management to estimate the fair value of each class of financial instruments:

(a) Cash and cash equivalents

The carrying amount approximates fair value.

(b) Accounts receivable and accounts payable

The above items are substantially short term, and do not bear interest. As such, their carrying amount approximates their fair value.

Credit risk

The Trust is party to financial instruments with concentration of credit risk in the normal course of business. Credit risk arises from the failure of the counterparties to perform according to the terms of a contract. To minimize this risk, the Trust's cash and cash equivalents are on deposit with reputable financial institutions located in the Cayman Islands. Management frequently monitors its accounts receivable and does not anticipate any material losses as a result of this concentration of credit risk.

The Trust's exposure to credit risk is limited to the amounts shown in the balance sheets. The Trust does not require collateral or other security to support financial instruments with credit risk.

10. ECONOMIC DEPENDENCE

The nature of the Trust's operations is such that there can be considerable fluctuations in its cash flows. The Trust's ability to continue as a going concern is dependent on receiving sufficient government funding and donations in order to meet ongoing expenses. Accordingly, the Trust is economically dependent on the Cayman Islands Government.

11. SUBSEQUENT EVENTS

Management has evaluated subsequent events to August 10, 2020, which is the date that the financial statements were available to be issued and noted no further events which would require disclosure in the financial statements.

On March 11, 2020, the World Health Organization officially declared COVID-19, the disease caused by the novel coronavirus, a pandemic. Management is closely monitoring the evolution of this pandemic, including how it may affect the economy and the general population. Management has not yet determined the financial impact of these events.