

Entire Public Sector (EPS) Accounts

Annual Report

For the Financial Year ended 31 December 2018



INTRODUCTION

These financial statements contain the results and position for the period ended 31 December 2018, the financial year end of the Government was changed from 30 June to 31 December based on an amendment to the Public Management and Finance Act (2013 Revision), authorised by Parliament. Accordingly, the comparative figures in the financial statements are for the 18-month period ended 31 December 2017 and are not comparable to the results for the 12-month period ended 31 December 2018. Due to the change in financial year the comparability of the financial statements of the Government of the Cayman Islands has been impacted for the year ending 31 December 2018. As at 31 December 2019 comparability will be re-established.

Also, included in the information presented are:

- The original budget for the year as published in the 2018 Annual Plan & Estimates,
- The audited actuals for the prior year, 2016/17.

This commentary should be read in conjunction with the financial statements and disclosure notes.

GOVERNMENT STRUCTURE

The Cayman Islands is an Overseas Territory of the United Kingdom, a foreign sovereign territory. Her Majesty the Queen of England ("Her Majesty"), as the British queen regnant, is the head of state of the Cayman Islands. Her Majesty appoints a representative (the "Governor") to administer the Government of the Cayman Islands on her behalf. As the Cayman Islands is not part of the United Kingdom, the Cayman Islands has its own Constitution and is governed by a local parliamentary democracy comprised of executive, legislative and judicial branches. The Governor administers the Cayman Islands on behalf of Her Majesty and is constitutionally bound to promote the good governance and act in the best interest of the Cayman Islands, so long as it is consistent with the United Kingdom's interests. The United Kingdom provides defense of the Cayman Islands, and the Royal Cayman Islands Police Service provides police services in the Cayman Islands.

While all of the Cayman Islands' financing decisions are made by the Parliament and Cabinet, and the United Kingdom does not provide direct financial support to the Cayman Islands, the United Kingdom closely monitors borrowings incurred by the Cayman Islands.

The Cabinet is responsible for creating Government policy and currently consists of ten Cabinet members, headed by the Governor. The ten members consist of the Governor, the Premier, six ministers (the "Ministers") who are appointed by and from within the elected members of the Parliament, and two members (the "Members") consisting of the Deputy Governor and the Attorney General.

The Governments' organisational structure is broken into Core Government (CO) and Statutory Authorities and Government Companies (SAGC), and is collectively referred to as the Entire Public Sector (EPS). Core Government is made up of the Parliament, the Governor in Cabinet, Ministries, Portfolios, and Offices (M/P/O's) and includes the equity investment in Statutory Authorities and Government Companies.

Various statutory boards and authorities have been established for specific purposes, including, but not limited to, Cayman Airways Limited, the Cayman Islands Airport Authority, Cayman Islands Development Bank, Cayman Islands National Insurance Company, Cayman Islands Health Services Authority, The Water Authority of the Cayman Islands, Cayman Turtle Farm (1983) Limited, The Cayman Islands Stock Exchange, Utility Regulation and Competition Office, and The Port Authority of the Cayman Islands.

KEY FINANCIAL HIGHLIGHTS

For the sixth consecutive year the Government of the Cayman Islands posted a Surplus; a Surplus of \$188.9 million was achieved by the Entire Public Sector (EPS) for the year ending 31 December 2018. For the prior 18-month period ending 31 December 2017, the EPS achieved a Surplus of \$140.5 million.

Actual EPS Surplus results out-performed the EPS original budget by \$144.1 million for the financial year 2018 (2016/17: \$93.8 million).

The Government's financial position remains strong as:

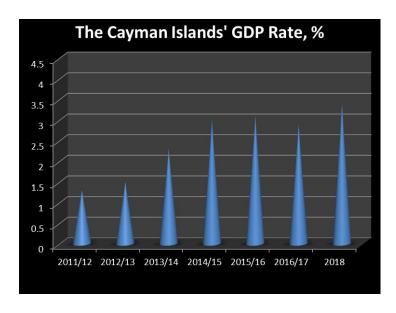
Net Assets (total Assets less all recognised Liabilities) were \$1.4 billion as at 31 December 2018. EPS debt declined by 7% based on no new borrowings during the financial year and debt repayments of \$43.5 million.

For the third consecutive time since 2012, the Government achieved full compliance with the Framework for Fiscal Responsibility (FFR) as required by the Foreign and Commonwealth Development Office and the Public Management and Finance Act (PMFA) (2020 Revision), for prudent fiscal management.

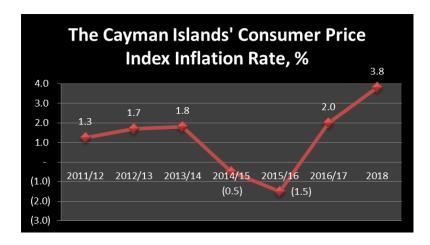
ECONOMIC OVERVIEW BASED ON THIRD QUARTER ECONOMIC REPORT 2018

- The international economy recorded higher growth and inflation in the first nine months of 2018 relative to 2017.
- Cayman's gross domestic product (GDP) continued to expand in the third quarter, resulting in an estimated annualised growth rate of 3.6% for the first three quarters.
- The average Consumer Price Index increased by 3.8%, as higher prices were recorded in all divisions except two.
- Merchandise imports increased by 16.6% to \$758.1 million, due to higher oil and non-oil imports.
- Work permits rose by 7.9% to 25,598.
- Broad liquidity or money supply expanded by 2.2% as both local and foreign currency deposits held by residents expanded.
- The weighted average lending rate for KYD increased by 77 basis points to 7.95% while the prime lending rate increased by 83 basis points to 5.08%.
- Domestic credit expanded by 8.3% as a 10% increase in credit to the private sector outweighed a 14% decline in credit to the central government.
- Bank and trust company licences decreased by 5.8% to 146 and insurance licences fell by 0.8% to 727.
- Mutual funds including the category "master funds" grew by 2.4% to 10,889.
- The number of listings on the Stock Exchange rose by 39.9% to 1,579 while market capitalization increased by 28.4% to a record US\$299.8 billion.
- New company registrations rose by 34.5% to 12,941 while new partnership registrations increased by 35.0% to 3,809.
- Air arrivals grew by 12.2% while cruise passengers increased by 19.7%.
- The value of building permits increased by 6.1% as the total number of permits rose by 3.7%.
- Property transfers declined by 8.3% in value and by 3.3% in volume.
- Electricity consumption declined by 0.1% while water consumption increased by 3.4%.
- The central government's overall fiscal surplus improved to \$151.2 million compared to \$114.6 million a year ago.
- The total outstanding debt of the central government declined to \$428.9 million from \$464.0 million a year ago.

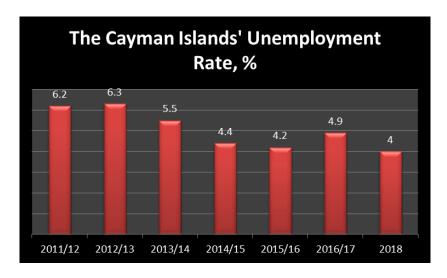
Source: Economics and Statistics Office



Source: Economics and Statistics Office



Source: Economics and Statistics Office



Source: Economics and Statistics Office

PERFORMANCE OVERVIEW and ANALYSIS

Government Revenue and Expenditure

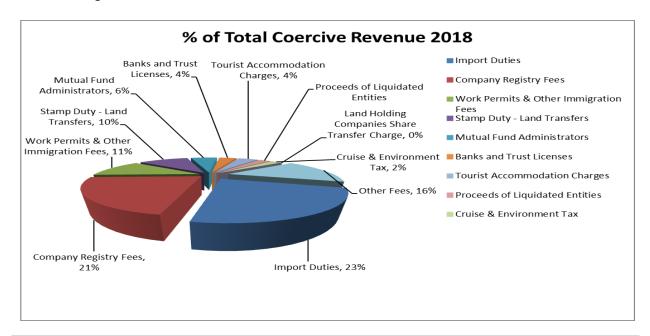
Revenue

| DESCRIPTION | EPS Actual | CI\$000 |
|---------------------------|------------|-----------|
| | 2018 | 2016/17 |
| Coercive Revenue | 781,076 | 952,834 |
| Sales of Goods & Services | 290,903 | 384,810 |
| Investment Revenue | 17,230 | 15,631 |
| Donations | 2,517 | 2,405 |
| Other Revenue | 606 | 71 |
| Total Revenue | 1,092,332 | 1,355,751 |

The annualised figure for Total Revenue for the 18-month period 2016/17 is \$903.8 million, which when compared to 2018 indicates that the year ended 31 December 2018 produced \$188.5 million (21%) higher revenues.

What is the Government's primary source of revenue?

The primary source of revenue is coercive revenue, which was 72% of total public sector revenue in 2018 (2016/17: 70%), while sale of goods and services represented 27%, respectively. Coercive revenues are those revenues collected by Government under its coercive powers authorised under various acts passed by the Parliament (e.g. import duties, work permit fees, bank license fees, etc.) and for which there is no direct exchange of any goods or services. The primary type of coercive revenue is import duties, which represents 23% of total coercive revenue in financial year 2018 (2016/17: 26%). See table below showing details of total coercive revenue.



The preceding chart also shows that fees collected from the financial services industry (Bank and Trust Licenses, Company Registry fees, and Mutual Fund Administrator Fees) is a significant portion of Government revenue; these fees represented 31% of total coercive revenue and 22% of total public sector revenue as at 31 December 2018 (2016/17: 27% and 19%).

See seven year trend table on coercive revenue below:

| DESCRIPTION | EPS Actual CI\$000 | | | | | | | |
|--|--------------------|---------|---------|---------|---------|---------|---------|--|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2018 | |
| Import Duties | 159,923 | 169,113 | 161,670 | 156,393 | 159,834 | 243,239 | 181,132 | |
| Banks and Trust Licenses | 23,373 | 33,511 | 34,225 | 32,795 | 31,592 | 30,074 | 29,382 | |
| Company Registry Fees | 54,828 | 62,145 | 134,355 | 140,739 | 146,863 | 182,135 | 165,973 | |
| Work Permits & Other Immigration Fees | 97,759 | 107,557 | 71,278 | 79,914 | 79,364 | 135,145 | 88,244 | |
| Mutual Fund Administrators | 34,717 | 41,893 | 45,140 | 43,139 | 44,544 | 49,213 | 44,044 | |
| Stamp Duty - Land Transfers | 23,254 | 35,422 | 30,502 | 38,967 | 52,987 | 76,340 | 80,655 | |
| Cruise & Environment Tax | 13,468 | 13,946 | 13,695 | 15,409 | 16,494 | 23,061 | 17,961 | |
| Tourist Accommodation Charges | 11,783 | 14,105 | 18,725 | 20,643 | 21,134 | 33,559 | 32,671 | |
| Proceeds of Liquidated Entities | - | - | - | - | 16,652 | 3,550 | 19,054 | |
| Land Holding Companies Share Transfer Charge | | | | | - | 2,589 | - ' | |
| Other Fees | 67,983 | 82,485 | 102,027 | 95,505 | 103,797 | 173,929 | 121,945 | |
| Total Coercive Revenue | 487,088 | 560,177 | 611,617 | 623,503 | 673,261 | 952,834 | 781,061 | |

See Note 21 of the EPS Accounts.

Proceeds of Liquidated Entities – the 2015 amendment to the Public Management and Finance Act allowed the Government to recognise in revenue any trust asset that remained unclaimed for a period of four years after having become transferable to any person entitled to the asset.

EXPENDITURE

What does Government Spend on Providing Services and Operating costs?

The most significant elements of expenditure were the cost of employing staff and the purchase of supplies and consumables for normal day-to-day operations. Personnel costs represented approximately 49% of total expenditure as at 31 December 2018 (2016/17: 50%), which is typical for service-based organisations and consistent with prior years. See table below of total public sector expenses:

| | | | % of Total Pu | ıblic Sector |
|---|----------|------------------------|---------------|--------------|
| DESCRIPTION | EPS Actu | PS Actual CI\$000 Expe | | nses |
| | 2018 | 2016/17 | 2018 | 2016/17 |
| Personnel Costs | 421,173 | 610,639 | 49% | 50% |
| Supplies and Consumables (including Leases) | 266,478 | 346,418 | 31% | 29% |
| Depreciation | 56,022 | 88,098 | 6% | 7% |
| Outputs from Non-Governmental Organisations | 48,159 | 51,585 | 6% | 4% |
| Transfer Payments | 36,476 | 48,556 | 4% | 4% |
| Other Operating Expenses, Gains and Losses | 12,037 | 26,457 | 1% | 2% |
| Financing Expenses | 26,852 | 43,540 | 3% | 4% |
| Total Expenses | 867,197 | 1,215,293 | 100% | 100% |

Personnel Costs

If the 2016/17 18-month period results are annualised, Salaries and wages for 2018 are up 3%. In September 2018, Cabinet approved a 5% Cost of Living Adjustment (CoLA), for Core Government, retroactive to July 2018. Additionally, several SAGCs also submitted request to Cabinet to award a CoLA in 2018.

| Description | EPS Actual CI\$000 | | |
|---------------------------------------|--------------------|---------|--|
| | 2018 | 2016/17 | |
| Salaries, Wages and Allowances | 373,698 | 518,883 | |
| Health Care | 8,604 | 14,877 | |
| Pension | 22,165 | 28,086 | |
| Leave | 568 | (813) | |
| Defined Benefit Pension Liability | 25,938 | 14,304 | |
| Post Retirement Health Care Liability | (16,059) | 26,755 | |
| Other Personnel Costs | 6,259 | 8,547 | |
| Total Personnel Costs | 421,173 | 610,639 | |

See Note 25 of the EPS Accounts.

Supplies and Consumables

Annualised supplies and consumables for the 18-month 2016/17 period is \$222.7 million. For 2018 there was a 15% increase in cost for supplies and consumables. See detailed table below.

| Description | EPS Actu | EPS Actual CI\$000 | | |
|------------------------------|----------|--------------------|--|--|
| | 2018 | 2016/17 | | |
| Supplies and Materials | 60,392 | 76,126 | | |
| Purchase of services | 106,217 | 152,143 | | |
| Utilities | 19,478 | 29,373 | | |
| General Insurance | 3,063 | 12,751 | | |
| Travel and Subsistence | 4,803 | 6,037 | | |
| Recruitment & Training | 2,867 | 4,741 | | |
| Other | 59,857 | 52,867 | | |
| Total Supplies & Consumables | 256,677 | 334,038 | | |

See Note 26 of the EPS Accounts.

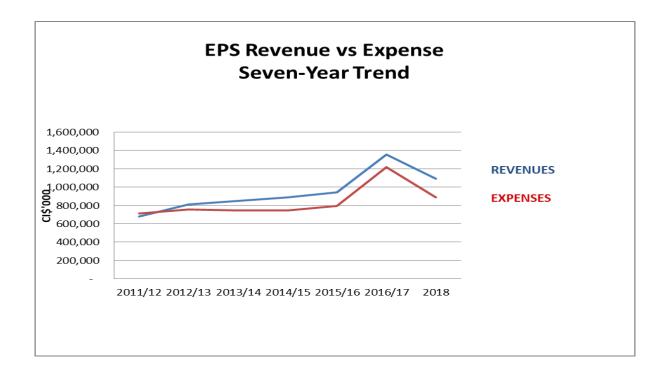
Financing Expenses

What does Government Pay to Finance its Liabilities?

The most significant element of financing costs for the year ended 31 December 2018 was debt financing expense of \$26.9 million (2016/17: \$43.5 million). This consists of interest paid on bank borrowings and to bond holders.

Net Revenue or Surplus (Revenue less Expenses)

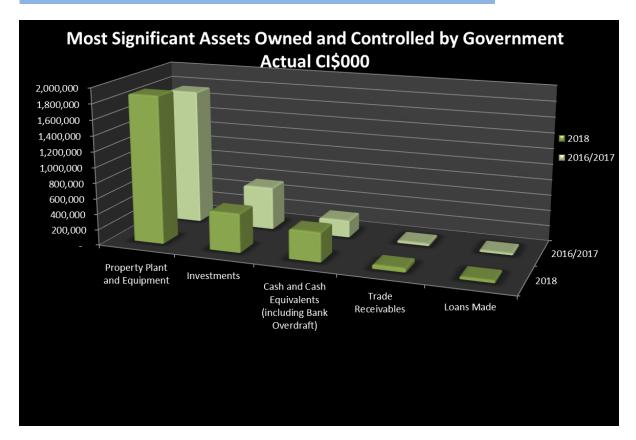
The surplus for the year ended 31 December 2018 was \$225.1 million (2016/17: \$140.5 million). See table and chart of revenue and expenditure summary for seven years below:



Government Assets and Liabilities

What are the Most Significant Assets Owned and Controlled by Government?

| | EPS Actual CI\$000 | | |
|---|--------------------|-----------|--|
| Assets | 2018 | 2016/17 | |
| Cash and Cash Equivalents (including Bank | | | |
| Overdraft) | 377,156 | 220,281 | |
| Trade Receivables | 54,008 | 31,044 | |
| Investments | 500,056 | 554,591 | |
| Loans Made | 33,907 | 26,243 | |
| Property Plant and Equipment | 1,893,541 | 1,752,736 | |
| | | | |



Property, Plant and Equipment

The most significant assets owned and controlled by Government are property, plant and equipment (which include land and buildings, infrastructure, vehicles and equipment). See Note 10 of the EPS accounts.

Investments

Over 90% of investments consist of fixed deposits (over 90 days but less than 365 days). Core Government investments of \$430.6 million as at 31 December 2018 represents approximately 86% of

total investments, with the SAGCs holding the remaining 14%. The majority of the \$69.4 million investments held by SAGCs form part of the Currency Reserve Assets of the Cayman Islands Monetary Authority. These assets are to be used to fund the Authority's currency redemption obligations. See Note 7 of the EPS accounts.

Cash and Cash Equivalents

Cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisition, including cash on hand, cash in transit, deposits held on call with banks and other short term highly liquid investments. See Note 2 of the EPS accounts.

Trade Receivables

The majority of the trade receivables are held by SAGCs. SAGCs held 65% of trade receivables as at 31 December 2018. See Note 3 of the EPS accounts.

The table below shows gross trade receivables of \$84.5 million (2016/17: \$129.9 million) as at 31 December 2018 less provision for doubtful debts \$30.5 million (2016/17: \$98.9 million) resulting in net trade receivables of \$54.0 million (2015/16: \$31.0 million).

| | EPS Actual CI\$000 | | | |
|---------------------------------|--------------------------------------|-----------|--|--|
| Description | 2018 | 2016/2017 | | |
| Coerrcive Revenue Receivable | 11,311 | 4,873 | | |
| Non-Coercive Revenue Receivable | ercive Revenue Receivable 73,167 125 | | | |
| Total Trade Recievables | 84,478 | 129,913 | | |
| Provisions | (30,470) | (98,869) | | |
| Net Trade Receivables | 54,008 | 31,044 | | |

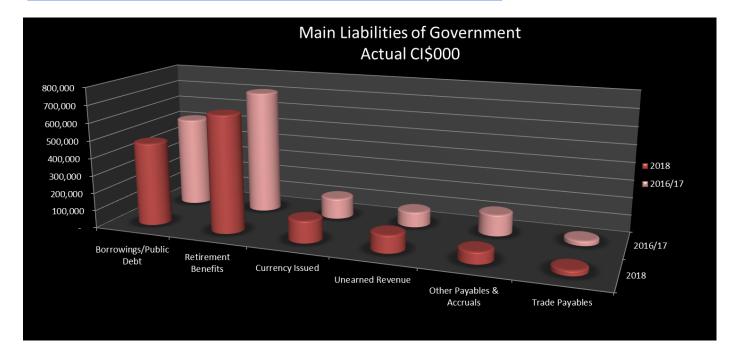
Loans Made

Loans Made consist mainly of commercial loans made by the Cayman Islands Development Bank and loans made to cover overseas medical care to persons not/insufficiently, covered by health insurance. See Note 6 of the EPS accounts.

What are the Main Liabilities of Government?

The table below shows the main liabilities of the Entire Public Sector:

| | EPS Actual | CI\$000 |
|---------------------------|------------|---------|
| Liabilities | 2018 | 2016/17 |
| Borrowings/Public Debt | 475,101 | 518,645 |
| Retirement Benefits | 678,491 | 709,833 |
| Currency Issued | 126,609 | 119,544 |
| Unearned Revenue | 100,412 | 86,929 |
| Other Payables & Accruals | 58,341 | 121,634 |
| Trade Payables | 29,447 | 27,779 |
| | | |

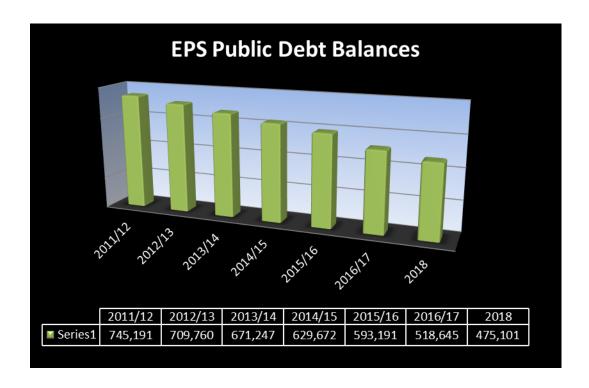


Public Sector Debt

To finance its activities and obligations, the Government borrows from the market to ensure sufficient funding is available to meet its daily cash requirements and financial commitments. Government borrowing comprises long-term borrowing in the form of commercial bank loans and a bond issued in 2009. There has been no new borrowing during the financial year. See tables of public sector debt below.

| Description | Opening Balance 1 January 2018 | Drawdowns/ Additions | Repayments | Revaluation | Closing Balance 31 December 2018 |
|---|--------------------------------------|-------------------------|------------|-------------|--|
| | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 |
| Core | 451,081 | - | 31,117 | - | 419,964 |
| Water Authority of the Cayman Islands | 1,782 | - | 1,169 | - | 613 |
| Cayman Islands Development Bank | 23,927 | - | 4,076 | - | 19,851 |
| National Housing Development Trust | 13,825 | - | 1,366 | - | 12,459 |
| Cayman Airways Limited | 19,992 | - | 2,281 | - | 17,711 |
| Cayman Islands Turtle Farm (1983) Limited | 8,038 | - | 3,535 | - | 4,503 |
| Total | 518,645 | - | 43,544 | - | 475,101 |

See Note 17 of the EPS Accounts.



Public debt continued to decline, from \$518.6 million to \$475.1 million, as principal repayments of \$43.5 million were applied and no new borrowing was added.

Retirement Benefits

The Government, under the provisions of the Public Service Management Act, is obligated to provide post-retirement benefits to qualified employees in the form of health care and pension. The Government recognises and provides for actuarially determined present value of retirement obligation on an accrual basis, using the Projected Unit Credit method. The following tables present the pension liability at fair value as at 31 December 2018:

| | 2018 | 2016/2017 |
|---|---------|-----------|
| | CI\$000 | CI\$000 |
| Core Government | 408,723 | 399,808 |
| Parliamentarian Pensions | 17,441 | 20,747 |
| Judicial Pensions | (76) | (220) |
| Central Government Pension Liability Fair Value | 426,088 | 420,335 |
| Statutory Authorities and Government Companies | 20,719 | 38,966 |
| Entire Public Sector Pension Liability Fair Value | 446,807 | 459,301 |

| | Public Service Pensions Plan | Parliamentary Pensions Plan | Judiciary Pensions Plan | Total Central Government | Statutory Authorities | Entire Public Sector Pension |
|----------------------------------|---------------------------------|--------------------------------|----------------------------|-----------------------------|--------------------------|---------------------------------|
| | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 |
| Present value benefit obligation | 658,329 | 27,085 | 5,000 | 690,414 | 58,358 | 748,772 |
| Fair Value of plan assets | 249,606 | 9,644 | 5,076 | 264,326 | 37,639 | 301,965 |
| Deficit/Surplus for funded plans | 408,723 | 17,441 | (76) | 426,088 | 20,719 | 446,807 |
| Net liability/(asset) | 408,723 | 17,441 | (76) | 426,088 | 20,719 | 446,807 |

The Government is also obligated to provide for the future healthcare costs of Civil Servants who earned that benefit based on their prior service with the Government.

Previously Civil Servants who worked for a minimum of 10 years with the Government would be entitled to a healthcare benefit upon retirement. However, the Public Service Management Act now requires that the employee puts in the same amount of years of qualifying service and also retire from the Civil Service in order to obtain such benefits in the future.

The results of healthcare liability actuarial valuation, completed in March 2019, estimated the post-retirement healthcare obligation as at 31 December 2018 to be \$1.6 billion. The post-retirement healthcare obligation and any related expenditure has not been recognised on the Statements of Financial Position and Performance for Central Government.

PERFORMANCE ANALYSIS

Assets and Liabilities

The seven-year trend in key assets and liabilities and revenues and expenses is presented in the tables below. The 2016/17 period was an 18-month period commencing 1 July 2016 to 31 December 2017 and is not comparable to the 2015/16 or 2018 results as these periods represent results for 12 months:

| DESCRIPTION | | EPS | Actual CI\$000 | | | | |
|------------------------------|-----------|-----------|----------------|-----------|-----------|-----------|-----------|
| | 0044/40 | 2010/10 | 2012/11 | | 2047/45 | 2016/47 | 2242 |
| Assets | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2018 |
| Cash and Cash Equivalents | | | | | | | |
| (including Bank Overdraft) | 157,275 | 196,013 | 281,182 | 406,435 | 231,415 | 220,281 | 377,156 |
| Trade Receivables | 48,721 | 48,864 | 26,185 | 31,707 | 32,165 | 31,044 | 54,008 |
| Investments | 110,388 | 98,884 | 99,582 | 102,077 | 438,511 | 554,591 | 500,056 |
| Loans Made | 36,598 | 34,542 | 32,774 | 30,470 | 30,285 | 26,243 | 33,907 |
| Property Plant and Equipment | 2,058,506 | 2,105,054 | 2,078,619 | 2,068,405 | 1,732,843 | 1,752,736 | 1,893,541 |
| Liabilities | | | | | | | |
| Borrowings/Public Debt | 745,191 | 709,760 | 671,247 | 629,672 | 593,191 | 518,645 | 475,101 |
| Retirement Benefits | 220,696 | 211,731 | 225,519 | 227,048 | 481,283 | 709,833 | 678,491 |
| Currency Issued | 88,696 | 87,229 | 91,720 | 94,887 | 106,876 | 119,544 | 126,609 |
| Unearned Revenue | 32,133 | 33,054 | 37,313 | 40,238 | 65,282 | 86,929 | 100,412 |
| Other Payables & Accruals | 49,501 | 52,748 | 63,942 | 49,717 | 62,830 | 121,635 | 58,341 |
| Trade Payables | 29,142 | 25,454 | 27,369 | 30,163 | 20,213 | 27,779 | 29,447 |
| | | | | | | | |

Revenue and Expenses

| DESCRIPTION | EPS Actual CI\$000 | | | | | | |
|---|--------------------|---------|---------|---------|---------|-----------|-----------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2018 |
| Coercive Revenue | 487,088 | 560,177 | 611,617 | 623,503 | 673,261 | 952,834 | 781,061 |
| Sales of Goods & Services | 189,761 | 245,935 | 234,165 | 261,478 | 261,344 | 384,810 | 290,918 |
| Investment Revenue | 2,321 | 2,636 | 2,336 | 4,700 | 5,669 | 15,631 | 17,230 |
| Donations | 145 | 1,401 | 1,203 | 1,081 | 931 | 2,405 | 2,517 |
| Other Revenue | 599 | 144 | 101 | 300 | 2,817 | 71 | 606 |
| Total Revenue | 679,914 | 810,293 | 849,422 | 891,062 | 944,022 | 1,355,751 | 1,092,332 |
| Personnel Costs | 331,040 | 345,049 | 352,316 | 352,795 | 400,116 | 610,639 | 421,173 |
| Supplies and Consumables (including Leases) | 201,512 | 246,785 | 236,842 | 231,567 | 223,896 | 346,418 | 266,478 |
| Depreciation | 40,207 | 45,182 | 43,734 | 50,846 | 53,851 | 88,098 | 56,022 |
| Outputs from Non-Governmental Organisations | 29,088 | 25,985 | 26,464 | 29,445 | 32,538 | 51,585 | 48,159 |
| Transfer Payments | 32,870 | 32,277 | 31,130 | 27,274 | 30,251 | 48,556 | 36,476 |
| Other Operating Expenses, Gains and Losses | 37,253 | 22,145 | 18,306 | 19,165 | 23,831 | 26,457 | 12,037 |
| Financing Expenses | 39,143 | 39,221 | 35,816 | 33,280 | 31,007 | 43,540 | 26,852 |
| Total Expenses | 711,113 | 756,644 | 744,608 | 744,372 | 795,490 | 1,215,293 | 867,197 |
| | | | | | | | |
| Net (Deficit)/Surplus | (31,199) | 53,649 | 104,814 | 146,690 | 148,532 | 140,458 | 225,135 |

Guarantees

Guarantees of the Government include: Guarantees of the borrowings of Statutory Authorities and Government Companies, and guarantees, either collective or specific, of the loans of certain individuals and companies obtained from the private sector. See table of guarantees below:

| Description | Weighting Applied | Guaranteed Balance as at 31 December 2018 | Loan Balance as at 31 December 2018 |
|---|----------------------|---|--|
| | | CI\$'000 | CI\$'000 |
| Cayman Islands Turtle Farm (1983) Limited | 80% | 3,602 | 4,502 |
| Cayman Airways Limited | 80% | 14,169 | 17,711 |
| Water Authority of the Cayman Islands | 20% | 123 | 613 |
| Cayman Islands Development Bank | 50% | 9,926 | 19,851 |
| National Housing Development Trust | 80% | 9,967 | 12,459 |
| | | 37,786 | 55,136 |

The weighting in the table above is applied under the PMFA based on entities that:

- Require an unpredictable level of budgetary support from the Governor in Cabinet are given an 80% weighting;
- Are financially stable and require predictable levels of support are given a 50% weighting; and
- Have not required budgetary support during the last three (3) years are given 20% weighting.

Commitments

Commitments are future expenses, liabilities and capital outlay to be incurred on contracts that have been entered into as at 31 December 2018. See tables of commitments below.

Entire Public Sector (includes Core Government)

| | One Year | One to Five | Over Five | | |
|--------------------------------------|----------|-------------|-----------|------------------|------------------|
| | or Less | Years | Years | 31 December 2018 | 31 December 2017 |
| Туре | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 |
| Capital Commitments | | | | | |
| Capital Commitments | 8,547 | 9,861 | 1,611 | 20,019 | 8,875 |
| | 489 | - | - | 489 | 489 |
| | 20 | - | - | 20 | 20 |
| Total Capital Commitments | 9,055 | 9,861 | 1,611 | 20,527 | 9,384 |
| Operating Commitments | | | | | |
| Non-Cancellable Accommodation Leases | | | | | |
| Accommodation leases | 5,976 | 3,188 | 1,922 | 11,086 | 12,335 |
| Accommodation leases | 209 | 85 | - | 294 | 770 |
| Other Non-Cancellable Leases | | | | | |
| Land Lease | 52 | 169 | 74 | 296 | 308 |
| Premises Lease | 360 | 775 | - | 1,135 | 1,175 |
| Aircraft Leases | 5,206 | 14,242 | - | 19,448 | 16,088 |
| Licensing Agreement | 705 | - | - | 705 | 1,048 |
| Other Operating Lease | 21 | = | - | 21 | - |
| Other Operating Commitments | | | | | |
| Other Operating Commitments | 4,967 | - | - | 4,967 | 5,933 |
| Total Operating Commitments | 17,496 | 18,459 | 1,996 | 37,951 | 37,657 |
| Total Commitments | 26,551 | 28,320 | 3,607 | 58,478 | 47,041 |

Core Government

| | One Year | One to Five | Over Five | | |
|--------------------------------------|----------|-------------|-----------|---------------|------------------|
| | or Less | Years | Years 31 | December 2018 | 31 December 2017 |
| Туре | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 |
| Capital Commitments | | | | | |
| Capital Commitments | 5,635 | 4,961 | 1,599 | 12,195 | 6,388 |
| | - | - | - | - | - |
| Total Capital Commitments | 5,635 | 4,961 | 1,599 | 12,195 | 6,388 |
| Operating Commitments | | | | | |
| Non-Cancellable Accommodation Leases | | | | | |
| Accommodation leases | 1,689 | 1,996 | 1,922 | 5,607 | 6,346 |
| Accommodation leases | - | = | = | - | - |
| Other Non-Cancellable Leases | | | | | |
| Land Lease | - | - | - | - | - |
| Premises Lease | 240 | 775 | - | 1,015 | 836 |
| Aircraft Leases | - | - | - | - | - |
| Licensing Agreement | - | - | - | - | - |
| Other Operating Lease | - | - | - | - | - |
| Other Operating Commitments | | | | | |
| Other Operating Commitments | 4,369 | - | - | 4,369 | 5,375 |
| Total Operating Commitments | 6,298 | 2,771 | 1,922 | 10,991 | 12,557 |
| Total Commitments | 11,933 | 7,732 | 3,521 | 23,186 | 18,945 |

See Note 34 of the EPS Accounts.

BUDGET ANALYSIS

Actual EPS total surplus outperformed the original budget by \$144.1 million or 178% as coercive revenue exceeded expectations by 13% and total expenses were lower than the budget by \$36.5 million or 4%. Further details can be seen in the table of financial performance with actual results compared to the original and final budget below.

| GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 31 DECEMBER 2018 ENTIRE PUBLIC SECTOR | | | | | |
|--|----------------------------|-------------|--|----------------------------------|--|
| | Original Budget 2018 | Actual 2018 | Performance Difference Original Budget | % Change Actual vs. Budget | |
| | | CI\$0 | | J | |
| Revenue | | | | | |
| Coercive Revenue | 691,357 | 781,061 | 89,704 | 13% | |
| Sales of Goods & Services | 277,356 | 290,918 | 13,562 | 5% | |
| Other Revenue | 18,189 | 20,353 | 2,164 | 12% | |
| Total Revenue | 986,902 | 1,092,332 | 105,430 | 11% | |
| Expenses | | | | | |
| Personnel Costs | 444,434 | 421,173 | (23,261) | 5% | |
| Supplies and Consumables | 246,170 | 266,478 | 20,308 | -8% | |
| Output from Non-Government Organisations | 24,867 | 48,159 | 23,292 | -94% | |
| Depreciation & Amortisation | 53,472 | 56,022 | 2,550 | -5% | |
| Transfer Payments | 36,462 | 36,476 | 14 | 0% | |
| Other Executive Expenses | 73,514 | 13,662 | (59,852) | 81% | |
| Finance Costs | 26,376 | 26,852 | 476 | -2% | |
| Total Expenses | 905,295 | 868,822 | (36,473) | 4% | |
| Total Other (Gains)/Losses | 579 | (1,625) | (2,204) | -381% | |
| Net Surplus | 81,028 | 225,135 | 144,107 | 178% | |

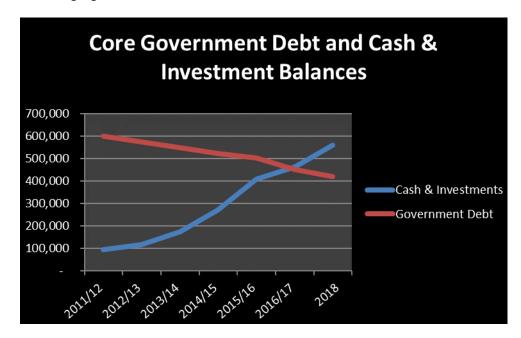
KEY FINANCIAL ACCOMPLISHMENT

The Government of the Cayman Islands manages its day-to-day operation without direct intervention by the Foreign and Commonwealth Development Office (FCDO) provided that the policies implemented are in keeping with the agreed direction/guidelines of the FCDO. These guidelines are referred to under the Public Management and Finance Act as Principles of Responsible Financial Management. Per section 34 of the PMFA, failure to comply with the borrowing, net debt and cash reserve principles as outlined below requires that any additional borrowing must first receive the approval of the Foreign and Commonwealth Development Office.

See below table showing trends for year-end cash (includes cash equivalents and investments) and debt balances for Core Government.

| Core Government CI\$000 | | | | | | | |
|-------------------------|---------|---------|---------|---------|---------|---------|---------|
| Indicator | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2018 |
| Cash & Investments | 95,222 | 117,052 | 173,951 | 271,468 | 408,619 | 462,110 | 559,434 |
| Government Debt | 599,285 | 573,850 | 548,499 | 523,322 | 503,318 | 451,081 | 419,964 |
| | | | | | | | |

The chart below shows the steady narrowing of the gap between cash and debt balances for Core Government, and highlights that cash exceeded debt as at 31 December 2018.



Investments in fixed deposits with maturity dates greater than 90 days at the time of placement were no longer reflected under Cash and Cash Equivalents on the Statement of Financial Position, but as Investments.

The Table below outlines the requirements of the Principles of Responsible Financial Management.

| Principle | Degree of | Compliance |
|--|--|--|
| | Audited 2018 Actual | Approved 2018 Budget |
| Core Government Operating Surplus : should be positive | Complies | Complies |
| (Operating surplus = Core Government operating revenue – Core Government operating expenses) | Surplus = \$165.4 million | Surplus = \$86.6 million |
| Net Worth: should be positive | Complies | Complies |
| (Net worth = Core Government assets - Core Government liabilities) | Net Worth = \$1.4 billion | Net Worth = \$1.34 billion |
| Borrowing: Debt servicing cost for the year should be no more than 10% of Core Government revenue* | Complies | Complies |
| (Debt servicing = interest + other debt servicing expenses + principal repayments for Core Government debt, Public Authorities debt and self-financing loans) | Debt servicing = 8.4% | Debt servicing = 8.6% |
| Net Debt: should be no more than 80% of Core Government revenue | Complies | Complies |
| (Net debt = outstanding balance of Core Government debt + outstanding balance of self-financing loan balance + weighted outstanding balance of Public Authorities guaranteed debt - Core Government liquid assets) | Net debt < 0% | Net debt = 22.3% |
| Cash Reserves should be no less than estimated executive expenses for 90 Days: | Complies | Complies |
| (Cash reserves = Core Government cash and other liquid assets at lowest point) | Cash Reserves = 256.1 days | Cash Reserves = 167.9 days |
| Financial risks should be managed prudently so as to minimise risk | Complies | Complies |
| | Insurance cover exists for all government | Insurance cover exists for all government |
| | buildings, vehicles and | buildings, vehicles and |
| | major potential | major potential |
| | liabilities. Hurricane Preparedness Strategy | liabilities. Hurricane Preparedness Strategy in |
| | in place. | place. |

Responsible financial management as defined by section 14(3) of the PMFA is as below:

- Total core government revenue less total core government expenses (measured using generally accepted accounting practice) should be positive;
- Total core government assets less total core government liabilities (measured using generally accepted accounting practice) should be positive;
- borrowing should not exceed an amount for which the sum of interest, other debt servicing
 expenses, and principal repayments for a financial year are more than ten percent of core
 government revenue (calculated using generally accepted accounting practice) for that financial
 year, where, for the purposes of this principle, borrowing is defined as all borrowing that is in
 the name of the Government regardless of whether it is serviced directly by the core
 government, a statutory authority or government company;
- Net debt should be no more than eighty percent of core government revenue, where, for the purposes of this principle, net debt is defined as:
 - Central government borrowing less core government liquid assets
 - Borrowing that is serviced directly by a statutory authority or government company but is in the name of the Government; and
 - The percentage of statutory authority and government company debt guaranteed by the Government that regulations made under this Act specify is to be included in the net debt calculation;
- Cash reserves should be maintained at a level no less than the estimated executive expenses (measured using generally accepted accounting practice) for the following ninety days where, for the purpose of this principle, cash reserves are defined as core government cash and cash equivalents, marketable securities and deposits, and other liquid assets, including any amounts held for restricted funds and reserves purposes; and
- The financial risks, including contingent liabilities, facing the core government should be managed prudently so as to minimize the likelihood of any such risk resulting in an expense or liability.

Section 14(d) of the PMFA states that the Governor in Cabinet decisions may depart from the principles of responsible financial management for a limited period if the Governor in Cabinet specifies in a paper laid before the Parliament for its information.

- The reasons for the departure;
- The approach that the Governor in Cabinet intends to take in order to return to those principles; and
- The period of time that the Governor in Cabinet expects to take to return to those principles.

GOVERNANCE

Preparation of EPS accounts is managed within the Ministry of Finance's overall risk management framework. The Accountant General is responsible on a day-to-day basis for managing risk and for ensuring that the activities necessary for the production of these accounts are properly planned, resourced and performed.

In producing EPS accounts, the Accountant General must rely on the Chief Officer through their Chief Financial Officer of each entity to manage their own risks. In some instances, the risks from underlying accounts may have a significant impact on the EPS consolidation and preparation process.

The key risks in the preparation of the EPS include:

- no formal consolidation software, over reliance on excel spreadsheets;
- inaccuracies in entities' EPS submissions, which may result in materially misstated balances;
- failure to provide data or delays in the submission of EPS submissions; and
- non-elimination of intra-group transaction streams and balances in Core Government and SAGCs, resulting in materially misstated figures in the accounts.

To manage the key risks to the EPS consolidation and preparation process, the Accountant General maintains a control and validation framework to define the controls over the preparation of the accounts and to monitor the effectiveness and completeness of the controls in place.

Procedures that assist in mitigating key EPS consolidation risks are: validation of agencies' trial balances; monthly analysis of variances between actual results and the budget and actual results with prior year balances; monthly reconciliation of inter/intra-agency balances for confirmation by agencies; and confirmation that notes to agency accounts reflect balances in the main financial statements of each agency.

The EPS Governance Framework

The Ministry receives support and assurance on the management of risks in a number of ways:

- support in the responsibilities by the Internal Audit function;
- internal framework of governance and risk management; and
- EPS accounts are subject to external audit provided by the Auditor General. The Auditor General is independent; she and her staff have access to all Ministry papers and report their findings on the accounts to Parliament.

Ministry of Finance's role in Managing Financial Risk

In addition to the EPS accounts governance framework, the Ministry of Finance and Economic Development (Ministry of Finance) also has a role in managing the Central Government's financial risk more widely. Financial risk is managed in a number of ways, including:

The Public Management and Finance Act (PMFA) and its Regulations and the Public Finance Manual (PFM) - provides Chief Officers with guidance and sets out requirements on how to handle public funds

properly. The Ministry of Finance takes the lead in ensuring compliance with the PMFA and bringing about changes to the PMFA and PFM to enhance prudent financial management.

Spending Reviews – the process through which spending is allocated to areas of Government activity according to the Government's priorities. Spending Reviews set firm and fixed spending budgets over several years for each department. This is achieved through the preparation of a Strategic Policy Statement which outlines the Government's medium term plan and sets spending limits for a period of three years. Multi-year budgets are then prepared based on these goals and objectives and within the expenditure limits.

The budget and estimates process for Core Government and SAGCs - the Government uses the biennial budgeting system to plan and control public expenditure. The Ministry presents estimates of budgetary plans to Parliament to obtain the statutory authority to consume resources and spend cash. The budgetary system has two main objectives:

- to support the achievement of macro-economic stability by ensuring that public expenditure is controlled in support of the Government's fiscal framework; and
- to provide good incentives for departments to manage spending well so as to provide high quality public services that offer value for money for citizens.

The Ministry of Finance works with the other agencies across the public service and help that the legislated financial reporting framework is adhered to and is practiced uniformly.

The Ministry of Finance monitors agencies' spending on an ongoing basis. The Ministry of Finance also advises Cabinet on the financial impact of requests for supplementary expenditure from Core Government agencies to ensure that the additional spending will not negatively impact the objective to comply with the FFR. During the year, 24 Cabinet papers were prepared for supplementary funding and reallocation of funding.

FINANCIAL RISK MANAGEMENT

The Ministry of Finance manages Core Government's financial risks such as credit, liquidity, insurance, interest rate risk, commodity price risk, and currency risk. See further details in Note 36 of the EPS annual accounts.

ENTITIES NOT CONSOLIDATED IN THE EPS ACCOUNTS

The public entities below have not been consolidated in the EPS.

Public Service Pensions Board

Under the accounting standard for determining what entities should be consolidated, IPSAS 35, the Public Service Pensions Board's (PSPB) accounts would be eligible for consolidation in the EPS, however the Accountant General took the view that the assets of the PSPB were trust assets and therefore not subject to consolidation.

The accounts of the PSPB have not been consolidated in the EPS accounts as the PSPB is considered to be a "Trust" under the definition prescribed in the PMFA, and not a SAGC. Under section 70 of the PMFA, trust assets must be accounted for separately from Core Government and SAGC accounts and must be transferred to the chief officer responsible for public finance for management.

A legal opinion was obtained and it was recommended that although there are indications that the PSPB have characteristics of a trust, it would be best for the PSPB Act to be amended to clearly state that its accounts should not be included in the consolidation of the EPS.

The audited accounts of the PSPB and its annual report can be found at www.pspb.ky.

Segregated Insurance Fund of the Cayman Islands

The Segregated Insurance Fund (the Fund) was established under the Health Insurance Commission Act (2013). The Fund is maintained and administered by the Health Insurance Commission (HIC). The Fund's primary function is to assist the Government in providing healthcare to indigents, uninsurable, and partially uninsured individuals. Contributions to the Fund are received from approved health insurance providers regulated under the Health Insurance Regulations (2013 Revision) and under their legislation the Fund is required to remit all funds collected to the Ministry of Health, Environment, Culture and Housing (the Ministry).

Separate financial statements are prepared and audited for the Fund which is not included in the table of trust holdings below. It is the Accountant General's view that the assets of the Fund are considered as trust assets under the definition of the PMFA and therefore do not have to be consolidated in the EPS accounts.

Trust Holdings

Under the PMFA, "trust assets" are defined as assets (including money, not belonging to the Government) transferred or paid to the Government in trust for any purpose or to hold for or on behalf of any person, and include any such assets-

- a. To be held pending the completion of a transaction or dispute; or
- b. That belongs or is due to any person and is collected under any agreement with that person.



FINANCIAL STATEMENTS FOR

THE GOVERNMENT OF

THE CAYMAN ISLANDS

FOR THE YEAR ENDED
31 DECEMBER 2018

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MINISTRY OF FINANCE & ECONOMIC DEVELOPMENT

CAYMAN ISLANDS GOVERNMENT

Statement of Responsibility

These financial statements have been prepared in accordance with the provisions of section 29 of the Public Management and Finance Act (2020 Revision), as amended. They report the financial results and position for Central Government and the Entire Public Sector for the financial year ended 31 December 2018.

The financial statements were prepared by the Ministry of Finance & Economic Development on behalf of the Government. On the basis of the financial information available, the Ministry has used its best professional judgment in preparing these statements.

We accept responsibility for the accuracy and integrity of the financial information in these financial statements and their compliance with the Public Management and Finance Act (2020 Revision), as amended.

To the best of our knowledge, the financial statements comply with generally accepted accounting practices as defined by International Public Sector Accounting Standards (IPSAS), except for IPSAS 39, Employee Benefits, as it relates to the accounting for post-retirement benefits and IPSAS 6, Consolidated and Separate Financial Statements, as it relates to the non-consolidation of the Public Service Pensions Board.

Hon. Chris Saunders, MP

Deputy Premier and Minister for Finance

& Economic Development

Government of the Cayman Islands

Dated: 10 126 2021

Hon. G Wayne Panton, JP, MP

Premier

Government of the Cayman Islands

Dated:

ted: 10 02



Phone: (345) - 244-3211 Fax: (345) - 945-7738 AuditorGeneral@oag.gov.ky www.auditorgeneral.gov.ky

3rd Floor, Anderson Square 64 Shedden Road, George Town P.O.Box 2583 Grand Cayman, KY1-1103, Cayman Islands

AUDITOR GENERAL'S REPORT

To the Members of Parliament

I have audited the accompanying consolidated financial statements of the Cayman Islands Government, ("Government") which comprise the consolidated statement of financial position as at 31 December 2018 and the consolidated statement of financial performance, statement of changes in net worth and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 19 to 108 in accordance with the provisions of Section 60(1)(a) of the *Public Management and Finance Act (2020 Revision)*.

Basis of Opinion

I conducted my audit in accordance with International Standards on Auditing (ISAs). My responsibility under those standards is further described in the Auditor's Responsibilities for the Audit of the consolidated Financial Statements section of my report. I am independent of the Government in accordance with the International Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), together with ethical requirements that are relevant to my audit of the consolidated financial statements in the Cayman Islands, and I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA Code. I believe that the evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Basis for Adverse Opinion

Exclusion of the Public Service Pensions Board from consolidation

The consolidated financial statements exclude material administrative transactions and balances relating to the Public Service Pensions Board ("Pensions Board") as management conclude that the related assets are being held in trust by the Pension Board. In my opinion, the Government has control over the Pensions Board and therefore all of its administrative transactions and balances should be consolidated in these financial statements in accordance with IPSAS 35 – *Consolidated Financial Statements*. As a result of these omissions, the consolidated financial statements are understated as at 31 December 2018.

Pervasive inaccuracies arising from subsequent adjustments in subsidiaries, elimination on consolidation and opening balances

As at the date of this audit report, certain subsidiary audits were in progress; additionally, there were material adjustments which have not been posted to completed subsidiary audits or eliminated from the consolidation. It is likely that the net impact of these amounts could materially affect figures and disclosures in the consolidated financial statements. The impact of these net adjustments could be both pervasive and material.

Basis for Adverse Opinion (continued)

Incompleteness of revaluation, inconsistent accounting policies and poor controls over property, plant and equipment

Management has not been able to provide a complete valuation report to support the carrying value of the road network amount of \$372.7 million related to infrastructure, roads and sidewalks as disclosed in Note 10 to the consolidated financial statements and has omitted significant requirements to support the valuation of its road network from the accounts. In addition, there is material difference of \$79.5 million in the infrastructure, roads and sidewalks as compared to the valuation report.

Furthermore, the accounting policies used to measure the Statutory Authorities and Government Companies assets that recognizes land and buildings accounts, are inconsistent to the central government entities. IPSAS 35 — *Consolidated Financial Statements* requires consistent accounting policies to be used within the consolidation. Therefore, the consolidated figure for property, plant & equipment is materially misstated due to the lack of revalued carrying amounts for certain classes of property, plant & equipment owned by the statutory authorities and government companies ("SAGC"). The total carrying amount of these SAGC assets is \$37.9 million.

As a result of the matters identified, the property, plant and equipment appearing in the consolidated financial statements is materially misstated as at 31 December 2018.

Inaccuracy of depreciation and amortization expenses

The depreciation and amortization expenses amounting to \$56.0 million recorded in the statement of financial performance are materially misstated as a result of the valuation and completeness issues affecting property, plant and equipment as discussed above.

Understatement of retirement benefits liabilities

Government did not record its liabilities relating to its post-retirement healthcare program. The results of the health care liability actuarial valuation for Core government estimated the post-retirement health care net liability to be \$1.6 billion, post-retirement medical expense totaling \$111.1 million and other comprehensive income of \$236.0 million as at 31 December 2018. Furthermore, the Core government participant data for the post-retirement health care as at 30 April 2016 was used to determine the obligation.

During the year, management has recognized a pension liability of \$446.8 million relating to the CIG's participation in the Defined Benefit Pension Plan. The CIG participant data for the Defined Pension Plan as at 1 January 2017 was used to determine the obligation. As a result the, pension liability and related pension expense and other comprehensive income could be materially misstated as at 31 December 2018.

Based on the above, the total of current and non-current retirement benefits of \$678.5 million are materially misstated as at 31 December 2018.

Basis for Adverse Opinion (continued)

Incompleteness of provisions

Management has represented that there is no process in place to properly access and account for its environmental liabilities. Therefore I have not received sufficient appropriate audit evidence to be able to conclude on the completeness of provisions and contingent liability disclosures as it relates to these liabilities for the year ended 31 December 2018.

Furthermore, I identified a material omission of provisions for environmental remediation cost of \$24.4 million. As a result, the provisions of \$12.3 million as reported in the statement of financial position is materially misstated as at 31 December 2018.

Understatement of personnel cost

The personnel costs amounting to \$421.2 million appearing in the statement of financial performance are materially misstated due to the understatement of post-retirement health care and post retirement pension liabilities.

Incompleteness of revenue, receivables and unearned revenue

Due to poor controls, management was unable to provide sufficient appropriate audit evidence and were not able to assert to the completeness of its coercive revenue. I have not been able to conclude on the fairness of the amount reported as coercive revenues of \$781.1 million on the statement of financial performance for the year ended 31 December 2018. Additionally, sales of goods and services amounting to \$290.9 million as reported in the statement of financial performance is materially misstated due to unadjusted differences of \$7.3 million.

As a result of the revenue incompleteness, I have not been able to conclude on the related current and non-current trade receivables balances of \$53.5 million, other receivables of \$14.3 million and unearned revenues of \$100.4 million appearing on the statement of financial position as at 31 December 2018.

Inaccuracy of net worth

The revaluation reserve totaling to \$619.2 million presented in the statement of financial position is materially misstated due to the valuation and completeness issues affecting property, plant & equipment. Likewise, the current and accumulated surpluses amounting to \$225.1 million and \$381.3 million respectively, are materially misstated due to qualifications noted above.

Statement of cash flows not fairly presented

I was not able to conclude on the fairness of the amounts reported in the Statement of Cash Flows due to the matters discussed affecting the pervasive inaccuracies in the opening balances of these consolidated financial statements and identify the effects of any adjustments that might be necessary on the current year's results of operations.

Basis for Adverse Opinion (continued)

Omissions in financial statement disclosures

The consolidated financial statements have omitted several required disclosures by the accounting standards. These include but are not limited to:

- The Government has not established a system for reporting key management personnel transactions as required by IPSAS 20, Related Party Disclosures, as a result, I do not opine on the accuracy of related party balances.
- The consolidated financial statement does not include all of the required disclosures of IPSAS 39
 Employee Benefits.

Management's Responsibilities for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Public Sector Accounting Standards ("IPSAS"), and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these consolidated financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my adverse audit opinion.

In my opinion, because of the significance of the matters discussed in the Basis for Adverse Opinion paragraphs, the consolidated financial statements do not present fairly, the financial position of the Cayman Islands Government as at 31 December 2018 and its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards.

Other Matter

Compliance with acts, regulations and other considerations

I draw to the attention of the reader, that due to the adverse opinion, no further consideration was given to any other balances, transactions, disclosures or compliance with acts or regulations matters as it relates to these consolidated financial statements.

Other information

Other financial information in the annual report has not been audited by us, and therefore, I do not express an opinion thereon.

Sue Winspear, CPFA Auditor General 10 August 2021 Cayman Islands

Financial Statements

Statement of Financial Position

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2018

| Core Actual | EPS Actual | | | Core Actual | EPS Act |
|--|---|--|---|---|---|
| 2016/2017 | 2016/2017 | | Note | 2018 | 2 |
| CI\$000 | CI\$000 | | Hote | CI\$000 | CI |
| | | Current Assets | | | |
| 61,241 | 222,110 | Cash and Cash Equivalents | 2 | 129,632 | 378, |
| 8,804 | 30,617 | Trade Receivables | 3 | 18,508 | 53 |
| 17,702 | 21,270 | Other Receivables | 4 | 20,154 | 14 |
| 8,223 | 200 | Dividend Receivable | 4 | 2,738 | |
| 3,149 | 15,239 | Inventories | 5 | 2,781 | 18 |
| 592 | 1,888 | Loans Made | 6 | 588 | |
| 400,869 | 519,435 | Investments | 7 | 429,802 | 443 |
| 2,375 | 7,438 | Prepayments | 8 | 7,089 | 14, |
| 25 | 1,533 | Biological Assets | 9 | | 1, |
| 502,955 | 819,730 | Total Current Assets | _ | 611,292 | 923 |
| | | | | | |
| | | Non-Current Assets | | | |
| 427 | | Trade Receivables | 3 | 427 | |
| - | - | Other Receivables | 4 | - | |
| 456 | | Loans Made | 6 | - | 33, |
| 1,419,697 | 1,752,736 | Property, Plant and Equipment | 10 | 1,442,987 | 1,893, |
| 3,018 | | Intangible Assets | 11 | 2,860 | 5, |
| - | 14,764 | Investment Property | 12 | | 7, |
| 831 | 35,156 | Investments | 7 | 831 | 56, |
| 219,851 | - | Net Worth - Public Entities | 41 | 407,367 | |
| 253 | 436 | Other Non-Current Assets | | 91 | |
| 1,644,533 | 1,835,718 | Total non-current assets | - | 1,854,563 | 1,997 |
| 2,147,488 | 2,655,448 | Total Assets | | 2,465,855 | 2,921 |
| | 2,000,440 | 1014175515 | • | 2,403,033 | 2,321 |
| | | Current Liabilities | | | |
| | | | | | |
| 19,094 | 27,779 | Trade Payables | 13 | 18,679 | 29 |
| 19,094 126,271 | | Trade Payables Other Payables & Accruals | 13 13 | 18,679 68,009 | |
| | 121,508 | | | · · | 58 |
| | 121,508 | Other Payables & Accruals Bank Overdraft | 13 | · · | 58 1 |
| 126,271 | 121,508 1,829 73,019 | Other Payables & Accruals Bank Overdraft | 13 2 | 68,009 | 58 1 86 |
| 126,271 - 61,739 | 121,508 1,829 73,019 | Other Payables & Accruals Bank Overdraft Unearned Revenue | 13 2 14 | 68,009 - 81,931 | 58 1 86 9 |
| 126,271 - 61,739 7,460 | 121,508 1,829 73,019 8,961 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits | 13 2 14 15 | 68,009 - 81,931 8,053 25,759 | 58 1 86 9 28 |
| 126,271 61,739 7,460 10,000 | 121,508 1,829 73,019 8,961 26,269 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts | 13 2 14 15 | 68,009 - 81,931 8,053 | 58 1 86 9 28 302 |
| 126,271 61,739 7,460 10,000 | 121,508 1,829 73,019 8,961 26,269 43,901 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts | 13 2 14 15 16 17 | 68,009 - 81,931 8,053 25,759 | 58, 1, 86, 9, 28, 302, |
| 126,271 61,739 7,460 10,000 31,116 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities | 13 2 14 15 16 17 | 68,009 - 81,931 8,053 25,759 286,976 | 58, 1, 86, 9, 28, 302, |
| 126,271 61,739 7,460 10,000 31,116 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities | 13 2 14 15 16 17 | 68,009 - 81,931 8,053 25,759 286,976 | 58, 1, 86, 9, 28, 302, |
| 126,271 61,739 7,460 10,000 31,116 255,680 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Other Payables & Accruals | 13 2 14 15 16 17 | 68,009 - 81,931 8,053 25,759 286,976 | 58, 1, 86, 9, 28, 302, |
| 126,271 61,739 7,460 10,000 31,116 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Other Payables & Accruals | 13 2 14 15 16 17 18 | 68,009 - 81,931 8,053 25,759 286,976 | 58, 1, 86, 9, 28, 302, 12, 528, |
| 126,271 61,739 7,460 10,000 31,116 255,680 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Other Payables & Accruals | 13 2 14 15 16 17 18 | 68,009 81,931 8,053 25,759 286,976 489,407 | 58 1 86 9 28 302 12 528 |
| 126,271 61,739 7,460 10,000 31,116 255,680 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits | 13 2 14 15 16 17 18 | 68,009 81,931 8,053 25,759 286,976 489,407 | 58, 1, 86, 9, 28, 302, 12, 528, |
| 126,271 61,739 7,460 10,000 31,116 255,680 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits | 13 2 14 15 16 17 18 | 68,009 81,931 8,053 25,759 286,976 489,407 | 58 1 86 9 28 302 12 528 |
| 126,271 61,739 7,460 10,000 31,116 255,680 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts | 13 2 14 15 16 17 18 13 14 16 | 68,009 81,931 8,053 25,759 286,976 489,407 | 58, 1, 86, 9, 28, 302, 12, 528, 13, 649, 173, 126, |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities | 13 2 14 15 16 17 18 13 14 16 | 81,931 8,053 25,759 286,976 489,407 13,765 400,329 132,988 | 58 1 86 9 28 302 12 528 13 649 173 126 963 |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued | 13 2 14 15 16 17 18 13 14 16 | 68,009 81,931 8,053 25,759 286,976 489,407 | 58, 1, 86, 9, 28, 302, 12, 528, 13, 649, 173, 126, 963, |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities | 13 2 14 15 16 17 18 13 14 16 | 81,931 8,053 25,759 286,976 489,407 13,765 400,329 132,988 | 58 1 86 9 28 302 12 528 13 649 173 126 963 |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 844,210 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities Total Liabilities Net Assets | 13 2 14 15 16 17 18 13 14 16 | 68,009 81,931 8,053 25,759 286,976 489,407 13,765 400,329 132,988 547,082 | 58 1 86 9 28 302 12 528 13 649 173 126 963 |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 844,210 1,099,890 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 1,607,850 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities Total Liabilities Net Assets Net Assets/Equity | 13 2 14 15 16 17 18 13 14 16 17 19 | 81,931 8,053 25,759 286,976 489,407 13,765 400,329 132,988 547,082 1,036,489 | 58, 1, 86, 9, 28, 302, 12, 528, 13, 649, 173, 126, 963, |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 844,210 1,099,890 1,047,598 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 1,607,850 1,047,598 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities Total Liabilities Net Assets Net Assets/Equity Reserves | 13 2 14 15 16 17 18 13 14 16 17 19 | 13,765 400,329 13,036,489 1,429,366 | 29, 58, 1, 86, 9, 28, 302, 12, 528, 13, 649, 173, 126, 963, 1,492 |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 844,210 1,099,890 1,047,598 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 1,607,850 1,047,598 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities Net Assets Net Assets/Equity Reserves Revaluation Reserve | 13 2 14 15 16 17 18 13 14 16 17 19 | 13,765 400,329 13,2988 1,429,366 | 58, 1, 86, 9, 28, 302, 12, 528, 13, 649, 173, 126, 963, 1,492, 203, 619, |
| 126,271 61,739 7,460 10,000 31,116 255,680 13,910 410,335 419,965 844,210 1,099,890 1,047,598 | 121,508 1,829 73,019 8,961 26,269 43,901 12,696 315,962 126 13,910 683,564 474,744 119,544 1,291,888 1,607,850 1,047,598 | Other Payables & Accruals Bank Overdraft Unearned Revenue Employee Entitlements Retirement Benefits Borrowings/Public Debts Provisons Total Current Liabilities Non-Current Liabilities Other Payables & Accruals Unearned Revenue Retirement Benefits Borrowings/Public Debts Currency Issued Total Non-Current Liabilities Net Assets Net Assets Revaluation Reserve Current Period Surplus (Deficit) | 13 2 14 15 16 17 18 13 14 16 17 19 | 13,765 400,329 13,036,489 1,429,366 | 58, 1, 86, 9, 28, 302, 12, 528, 13, 649, 173, 126, 963, |

Statement of Financial Performance

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL PERFORMANCE

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

| } | | FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018 | | | |
|--------------------------|----------------------|---|------|---------------------|--------------------|
| Core Actual 2016/2017 | EPS Actual 2016/2017 | | | Core Actual 2018 | EPS Actual 2018 |
| CI\$000 | CI\$000 | | | CI\$000 | CI\$000 |
| | | | Note | (2) | |
| | | Revenue | | | |
| 952,951 | 952,834 | Coercive Revenue | 21 | 781,077 | 781,061 |
| 59,601 | 384,810 | Sales of Goods & Services | 22 | 42,769 | 290,918 |
| 9,242 | 15,631 | Investment Revenue | 23 | 12,150 | 17,230 |
| 1,101 | 2,405 | Donations | 24 | 2,056 | 2,517 |
| 61 | 71 | Other Revenue | _ | 55 | 606 |
| 1,022,956 | 1,355,751 | Total Revenue | _ | 838,107 | 1,092,332 |
| | | | | | |
| | | Expenses | | | |
| 390,204 | 610,639 | Personnel Costs | 25 | 302,145 | 421,173 |
| 126,659 | 334,038 | Supplies and Consumables | 26 | 93,496 | 256,677 |
| 7,764 | 12,380 | Leases | | 5, 286 | 9,025 |
| 55,814 | 88,098 | Depreciation/Amortisation | 27 | 32,474 | 56,022 |
| 150,969 | - | Outputs from Statutory Authorities and Government Companies | 40 | 119,307 | - |
| 51,585 | 51,585 | Outputs from Non-government Organisations | 28 | 48,159 | 48,159 |
| 48,556 | 48,556 | Transfer Payments | 29 | 36,476 | 36,476 |
| 561 | 1,536 | Litigation Costs | | 264 | 776 |
| 15,108 | 26,628 | Other Executive Expenses | 30 | 12,611 | 13,662 |
| 39,064 | 43,540 | Finance Costs | 31_ | 24,037 | 26,852 |
| 886,284 | 1,217,000 | Total Expenses | _ | 674,255 | 868,822 |
| | | | | | |
| | | Other (Gains)/Losses | | | |
| 46 | 46 | (Gains)/Losses on Derecognition of Assets/Liabilities | | 434 | 434 |
| - | (313) | Impairment of Inventory | | - | (256) |
| (3,498) | (3,092) | (Gains)/Losses on Financial Instruments | | (3,083) | (2,828) |
| 1,083 | 1,652 | (Gains)/Losses on Non-financial Instruments | | 787 | 1,025 |
| (1,417) | | (Surplus)/Deficit on Statutory Authorities & Government Companies | _ | (59,421) | _ |
| (3,786) | (1,707) | Total Other (Gains)/Losses | _ | (61,283) | (1,625) |
| 140,458 | 140,458 | Surplus/(Deficit) for the Period | | 225,135 | 225,135 |

Statement of Cash Flows

| | GOVERNMENT OF THE CAYMAN ISLANDS | 5 | |
|-------------|---|------|-----------|
| | STATEMENT OF CASH FLOWS | | |
| | FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018 | | |
| Prior Year | | | Actual |
| 2016/2017 | | | 2018 |
| CI\$000 | | | CI\$000 |
| | | Note | |
| | Operating Activities | | |
| | Cash received | | |
| 957,762 | Coercive Receipts | | 764,698 |
| 391,925 | Sales of Goods & Services | | 216,072 |
| 13,998 | Interest received | | 12,995 |
| 2,342 | Donations / Grants received | | 474 |
| 39,337 | Other receipts | _ | 23,770 |
| 1,405,364 | Total cash received | | 1,018,009 |
| | Cash used | | |
| (612,770) | Personnel costs | | (426,336) |
| (312,312) | Supplies and consumables | | (164,455) |
| (55,629) | Outputs from non-governmental organisations | | (52,204) |
| (47,915) | Transfer payments | | (37,101) |
| (45,479) | Financing/interest payments | | (28,230) |
| (57,477) | Other payments | _ | (65,646) |
| (1,131,582) | Total cash used | _ | (773,972) |
| 273,782 | Net cash flows from (used by) operating activities | 32 | 244,037 |
| | Investing activities | | |
| | Cash received | | |
| 211 | Proceeds from sale of property, plant and equipment | | 1,526 |
| 668,253 | Proceeds from the sale of Investments | _ | 627,301 |
| 668,464 | Total cash received | _ | 628,827 |
| | Cash used | | |
| (114,995) | Purchase of property, plant and equipment | | (94,063) |
| (764,604) | Loans Made/Investments | | (574,553) |
| (879,599) | Total cash used | _ | (668,616) |
| (211,135) | Net cash flows from (used by) investing activities | | (39,789) |
| | Financing activities | | |
| (73,781) | Repayment of Borrowings | | (47,373) |
| (73,781) | Total cash used | - | (47,373) |
| (73,781) | Net cash flows from (used by) financing activities | | (47,373) |
| (11,134) | Net increase/(decrease) in cash and cash equivalents held | | 156,875 |
| 231,415 | Cash and cash equivalents at beginning of period | | 220,281 |
| 220,281 | Cash and cash equivalents at end of period | 2 | 377,156 |
| 222,110 | Cash and cash equivalents (excluding bank overdrafts) | | 378,652 |
| (1,829) | Less Overdraft | | (1,496) |
| 220,281 | Cash and cash equivalents | _ | 377,156 |

Statement of Changes in Net Worth

GOVERNMENT OF THE CAYMAN ISLANDS SCHEDULE OF CHANGES IN NET WORTH

FOR THE PERIOD ENDED 31 DECEMBER 2018

Attributable to Cayman Islands Government

| | Attributable to Cayman Islands Government | | | | |
|---|---|-----------------------|---|-----------------|--|
| | Reserves ci\$000 | Revaluation cısooo | Accumulated Surplus/(Deficits) cisooo | Total Net Worth | |
| Balance at 30 June 2016 | 157,940 | 522,158 | 497,082 | 1,177,180 | |
| Changes in net worth for 2016/17 | | | | | |
| Property revaluation adjustments | • | 5,657 | - | 5,657 | |
| Movement in Post Retirement Benefit | • | • | (199,084) | (199,084) | |
| Prior Period Adjustments | - | 6,331 | (82,944) | (76,613) | |
| Movement in Reserves | 43,806 | - | (43,806) | | |
| Net revenue / expenses recognised directly in net worth | 43,806 | 11,988 | (325,834) | (270,040) | |
| Surplus/(deficit)for the period 2015/16 | - | - | 140,458 | 140,458 | |
| Total recognised revenues and expenses for the period | 43,806 | 11,988 | (185,376) | (129,582) | |
| Balance at 31 December 2017 | 201,746 | 534,146 | 311,706 | 1,047,598 | |
| Balance at 31 December 2017 | 201,746 | 534,146 | 311,706 | 1,047,598 | |
| Changes in net worth for 2018 | | | | | |
| Movement in Post Retirement Benefit | - | - | 20,009 | 20,009 | |
| Prior Period Adjustments | • | 85,056 | 51,568 | 136,624 | |
| Movement in Reserves | 2,018 | - | (2,018) | | |
| Net revenue / expenses recognised directly in net worth | 2,018 | 85,056 | 69,559 | 156,633 | |
| Surplus/(deficit)for the period 2018 | | | 225,135 | 225,135 | |
| Total recognised revenues and expenses for the period | 2,018 | 85,056 | 294,694 | 381,768 | |
| Balance at 31 December 2018 | 203,764 | 619,202 | 606,400 | 1,429,366 | |

Statement of Comparison of Budget and Actual Amounts

| GOVERNMENT | OF THE CAYMAN | ISLANDS | | |
|-------------------------------|---------------------|--------------------|--------------------|-------------------|
| STATEMENT (| OF FINANCIAL | POSITION | 1 | |
| | AT 31 DECEMBER 2018 | | • | |
| | RE PUBLIC SECTOR | 2 | | |
| LIVIII | ALT OBLIC SECTOR | ` | | |
| | | riginal Budget | Actual | Performan |
| | Not€ | 2018 | 2018 | Differen |
| Current Assets | | CI\$000 | CI\$000 | CI\$0 |
| Cash and Cash Equivalents | 2 | 488,381 | 378,652 | (109,72 |
| Trade Receivables | 3 | 20,026 | 53,581 | 33,5 |
| Other Receivables | 4 | 10,787 | 14,335 | 3,54 |
| Inventories | 5 | 19,806 | 18,385 | (1,42 |
| Loans Made | 6 | 3,312 | 591 | (2,72 |
| Investments | 7 | 125,719 | 443,236 | 317,51 |
| Prepayments | 8 | 11,570 | 14,025 | 2,45 |
| Biological Assets | 9 | 2,098 | 1,136 | (96 |
| Total Current Assets | _ | 681,699 | 923,941 | 242,24 |
| Non-Current Assets | | | | |
| Trade Receivables | 3 | 3,403 | 427 | (2,97 |
| Other Receivables | 4 | 113 | | (2,37 |
| Loans Made | 6 | 32,637 | 33.316 | 67 |
| Property, Plant and Equipment | 10 | 1,892,875 | 1,893,541 | 66 |
| Intangible Assets | 11 | 12,398 | 5,188 | (7,21 |
| Investment Property | 12 | , | 7,818 | 7,83 |
| Investments | 7 | 831 | 56,820 | 55,98 |
| Other Non-Financial Assets | | - | 400 | 40 |
| Total Non-Current Assets | <u> </u> | 1,942,257 | 1,997,510 | 55,25 |
| Total Assets | = | 2,623,956 | 2,921,451 | 297,49 |
| Current Liabilities | | - | | |
| Trade Payables | 13 | 27,731 | 29,447 | 1,73 |
| Other Payables & Accruals | 13 | 54,147 | 58,017 | 3,87 |
| Bank Overdraft | 2 | 902 | 1,496 | 59 |
| Unearned Revenue | 14 | 74,122 | 86,647 | 12,52 |
| Employee Entitlements | 15 | 8,601 | 9,840 | 1,23 |
| Retirement Benefits | 16 | 14,429 | 28,644 | 14,21 |
| Borrowings | 17 | 302,537 | 302,081 | (45 |
| Provisons | 18 | | 12,348 | 12,34 |
| Total Current Liabilities | | 482,469 | 528,520 | 46,0 |
| Non-Current Liabilities | | | | |
| Trade Payables | 13 | 36 | - | (3 |
| Other Payables & Accruals | 13 | 255 | 324 | |
| Unearned Revenue | 14 | - | 13,765 | 13,76 |
| Retirement Benefits | 16 | 512,870 | 649,847 | 136,97 |
| Borrowings | 17 | 172,337 | 173,020 | 68 |
| Currency Issued | 19 | 119,323 | 126,609 | 7,28 |
| Total Non-Current Liabilities | _ | 804,821 | 963,565 | 158,74 |
| Total Liabilities | | 1,287,290 | 1,492,085 | 204,79 |
| Net Assets | - | 1,336,666 | 1,429,366 | 92,70 |
| Net Assets/Equity | _ | | | 32,71 |
| Reserves | 20 | 166 796 | 202 764 | 36.0 |
| Revaluation Reserve | 20 | 166,786 522 158 | 203,764 | 36,97 |
| Current Period Surplus | 20 | 522,158 81,028 | 619,202 | 97,04 |
| Current Period Surbius | | | | |
| Accumulated Surplus/(Deficit) | | 566,694 | 225,135 381,265 | 144,10 (185,42 |

Statement of Comparison of Budget and Actual Amounts (continued)

| GOVERNMEN [*] | FOF THE CAYMAN | I ISLANDS | | |
|-------------------------------|---------------------|-----------------|-----------|-------------|
| STATEMENT | OF FINANCIAL | POSITION | J | |
| | AT 31 DECEMBER 2018 | | | |
| co | RE GOVERNMENT | | | |
| | o | Priginal Budget | Actual | Performance |
| | Not€ | 2018 | 2018 | Difference |
| | | CI\$000 | CI\$000 | CI\$000 |
| Current Assets | | | | |
| Cash and Cash Equivalents | 2 | 373,556 | 129,632 | (243,924) |
| Trade Receivables | 3 | 14,242 | 18,508 | 4,266 |
| Other Receivables | 4 | 10,766 | 20,154 | 9,388 |
| Dividends Receivable | 4 | - | 2,738 | 2,738 |
| Inventories | 5 | 3,196 | 2,781 | (415) |
| Loans Made | 6 | 856 | 588 | (268) |
| Investments | 7 | - | 429,802 | 429,802 |
| Prepayments | 8 | 2,663 | 7,089 | 4,426 |
| Total Current Assets | _ | 405,279 | 611,292 | 206,013 |
| Non-Current Assets | | | | |
| Trade Receivables | 3 | 2,477 | 427 | (2,050) |
| Other Receivables | 4 | 113 | | (113) |
| Loans Made | 6 | 16 | _ | (16) |
| Property, Plant and Equipment | 10 | 1,490,020 | 1,442,987 | (47,033) |
| Intangible Assets | 11 | 4,688 | 2,860 | (1,828) |
| Investments | 7 | 831 | 831 | , , , |
| Net Worth - Public Entities | 41 | 369,171 | 407,367 | 38,196 |
| Other Non-Financial Assets | | | 91 | 91 |
| Total Non-Current Assets | _ | 1,867,316 | 1,854,563 | (12,753) |
| Total Assets | | 2,272,595 | 2,465,855 | 193,260 |
| Current Liabilities | | | | |
| Trade Payables | 13 | 17,915 | 18,679 | 764 |
| Other Payables & Accruals | 13 | 40,075 | 68,009 | 27,934 |
| Unearned Revenue | 14 | 65,052 | 81,931 | 16,879 |
| Employee Entitlements | 15 | 6,302 | 8,053 | 1,751 |
| Retirement Benefits | 16 | 11,400 | 25,759 | 14,359 |
| Borrowings | 17 | 287,062 | 286,976 | (86) |
| Total Current Liabilities | | 427,806 | 489,407 | 61,601 |
| | - | , | | |
| Non-Current Liabilities | | | 40 | 40 |
| Unearned Revenue | 14 | · · · · · · · · | 13,765 | 13,765 |
| Retirement Benefits | 16 | 374,440 | 400,329 | 25,889 |
| Borrowings | 17 | 133,683 | 132,988 | (695) |
| Total Non-Current Liabilities | | 508,123 | 547,082 | 38,959 |
| Total Liabilities | _ | 935,929 | 1,036,489 | 100,560 |
| Net Assets | _ | 1,336,666 | 1,429,366 | 92,700 |
| Net Assets/Equity | | | | |
| Reserves | 20 | 166,786 | 164,893 | (1,893) |
| Revaluation Reserve | 20 | 489,490 | 485,798 | (3,692 |
| Current Period Surplus | | 81,028 | 225,135 | 144,107 |
| Accumulated Surplus/(Deficit) | | 599,362 | 553,540 | (45,822) |
| Total Net Assets/Equity | _ | 1,336,666 | 1,429,366 | 92,700 |

Statement of Comparison of Budget and Actual Amounts (continued)

| GOVERNMENT OF T STATEMENT OF FINA FOR THE YEAR END | NCIAL PE | RFORMA | NCE | |
|---|-------------|------------------------|-----------------|---------------------------|
| | BLIC SECTOR | | | |
| | o | riginal Budget 2018 | Actual 2018 | Performance Difference |
| | Note | CI\$000 | CI\$000 | CI\$000 |
| Revenue | | | | |
| Coercive Revenue | 21 | 691,357 | 781,061 | 89,704 |
| Sales of Goods & Services | 22 | 277,356 | 290,918 | 13,562 |
| Investment Revenue | 23 | 12,384 | 17,230 | 4,846 |
| Donations | 24 | 717 | 2,517 | 1,800 |
| Other Revenue | | 5,088 | 606 | (4,482 |
| Total Revenue | _ | 986,902 | 1,092,332 | 105,430 |
| Function | | | | |
| Expenses Personnel Costs | 25 | 444 424 | 424 472 | (22.254 |
| Supplies and Consumables | 25 | 444,434 244.699 | 421,173 | (23,261 |
| Leases | 20 | 244,699 | 256,677 | 11,978 |
| Depreciation & Amoritisation | 27 | 53,472 | 9,025 56,022 | 9,02! 2,550 |
| Outputs from Non-Government Organizations | 28 | 24,867 | 48,159 | 23,29 |
| Transfer Payments | 29 | 36,462 | 36,476 | 23,23 |
| Litigation Costs | | 1,471 | 776 | (695 |
| Other Executive Expenses | 30 | 73,514 | 13,662 | (59,852 |
| Finance Costs | 31 | 26,376 | 26,852 | 476 |
| Total Expenses | _ | 905,295 | 868,822 | (36,473 |
| Other (Gains)/Losses | | | | |
| (Gains)/Losses on Derecognition of Assets/Liabilities | | - | 434 | 434 |
| Impairment of Property, Plant and Equipment | | 1,003 | - | (1,003 |
| Impairment of Inventory | | | (256) | (256 |
| (Gains)/Losses on Financial Instruments | | (1,877) | (2,828) | (951 |
| (Gains)/Losses on Non-financial Instruments | _ | 1,453 | 1,025 | (428 |
| Total Other (Gains)/Losses | | 579 | (1,625) | (2,204 |

Surplus/ (Deficit)for the period

Statement of Comparison of Budget and Actual Amounts (continued)

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL PERFORMANCE

| FOR THE YEAR ENDED 31 CORE GOVER | | | | |
|--|------|-------------------------|----------------|---------------------------|
| | | Original Budget 2018 | Actual 2018 | Performance Difference |
| Revenue | Note | CI\$000 | CI\$000 | CI\$000 |
| Coercive Revenue | 21 | 691,357 | 781,077 | 89,720 |
| Sales of Goods & Services | 22 | 34,718 | 42,769 | 8,051 |
| Investment Revenue | 23 | 4,583 | 12,150 | 7,567 |
| Donations | 24 | 30 | 2,056 | 2,026 |
| Other Revenue | _ | 50 | 55 | 5 |
| Total Revenue | _ | 730,738 | 838,107 | 107,369 |
| Expenses | | | | |
| Personnel Costs | 25 | 299,661 | 302,145 | 2,484 |
| Supplies and Consumables | 26 | 101,138 | 93,496 | (7,642) |
| Leases | | 5,770 | 5,286 | (484) |
| Depreciation & Amortisation | 27 | 30,038 | 32,474 | 2,436 |
| Outputs to Statutory Authorities and Government Companies | 40 | 110,471 | 119,307 | 8,836 |
| Outputs from Non-Government Organizations | 28 | 24,867 | 48,159 | 23,292 |
| Transfer Payments | 29 | 36,462 | 36,476 | 14 |
| Litigation Costs | | 583 | 264 | (319) |
| Other Executive Expenses | 30 | 11,841 | 12,611 | 770 |
| Finance Costs | 31 | 23,968 | 24,037 | 69 |
| Total Expenses | - | 644,799 | 674,255 | 29,456 |
| Other (Gains)/Losses | | | | |
| (Gains)/Losses on Derecognition of Assets/Liabilities | | | 434 | 434 |
| (Gains)/Losses on Financial Instruments | | (1,988) | (3,083) | (1,095) |
| (Gains)/Losses on Non-financial Instruments | | 1,300 | 787 | (513) |
| (Surplus)/Deficit on Statutory Authorities & Government Compan | ies | 5,599 | (59,421) | (65,020) |
| Total Other (Gains)/Losses | - | 4,911 | (61,283) | (66,194) |
| Surplus/(Deficit) for the Period | | 81,028 | 225,135 | 144,107 |

Notes to the Financial Statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL PERIOD ENDED 31 DECEMBER 2018

The Cayman Islands is an Overseas Territory of the United Kingdom, a foreign sovereign territory. Her Majesty the Queen of England, as the British Queen regnant, is the head of state of the Cayman Islands and appoints the Governor to administer the Government of the Cayman Islands on her behalf. The Cayman Islands has its own Constitution and is governed by a local parliamentary democracy comprised of executive, legislative and judicial branches.

Although financial decisions of the Government are made by the Legislative Assembly and Cabinet, and the United Kingdom does not provide direct financial support to the Cayman Islands, the United Kingdom closely monitors financial activities.

Principal Activities

The principal activities and operations of the Government of the Cayman Islands (the "Government") are to provide:

- General public services
- Public order and safety
- Economic opportunity
- Environmental protection
- Health
- Social Protection
- Housing and community amenities
- Recreational, cultural and religious diversity
- Education

In addition, the Government administers assets transferred or paid to it in trust for any purpose, or to hold for or, on behalf of any person or entity.

These financial statements should be read in conjunction with the financial statements of the individual Ministries, Portfolios, Offices, Statutory Authorities and Government Companies.

Note 1: Summary of Accounting Policies

Statement of Compliance

These consolidated Entire Public Sector (herein after the "EPS") financial statements have been prepared in accordance with International Public Sector Accounting Standards (IPSAS) issued by the International Federation of Accountants and its International Public Sector Accounting Standards Board using the accrual basis of accounting. Where additional guidance is required, International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board are used.

There are no known accounting standards that have been adopted by the IPSAS Board for use in future years that will impact these financial statements.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

Reporting Period

The reporting period for these financial statements of the Government of the Cayman Islands is for the period from 1 January 2018 to 31 December 2018.

The financial year end of the Government was changed from 30 June to 31 December based on an amendment to the Public Management and Finance Act (2013 Revision) authorised by the Legislative Assembly on 27 March 2017.

Accordingly, the corresponding figures in the financial statements for the eighteen months ended 31 December 2017 and are not comparable to the 31 December 2018 results.

Basis of Preparation

The financial statements have been prepared on the accrual basis of accounting, unless otherwise stated. The cash flows statement has been prepared using the direct method.

The measurement base applied to these financial statements is fair market value.

The financial statements are presented in Cayman Islands dollars rounded to the nearest thousand.

Judgments and Estimates

The preparation of these financial statements is in conformity with International Public Sector Accounting Standards that requires judgments, estimates, and assumptions affecting the application of policies and reported amounts of assets and liabilities, revenue and expenses. The areas where estimates, assumptions or judgement are significant include, but are not limited to: post-employment benefit obligations, provisions, fair value estimations, contingent assets and liabilities and impairment of non-financial assets. The estimates and associated assumptions are based on the judgement of management, historical experience, reports from independent experts and various other factors that are believed to be reasonable under the circumstances. Any uncertainties regarding possible outcomes are dealt with by using expected outcomes.

Actual results may differ from these estimates. Where these judgements significantly affect the amounts recognised in the financial statements they are described below and in the following notes.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the reporting period and in any future periods that are affected by those revisions.

Basis of Combination

These financial statements utilise the equity method of combination at Central Government level for its investment in Statutory Authorities and Government Companies and a full consolidation approach is taken at the Entire Public Sector level.

The Reporting Entities of the Government of the Cayman Islands consists of Central Government and Statutory Authorities and Government Companies. These agencies collectively are referred to as Entire Public Sector. Reporting entities include:

Central Government

- Legislative Assembly
- Governor in Cabinet
- Ministries
- Portfolios
- Judicial Administration
- Office of the Premier
- Office of the Complaints Commissioner
- Office of the Auditor General
- Office of the Information Commissioner
- Office of the Director of Prosecutions
- Office of the Ombudsman
- Government Departments, Sections and Units

Other Entities

- Statutory Authorities
- Government Companies

The financial statements of each reporting entity include all revenues, expenses, assets, and liabilities which are controlled by the entity. Revenues, expenses, assets, and liabilities, which are not controlled by the reporting entity, e.g. trust assets, have been excluded from the consolidation and reported separately in the Statement of Trusts (see note 44).

Corresponding assets, liabilities, income and expenses, are added together line by line. Transactions, balances and unrealised gains and losses on transactions between entities are eliminated on combination. Where necessary, adjustments are made to the financial statements of Statutory Authorities and Government Companies to bring the accounting policies in line with those used by Central Government. Statutory Authorities and Government Companies are not required to report their results using IPSAS, however, for consolidation purposes all entities included in the Entire Public Sector reporting must provide restated results using IPSAS.

Changes in Accounting Policies

When presentation or classification of items in the financial statements is amended or accounting policies are changed, comparative figures are restated to ensure consistency with the current period unless it is impracticable to do so.

The Statement of Changes in Net Worth reflects changes in accounting policies and corrections of errors and omissions.

New, Revised and Amended International Public Sector Accounting Standards issued not early adopted

New IPSAS issued and applicable:

• IPSAS 39, Employee Benefits (effective for period beginning on or after January 1, 2018). This replaces IPSAS 25, Employee Benefits.

New IPSAS issued but not yet applicable:

- IPSAS 40, Public Sector Combinations (effective for period beginning on or after January 1, 2019):
- IPSAS 41, Financial Instruments (effective for period beginning on or after January 1, 2022).

Budget Amounts

The original budget amounts for the financial year are as presented in the 2018 Annual Plan and Estimates as approved by the Legislative Assembly on 27 November 2017. The Final Budget does not include amounts authorised in advance of appropriation issued under section 11 (5) of the Public Management and Finance Act (2017 Revision).

The budget is prepared on the accrual basis. As a result of the adoption of the accrual basis for budgeting purpose there is no basis, timing or entity differences that would require reconciliation between the actual comparable amounts and the amounts presented as a separate additional financial statement in the Statement of Comparison to Budget and Actual Amounts. Explanatory comments are provided in the notes to the financial statements for major variances (including adjustments, overspend or underspending) against budget (see Note 33).

Revenue

Revenue is recognised in the accounting period in which it is earned. Revenue received but not yet earned at the end of the reporting period is recognised as a liability.

The Government derives its revenue through the coercive power of the state for which no direct exchange of service occurs and from the sale of goods and services to third parties.

Coercive revenue

Coercive revenue is recognised on the following basis:-

| Revenu | е Туре | Revenue Recognition Point | | |
|------------------|---|--|--|--|
| Taxes Transac | on International Trade and ctions Import Duties | When goods become liable for duty, generally at declaration, prior to release of goods When liability for tax or fee is incurred | | |
| • | Other Taxes on International Trade and Transactions | | | |
| Domes | tic Levies on Goods and Services | 7 | | |
| • | Business and Professional Licenses | Upon initial application and, if appropriate, when renewed | | |
| • | Other Taxes on Goods and Services | Upon delivery of goods and services | | |
| • | Motor Vehicle Tax | Upon initial application and due date for annual renewal | | |
| • | Tourist Accommodation Tax | When monthly return is due | | |
| • | Miscellaneous Stamp Duty | At the time the goods are delivered | | |
| • | Miscellaneous Immigration Fees | Upon application | | |
| Taxes o | on Property | | | |
| • | Land Transfer Duty | At time of transfer of ownership | | |
| • | Infrastructure Fund Fee | For non-refundable fees, upon application for planning approval | | |
| | | For refundable fees, once planning approval is granted | | |
| Other | | | | |
| • | Court Fines | When fine imposed | | |
| • | Other Fines | When fine imposed | | |
| • | Other Revenue | As earned | | |

Sale of Goods and Services

Revenue from the supply of goods and services to third parties is measured at the fair value of consideration received. Revenue from the supply of goods is recognised when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from the supply of services is recognised on a straight line basis over the specified period

of the services unless an alternative method better represents the stage of completion of the transaction.

Rental Income

Rental income is recognised in the Statement of Financial Performance on a straight line basis over the term of the lease. Lease incentives granted are recognised evenly over the term of the lease as a reduction in total rental income.

Investment Revenue

Income from investment is recognised when the right to receive payment has been established and/or it is probable that the economic benefits will flow to the Government and the amount can be measured reliably. Interest income is accrued using the effective interest rate method. The effective interest rate exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. The method applies this rate to the principal outstanding to determine interest income each period.

Donations

Donations received are recognized immediately as income in the fiscal year received if:

- a) All conditions necessary for use of these resources have been met and/or,
- b) In situations where specific use has been determined by the donor, the Government has purview on the timing of the use of resourced donated once the provisions of (a) above have already been met as necessary.

Expenses

Expenses are recognised in the accounting period in which they are incurred.

Interest expense

All interest and other costs incurred in connection with borrowings are expensed as incurred as part of loan interest, except where interest incurred on a qualifying asset is capitalised. The interest expense of loan payments is recognised in the statement of financial performance using the effective interest rate and or straight line method as appropriate.

Operating Leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Operating lease payments are recognised as an expense on a straight-line basis over the lease term, where this is representative of the pattern of benefits to be derived from the leased property. Where incentives are received under an operating lease, the expenses are recognised on a straight-line basis over the lease term. Lease incentives received are recognised evenly over the term of the lease as a reduction in rental expense.

Finance Leases

Leases in which the contract transfers substantially all risks and rewards related to an asset incidental to the ownership thereof, is classified as finance lease. Such leases are treated in the Statement of Financial Position of the lessor as a receivable at an amount equal to the net investment in the lease.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash in-transit, cash at bank, deposits on call and short term highly liquid investments with a maturity of no more than three months from the date of acquisition, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of cash and short term investments as defined above, net of bank overdrafts.

Inventories

Inventories held for distribution, or consumption in the provision of services, that are not issued on a commercial basis are measured at the lower of cost and net realisable value. Where inventories are acquired at no cost, or for nominal consideration, the amount reported is the current replacement cost at the date of acquisition.

The amount reported for inventory held for distribution reflects management's estimates for obsolescence or other impairments.

Inventories held for sale or use in the production of goods and services on a commercial basis are valued at the lower of cost and net realisable value.

Costs are assigned to inventories using a first-in first-out (FIFO) basis or weighted average cost basis as appropriate.

The write-down from cost to current replacement cost or net realisable value is recognised in the Statement of Financial Performance in the period when the write-down occurs.

Stock of Notes and Coins for/in Circulation

Unissued currency notes stock is stated at cost. Only the cost of issued notes into circulation is expensed, on a FIFO basis.

Stocks of Numismatic Items

Stocks of numismatic items consist of gold and silver bullion arising from the meltdown of numismatic coins (the gold and silver bullion content of the following categories of numismatic coins: coins for resale, museum items and coins awaiting melt-down). Bullion stocks are stated at year end market values for gold and silver bullion and unrealised gains/losses are recorded in the statement of financial performance.

Water inventory

Inventory of the Water Authority consists of consumable spares and water. Consumable spares are accounted for on the first-in, first-out basis. Water inventory is calculated at the cost of water plus chemicals multiplied by the volume of water.

Affordable Housing Initiative (AHI) Houses

Houses to be sold consist of completed houses that specific parcels have been allocated, Certificates of Occupancy have been issued, and are specifically held for re-sale. Homes are valued at lower of cost to construct and net realizable value. Houses which are held as rental property or lease-to-own are held in property, plant and equipment — Affordable Housing Initiative (AHI) Houses.

Inventory also consists of land lots held for transfer on sale of the completed houses held in inventory. In accordance with IPSAS 12, where inventory is acquired as a non-exchange transaction, the costs are measured at the fair value on acquisition. The fair value of the land is based on the first valuation carried out on acquisition.

Prepayments

The portion of recognised expenditure paid in advance of receiving services has been recognised as prepayments and classified as current assets in these financial statements.

Biological Assets

Biological assets are living animals or plants. For the purpose of these financial statements biological assets refer to turtles that are either reared for slaughter or breeding at the Cayman Islands Turtle Centre.

Biological assets – Secondary Herd

The secondary herd, which are reared for slaughter, is valued at fair value, calculated using market prices and expected yields of each type of product based on historical data. Changes in the carrying amount attributable to physical change in such biological assets and changes attributable to price change are recognised as income or expense in the Statement of Financial Performance.

Biological Assets - Breeder Herd

It is management's policy to differentiate between turtles which were acquired from the wild and will be released at the end of their breeding lives, and farm bred turtles which may be slaughtered at the end of their breeding lives. Mature turtles (those that have reached breeding age) acquired from the wild have a zero carrying value. The breeder herd is valued at fair value, calculated using market prices and expected yields of each type of product based on historical data.

Property, Plant and Equipment

Property, plant and equipment, is stated at revalued cost less accumulated depreciation and impairment losses. Items of property, plant and equipment are initially recorded at cost. Where an asset is acquired for nil or nominal consideration, the asset is recognized initially at fair value, where fair value can be reliably determined, and as revenue in the Statement of Financial Performance in the year in which the asset is acquired.

Where revaluation of property, plant and equipment is carried out, all items of a given class of assets are revalued for a respective entity. Revaluation increases shall be credited directly to revaluation surplus. The increase shall be recognised as revenue in surplus or deficit to the extent that it reverses a revaluation decrease of the same class of assets previously recognised as an expense in the surplus or deficit. Revaluation decreases are debited first against the revaluation surplus related to the same class of assets previously recorded, and any excess against surplus or deficit.

Depreciation is expensed on a straight-line basis at rates calculated to allocate the cost or valuation of an item of property, plant and equipment (other than land); less any estimated residual value, over its estimated useful life. Leasehold improvements are depreciated either over the unexpired period of the lease or the estimated useful lives of the improvements, whichever is shorter.

| <u>A.</u> | <u>se</u> | τ | | <u>yr</u> | <u> </u> |
|-----------|-----------|----|---|-----------|----------|
| | R. | ıi | ı | lin | ac |

- Buildings and structures
- Building fit-out (when accounted for separately)
- Roads, sidewalks, signs and traffic lights
- Heritage buildings & Memorials and Monuments
- Leasehold Improvement
- Computer Equipment
- Office equipment and furniture
- Motor vehicles
- Boats and marine equipment
- Cleaning, refuse and recycling equipment
- Construction and other equipment
- Telecommunications
- Books, Music, manuscripts and works of art
- Clothing
- Aeroplanes and airport/aviation equipment
- Fire fighting plant and equipment
- Other equipment
- Medical and medical laboratory equipment
- Library assets
- Scientific and laboratory equipment
- Water and sewage treatment
- Heritage Assets
- Public Open Spaces

Estimated Useful life

- 10 60 years
- 5 25 years
- 6 50 years
- 100 years

Over the unexpired period of lease or the useful life of improvement

- 3 10 years
- 3 25 years
- 3 20 years
- 3 25 years
- 3 15 years
- 3 25 years
- 5 50 years
- 2 10 years
- 0 4 years
- 8 33 years 10 - 12 years
- 5 20 years
- 1 25 years
- 5 10 years
- 4 25 years
- 10 50 years
- Nil
- Nil

Heritage Assets

Heritage assets (including monuments) are assets that have cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations. Heritage assets which have a market value or determinable value and meet the definition and recognition criteria are to be accounted for in accordance with IPSAS 17 Property, Plant and Equipment; otherwise they are not recognized on the Statement of Financial Position but disclosed in the notes to the financial statements. Heritage assets included in the Statement of Financial Position are carried at a nominal value of \$1.

Public Open Spaces

Public open space zones comprise predominantly undeveloped areas of land vested, or intended to be vested, in the Government or over which the public have rights and which is available to members of the public generally (whether subject to fulfilling any lawful condition or not) for purposes of sport, recreation, or the enjoyment of study of nature. Such areas include, but are not limited to, parks, reserves, beaches, playgrounds, sports grounds and playing fields, plazas, public access ways and land set aside for public purposes development and subdivisions under the Development and Planning Regulations (2015 Revision). These assets are carried at a nominal value of \$1 in the Statement of Financial Position.

Disposals

Gains and losses on disposals of property, plant and equipment are determined by comparing the sale proceeds with the carrying amount of the asset. Gains and losses on disposals during the year are included in the Statement of Financial Performance.

Intangible Assets

Intangible assets are stated at historical cost less accumulated amortisation and any impairment losses. Amortisation is provided over the estimated useful life using the straight line method. The estimated useful life for intangible asset classes is as follows:

• Developed software

4 - 10 years

• Other Intangible assets

1 - 4 years

Gains and losses on disposals of intangible assets are determined by comparing the sale proceeds with the carrying amount of the asset. Gains and losses on disposals during the year are included in the Statement of Financial Performance.

Investment Property

This is stated at cost less accumulated depreciation and impairment losses. Depreciation on investment property is charged to the Statement of Financial Performance on a straight-line basis at 2% which approximate to a useful life of 50 years.

Investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from disposal.

Gains or losses on disposal of investment property are determined by comparing the sale proceeds and the carrying amount of the asset. Gains or losses on disposal are included in the Statement of Financial Performance in the period which the property was disposed.

Transfers are made to or from investment property only when, there is a change in use.

Construction in Progress

This relates to the development of quality concrete construction freehold homes developed by the Sister Island Affordable Housing Development Corporation ("SIAHDC"). This account consists of costs incurred or attributable to bringing the asset to the condition necessary for it to be capable of operating in the manner intended. It is categorized as non-current assets for the actual cost related to each project. When the SIAHDC houses are completed, the infrastructure costs are allocated by parcel.

Employee Benefits

Employee entitlements to salaries and wages, annual leave, long service leave, retiring leave and other similar benefits are recognised in the Statement of Financial Performance when they are earned by employees. Employee entitlements to be settled within one year following the year-end are reported as current liabilities at the amount expected to be paid.

Pension contributions for employees of the Central Government are paid in to the Public Service Pension Fund (the "Fund") and administered by the Public Service Pension Board (the "Board"). Contributions of 12% - employer 6% and employee 6% are made to the Fund by the Government.

Prior to 1 January 2000 the Board operated a defined benefit scheme. With effect from 1 January 2000 the Government continued to provide a defined benefit scheme for existing employees and a defined contributions scheme for all new employees. Obligations for contribution to defined contribution retirement plans are recognised in the Statement of Financial Performance as they are earned by employees. Obligations for defined benefit retirement plans are reported in the Statement of Financial Position and in the Statement of Financial Performance for any contributions made during the period.

With the introduction of the National Pension Act in 1998, all new employees of Statutory Authorities and Government Companies who are not participants in the Public Service Pensions Fund are enrolled in an approved local pension plan.

Pension Liability

The pension liability is accounted for in accordance with IPSAS 25 Employee Benefits.

Defined Benefit Plan

Pension liability under the defined benefit plan is recognised net of the following amounts:

- The present value of the defined benefit obligation as at the balance sheet date;
- Plus any actuarial gains (less any actuarial losses) not recognised as income or expense; and
- Minus any past service costs not yet recognised as an expense; and
- Minus the fair value at the balance date of plan assets out of which the obligations are to be settled directly.

Defined Contribution Plan

The pension liability under the defined contribution plan is recognised in the same period the contribution payable is exchanged for service rendered by an employee.

Financial Instruments

The Government is party to financial instruments as part of its normal operations. These financial instruments include bank accounts, short term deposits, loans made, trade and accounts receivables, investments and trade and accounts payable, loans and borrowings, all of which are recognised in the Statement of Financial Position.

Classification

A financial asset is classified as any asset that is cash, a contractual right to receive cash or another financial asset or exchange financial instruments under conditions that are potentially favourable. Financial assets comprise of cash and cash equivalents, loans made, investments, and accounts receivable.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial instrument or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable. Financial liabilities comprise of accounts payable, accrued expenses and borrowings.

Recognition

The Government recognises financial assets and financial liabilities on the date it becomes party to the contractual provisions of the instrument; from this date, any gains and losses arising from changes in fair value of the assets and liabilities are recognised in the statements of financial performance.

Measurement

Financial instruments are measured initially at cost which is the fair value of the consideration given or received.

The financial assets classified as cash and cash equivalents, accounts receivable, investments — not including those held by Cayman Islands Monetary Authority — are subsequently recorded at historical cost; which is considered to approximate fair value due to the short-term or immediate nature of these instruments.

Cayman Islands Monetary Authority's short-term investments are valued, on a monthly basis at their amortized cost. Long term investments are valued at quoted market value. Unrealized gains or losses are recorded in the Statement of Financial Performance.

Loans made are measured at amortized cost, being the initial amount of the loan less principal payments, less any impairment losses.

Financial liabilities are subsequently measured at amortised cost, being the amount at which the liability was initially recognised less any payment plus any accrued interest of the difference between that initial amount and the maturity amount.

De-recognition

A financial asset is de-recognised when the Government realises or waives the rights to the benefits specified in the contract or loses control over any right that comprise that asset. A financial liability is de-recognised when it is extinguished, that is when the obligation is discharged, cancelled, or expires.

Off-setting

Financial Assets and financial liabilities are off-set and the net amount reported in the Statement of Financial Position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize assets and settle the liabilities simultaneously.

Impairment of Financial Assets

The Government assesses at each reporting date whether there is objective evidence that a financial asset is, or a group of financial assets are, impaired. Impairment is deemed to have transpired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the assets carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate.

The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognized in Statement of Financial Performance. Loans together

with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or transferred to the Government. If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognized, the previously recognized impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is credited to revenue in the Statement of Financial Performance.

Fair Value

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs.

Borrowing Costs

Borrowing costs are capitalised against qualifying assets as part of property, plant and equipment. Such borrowing costs are capitalized over the period during which the asset is being acquired or constructed and borrowings have been incurred. Capitalisation ceases when construction of the asset is complete. Further borrowing costs are charged to the Statement of Financial Performance.

Provisions

Provisions are recognised when the Government has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Government expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset only when the reimbursement is virtually certain.

The expense relating to any provision is presented in the Statement of Financial Performance net of any reimbursement.

The Public Management and Finance Act (2020 Revision), as amended ("the Act" or "PMFA"), requires that the Government maintains a minimum of 90 days cash balance. These cash balances include the General Reserves Funds.

These funds are held in fixed deposits by the Treasury Department.

Reward Points

The Government-owned airline's frequent flyer programme allows frequent travellers to accumulate 'Sir Turtle Rewards' points each time they travel with the airline. These points entitle them to a choice of various awards, including free travel and upgrades. Additionally the airline sells Reward points to non-airline business partners.

The reward points are recognised as a separately identifiable component of the initial sale transaction by allocating the fair value of the consideration received between the award points and the other components of the sale such that the reward points are initially recognised as deferred income at their fair value and subsequently recognised as revenue on redemption of the miles by the participants to whom the miles are issued.

The frequent flyer provision in respect of the redemption under this programme is determined using various assumptions concerning the future behaviour of the participants. Those include the following assumptions:

- i) The fair value attributable to the awarded mileage credit has been calculated based on the weighted average fare price across all routes over the last five years; and
- ii) The rate of redemption for the program since its inception.

Revenue received against the issuance of Sir Turtle Rewards' points is deferred as a liability and shown as provision on the Statement of Financial Position until the points are redeemed or the passenger is uplifted in the case of flight redemptions. The frequent flyer provision is measured based on managements' estimates of the fair value of the expected awards for which the points will be redeemed. The fair value of the awards is reduced to take into account the proportion of points which are expected to expire.

Contingent Liabilities and Assets (including guarantees)

Contingent liabilities and assets are reported at the point the contingency becomes evident. Contingent liabilities are disclosed when there is a possible obligation or present obligations that may require an outflow of resources. Contingent assets are disclosed if it is probable that the obligation will be realised.

Commitments

Commitments are future expenses and liabilities to be incurred on contracts that have been entered into as at 31 December.

Cancellable commitments that have penalty or exit costs explicit in the agreement on exercising the option to cancel are reported at the value of that penalty or exit cost (that is the minimum future payments).

Commitments are classified as:

 Capital commitments: aggregate amount of capital expenditure contracted for but not recognised as paid or provided for at the end of the reporting period,

- Non-cancellable operating leases with lease term of more than one year, and
- Other non-cancellable commitments (these may include consulting contracts and cleaning contracts).

Foreign Currency

Foreign currency transactions are recorded in Cayman Islands dollars using the exchange rate in effect at the date of the transaction. Foreign currency gains or losses resulting from settlement of such transactions are recognised in the Statement of Financial Performance.

At the end of the reporting period the following exchange rates were used to translate foreign currency balances:

- Central Government monetary and non-monetary assets held in US Dollars are reported in Cayman Islands dollars using a rate of 0.83 and liabilities are reported in Cayman Islands dollars using 0.8375. Statutory Authorities and Government Companies foreign currency assets and liabilities denominated in US dollars are reported using a fixed rate of exchange existing at the balance sheet date; and
- All other foreign currency monetary and non-monetary items are reported in Cayman Islands dollars using the rate of exchange existing at the balance sheet date.

Comparative Figures

During a regular financial year the financial statements include a prior year comparison of actual amounts with amounts in the current year. Where there is a change in accounting policies or errors and omissions, comparative figures are restated to ensure consistency with the current period unless it is impracticable to do so. However, due to the change from a fiscal year to a calendar year the current financial results are the product of an 18-month financial period ending 31 December 2017, prior year figures are for the 12-month fiscal year ending 30 June 2016.

Segment Reporting

These financial statements include segment reporting based on the material institutional components and major economic activities within or undertaken by the Government.

The three major institutional components of the Government are:

- Central Government: includes the Judicial Administration, Ministries and Portfolios,
 Office of the Complaints Commissioner, the Office of the Information Commissioner,
 the Office of the Premier, the Office of Auditor General, the Office of Director of Public
 Prosecutions and the office of the Ombudsman, it also includes the equity investment
 in Statutory Authorities and Government Companies.
- Statutory Authorities: Includes all entities established by law to carry out specific
 functions authorised by the law that governs the entity; being funded partly or entirely,
 by money provided by the Governor in Cabinet, and for which the Governor or the

- Governor in Cabinet has the power to appoint or dismiss the majority of the Board or other governing body.
- Government Companies: Includes companies in which the Government has controlling interest and in respect of each such company, includes all subsidiary entities of the company.

Statutory Authorities and Government Companies are treated as one segment for the purposes of these financial statements.

Related Parties

Related party relationships and transactions are disclosed in accordance with IPSAS 20-Related Party Disclosures and are defined by the following criterion:

- Related party relationships where control exists, regardless of whether there have been transactions between the related parties;
- Transactions between related parties including the nature of the relationship, the type
 of transaction and the elements of the transactions necessary for an understanding of
 the financial statements.

No disclosure is required of transactions between:

- Ministries, Portfolios, Offices and Statutory Authorities and Government owned Companies acting in the course of their normal dealings;
- Customers with whom an entity transacts a significant volume of business are not related merely by virtue of the resulting economic dependence. This exclusion applies to private sector or not-for-profit agencies that are dependent upon government funding.

Related parties for the purposes of the Entire Public Sector include key management personnel such as Ministers and Official Members of Cabinet, Elected Members of the Legislative Assembly, Board members, Board Directors and Chief Officers or any other person acting in a capacity of influence in the Government.

Note 2: Cash and Cash Equivalents

Cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisition, including cash on hand, cash in transit, deposits held on call with banks and other short term highly liquid investments net of overdraft.

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|---|--------------------|
| CI\$000 | | CI\$000 |
| 950 | Cash on Hand | 487 |
| 125,275 | Operational Accounts - KYD | 103,236 |
| 41,745 | Operational Accounts - USD | 48,441 |
| 2 | Operational Accounts - GBP | 7 |
| 13,991 | Other Bank Accounts | 14,006 |
| 40,147 | Fixed Deposits & Other Short term investments | 212,475 |
| 222,110 | Cash and Cash Equivalents (excluding bank overdrafts) | 378,652 |
| (1,829) | Less Overdrafts | (1,496) |
| 220,281 | Cash and Cash Equivalents | 377,156 |

As part of the Governments' cash management strategy funds are classified as restricted and unrestricted and are represented as below:

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|---------------------------|--------------------|
| CI\$000 | | CI\$000 |
| 212,331 | Unrestricted Cash | 368,906 |
| 7,950 | Restricted Funds | 8,250 |
| 220,281 | Cash and Cash Equivalents | 377,156 |

The use of Central Government restricted funds requires the approval of Cabinet and the Legislative Assembly and/or Finance Committee.

Cash at banks earns interest at floating rates based on daily bank deposit rates.

Fixed deposits and short term investments (inclusive of Federal Reserve Repurchase Agreement) are made for varying periods, depending on the immediate cash requirements and earn interest at the respective short-term deposit rates. Deposits held for over 90 days at the time of placement are classified as investments and are reported in Note 7.

Note 3: Trade Receivables

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|-------------------------|------------------------------------|------------------|--------------------|
| CI\$'000 | CI\$'000 | | CI\$000 | CI\$'000 |
| 7,152 | 4,873 | Coercive Revenue Receivable | 11,470 | 11,311 |
| 18,392 | 125,040 | Non-Coercive Receivable | 24,241 | 73,167 |
| 25,544 | 129,913 | Total Trade Receivables | 35,711 | 84,478 |
| (16,313) | (98,869) | Less: Provision for Doubtful Debts | (16,776) | (30,470) |
| 9,231 | 31,044 | Net Trade Receivables | 18,935 | 54,008 |

Movement in Provision and Impairment

| Core Actual | EPS Actual | Description Core Actual | EPS Actual |
|-------------|-------------------|--|-------------------|
| 2016/2017 | 2016/2017 | 2018 | 2018 |
| CI\$000 | CI\$000 | Q\$000 | CI\$000 |
| (12,889) | (111,588) | Balance at 1 July (16,313) | (98,869) |
| (3,424) | (4,680) | Additional provisions made during the year (463) | (12,300) |
| | 17,399 | Receivables written off/back during the period | 80,699 |
| (16,313) | (98,869) | Provision for Doubtful Debts (16,776) | (30,470) |

Maturity Profile

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|--------------------------------------|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 8,804 | 30,617 | Trade Receivables due in one year | 18,509 | 53,581 |
| 427 | 427 | Trade Receivabels due after one year | 427 | 427 |
| 9,231 | 31,044 | Total Trade Receivables | 18,936 | 54,008 |

Note 4: Other Receivables

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|---------------------------------------|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 98 | 40 | Advances and Expenditure Reimbursable | 161 | 262 |
| 893 | 893 | Dishonoured Cheques | 848 | 848 |
| 1 | 106 | Interest Receivable | - | 363 |
| 8,223 | 200 | Dividends Receivable | 2,738 | - |
| - | 2,172 | Long Term Other Receivables | - | - |
| 16,741 | 20,262 | Other Receivable | 19,196 | 13,282 |
| 25,956 | 23,673 | Total Other Receivables | 22,943 | 14,755 |
| (31) | (31) | Less: provision for Doubtful Debts | (51) | (420) |
| 25,925 | 23,642 | Net Other Receivables | 22,892 | 14,335 |

Movement in Provision and Impairment

| Core Actual | EPS Actual | Description | Core Actual | EPS Actual |
|-------------|-------------------|--|-------------|-------------------|
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| (57) | (57) | Balance at 1 July | (31) | (31) |
| 26 | 26 | Additional provisions made during the year | (20) | (389) |
| - | - | Receivables written off during the period | | <u>-</u> |
| (31) | (31) | Provision for Doubtful Debts | (51) | (420) |

Maturity profile

| Core Actual | EPS Actual | Description | Core Actual | EPS Actual |
|-------------|-------------------|--------------------------------------|-------------|-------------------|
| CI\$001 | CI\$000 | | CI\$001 | CI\$000 |
| 25,925 | 21,470 | Other Receivables due in one year | 22,892 | 14,335 |
| | 2,172 | Other Receivabels due after one year | - | - |
| 25,925 | 23,642 | Total Trade Receivables | 22,892 | 14,335 |

Note 5: Inventories

| EPS Actual | Description | EPS Actual |
|-------------------|---|-------------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 311 | Raw Materials (including consumable stores) | 319 |
| - | Work in Progress | 156 |
| 3,136 | Inventory held for use in the provision of goods and services | 2,854 |
| 1,714 | Other Inventories for use within one year | 1,861 |
| 1,280 | Water Inventory | 1,335 |
| 6,306 | Pharmaceutical and Medical Supplies | 7,345 |
| 1,602 | Inventory of Unissued Currency Notes and Coins | 2,734 |
| 765 | Coins awaiting melt-down, Coins for resale and Bullions | 737 |
| 125 | Affordable Houses | 1,044 |
| 15,239 | Total Inventories | 18,385 |
| Managed by: | | |
| CI\$000 | | CI\$000 |
| 3,149 | Central Government | 2,781 |
| 12,090 | Statutory Authorities & Government Companies | 15,604 |
| 15,239 | Total Inventories | 18,385 |

Maturity profile

| EPS Actual | Description | EPS Actual |
|-------------------|---------------------------------|------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 15,239 | Inventories for use in one year | 18,385 |
| 15,239 | Total Inventories | 18,385 |

No inventory items were pledged as security during the current or prior financial year.

Total write off of inventory due to impairment was \$256,081 (2017: \$312,682)

Note 6: Loans Made

| EPS Actual | Description | EPS Actual |
|-------------------|--|------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 12,008 | Medical Loans | 11,878 |
| 220 | Mortgage Loans | 195 |
| 74 | Home School Association | 74 |
| 1,888 | Loans (due within 12 months) | 588 |
| 27,799 | Commercial Loans | 37,482 |
| 77 | Private Schools | _ |
| 42,066 | Total Loans Made | 50,217 |
| (15,823) | Less: Provision for Impairment Losses | (16,310) |
| 26,243 | Net Loans Made | 33,907 |
| | | |
| CI\$000 | | CI\$000 |
| 1,048 | Central Government | 588 |
| 25,195 | Statutory Authorities & Government Companies | 33,319 |
| 26,243 | Total Net Loans Made | 33,907 |

Movement in Provision and Impairment

| EPS Actual | Description | EPS Actual |
|-------------------|---|-------------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| (16,258) | Balance at 1 July | (15,823) |
| | Additional provisions made/Write-back of provisions | |
| 435 | during the year | (487) |
| (15,823) | Provision for Impairment Losses | (16,310) |

Maturity Profile

| EPS Actual | Description | EPS Actual |
|-------------------|------------------------------|------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 1,888 | Amounts due within 12 months | 591 |
| 24,355 | Amounts due after 1 year | 33,316 |
| 26,243 | Total Net Loans Made | 33,907 |

Fair Value

The carrying values of loans made are not materially different from their fair values.

Loans made include commercial loans made by the Cayman Islands Development Bank; however the repayments and disbursement of loans are included in the operating section of the Statement of Cash Flows.

Note 7: Investments

During the year ended 31 December 2018, the Government had investments amounting to \$554.6 million (2016: \$438.5 million).

Short -Term Investments

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|------------------------------------|--------------------|
| CI\$000 | | CI\$000 |
| 516,989 | Marketable Securities and Deposits | 436,848 |
| 2,446 | Interest Receivable | 6,388 |
| 519,435 | Short-Term Investments | 443,236 |

| | Long-Term Investment | |
|--------------------|--|----------------------|
| EPS Actual 2018 | Description | EPS Actual 2016/2017 |
| CI\$000 | | CI\$000 |
| 55,989 | Marketable Securities | 34,325 |
| 591 | Caribbean Development Bank | 591 |
| 240 | Cayman First Insurance Limited | 240 |
| 56,820 | Long-Term Investments | 35,156 |
| 500,056 | Total Investments | 554,591 |
| | Investment Held by: | |
| 430,633 | Central Government | 401,700 |
| 69,423 | Statutory Authorities & Government Companies | 152,891 |

Short-Term Investments

554,591 Total Investment

Short Term investments are held in the form of US Treasury Bills, AAA Corporate Bonds and US Treasury Notes with maturity dates ranging between 15 April 2019 and 31 July 2019, and Fixed Deposits with maturity dates over 90 days but within 365 days.

The US Treasury Bills are measured at amortised cost. All other investments are measured at fair value designate upon initial recognition.

500,056

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|---|--------------------|
| CI\$000 | | CI\$000 |
| 57,583 | Federal Reserves repurchase Agreement at 2.45% | - |
| 36,594 | US Treasury Notes | 9,482 |
| - | AAA Corporate bonds | 1,281 |
| 422,812 | Fixed Deposits (over 90 days but within 365 days) | 426,085 |
| 2,446 | Interest receivable | 6,388 |
| 519,435 | Short-Term Investments | 443,236 |

Long-Term Investments

Long term investments in marketable securities are held in US Treasury Notes, and U.S. Government Sponsored Enterprise ("GSE") stated at market value, with interest rates ranging from 1.25% to 5.00% and maturity dates between 29 February 2020 and 20 September 2048.

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|-----------------------|--------------------|
| CI\$000 | | CI\$000 |
| 31,119 | 1-5 years | 47,380 |
| 689 | 6-10 years | 38 |
| 2,517 | Over 10 years | 8,571 |
| 34,325 | Long-Term Investments | 55,989 |

Reserve Fixed Deposits

As part of the Core Governments' cash management strategy those funds classified as marketable securities are classified as restricted and unrestricted. As at 31 December 2018 Core Government held restricted funds of \$164.9million of which \$164.5 million is included in marketable securities.

Currency Reserve Assets

Marketable Securities and Deposits form part of the Currency Reserve Assets of the Cayman Islands Monetary Authority. These assets are to be used to fund the Authority's currency redemption obligations.

Sections 32(8) of the Cayman Islands Monetary Authority Act (2013 Revision) mandates the preservation of Currency Reserve Assets, separately from all other assets of the Monetary Authority. These assets are to be used to fund the Authority's currency redemption obligations and are not to be used to satisfy liabilities arising from any other business of the Authority. After all demand liabilities are extinguished, any surplus Currency Reserve Assets would form, in part, the assets of the General Reserve.

In accordance with sections 32(2) and 32(6) of the Monetary Authority Act, the Currency Reserve Assets consist of external assets (not less in value than an amount equivalent to ninety percent of demand liabilities) and local assets (not to exceed ten percent of Demand Liabilities).

As at 31 December 2018, the value of Currency Reserve Assets was \$142.4 million (2017: \$131.9 million) representing 112.45% (2017: 110.36%) of total Demand Liabilities. The value of external assets equated to 107.27% (2017: 105.92%) while the value of local assets as at 31 December 2018 equated to 5.19% (2017: 4.44%) of Demand Liabilities.

Caribbean Development Bank

The Government holds 533 Authorised Capital Stock and Member Subscription shares in the Caribbean Development Bank; of which 117 shares are paid up shares and the remaining 416 shares are callable shares. The paid up shares are at a cost of US\$6,321.74 each.

Cayman First Insurance Limited

The Government holds 12% of the shareholdings of the company. These shares were issued in lieu of insurance settlement in August 2005 at a cost of \$240,000.

Note 8: Prepayments

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|-------------------|---------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 364 | 479 | Prepaid Insurance | 349 | 475 |
| 2,012 | 6,959 | Other Prepayments | 6,740 | 13,550 |
| 2,376 | 7,438 | Total Prepayments | 7,089 | 14,025 |

Maturity Profile

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|-----------------------------|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 2,376 | 7,438 | Prepayments due in one year | 7,089 | 14,025 |
| 2,376 | 7,438 | Total Prepayments | 7,089 | 14,025 |

Note 9: Biological Assets

| EPS Net | Description | EPS Net |
|-----------|--|-------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| | Livestock, at fair values: | |
| 1,195 | Secondary herd | 842 |
| 338 | Breeder herd | 294 |
| 1,533 | Biological Assets | 1,136 |
| | Held by: | |
| CI\$000 | | CI\$000 |
| - | Central Government | - |
| 1,533 | Statutory Authorities & Government Compa | anies 1,136 |
| 1,533 | Total Biological Assets | 1,136 |

The movements in the carrying value of the secondary herd are outlined as follows:

| EPS Net | Description | EPS Net |
|-----------|---|---------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 1,290 | Carrying value at beginning of year | 1,195 |
| | Change attributable to differences in prior years fair values | 133 |
| (97) | (97) Change attributable to differences in fair values | |
| 470 | 470 Biological transformation | |
| (468) | (468) Sales, at year end fair values | |
| (95) | (95) Net change in biological assets included in income | |
| 1,195 | Carrying value at end of year | 842 |

Biological transformation comprises the net effect of births, deaths and other losses, and growth within the secondary herd, measured at period-end fair values. Due to the continuing limitations surrounding the market for the products of the secondary herd, shells are valued at CI\$Nil (2017: CI\$Nil).

The movements in the net book value of the breeder herd are outlined as follows:

| EPS Net | Description | EPS Net |
|--|-------------|---------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 350 Carrying value at beginning of year (12) Net (decrease)/increase during the year | | 338 |
| | | (44) |
| 338 Carrying value at end of year | | 294 |

Net additions during the period are attributable to new breeders added, weight gained during the period, less mortalities. During the period ended 31 December 2018, zero new breeder (2017: Nil) was added to the herd and nine turtles (2017: nine) were transferred to the secondary herd or died. As of 31 December 2018 there was CI\$500,000 insurance coverage associated with the livestock (2017: CI\$500,000).

Measurement of fair values:

Fair value hierarchy

The fair value measurements for the breeder herd and secondary herd have been categorised as Level 3 fair values based on the inputs to the valuation techniques used.

Valuation techniques and significant unobservable inputs

The following valuation techniques and significant unobservable inputs have been used in determining the Level 3 fair values of the breeder herd and secondary herd:

Valuation technique: The valuation model considers the percentage of steak, stew, fin bone and menavelin that can be yielded as well as the current selling prices for these items. The expected cash flows are reduced for the expected processing costs.

Unobservable inputs: Percentage yields, estimated weight gain as well as the directly attributable processing costs to the Company are considered to be unobservable inputs.

Note 10: Property, Plant and Equipment

| | | | | | | Endre Public Sector Cl'000 | Sector | | | | | | | | |
|--|---------|-------------------------|-----------|-------------------------------|----------|-------------------------------|---------------------------|--------------|---|--------------|-------------------|-------------------|----------|--|------------------------------------|
| Cost of Property, plant & equipment | | | | | l | | | | | } | | | | | |
| | land | Plant and equipment: | Buildings | Fumiture and Office Equipment | Computer | Office Equipment | Leasehold Improvements | Other assets | Infrastructure, Roads & Sidewalks | Water | Motor Vehicles | Marine Vessels | Airaraft | Assets under construction or development | Total Property Plant and Equipment |
| Balance as at 1 July 2016 | 581.519 | 829.69 | 624,894 | 20,461 | 31,447 | 8,58 | 8,894 | 29,306 | 492,632 | 100,063 | 45,008 | 5,363 | 25,401 | 110,710 | 2,153,874 |
| Additions | 2,823 | 2,960 | 8 | 1,227 | 2,583 | 95 | 654 | | 197 | 6,910 | 167 | 399 | 7,959 | 63,652 | 92,721 |
| Revaluations | , | 4 | 26,110 | 120 | 24 | 187 | R | | 12 | (503) | 1,689 | 15 | 25 | (2,085) | 25,211 |
| Disposal/ Derecognition | (82) | (728) | *: | (454) | (959) | (332) | (025) | | (4) | (150) | | 5.(4) | (0.00) | (2,518) | (5,444) |
| Adjustments & Transfers | 62,329 | (84) | (96,374) | (2,111) | (565) | (989) | (216) | 1,233 | (109,256) | 10,174 | (1,874) | u | (2,207) | (8,579) | (148,144) |
| Balance as at 31 December 2017 | 646,589 | 71,780 | 555,438 | 19,243 | 32,851 | 8,223 | 8,832 | 32,415 | 383,581 | 116,094 | 44,990 | 5,849 | 31,153 | 161,180 | 2,118,218 |
| Reference as at M Investment WMR | פאצ נאס | 71 780 | 555 438 | 19.243 | 22,851 | 8 223 | C58.8 | 37.415 | 383 581 | 116.094 | 44.990 | 5.849 | 31.153 | 161.180 | 2.118.218 |
| Additions | 24 181 | 17 960 | 9 196 | 478 | 8 978 | 202 | 800 | | l | 4.573 | 10.058 | 46 | (4.238) | | 126,589 |
| Revaluations | 24,292 | 3.520 | (11.784) | (823) | 318 | (171 | 212 | | 14.792 | | (S/L) | 3 | 25. E | | 55,485 |
| Disposal/ Derecognition | (2.649) | (5,148) | (8,298) | (1,211) | (475) | EX. | (2,425) | (1,583) | (2) | 7. | (2,293) | <u> </u> | (17,461) | (1,682) | (43,520) |
| Adjustments & Transfers | (2,266) | (17,277) | 88 | (525) | Sg. | 551 | 151 | | 8,764.00 | - | 1,253 | 25 | 19,574 | 2,975 | 5,445 |
| Balance as at 31 December 2018 | 730,147 | 70,835 | 544,920 | 17,331 | 42,584 | 7,676 | 7,669 | 23,544 | 407,276 | 120,667 | 53,238 | 2,886 | 32,282 | 198,162 | 2,262,217 |
| Accumulated Depreciation and impairment losses | | | | | | | | | | | | | | | |
| | | Plant and | _ | Fumiture and | Computer | Office | Leasehold | | Infrastructure, | Water | Motor | Marine | • | Assets under | , |
| | Tand | equipment | Buildings | Office | Hardware | Equipment | Ē | Other assets | Sidewalks | reticulation | Vehides | Vessels | Alrongs | development | 800 |
| Balance as at 1 July 2016 | | 47,868 | 157,601 | 15,299 | 27,340 | 6,900 | 6,038 | 19,216 | 56,230 | 42,210 | 31,394 | 2,596 | 8,339 | - 10 | 421,031 |
| Eliminate on Disposal/Derecognition | * | (1,994) | (19,206) | (268) | (2,564) | (411) | • | (1,114) | (588) | (1,301) | (2,442) | • | ' | | (30,185) |
| Adjustments & Transfers | 3.5 | (92) | (29,640) | (1,905) | (1,212) | (574) | (248) | 654 | (50,205) | 8,582 | (1,197) | 31 | (2,036) | * | (108,401) |
| Depreciation Expense | • | 5,989 | 33,124 | 1,757 | 3,690 | 999 | 584 | 3,226 | 18,546 | 5,936 | 5,269 | 202 | 3,748 | XII | 83,037 |
| Impairment | À | | | | | | | | | | 1 | | | 40 | 1 |
| Balance as at 31 December 2017 | i i | 51,228 | 111,879 | 14,883 | 27,254 | 6,578 | 6,374 | 21,982 | 23,686 | 55,427 | 33,024 | 3,116 | 10,051 | | 365,482 |
| Balance as at 01 January 2018 | | 51,228 | 111,879 | 14,883 | 27,254 | 6,578 | 6,374 | 21,982 | 23,686 | 55,427 | 33,024 | 3,116 | 10,051 | | 365,482 |
| Eliminate on Disposal/Derecognition | 12.5 | (6,886) | (40,265) | (1,419) | (425) | (668) | (401) | (2,693) | (17) | (12) | (83) | (84) | (3,335) | | (56,556) |
| Adjustments & Transfers | 1 | 840 | (3,271) | (321) | 713 | (875) | 500 | (5,265) | 10,436 | (32) | 1,311 | (2) | 2,119 | W. | 5,859 |
| Depreciation Expense | | 2,847 | 28,058 | 1,175 | 3,274 | 1,466 | 312 | 1,653 | 236 | 4,418 | 6,592 | 323 | 3,635 | *: | 54,289 |
| Impairment | ٠ | | (2) | - | (21) | • | • | | ** | | (370) | | | 12 | (368) |
| Balance as at 31 December 2018 | | 48,029 | 96,394 | 14,318 | 30,795 | 6,270 | 6,494 | 15,677 | 34,587 | 59,798 | 40,494 | 3,350 | 12,470 | 37 | 368,676 |
| Net Book value 30 June 2016 | 581,519 | 21,760 | 467,293 | 5,162 | 4,107 | 1,648 | 2,856 | 10,090 | 436,402 | 57,853 | 13,614 | 2,767 | 17,062 | 110,710 | 1,732,843 |
| | 1 | 270.00 | 022 007 | 1 | 100 | 1000 | | | 300 036 | 55 65 | 11 000 | 507.0 | 21 103 | 121 190 | 357 577 1 |
| Net Book value 31 December 2017 | 646,583 | 70,252 | 443,559 | 4,360 | /6c'c | 1,642, | 7,438 | 10,433 | C68/600 | 00,00 | 11,300 | 7/33 | 27,102 | | 71137120 1100 |
| Net Book value 31 December 2018 | 730,147 | 22,806 | 448,526 | 3,013 | 11,789 | 1,406 | 1,175 | 7,867 | 372,689 | 698'09 | 12,744 | 2,536 | 19,812 | 198,162 | 1,893,541 |
| | | | | | | | | | | | | | | | |

Below is a summary of major projects under construction or development as at December 2018:

| Agency | Description | 2018 CI\$000 | 2017 CI\$000 |
|--|--|-----------------|-----------------|
| Ministry of Education, Youth, Sports, | | | |
| Agriculture & Land | NJGHS Construction | 45,400 | 44,796 |
| Cayman Islands Airports Authority | | | • |
| | ORIA Expansion Project | 53,697 | 46,557 |
| Ministry of Health, Environment, Cultu | re | | |
| & Housing | ISWMS & Landfill Impovements | 9,135 | 8,508 |
| Ministry of Education, Youth, Sports, | | | |
| Agriculture & Land | Carifta Facilities Upgrades | 800 | - |
| Water Authority of the Cayman Islands | Grand Cayman – WBSS – Pipeline Install | 810 | 810 |
| Water Authority of the Cayman Islands | Cayman Brac – Site Preparation | 546 | 546 |
| Water Authority of the Cayman Islands | Cayman Brac – Distribution Extension | 140 | 106 |
| Cayman Islands Port Authority | CDC Development | | 349 |
| Cayman Islands Port Authority | New Building (CYB) | - | 121 |

Owen Roberts International Airport Expansion and Renovation Project

The Owen Roberts International Airport Expansion and Renovation Project initially estimated to be valued, at \$55 million is now under construction and being carried out in two main phases that includes the full renovation and expansion of the existing facility. Phase I was completed and opened in 2017 while phase II is on target for completion by the end of the second quarter 2019. The cost of Phase II buildings now under construction as at 31 December 2018 amounts to \$53.7 million (2017: \$30.8 million).

Revaluation

Property was revalued as at 30 June 2016 by in-house professionals with the exception of specialized buildings which were contracted to independent evaluators and are stated at revalued amounts less accumulated depreciation. Plant and equipment, are stated at historical cost less accumulated depreciation. Items of property, plant and equipment are initially recorded at cost. Where an asset is acquired for nil or nominal consideration, the asset is recognized initially at fair value, where fair value can be reliably determined, and as revenue in the Statement of Financial Performance in the year in which the asset is acquired.

In accordance with IPSAS 17, when an item of property, plant, and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (a) Restated proportionately with the change in the gross carrying amount of the asset, so that the carrying amount of the asset after revaluation equals its revalued amount or
- (b) Eliminated against the gross carrying amount of the asset.

Valuation methods

The valuations contained within this report have been prepared in accordance with the aforementioned Standards and the guidance notes provided by the Royal Institution of Chartered Surveyors. Particular regard should be paid to the following definitions and methodology having been adopted in the assessment of value:

Fair Value (Market Value) defined in accordance with IFRS 13 Fair Value Measurement as follows: "The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date."

Fair Value (Existing Use Value) extends the definition of Fair Value (Market Value) in "assuming that the buyer is granted vacant possession of all parts of the property required by the business and disregarding potential alternative uses and any other characteristics of the property that would cause its market value to differ from that needed to replace the remaining service potential at least cost."

Specialised Assets: specialised assets are those for which no market exists for the current use. Specialised assets are valued using the Depreciated Replacement Cost method (DRC valuation) The definition of 'Depreciated Replacement Cost', as contained in The Standards, is as follows:- "The current cost of replacing an asset with its modern equivalent asset less deductions for physical deterioration and all relevant forms of obsolescence and optimisation."

Valuation assumptions

Plant and machinery has only been included in the valuation of building assets where this forms an integral part of the fabric of the building (e.g. lifts or air conditioning equipment) or where it performs a task crucial to the continuation of the existing use (e.g. swimming pools). Unless specifically stated otherwise it is assumed that such items are reflected in the unit building cost.

It is assumed that all properties have the required planning consents and certificates for use and construction. Where Fair Value (or land value in a DRC valuation) relies on obtaining an alternative planning consent the alternative use has been derived from consideration of prevailing land uses in the immediate area and Local Planning Policies and practice.

Where an asset has been valued by Depreciated Replacement Cost (DRC) it is subject to the prospect and viability of the asset continuing to be used for the existing use.

These valuations do not take into account any form of selling or purchase costs, tax (including Stamp Duty), inflation or finance costs. In the Cayman Islands there is no tax on property except for Stamp Duty which is ordinarily required to be paid by a purchaser.

Valuations of each 'specialised building' state their total asset value and the (depreciated) value of the respective building. Those with a depreciated building value greater than \$0.5m also state figures for their 'component' parts. Buildings valued by the investment or

comparison methods of valuation also state figures for their respective land values. These do not compute to reflect actual building values but indicate the inherent value attributing to the land only.

Where applicable the remaining economic life of the building / building components has been indicated. This is the period during which the building element is anticipated to have a future useful economic life for its existing purpose.

In preparing the valuations information has been obtained from the following sources:

- Cayman Islands Government 2001 Asset Register
- Cayman Islands Government Land Registry Database
- Caymanlandinfo System (Mapping, aerial photography, evidence of comparable sales and lettings)
- Copies of and extracts from leases
- Architect scaled floor plans
- Ministries and users / occupiers of operational property assets

Land areas (where stated) are provided for guidance only and are quoted from the Land Registers or otherwise from Caymanlandinfo database. Any building floor areas supplied have been obtained from one of the following sources:

- Measurements taken on site
- Measurements extracted from Cayman Islands Government property records

Note 11: Intangible Assets

| | Cl'000 | | | |
|--|--|---------------------------------|--|---|
| Cost of Intangible Asset | | | | |
| | Computer Software | Other Intangible Assets | Intangible Assets under construction or development | Total |
| Balance as at 1 July 2016 | 22,926 | 56 | 1,678 | 24,660 |
| Additions | 1,503 | - | - | 1,503 |
| Revaluations | - | - | - | |
| Disposal/ Derecognition | (67) | | l | (67 |
| Adjustments & Transfers | (2,698) | - | (1,678) | (4,376 |
| Balance as at 31 December 2017 | 21,664 | 56 | - | 21,720 |
| D. L | 24 554 | | | 24.72 |
| Balance as at 01 January 2018 | 21,664 | 56 | - | 21,72 |
| Additions | 6 | - | - | 4.50 |
| Revaluations | (450) | - | | (450 |
| Disposal/ Derecognition | (249) | - (-) | | (249 |
| Adjustments & Transfers Balance as at 31 December 2018 | (4,178) 16,793 | (6) 50 | 290 290 | (3,894 17,13 |
| <u> </u> | 10,733 | - 50 | 250 | 17,10. |
| Accumulated Depreciation and Impairment losses | <u> </u> | | Intangible | |
| Accumulated Depreciation and Impairment losses | Computer | Other Intangible | Intangible Assets under | Tota |
| Accumulated Depreciation and Impairment losses | Computer Software | | Assets under construction or | Tota |
| | 1 ' 1 | Intangible | Assets under | |
| Balance as at 1 July 2016 | Software | Intangible Assets | Assets under construction or | 18,14 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition | <i>Software</i> 18,095 | Intangible Assets | Assets under construction or | 18,14 (334 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition | 18,095 (334) | Intangible Assets | Assets under construction or | 18,14 (334 (4,184 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers | 18,095 (334) (4,184) | Intangible Assets 49 - | Assets under construction or | 18,14 (334 (4,184 2,42 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense | 18,095 (334) (4,184) | Intangible Assets 49 - | Assets under construction or | 18,14 (334 (4,184 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 | 18,095 (334) (4,184) 2,420 - 15,997 | Intangible Assets 49 2 - 51 | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 | 18,095 (334) (4,184) 2,420 - 15,997 | Intangible Assets 49 2 | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition | \$ Software 18,095 (334) (4,184) 2,420 - 15,997 15,997 (1,508) | ### Intangible | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 16,04 (1,508 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition Adjustments & Transfers | 18,095 (334) (4,184) 2,420 | Intangible Assets 49 2 - 51 | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 16,04 (1,508 (3,441 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense | 18,095 (334) (4,184) 2,420 | ### Intangible | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 (1,508 (3,44) 1,15 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment | 18,095 (334) (4,184) 2,420 | ### Intangible | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 (1,508 (3,441 1,15 (306 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense | 18,095 (334) (4,184) 2,420 | ### Intangible | Assets under construction or | 18,14 (334 (4,184 2,42 16,04 (1,508 (3,44) 1,15 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment | 18,095 (334) (4,184) 2,420 | ### Intangible | Assets under construction or development | 18,14 (334 (4,184 2,42 16,04 (1,508 (3,441 1,15 (306 |
| Balance as at 1 July 2016 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2017 Balance as at 01 January 2018 Eliminate on Disposal/Derecognition Adjustments & Transfers Depreciation Expense Impairment Balance as at 31 December 2018 | 18,095 (334) (4,184) 2,420 15,997 (1,508) (3,440) 1,152 (306) 11,895 | Intangible Assets 49 | Assets under construction or development | 18,14 (334 (4,184 2,42 16,04 (1,500 (3,444 1,15 (300 11,94 |

Note 12: Investment Property

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|--|-----------------|
| CI\$000 | | CI\$000 |
| | Cost | |
| 19,949 | Balance as at 1 July 2016/1 January 2018 | 19,995 |
| - | Prior period revaluation adjustment to opening balance | (11,639) |
| 46 | Additions | 9 |
| 19,995 | Total Cost | 8,365 |
| | | |
| | Accumulated Depreciation | |
| 4,571 | Balance as at 1 July 2016/1 January 2018 | 5,231 |
| - | Prior period revaluation adjustment to opening balance | (4,905) |
| 660 | Charge for Year | 221 |
| 5,231 | Total Accumulated Depreciation | 547 |
| 14,764 | Net Book value | 7,818 |
| | Managed by: | |
| CI\$000 | | CI\$000 |
| - | Central Government | - |
| 14,764 | Statutory Authorities & Government Companies | 7,818 |
| 14,764 | Total Loans Made | 7,818 |

Investment Property consist of retail shops which are leased.

Management received an independent professional appraisal of the Investment Property from DDL Studio as at 30 June 2016. The fair value of the investment property was indicated at CI\$8,310,000. This was reflected in the Financial Statements for the 18-month period ended 31 December 2017 and year ended 31 December 2018.

| EPS Actual | Description | EPS Actual |
|------------|--|------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 1,562 | Rental income from investment properties | 1,050 |
| | Direct operating expenses arising from investment property | |
| - | that generated rental revenue during the period | |
| | Direct operating expenses arising from investment property | |
| - | that did not generate rental revenue during the period | |

Note 13: Trade Payables, Other Payables & Accruals

| Core Actual | EPS Actual | Description | Core Actual | EPS Actual |
|-------------|-------------------|---|-------------|-------------------|
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 19,094 | 27,779 | Trade Payables | 18,679 | 29,448 |
| 2,394 | 1,850 | Payroll Deductions | 1,989 | 4,966 |
| 98,102 | 96,337 | Accruals | 26,591 | 25,625 |
| 1 | 1,384 | Trust liabilities | 1 | 20 |
| 22 | 269 | Transfers payable | 692 | 885 |
| 3,353 | 3,723 | Interest | 3,077 | 3,110 |
| - | - | Operating Leases | - | 31 |
| 12,320 | - | Core government trade with other public entities | 11,982 | - |
| 2,073 | - | Amounts due to public entities | 16,332 | - |
| 3,811 | 3,812 | Owing to trusts | 3,705 | 3,705 |
| 1,116 | - | Accruals- Equity Injection | 476 | - |
| 3,079 | 14,259 | Other Payables | 3,164 | 19,998 |
| 145,365 | 149,413 | Total Trade Payables, Accruals and Other Payables | 86,688 | 87,788 |

Maturity Profile

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|---|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 145,365 | 149,160 | Current | 86,688 | 87,464 |
| | 253 | Non-current | | 324 |
| 145,365 | 149,413 | Total Trade Payables, Accruals and Other Payables | 86,688 | 87,788 |

Trade and other payable are non – interest bearing and are normally settled on 30 days term. Accounts payable includes includes invoices received from suppliers not yet settled.

Note 14: Unearned Revenue

| EPS Actual | Description | EPS Actual |
|-------------------|--|------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 1,369 | Customs Deposits | 715 |
| 25,425 | Immigration Deposits | 26,334 |
| 7,266 | Cayman Airways Deposits | 7,899 |
| 27,897 | General Registry Deposits | 26,227 |
| 13,918 | Lease of Crown Lands | 35,727 |
| 11,054 | Revenue and Other Deposits Held | 3,510 |
| 86,929 | Total Unearned Revenue | 100,412 |
| Held by | | |
| CI\$000 | | CI\$000 |
| 75,649 | Central Government | 95,696 |
| 11,280 | Statutory Authorities & Government Companies | 4,716 |
| 86,929 | Total Unearned Revenue | 100,412 |

Maturity Profile

| EPS Actual | | Description | EPS Actual |
|-------------------|---------------------|-------------|------------|
| 2016/2017 | | | 2018 |
| CI\$000 | | | CI\$000 |
| 73,019 | Current | | 86,647 |
| 13,910 | Non-current | | 13,765 |
| 86,929 | Total Unearned Reve | enue | 100,412 |

Note 15: Employee Entitlements

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|------------------------------|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 5,100 | 6,045 | Annual Leave | 4,944 | 5,660 |
| 527 | 769 | Salary & Wages | 1,371 | 1,992 |
| 1,833 | 2,146 | Other | 1,738 | 2,188 |
| 7,460 | 8,960 | Total Employment Entitlement | 8,053 | 9,840 |

Maturity Profile

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual | EPS Actual |
|-----------------------|----------------------|------------------------------|-----------------|-----------------|
| 2016/2017 CI\$000 | 2016/2017 CI\$000 | | 2018 CI\$000 | 2018 CI\$000 |
| 7,460 | | Current | 8,053 | 9,840 |
| 7,460 | | Total Employment Entitlement | 8,053 | 9,840 |

Annual Leave

Annual leave accrues to employees on a monthly basis, subject to certain conditions and constraints. The provision is an estimate of the amount due to staff as at the financial year-end, based on the value of statutory and non-statutory leave. The provision was calculated based on the leave entitlement due to staff at year end adjusted for the salary scales applicable at the time of leave encashment and realisation of leave by employees.

Note 16: Retirement Benefits

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|---------------------------------------|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 420,335 | 459,301 | Pension Liability | 426,088 | 446,807 |
| - | 250,532 | Post Retirement Health Care Liability | - | 231,684 |
| 420,335 | 709,833 | Total Retirement Benefits | 426,088 | 678,491 |

| | | | D | C: 1 - |
|---|-----|------|------|--------|
| w | atu | ritv | Pro: | rue |

| Core Actual | EPS Actual | Description | Core Actual | EPS Actual |
|-------------|------------|---------------------------|-------------|------------|
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| CI\$000 | CI\$000 | | CI\$000 | C\$000 |
| 10,000 | 26,269 | Current | 25,759 | 28,644 |
| 410,335 | 683,564 | Non-current | 400,329 | 649,847 |
| 420,335 | 709,833 | Total Retirement Benefits | 426,088 | 678,491 |

The Government, under the provisions of the Public Service Management Act, is obligated to provide post-retirement benefits to qualified employees in the form of health care and pension. The Government recognizes and provides for actuarially determined present value of retirement obligation on an accrual basis, using the Projected Unit Credit method.

Pensions

The Government participates in various pension schemes. The schemes are generally funded through payments to insurance companies or trustee-administered funds, determined by periodic actuarial calculations. The group has both defined benefit and defined contribution plans. A defined contribution plan is a pension plan under which the group pays fixed contributions into a separate entity. The group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined benefit plan is a pension plan that is not a defined contribution plan. Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

Two separate actuarial valuations are carried out on the Government's defined benefit pension plans to allocate the estimated costs to time periods: i) pension accounting valuation for liability fair value presentations, and ii) pension funding valuation.

The funding valuation primarily determines the cash contribution requirements to fund the liability. The accounting valuation, which is required annually, determines amounts to report in the Government's financial statements and has no cash impact.

Pension Liability Fair Value Presentations

The International Public Sector Accounting Standards - IPSAS 25 related to the accounting for Employee Benefits was replaced by IPSAS 39 with effect from January 1, 2018.

The old IPSAS 25 was developed to be aligned with International Accounting Standards - IAS19, but had not been updated to reflect all the changes made to IAS19 since 2008. As a result, it no longer converges with IAS19 as revised June 2011 (IAS19R). Due to the substantive changes required to be made to IPSAS25 to make it align with IAS19R, the IPSASB withdrew IPSAS25 and replaced it with a new standard, IPSAS39, which aligns with IAS19R.

IPSAS 39 – requires that the pension liabilities be revalued annually in order to present the fair value of the fund balances. The Government and Statutory Authorities and Government Companies have employed consultants to do this annual fair value assessment. The result of the 2018 actuarial valuation is a net liability of \$446.8 million (central government net liability - \$426.1 million). A summary of the results are shown below:

| | 2018 CI\$000 | 2016/2017 CI\$000 |
|---|-----------------|----------------------|
| Core Government | 408,723 | 399,808 |
| Parliamentarian Pensions | 17,441 | 20,747 |
| Judicial Pensions | (76) | (220) |
| Central Government Pension Liability Fair Value | 426,088 | 420,335 |
| Statutory Authorities and Government Companies | 20,719 | 38,966 |
| Entire Public Sector Pension Liability Fair Value | 446,807 | 459,301 |

Amounts recognised in the Statement of Financial Position

| | Public Service Pensions Plan CI\$000 | Parliamentary Pensions Plan CI\$000 | Judiciary Pensions Plan CI\$000 | Total Central Government CI\$000 | Statutory Authorities CI\$000 | Entire Public Sector Pension CI\$000 |
|----------------------------------|--|---|---------------------------------------|--|-------------------------------------|--|
| Present value benefit obligation | 658,329 | 27,085 | 5,000 | 690,414 | 58,358 | 748,772 |
| Fair Value of plan assets | 249,606 | 9,644 | 5,076 | 264,326 | 37,639 | 301,965 |
| Deficit/Surplus for funded plans | 408,723 | 17,441 | (76) | 426,088 | 20,719 | 446,807 |
| Net liability/(asset) | 408,723 | 17,441 | (76) | 426,088 | 20,719 | 446,807 |

Principal Assumptions

The principal assumptions used in the computation of the actuarial estimate of the pension obligation for the Pension Plans, as at 31 December are as follows:

| | 2018 | 2017 |
|--|-------|-------|
| Weighted average assumptions to determine defined benefit cost | | |
| 1. Discount rate | 4.50% | 3.80% |
| 2. Rate of salary increase | 2.50% | 2.50% |
| 3. Rate of price inflation | 2.00% | 2.00% |
| 4. Rate of pension increases | 2.00% | 2.00% |
| Weighted average assumptions to determine defined benefit cost | | |
| 1. Effective rate for net interest cost | 3.50% | 3.40% |
| 2. Effective discount rate for service cost | 3.85% | 4.10% |
| 3.Effective rate for interest on service cost | 3.70% | 3.80% |
| 4. Rate of salary increase | 2.50% | 3.50% |
| 5. Rate of price inflation | 2.00% | 2.50% |
| 6. Rate of pension increases | 2.00% | 2.50% |

Plan Assets

Percentage of plan assets by asset allocation:

| | 2018 | 2017 |
|--------------------------|------|------|
| Global Equity Securities | 79% | 80% |
| Debt Securities | 20% | 19% |
| Cash | 1% | 1% |
| Total invested assets | 100% | 100% |

Post-Retirement Healthcare Benefit

In addition to the Past Service Pension Liability, the Government is also obligated to provide for the future healthcare costs of Civil Servants who earned that benefit based on their prior service with the Government.

Previously Civil Servants who worked for a minimum of 10 years with the Government would be entitled to a healthcare benefit upon retirement. However, the Public Service Management Act now requires that the employee puts in the same amount of years of qualifying service and also retire from the Civil Service in order to obtain such benefits in the future.

The results of healthcare liability actuarial valuation, completed in March 2019, estimated the post-retirement healthcare obligation as at 31 December 2018 to be \$1.6 billion. The post-retirement healthcare obligation and any related expenditure has not been recognised on the Statements of Financial Position and Performance, for Central Government.

Therefore for all intents and purpose, the Government is on a "pay-as-you-go" plan in respect of post-retirement health care liabilities. Currently, no long term assets are set aside off balance sheet in respect of the Government's post-retirement healthcare liability.

There are some Statutory Authorities and Government Companies who have accrued a post-retirement liability as at 31 December 2018 of \$231.7 million (2017: \$250.5 million). The amounts recognised in the balance sheet represent the present value of unfunded obligations, actuarially determined for 31 December 2018.

Note 17: Borrowing / Public Debt

| Description | Opening Balance 1 January 2018 | Drawdowns/ Additions | Principle - COLUMN STORY STORY | Revaluation | Closing Balance 31 December 2018 |
|---|--------------------------------------|-------------------------|--------------------------------|-------------|--|
| | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 |
| Core | 451,081 | - | 31,117 | - | 419,964 |
| Water Authority of the Cayman Islands | 1,782 | - | 1,169 | - | 613 |
| Cayman Islands Development Bank | 23,927 | - | 4,076 | | 19,851 |
| National Housing Development Trust | 13,825 | - | 1,366 | - | 12,459 |
| Cayman Airways Limited | 19,992 | - | 2,281 | - | 17,711 |
| Cayman Islands Turtle Farm (1983) Limited | 8,038 | - | 3,535 | - | 4,503 |
| Total | 518,645 | SALSONEWS | 43,544 | | 475,101 |

Maturity Profile

| Core Net | EPS | | Core Net | EP: |
|-----------|-----------|---|----------|---------|
| 2016/2017 | 2016/2017 | | 2018 | 201 |
| \$'000 | \$'000 | | \$'000 | \$'00 |
| | | Local Currency Debt | | |
| - | 620 | Not later than one year | - | 1,270 |
| - | 449 | Between one and two years | - | 7,592 |
| - | 1,617 | Between two and five years | - | 2,73 |
| | 3,086 | Later than five Years | - | 866 |
| - | 5,772 | Total Local Currency Debt | • | 12,459 |
| | | Foreign Currency Debt (stated in \$CI) | | |
| 30,280 | 41,499 | Not later than one year | 286,976 | 300,811 |
| 312,726 | 325,504 | Between one and two years | 25,676 | 34,573 |
| 68,909 | 98,005 | Between two and five years | 68,755 | 88,701 |
| 39,166 | 47,865 | Later than five years | 38,557 | 38,557 |
| 451,081 | 512,873 | Total Foreign Currency Debt | 419,964 | 462,642 |
| 451,081 | 518,645 | Total Outstanding Debt | 419,964 | 475,101 |
| | | Local Currency Marketable Securities and Deposits | | |
| - | 23,123 | Not later than one year | - | 5,175 |
| - | - | Between one and two years | - | |
| - | - | Between two and five years | - | |
| - | | Later than five years | - | |
| • | 23,123 | Total Local Currency Marketable Securities and Deposits | • | 5,175 |
| | | Foreign Currency Marketable Securities and Deposits (stated in CIS) | | |
| 400,869 | 501 487 | Not later than one year | 400,869 | 502,650 |
| | • | Between one and two years | 400,005 | 47,380 |
| - | • | Between two and five years | _ | 47,500 |
| - | | Later than five years | - | 8,609 |
| 400,869 | | Total Foreign Currency Marketable Securities and Deposits | 400,869 | 558,639 |
| 400,869 | | Less :Total Marketable Securities and Deposits | 400,869 | 563,814 |
| 50,212 | | Net Public Debt | 19,095 | (88,713 |
| Core Net | EPS | | Core Net | EPS |
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| \$'000 | \$'000 | | \$'000 | \$'000 |
| 30,280 | 42,119 | Current Portion | 286,976 | 302,081 |
| 420,801 | 476,526 | Non-current Portion | 132,988 | 173,020 |
| 451,081 | | Total Debt | 419,964 | 475,101 |

Note 18: Provisions

| EPS Actual | Description | EPS Actual |
|-------------------|---|-------------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 10,206 | Provision for health claims incurred but not yet reported | 9,169 |
| 2,490 | Other Provisions | 3,179 |
| 12,696 | Total Provisions | 12,348 |

Movement in Provisions

| EPS Actual | Description | EPS Actual |
|-------------------|--|-------------------|
| 2016/2017 | | 2018 |
| CI\$000 | | CI\$000 |
| 12,877 | Balance at 1 July | 12,696 |
| 34 | Additional provisions made during the year | |
| (215) | Provisions utlised during the year | (348) |
| 12,696 | Provision for Impairment Losses | 12,348 |

Maturity Profile

| EPS Actual 2016/2017 | | Description | EPS Actual 2018 |
|----------------------|-------------------------|-------------|-----------------|
| CI\$000 | | | CI\$000 |
| 12,696 | Current | | 12,348 |
| 12,696 | Total Provisions | | 12,348 |

Provision for Claims Incurred

Management has estimated a provision for claims which have been incurred but not yet reported (IBNR). While management has estimated IBNR based on all information it has available to it at the time, the ultimate liability may be in excess of, or less than, the amounts provided. Management uses acceptable reserving methods to estimate provisions for claims incurred but not reported; these are periodically reviewed by an independent actuary.

A health claim is payable when an event has occurred that gives rise to a claim payment within the benefits of an insured member's policy while enforced. The lag between the occurrence of a claim and the final payment is normally short term in nature as providers are required by the Health Insurance Act to submit any claims within 180 days of date of service. Thus, any reserve estimates are normally settled within a year.

Frequent Flyer Programme

Other provisions include a provision in respect of the frequent flyer programme. This provision is released when points are used or when they become non-redeemable. Points are redeemable for a maximum of three years in the event of non-activity in dormant accounts. The Company uses an estimated value of redeemed travel, based on historical average fares, to determine the value attributed on each mile. The provision is included as a liability of \$2,805,600 (2017: \$2,840,000) on the Statement of Financial Position.

Casualty Investigation Fund

The Cayman Islands Government/Maritime Authority of the Cayman Islands (MACI) is party to the International Convention for Safety of Life at Sea (SOLAS) and is obliged to investigate certain marine casualties and publish the report of the findings. The investigations are required by International Maritime Organization's mandatory "Casualty Investigation Code" (MSC.255 (84)). During the 2015/16 financial year MACI created a sinking fund with the funds from this fund to be designated for carrying out casualty investigation on board Cayman registered vessels. The fund currently has a balance of \$301,241 (2017: \$238,622) of which the full amount forms part of MACI's 2018 cash balance.

Provision for Landfills

Currently the Cayman Islands Government does not have a provision for the rehabilitation of Lands at the various landfills across the islands. At the time of the preparation of these financial statements no formal valuation of the cost for rehabilitation was done, as the Government is in the process of identifying a company to value and manage the landfills. However, the Government has estimated it to be approximately \$10 million.

Note 19: Currency Issued

Currency Issued (or Demand Liabilities) represents the value of currency notes and coins in circulation. These liabilities are fully funded by the Currency Reserve Assets of the Cayman Islands Monetary Authority.

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|-------------------------------|-----------------|
| CI\$000 | | CI\$000 |
| 107,804 | Currency notes in circulation | 114,372 |
| 11,740 | Currency coins in circulation | 12,237 |
| 119,544 | Total Demand Liabilities | 126,609 |

The Monetary Authority Act (2013 Revision) mandates that a reserve shall represent at least 15% of Demand Liabilities.

Note 20: Reserves

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|--|-----------------|
| CI\$000 | | CI\$000 |
| 815 | Housing Guarantee Reserve Fund | 762 |
| 56,572 | Environmental Protection Fund | 54,343 |
| 2,228 | Infrastructure Development Fund | 2,228 |
| 6,434 | Sinking Fund for 2009 Bond Issue | - |
| 2,144 | Student Loan Reserve Fund | 2,310 |
| 5,575 | National Hurricane Disaster Reserve Fund | 6,027 |
| 119,594 | General Reserve | 123,719 |
| 375 | Currency Issue Reserve | 375 |
| 7,809 | Capital Expenditure Reserve | 14,000 |
| 200 | Restricted Funds and Contigency Reserves | - |
| 534,146 | Asset Revaluation Reserve | 619,202 |
| 735,892 | Total Reserves | 822,966 |

Housing Guarantee Reserve Fund

The Housing Guarantee Reserve Fund was created in 1994 to make good any default, which may arise from the government guarantees provided under the Government Guarantee Home Mortgage Scheme (formerly the Low Income Housing Scheme). The guarantee covers between 10 and 35% of the upper layer of loans, in lieu of prospective clients' own down payment, to help low income Caymanians to obtain mortgage financing. The guarantee will be extinguished once this layer is paid. The annual reserve provisions must be adjusted at the end of each year to equate to 15% of the aggregate liability outstanding against the actual guarantee.

The Environmental Protection Fund

The Environment Protection Fund was established in 1997 pursuant to section 30 of the Public Finance and Audit Act (1997 Revision). The purpose of the Fund is to ensure that environmental fees collected are segregated from other Government revenue. Disbursements from the Fund will only be made for the purpose of defraying expenditure incurred in protecting and preserving the environment of the Islands.

Infrastructure Development Fund

The Infrastructure Development Fund was created by the Development and Planning (Amendment) Act 1997 with a supplement of Motion (15/97), for the purpose of providing funds for the development of roads and other infrastructure in the Islands.

Student Loan Reserve Fund

The Student Loan Reserve Fund was established in 1999 in accordance with Section 30 of the Public Finance and Audit Act (23 of 1985) (1997 Revision). Its purpose is to support the Government's guarantee of 100% on student loan administered by the Cayman Islands Development Bank.

National Disaster Reserve Fund

The National Disaster Fund was established in 1999 in accordance with section 30 of the Public Finance and Audit Act (1997 Revision). Its purpose is to assist in dealing with and recovering from the events of a national disaster.

General Reserves

General Reserves include the General Funds Reserve for Central Government and General Reserve for the Cayman Islands Monetary Authority.

General Funds Reserve is an accumulation of Government surpluses which are set aside for the benefit of the Islands. Disbursements from the reserve are approved by the Legislative Assembly. The General Reserve Fund was \$99.2 million (2017: \$97.5 million).

Cayman Islands Monetary Authority maintains a General Reserve in accordance with Section 8 of the Monetary Authority Act (2013 Revision) ("MAL"), to provide additional funding if necessary for Demand Liabilities and obligations arising from other business of the Authority. In accordance with section 8 of the MAL, the General Reserve shall represent at least 15% of Demand Liabilities. As at 31 December 2018, The General Reserve was \$28.6 million (2017: \$21.5 million) equating to 22.61% (2017: 17.98%) of Demand Liabilities.

Currency Issue Reserve

The Currency Issue Reserve was adjusted as the stock of notes printed prior to 2003 was all issued into circulation. The Currency Issue Reserve will then remain at \$375,000.

Capital and Operational Expenditures Reserves

Capital and Operation Expenditures Reserves include the Capital Funds for the University College of the Cayman Islands and Capital and Operational Expenditures Reserves for the Cayman Islands Monetary Authority.

Capital Funds represents the balance of funds restricted by the Board of Governors to be used for future capital projects of the College.

Under Section 9 of the Monetary Authority Act (2013 Revision), the net profits of the Authority for any financial year shall include, but shall not be limited to, the income from the investments of the Authority, and the profit from the sales of investments belonging to the Authority, and shall be determined by the Authority after meeting or providing for all expenditure for that year and making such provisions for contingencies and the establishment of such additional reserves as it may consider desirable. The Capital Expenditures Reserve has been established for the implementation and acquisition of key

capital projects. The Operational Expenditure Reserve will fund the operating costs associated with these key projects.

Statutory Reserve Fund

Under Section 20 of the Cayman Islands Development Bank Act (2004 Revision), the Bank is required to establish a reserve. The Bank transfers 20% of its annual net income until the balance reaches the paid-up portion of the authorised capital of the Bank (currently \$7.3 Million). There was no transfer to the Reserve Fund for the 12 months ended 31 December 2018 as the bank made a loss (2016: \$2,126). As of 31 December 2018, the Statutory Reserve Fund has a balance of \$62,973 (2017: \$62,973).

Restricted Funds and Contingency Reserve

The Cayman Islands National Museum restricts funds that are derived from gifts, grants, and contracts received by the Museum for operating purposes but restricted by donors, grantors, and outside agencies as to the specific purpose for which the funds may be expended. As these funds have traditionally not been reimbursable, and the Museum does not consider there to be a legal or constructive obligation to do so, they form a part of the Museum's equity position as reflected on the Statement of Financial Position. Contributions that are restricted for specific purposes by the donor must be used as intended and cannot fund other activities or general operations without the proper consent of the original donor.

The contingency reserve was established by the Board of Control and Trustees as a precautionary measure to meet costs of overcoming any disaster that might befall the Museum in the future and is equal to the estimated operating costs of the Museum for a two month period. At 31 December 2018, the Museum's equity includes a contingency reserve of CI\$200,000 (2017: CI\$200,000). The contingency reserve is in the form of fixed deposits included in cash and cash equivalents.

Assets Revaluation Reserves

A revaluation is conducted periodically to reflect the major changes in fair market value of fixed assets. Revaluation increases are credited directly to an equity account, to which any decrease of revaluation will be debited for the same classes of assets.

Note 21: Coercive Revenue

| EPS Actual | D | escription | EPS Actual |
|-------------------|---------------------------------|------------------|------------|
| 2016/2017 | | | 2018 |
| CI\$000 | | | CI\$000 |
| 266,300 | Levies on International Trade a | and Transactions | 199,093 |
| 574,956 | Domestic Levies on Goods and | Services | 474,668 |
| 96,120 | Levies on Property | | 83,033 |
| 3,519 | Fines | | 2,705 |
| 11,939 | Other Executive Revenue | | 21,562 |
| 952,834 | Total Coercive Revenue | | 781,061 |

Coercive revenue types and percentages (%) of earnings during the 12-month period with 2016/2017 (18-month period) data is shown below:

| EPS Actual 2016/2017 | Description | EPS Actual 2018 | % of Total Coercive |
|-------------------------|---------------------------------------|--------------------|------------------------|
| CI\$000 | | CI\$000 | % |
| 243,239 | Import Duties | 181,132 | 23% |
| 30,074 | Banks and Trust Licenses | 29,382 | 4% |
| 182,135 | Company Registry Fees | 165,973 | 21% |
| 135,145 | Work Permits & Other Immigration Fees | 88,244 | 11% |
| 49,213 | Mutual Fund Administrators | 44,044 | 6% |
| 76,340 | Stamp Duty - Land Transfers | 80,655 | 10% |
| 23,061 | Cruise & Environment Tax | 17,961 | 2% |
| 33,559 | Tourist Accommodation Charges | 32,671 | 4% |
| 3,550 | Proceeds of Liquidated Entities | 19,054 | 2% |
| 176,518 | Other Fees | 121,945 | 16% |
| 952,834 | Total Coercive Revenue | 781,061 | 100% |

Note 22: Sales of Goods and Services

| Core Actual | EPS Actual | Description | Core Actual | EPS Actual |
|--------------------|-------------------|--------------------------------------|-------------|-------------------|
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| CI\$'000 | CI\$000 | | CI\$000 | CI\$000 |
| 41,968 | 80,823 | Fees and Charges | 29,414 | 98,689 |
| 8,512 | 242,717 | General Sales | 5,665 | 142,274 |
| 2,010 | 3,955 | Rentals | 1,541 | 3,405 |
| 3,800 | • | Outputs to Other Government Agencies | 2,796 | - |
| 3,311 | 57,315 | Other Sales of Goods and Services | 3,353 | 46,550 |
| 59,601 | 384,810 | Total Sales of Goods and Services | 42,769 | 290,918 |

A summary of the entity revenues earned during the period ended 31 December 2018 along with the 2016/2017 (18-month period) data is provided below:

| EPS Actual | Description | EPS Actual | % of Total |
|-------------------|-----------------------------------|------------|----------------|
| 2016/2017 | | 2018 | Sales of Goods |
| | | | and Services |
| CI\$000 | | CI\$000 | % |
| 73,670 | Airline Revenues | 47,795 | 16% |
| 225,592 | Other Miscellaneous fees | 180,227 | 62% |
| 42,091 | Water Sales | 31,372 | 11% |
| 26,227 | Port Revenues | 18,219 | 6% |
| 7,151 | Marine Survey Fees | 5,700 | 2% |
| 378 | Health Care Services | 252 | 0% |
| 6,070 | Passenger Charges and Taxes | 4,726 | 2% |
| 3,631 | Garbage Fees | 2,627 | 1% |
| 384,810 | Total Sales of Goods and Services | 290,918 | 100% |

Note 23: Investment Revenue

Investment revenue is primarily derived from royalties for the use of the Water Authority sewerage system by entities outside of the Government and interest earned on cash deposits held at the bank and short term deposits.

| Core Actual | EPS Actual | Description | Core Actual EP | S Actual |
|-------------|-------------------|-------------------------------|----------------|----------|
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 8,948 | 11,060 | Interest on Cash and Deposits | 12,134 | 15,805 |
| 2 | 1,929 | Royalties | 3 | 1,412 |
| 22 | 2,372 | Other | 13 | 13 |
| 270 | 270 | Investment in Sagicor | <u> </u> | - |
| 9,242 | 15,631 | Total Investment Revenue | 12,150 | 17,230 |

Note 24: Donations

During the period ended 31 December 2018, the Government received donations totalling \$2.5 million (2017: \$2.4 million); for which all obligations relating to these donations have been satisfied and are therefore recognised as revenue. This included amounts donated by the Foreign and Commonwealth Office towards the procurement of a new H145 helicopter for the Royal Cayman Islands Police Services. The total amount received was \$2.3 million of which \$2.0 million was realised by making a twenty-percent deposit on a new helicopter slated to arrive in June 2019. The balance of \$0.3 million was deferred as the funds have not yet been utilised.

| Core Actual | EPS Actual | Description | Core Actual | EPS Actual |
|--------------------|-------------------|--------------------------------|-------------|-------------------|
| 2016/2017 | 2016/2017 | | 2018 | 2018 |
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 1,101 | 2,405 | Donation Received | 2,056 | 2,517 |
| 1,101 | 2,405 | Total Donation Received | 2,056 | 2,517 |

Note 25: Personnel Costs

| Core Actual 2016/2017 ci\$000 | EPS Actual 2016/2017 ci\$000 | Description | Core Actual 2018 ci\$000 | EPS Actual 2018 CI\$000 |
|-------------------------------|------------------------------------|---------------------------------------|--------------------------------|-------------------------------|
| 304,490 | 518,883 | Salaries, Wages and Allowances | 219,217 | 373,698 |
| 51,461 | 14,877 | Health Care | 39,146 | 8,604 |
| 17,804 | 28,086 | Pension | 12,733 | 22,165 |
| (431) | (813) | Leave | 492 | 568 |
| 14,250 | 14,304 | Defined Benefit Pension Liability | 28,180 | 25,938 |
| - | 26,755 | Post Retirement Health Care Liability | - | (16,059) |
| 2,630 | 8,547 | Other Personnel Costs | 2,377 | 6,259 |
| 390,204 | 610,639 | Total Personnel Costs | 302,145 | 421,173 |

As at 31 December 2018 Government total staff complement was 6,429 employees (2017: 6,250 employees):

| | 2018 | 2017 |
|--|-------|-------|
| Core Government | 3,918 | 3,778 |
| Statutory Authorities & Government Companies | 2,511 | 2,472 |
| Total number of employees | 6,429 | 6,250 |

Health Care

All Central Government employees participate in the public sector run health care scheme operated by the CINICO and administered via the Health Services Authority. Each employee participates in the family, spouse and child or single person plan. The premium is paid directly to CINICO on behalf of each employee by the Government. Statutory Authorities are allowed to choose other health providers and insurers.

Pension

All pensionable employees (persons below the age of 65) participate in the Public Service pension scheme. The scheme has three plans; the Public Service Pension Plan, the Parliamentary Pension Plan and the Judiciary Pension Plan. The Parliamentary and Judicial Pension Plans are based on defined benefit i.e. the Government bears the risk should the plans fail. The Public Service Pensions Plan has both a defined benefit element as described above and a defined contribution where the participants bear the risk should the plan fail.

Annual Leave Provision

Employees are allowed 7 working days compassionate leave, 10 working days bereavement, and 18-28 working days annual leave based on years of service. Study and other special leave are based on the discretion of the head of the department and the exigencies of the department in question.

All staff leave are guided by the Public Service Management Act.

Note 26: Supplies and Consumables

| Core Actual 2016/2017 | EPS Actual 2016/2017 | Description | Core Actual 2018 | EPS Actual 2018 |
|-----------------------|----------------------|------------------------------|------------------|--------------------|
| CI\$000 | CI\$000 | | CI\$000 | CI\$000 |
| 22,782 | 76,126 | Supplies and Materials | 16,183 | 60,392 |
| 70,019 | 152,143 | Purchase of services | 55,896 | 106,217 |
| 16,116 | 29,373 | Utilities | 11,913 | 19,478 |
| 7,038 | 12,751 | General Insurance | 806 | 3,063 |
| 3,118 | 6,037 | Travel and Subsistence | 2,925 | 4,803 |
| 2,343 | 4,741 | Recruitment & Training | 1,913 | 2,867 |
| 5,243 | 52,867 | Other | 3,860 | 59,857 |
| 126,659 | 334,038 | Total Supplies & Consumables | 93,496 | 256,677 |

Note 27: Depreciation and Amortisation Expense

| Core Actual E 2016/2017 | | Description | Core Actual 2018 | EPS Actual 2018 |
|----------------------------|-----------|-------------------------------------|---------------------|--------------------|
| CI\$000's | CI\$000's | | | CI\$000's |
| 54,391 | 85,016 | Property, Plant, and Equipment | 31,422 | 54,220 |
| 1,423 | 2,422 | Intangible Assets | 1,052 | 1,581 |
| = - | 660 | Investment Property | | 221 |
| 55,814 | 88,098 | Total Depreciation and Amortization | 32,474 | 56,022 |

Note 28: Outputs from Non-Government Organisations

Non-government organisations (NGOs) involved in civic activities are allowed to access funding from the Government. These groups have to submit yearly applications for continued funding as well as account for past disbursements.

Total purchase of outputs from NGOs during the year ended 31 December 2018 was \$48.2 million (2017: \$51.6 million). The largest category of these payments was for the provision of tertiary care to overseas organisations, which totalled \$34 million or 71% (2016: \$30.1 million or 58%) of Outputs from Non-Government Organisations.

| EPS Actual 2016/2017 cisooo | Description | EPS Actual 2018 CI\$000 |
|-----------------------------------|--|-------------------------------|
| ATTACHMENT OF THE PARTY. | Organize, Administer and Execute the Cayman Islands Fishing Tournament | 30 |
| | Legal Aid Services | 2,599 |
| • | Organization of Batabano Festival | 30 |
| | HIV/AIDS and First Aid Public Education Programmes | 22 |
| | Management of Small Business Development | 230 |
| | Employee Assistance Programme | 148 |
| | Spaying and Neutering of Dogs and Cats | 34 |
| 485 | Teaching of Tertiary Education Courses | 250 |
| 125 | Miss Cayman Committee | 50 |
| 54 | Supervision of Pre-School Children | :50 |
| 2,217 | Primary and Secondary Education by Private Schools | 1,000 |
| 4,023 | Services for Irregular Migrants | 1,635 |
| 9 | Mentoring Cayman Programme | 9 |
| 120 | Palliative Care Nursing | 80 |
| 68 | Social Marketing for Prevention of HIV/AIDS | 50 |
| 30,093 | Tertiary Care at Various Overseas Institutions | 34,048 |
| 5 | Gardening Projects and Landscaping | 4 |
| 118 | Elite Athletes Programme | 40 |
| 290 | Youth Development Programmes | 66 |
| 979 | Sports Programmes | 639 |
| 31 | Community Development, Prevention and Beautification Programmes | - |
| 162 | School Lunch and Uniform Programmes | 252 |
| 2,100 | Care of the Indigent, Elderly and Disabled Persons | 1,650 |
| 176 | General Programmes and Children Services | 118 |
| 338 | Foster Care for Children | 225 |
| 226 | Community Programmes | 151 |
| 3,689 | Rental Accommodation for Persons in Need | 3,099 |
| 196 | Burial Assistance for Indigents | 136 |
| 482 | Support for Battered Women and Children | 325 |
| 37 | Therapeutic Services for Young Persons | 8 |
| 855 | Preservation of Natural Environments and Places of Historic Significance | 570 |
| 43 | Autism Diagnostics and Sexual Trauma Recovery Programme | - |
| 41 | K9 Security Services | 36 |
| 97 | Other Sports Programmes | 92 |
| 21 | Other Health and Cultural Programmes | 30 |
| - | Cayman Islands Agricultural Society | 30 |
| | Cayman Finance Services | 473 |
| 51,585 | Total Outputs from Non-government Organizations | 48,159 |

Note 29: Transfer Payments

Transfer payments are the transfer of money from Government to an individual, organisation or another government for which the Government does not:

- (a) Receive any goods or services directly in return as would occur in a purchase/sales transaction;
- (b) Expect to be repaid in the future, as would be expected in a loan; or
- (c) Expect a financial return, as would be expected in an investment.

During the year ended 31 December 2018, the Government of the Cayman Islands made transfer payments of \$36.5 million (2017: \$48.6 million). Included in the amount was \$11.2 million (2016: 17.8 million) in local and overseas education scholarships, \$9.6 million (2017: \$11.5 million) in Poor Relief, \$7.5 million (2017: \$9.6 million) in benefit payments to seamen and ex-servicemen.

| EPS Actual | | EPS Actual |
|------------|--|------------|
| 2016/2017 | Description | 2018 |
| CI\$000 | | CI\$000 |
| | Tourism Scholarships | 759 |
| 75 | Miss Cayman Scholarships | 22 |
| 1,008 | Pre-School Educational Assistance | 747 |
| 17,820 | Local and Overseas Scholarships and Bursaries | 11,216 |
| 8,562 | Poor Relief Payments | 7,303 |
| 2,944 | Poor Relief Vouchers | 2,327 |
| 24 | Temporary Poor Relief for Young Parents Programme (YPP) Students | 15 |
| 39 | Youth After Care Payments | 2 |
| 130 | Emergency Relief Payments | 74 |
| 8,262 | Ex-Gratia Benefit Payments to Seamen | 6,642 |
| 1,307 | Benefit Payments to Ex-Servicemen | 856 |
| 68 | Youth Programmes and Other Non-Governmental Organisations | 72 |
| 90 | Pre-School Assistance | 121 |
| 202 | Other Educational and Training Assistance | 73 |
| 905 | Employment Initiatives | 2 |
| 578 | Children and Family Services Support | 482 |
| 105 | Support for Services at the Red Cross | 370 |
| 500 | Housing Assistance | 434 |
| 870 | Student Enrichment and Support Services | 563 |
| 168 | Support to Local Business Associations | 7 |
| 270 | Sister Islands Home Repairs Assistance | 198 |
| 899 | Sports and Cultural Tourism Programmes Assistance | 973 |
| 165 | Support for the Bridge Foundation | 105 |
| 627 | Other Youth and Sports Programmes | 1,220 |
| 195 | Other Health & Cultural Programme Assistance | 221 |
| 112 | Assistance in respect to Importation of Livestock | - |
| 918 | Needs Assessment Support | 673 |
| 14 | Assistance for Infrastructure Development | 42 |
| 511 | Ex-Gratia Payments Compensation - Linford Pierson expansion | |
| - | Support for Business Initiatives | 8 |
| - | SEN Scholarships | 618 |
| - | Grants to farmers | 270 |
| | Support to Local Financial Services Associations | 65 |
| 48,556 | Total Outputs from Non-government Organizations | 36,476 |

Note 30: Other Executive Expenses

Other Executive Expenses are any government expenditures that do not relate to Outputs, Transfer Payments or Financing Expenses. These expenses do not relate to the activity of a particular Ministry, Portfolio or Office but instead relate to the activities of Ministers, Official Members, Members of the Legislative Assembly, and the Judiciary.

Also included in executive expenses is the allowance for doubtful debts which have not been budgeted in the financial year.

| EPS Actual | | EPS Actua |
|------------|---|-----------|
| 2016/2017 | Description | 201 |
| CI\$000 | | CI\$00 |
| 53 | Universal Postal Union | 56 |
| 205 | Conference Contributions | 407 |
| 12,474 | Doubtful Debt Expenses | 647 |
| 831 | Settlement of Case - Entity | 133 |
| - | Postal Supplies-Exec Org | 10 |
| 77 | Executive bank Charges | 60 |
| 164 | Debt Write off-Executive Transactions | - |
| 1,894 | Judiciary Expenses | 1,856 |
| 1,198 | Constituency Allowance | 1,135 |
| 89 | Contribution to Caribbean Financial Action Task Force | 47 |
| 232 | Caribbean Economic Community (CARICOM) Fees | 154 |
| 377 | Caribbean Regional Technical Assistance Centre (CARTAC) Contribution | 84 |
| - | Subscription to Caribbean Examinations Council | 11 |
| 243 | University of the West Indies | 2,624 |
| 6 | Pan American Health Organisation Subscription | 5 |
| 1,256 | Caribbean Catastrophe Risk Insurance Facility - Annual Premium | 838 |
| 871 | Court of Appeal Expenses | 784 |
| 12 | United Nations Caribbean Environmental Programme | 6 |
| 187 | Commonwealth Parliamentary Association | 275 |
| 3 | World Anti-Doping Agency | 3 |
| 515 | Compensation | - |
| 141 | Caribbean Agriculture Research and Development Institute (CARDI) | 113 |
| 1 | Organisation for Economic Co-peration Development (OECD) Global Forum | - |
| 85 | New Court House | 82 |
| 18 | Caribbean Public Health Agency (CARPHA) | 18 |
| - | Caribbean Energy Information System Membership | 3 |
| 5,000 | Settlement of Claims - Executive | - |
| 150 | Project Future | 155 |
| - | General Insurance | 3,966 |
| 546 | Regional Security Initiatives (OE 115) | 60 |
| - | CIG Core Christmas Stipend | 115 |
| - | Repairs to Governor's Residence | 15 |

Note 31: Financing Costs

During the period ending 31 December 2018, the Government incurred financing charges of \$26.9 million (2017: \$43.5 million) in relation to its public debt.

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|------------------------|--------------------|
| 2010/2017 | | 2016 |
| CI\$000 | | CI\$000 |
| 42,370 | Interest on borrowings | 25,092 |
| 1,143 | Other borrowing costs | 1,760 |
| 27 | Interest on overdraft | _ |
| 43,540 | Total Finance Costs | 26,852 |

Costs attributed to

| EPS Actual 2016/2017 | Description | EPS Actual 2018 |
|----------------------|--|--------------------|
| CI\$000 | | CI\$000 |
| 39,064 | 39,064 Central Government | |
| 4,476 | 4,476 Statutory Authorities & Government Companies | |
| 43,540 | Total Finance Costs | 26,852 |

Note 32: Reconciliation of Surplus to Net Operating Cash Flow

GOVERNMENT OF THE CAYMAN ISLANDS RECONCILIATION OF SURPLUS TO OPERATING CASH FLOW

AS AT 31 DECEMBER 2018

| | l |
|--|-------------|
| | |
| | Actual 2018 |
| | CI\$000 |
| | |
| | |
| Surplus/(deficit) from ordinary activities | 225,135 |
| Non-cash movements | |
| Depreciation expense | 56,022 |
| Losses on non-financial instruments | 1,025 |
| Impairment of assets | 434 |
| Gain on foreign exchange transactions | (2,828) |
| Increase in provision for bad debt | 12,300 |
| Changes in assets and liabilities: | |
| (Increase)/decrease in receivables | (18,201) |
| (Increase)/decrease in inventories | (3,146) |
| (Increase)/decrease in other current assets | (6,623) |
| (Increase)/decrease in biological assets | 397 |
| Increase/(decrease) in payables and other accruals | (713) |
| Increase/(decrease) in other current liabilities | (348) |
| Increase/(decrease) in provisions relating to employee costs | (19,417) |
| Net cash flows from operating activities | 244,037 |

Note 33: Explanation of Major Variances to Budget

Statement of Financial Performance

The results show a \$225.1 million Operating Surplus for the Entire Public Sector; this amount is \$144.1 million better than the budgeted year-to-date Surplus of \$81.0 million.

Revenue

Actual EPS total revenue of \$1.09 billion out-performed the original budget by \$105.4 million or 11% as collection of coercive revenue exceeded expectations by 13%.

Coercive Revenue of \$781.1 million (which generated 72% of total Revenue earned), was \$89.7 million (13%) higher than the budget (variance shown in brackets); due mainly to:

- <u>Banks and Trusts Licences (\$4.4 million)</u> primarily due to the number of active Bank licences being higher than budgeted (i.e. less terminations of licences), or paying higher tier of fees due to higher asset values;
- <u>Building Permit Fees (\$2.4 million)</u> primarily due to several large developments commencing during the year;
- <u>Import duties (\$25.0 million)</u> due to an increased volume & consumption of alcoholic beverages (\$3,3 million), imported gasoline and diesel (\$2.2 million), motor vehicles (\$3.2 million) and other import duties (\$16.3 million) compared to projections;
- <u>Mutual Fund Administrators (\$3.0 million)</u> primarily due to a 14% increase in the volume of funds processed over the same period in 2017;
- <u>Other Company Fees (\$3.7 million)</u> due to a 1.7% increase in new exempt companies registrations;
- <u>Tourist Accommodation Charges (\$9.0 million)</u> due to higher arrivals year-to-date than anticipated; most recent data indicates an 10.7% increase in air arrivals year-on-year; and
- <u>Stamp Duty Land Transfers (\$35.7 million)</u> due to higher volumes of property transactions coupled with rising property values. The largest collections were attributable to Westin Hotel & Sunshine Suites \$22.6 million, and Harbour Beach Club Ltd. and The Grand Cayman Ltd., amounting to \$1.6 million in duties each.

Sale of Goods and Services earned \$290.9 million, which was \$13.6 million or 5% above the budget of \$277.3 million.

Investment Revenue earned \$17.2 million which was \$4.8 million more than the budget of \$12.4 million. Higher cash balances have afforded higher values to be placed on deposit

and when coupled with increases in interest rates have driven higher yields on investments (all held in the form of fixed deposits).

Donations of \$2.5 million were \$1.8 million higher than the budget. This was mainly due to the donation of an Airbus H 145 Helicopter for the Royal Cayman Islands Police Services by the Foreign & Commonwealth Office.

Expenses

EPS Actual total expenses of \$868.8 million were less than the budget by \$36.5 million or 4%.

Personnel Costs of \$421.2 million were \$23.2 million less than the budget of \$444.4 million mainly attributed to delayed recruitment.

Supplies and Consumables and Operating Leases of \$265.7 million were \$21.0 million more than the budget of \$244.7 million; mainly due to increased spend mostly by SAGCs in some areas such as supplies for health services, professional fees, fuel prices and increased rental rates.

Outputs from Non-Government Output Suppliers of \$48.2 million were \$23.3 million more than the budget of \$24.9 million, mainly related to additional cost incurred for Tertiary Care at Various Overseas Institutions.

Other executive expenses of \$13.7 million were \$59.9 million less than budget due mainly to protracted spending in other operational costs of SAGCs during the period.

Statement of Financial Position

As at 31 December 2018 net assets of \$1.4 billion were \$92.7 million more than the expected net assets of \$1.3 billion.

Assets

Total EPS assets as at 31 December 2018 were \$2.9 billion, 11% higher than the anticipated balance of \$2.6 million; and were mainly attributable to investments as marketable securities.

Cash and cash equivalents of \$378.7 million were less than the budgeted cash balance of \$488.4 million. This is due to there being significantly higher cash balances than anticipated which allowed for higher values being placed on longer-term fixed deposits. These longer-

term deposits are not included in the definition "Cash and Cash Equivalents", which only represent deposits that are less than 90 days to maturity.

Investments were \$373.5 million more than the budgeted balance of \$126.6 million owing to higher values being placed on longer-term fixed deposits driven by higher interest rates.

Liabilities

Total EPS liabilities as at 31 December 2018 of \$1.5 billion were 16% higher than the anticipated balance of \$1.3 billion; which was mainly due to the increase in the post-retirement benefit being more than projected value.

Retirement benefits liability were \$151.2 million more than budgeted \$527.3 million due to the recognition of the 2018 pension actuarial valuation offset by recognition of the decreased SAGCs post-retirement health care liability based on the 2018 actuarial valuation.

Note 34: Commitments

| | One Year | One to Five | Over Five | | |
|--------------------------------------|----------|-------------|-----------|------------------|------------------|
| | or Less | Years | Years | 31 December 2018 | 31 December 2017 |
| Туре | CI\$000 | CI\$000 | CI\$000 | CI\$000 | CI\$000 |
| Capital Commitments | | | | | |
| Capital Commitments | 8,844 | 9,018 | 12 | 17,874 | 9,840 |
| Total Capital Commitments | 8,844 | 9,018 | 12 | 17,874 | 9,840 |
| Operating Commitments | | | | | |
| Non-Cancellable Accommodation Leases | | | | | |
| Accommodation leases | 6,396 | 4,348 | 3,521 | 14,265 | 13,241 |
| Other Non-Cancellable Leases | | | | | |
| Land Lease | 52 | 169 | 74 | 295 | 302 |
| Premises Lease | 360 | 775 | - | 1,135 | 1,175 |
| Aircraft Leases | 4,671 | 12,238 | - | 16,909 | 16,088 |
| Licensing Agreement | 705 | - | - | 705 | 1,048 |
| Other Operating Lease | 21 | • | - | 21 | - |
| Other Operating Commitments | | | | | |
| Other Operating Commitments | 4,967 | • | - | 4,967 | 5,933 |
| Total Operating Commitments | 17,172 | 17,530 | 3,595 | 38,297 | 37,787 |
| Total Commitments | 26,016 | 26,548 | 3,607 | 56,171 | 47,627 |

Capital Commitments

The largest capital commitment is held by the Cayman Turtle Centre and the Ministry of Education, Youth, Sports, Agriculture and Lands.

Operating Commitments

Operating commitments relate to leases held by several SAGCs. The Aircraft leases are held by Cayman Airways Limited, which has entered into lease agreements in connection with the leasing of aircrafts. Pursuant to the lease agreements, the Cayman Airways Limited advanced a number of refundable security deposits to a total value of \$3,561,450 (2017: \$2,321,250) for the term of the lease. These deposits are refundable at the end of the lease term. Lease payments are due monthly in advance, and all balances overdue are subject to an interest charges. There are no balances overdue as at 31 December 2018 (2017: \$Nil). Effective 30 June 2016 the Company entered into various new lease arrangements in relation to multiple Boeing 737-8Max aircrafts. The aircrafts are expected to be delivered and become operational between November 2018 and September 2020, respectively. Certain leases have options for extension. Under the terms of the lease agreements, the Government has issued guarantees of \$Nil (2017: \$Nil) to the lessor in respect of lease obligations relating to aircraft. Other operating commitments are mainly held by the Ministry of Education, Youth, Sports, Agriculture and Lands.

Note 35: Contingent Liabilities

Environmental Remediation

An environmental remediation liability results from the normal operation of a long-lived asset and is associated with the retirement of that asset. The Government currently operates waste landfill sites in all three of the Cayman Islands. The capping of these landfills is currently out for bidding.

Legal Proceedings and Disputes

In relation to legal matters, estimates are developed by the Office of the Attorney General who is charged under the Constitution with the handling of the defence in these matters, using the current facts and known circumstances. The factors considered in developing the legal provisions include the merits and jurisdiction of the litigation, the nature and number of other similar current and past litigation cases, the nature of the subject matter of the litigation, the likelihood of settlement and current state of settlement discussions, if any.

The Government is routinely engaged in litigation arising in the ordinary course of its business. It does not believe that any such litigation will individually or in aggregate, have a material adverse financial effect on the Government. It is Government's policy to rigorously assert its position in such cases. Should the Government be unsuccessful in these matters, it does not expect the outcome to materially affect the results of operations or financial position. At the 31 December 2018 the Government has estimated contingent liabilities of \$6.7 million (2017: \$7.6 million) with respect to Civil/Quasi Civil Matters.

In addition to the above there were proceedings involving a number of Statutory Authorities and Government Companies as detailed below.

Health Services Authority

Contingent Legal Claims

The Health Authority believes that the outflow of funds for the malpractice and employee related legal claims amounting to \$860,000 and nil (2017: \$6,360,000 and nil), respectively are less than probable to be successful and are covered by insurance in excess of deductible; accordingly, no provisions were recognized for possible losses.

Port Authority of the Cayman Islands

Vessel Claim

On 13 July 2012, a claim was made due to perceived negligence by the Port Authority which resulted in the total loss of a third party's vessel while in Cayman Islands Waters. The amount of the claim is \$280,178. Management is reviewing the claim with its legal representatives with the aim of vigorously defending its position. At the end of the financial year no further action has been brought about by the plaintiff. The legal representatives do not believe there is a high probability that this action, if brought against the Port Authority, will be successful.

Marina Claim

On 4 September 2012, a statement of claim was served upon the Port Authority, as the second defendant, with regard to certain declaratory rights to a Marina under development on the Port Authority's Land. The Action is on-going. The Authority has involved its lawyers who are vigorously defending its position. No provision has been made in the accounts for this and there was no indication as to the amount being pursued. However, the Port Authority's legal representatives advised that the probability of this action being successful is unlikely.

Vehicle Accident Claim

On 19 March 2009, legal proceedings were commenced against the Port Authority regarding injury sustained by a third party after an accident involving the Port Authority's vehicle. Our attorneys advised that they received a claim from the Plaintiff for medical costs and damages totalling \$846,873. This claim is being reviewed by the Port Authority's insurer, who is expected to settle the claims. The Port Authority has an annual coverage for third party risks of \$1M therefore management does not expect the Port Authority to be impacted financially by the eventual settlement of this claim.

Other Claims

Additionally, the Port Authority has been served noticed for matters relating to employment, property damaged during shipping, injury while disembarking a cruise tender and the grounding of a vessel. These other claims against the Port Authority were made between May 2012 and November 2017.

As at the date of these accounts, there was no further development on the aforementioned legal matters and management expects no loss arising from any potential action.

Cayman National Cultural Foundation

The Foundation was named as a defendant, among others, in a personal injury claim relating to an incident that occurred at an event organised by the Foundation in 2001. During the year ended June 30, 2016, the judgment was awarded in the plaintiff's favour for \$5,946,889 with an additional sum and liability for legal costs still to be determined. Payments in the amount of \$3,221,800 were made as at 31 December 2018. A portion of these costs are recoverable under an insurance policy to the benefit of the Foundation. At 31 December 2018, management did not have access to sufficient information to determine the amount of this settlement applicable to the Foundation and therefore cannot determine the impact this judgment has on the financial statements.

National Housing Development Trust

There was a legal action against the Trust by the Security Centre Limited in the amount \$12,000 for breach of contract for work performed in August 2005. The case is currently inactive.

National Drug Council

Labour Dispute

An employee resigned from her position, by letter dated 6 March 2007, as National Drug Coordinator and on 28 May 2007 lodged a complaint with the Labour Board alleging that she had been constructively dismissed and claiming CI\$ 48,559, being statutory compensation for alleged unfair dismissal, statutory severance pay, accrued holiday pay, unpaid salary and one month's pay in lieu of notice. The employee's allegation that she was constructively dismissed is not accepted by the National Drug Council, who accordingly lodged a reply with the Director of Labour dated 21 June 2007 maintaining that she resigned her position and is owed nothing. A letter dated March 4th 2008 indicated that the hearing that was scheduled for March 17th 2008 was postponed. The NDC understands that the Director of Labour is to indicate the new date when this matter will go to hearing, to present a new date has not yet been set. During the 2018 financial period, the Council has not been provided with an update on the matter.

Utilities Regulation and Competition Office (OfReg)

The application to the Grand Court for judicial review between the OfReg and an ICT Licensee Data Link has been heard by the Court and the Office is currently awaiting the decision of the Judge. The application concerned a determination made by the Office concerning the level of pole attachment reservation fees levied by the ICT Licensee in the broadband internet provision sector against the named telecommunications providers. There is a possibility that the OfReg may be required to pay certain legal costs, if the defence of the application is not successful. The precise level of costs that the Licensee will seek if successful cannot be determined at this time; however, the lawyers estimate that the figure would not exceed \$15,000.

Guarantees

Statutory Authorities and Government Companies

In accordance with section 50 of the Financial Regulations, Government is expected to calculate the portion of the guaranteed debt of Statutory Authorities and Government Companies. This represents at minimum, the Government's immediate level of exposure and as such is disclosed as a contingent liability.

Guarantees of the Government include:

- Guarantees of the borrowings of Statutory Authorities and Government Companies;
- Guarantees, either collective or specific, of the loans of certain individuals and companies obtained from the private sector; and

Under the PMFL, entities that;

- (a) Require an unpredictable level of budgetary support from the Governor in Cabinet are given an 80% weighting;
- (b) Are financially stable and require predictable levels of support are given a 50% weighting; and
- (c) Have not required budgetary support during the last three (3) years are given 20% weighting.

| Description | Weighting Applied | Guaranteed Balance as at 31 December 2018 CI\$'000 | Loan Balance as at 31 December 2018 CI\$'000 |
|---|----------------------|--|---|
| Cayman Islands Turtle Farm (1983) Limited | 80% | 3,602 | 4,502 |
| Cayman Airways Limited | 80% | 14,169 | 17,711 |
| Water Authority of the Cayman Islands | 20% | 123 | 613 |
| Cayman Islands Development Bank | 50% | 9,926 | 19,851 |
| National Housing Development Trust | 80% | 9,967 | 12,459 |
| | | 37,787 | 55,136 |

Government Guaranteed Home Assistance Mortgage (GGHAM) Program

The Government Guaranteed Home Assisted Mortgage program (GGHAM) that is administered by the National Housing Development Trust was introduced November 2007 and to date has helped 325 households achieve home ownership.

The initial 5-year GGHAM agreement provided approval for \$5 million to each of the six participating banks. Due to the high demand for this program, some participating banks reached the maximum lending amounts, which required additional funding. Central Government approved additional funding for this program, through a supplementary agreement to the participating banks.

The current GGHAM approved amount is \$65 million; however this agreement expired on November 2012. The GGHAM drawn balance is currently \$27.5 million. The total approved mortgages are \$27.5 million for which on face value indicates that Central Government is committed to a contingent liability of 35% which equates to \$9.6 million. A Housing Guarantee Reserve is established at 15% of the exposure outstanding, which is adjusted at the end of each financial year. As at 31 December 2018 the reserve balance was adjusted to \$580,364 (2017: \$541,721).

As at 31 December 2018, for the life of the program, four local banks have called in the guarantees of twenty-three GGHAM loans totalling \$867,304 of which two loans have a balance \$16,320 remains outstanding. The claims are at various stages of the claims process ranging from discussions with the banks to awaiting approval for payment. These amounts include interest and other related costs and have been included as an amount payable as at 31 December 2018. Based on the delinquency as at 31 December 2018 a provision of \$1,077,035 (2017: \$895,444) has been made for potential claims.

Other Contingent Liabilities

Pursuant to the agreement with the local bank, Cayman Airways Limited must comply with certain covenants, namely ensuring that all scheduled repayments are current and the provision of audited financial statements and other financial data of both the Company and the Government (as guarantor). In the event of default, the local bank may, by written notice to the Company, declare all borrowings under the agreements to be immediately due and payable. During the 18-month period ended 31 December 2017 the Company failed to comply with a financial reporting covenant; related to the provision of the Company's annual audited financial statements to the lenders within 180 days of the financial year end. At 31 December 2018 the local banks provided waivers of such covenants to the Company.

Letters of Credit

A local bank has issued a number of letters of credit on behalf of Cayman Airways Limited in the amount of \$986,561 (2017: \$986,561). These are used as collateral for United States Customs bonds and credit account support. The letters of credit bear interest at a rate of 1% per annum.

Note 36: Financial Risk Management

Credit Risk

Core Government

Credit and counterparty risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation or commitment. Financial instruments potentially expose the government to credit risk. Concentrations of credit risk relate to groups of customers or counter- parties that have similar economic or industry characteristics that cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions.

Core Government entities are only allowed to conduct business with reputable financial institutions as part of the centralized banking system.

The Core Government primary banker continues to be RBC Royal Bank (Cayman) Limited which is considered to be stable and one of the top tier banking institutions.

The Government generally operates a no credit policy however, where credit is allowed such customers have to be pre-approved and are required to place assessed deposits with the Government from which such credit is being requested. Sales to retail customers are settled in cash or credit cards.

For trade customers, the Government performs adequate due diligence (including, but not limited to, independent credit ratings, assessment of credit quality, taking into account its financial position, past experience and other factors) on the stability of the customer and their repayment capabilities prior to extending credit.

Cayman Islands Development Bank

Credit risk is the risk that the Bank will incur a loss because its customers fail to discharge their contractual obligations.

The Bank manages credit risks on loans advanced to individuals and companies, which satisfies the Bank's lending requirements, by requiring borrowers to provide adequate security, limiting the total value of loans to a single borrower to 10% of its total capital and spreading its risk over several developmental sectors.

Health Services Authority

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties failed completely to perform as contracted. To reduce exposure to credit risk, the Health Authority performs ongoing credit evaluations of the financial condition of

its customers but generally does not require collateral. Parties who default on their obligations despite repetitive collection efforts are referred to a collection agency or to legal counsel. The Health Authority is exposed to credit-related losses in the event of non-performance by counter parties to these financial instruments.

Accounts receivable consist of a large number of customers who would either have health insurance coverage with CINICO or with various commercial insurance or no insurance coverage at all. Concentration of credit risk belongs to the group of customers known as "self-pay". These amounts are owed by customers who have neither insurance coverage nor sufficient coverage. These are estimated to be 50% - 100% (31 December 2017: 65%-100%) uncollectible.

Accounts receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include: Age, balance outstanding, inability to contact debtor, means of debtor to make repayment, existence of a repayment plan or promissory note.

Utility Regulation and Competition Office

The Utility Regulation and Competition Office is exposed to credit risk primarily from its receivables from licensees, and from its various deposits in its bank. The Office does not have the flexibility in refusing to transact with licensees in accordance with the laws. At year-end, the Office evaluates the financial capability of its licensees to determine any issues with collectability that can result in a financial loss. The Office also continues to monitor the financial soundness of its banking institution, and currently believes that there are no issues impacting the bank's ability to repay amounts in accordance with the respective terms of various deposits. The Office's accounts receivable balance does not have any significant credit risk exposure to any single licensee, but is inherently exposed in its entirety to the telecommunications industry in the Cayman Islands. The Office's licensees include well-established local telecommunication and media companies and, at 31 December 2018, there have been no indications of any insolvency in those entities that impacts their ability to pay the Office. On the other hand, the Office's deposits are concentrated in a single accredited banking institution based locally.

Liquidity Risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities coupled with the ability to predict and manage the expected cash outflows in order to sustain the operations of the government.

Government currently monitors rolling cash forecasts, other current assets and the liabilities of government departments on the basis of expected cash requirements and matching the maturity profiles of financial assets and liabilities.

Insurance Risk

The risk under insurance contracts is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. The very nature of an insurance contract involves randomness and therefore unpredictability. The principal risk that the Cayman Islands National Insurance Company (CINICO or the Company) faces is that the actual claim payments exceed the amount of insurance provisions. This could occur for various reasons; for example, the severity and/or frequency of claims may be higher than anticipated, or unit claim costs could be higher than estimated. Any significant delays in the reporting of claims information from service providers will also lead to increased uncertainty. Claim losses are random and the actual number and amount of claims will vary from year to year, from the level established using statistical and actuarial techniques.

CINICO uses several techniques to mitigate risk surrounding potential high claim losses. For its largest group (Group 30100 - Civil, Servants, Pensioners and Government Entities), reinsurance has been purchased that covers overseas claim losses which exceed US\$700,000, up to US\$5,000,000 in respect of any one covered person during the policy year, with an aggregate cap of US\$10,500,000 per year. The Company's Standard Health Insurance Contracts ("SHIC" plans) use a combination of pre-existing condition exclusions, and annual limits to mitigate risk. The Company uses CMN (up to 31 December 2014) and United Healthcare for the provision of overseas network access. These entities have prenegotiated contracts with many overseas providers which would allow the Company to realise significant savings. During the current fiscal year on a monthly basis, the Risk and Appeals Committee met to discuss large claims and any disputed claims.

The Company uses reinsurance to manage insurance risk. However, this does not discharge the Company's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Company remains liable for the payment of the claim. As part of the reinsurance renewal, the Company reviews the creditworthiness of the reinsurer prior to finalisation of any contract, and has chosen a reinsurer with an AM Best rating of A (Excellent).

Interest Rate Risk

Core Government

The carrying amount of call accounts, fixed deposit accounts, interest receivable and other liabilities approximated their fair value due to the short-term maturities of these assets and liabilities. The fair values of assets and liabilities are not materially different from the carrying amounts. Readily available markets, enables the determination of fair values.

Cayman Islands Development Bank

Interest rate risk arises from the possibility that changes in interest will affect future cash flows or the fair values of financial instruments. Cayman Islands Development Bank (CIDB or the Bank) provides loans and technical assistance in the areas of human resource development, housing and small business, in particular in the agricultural, tourism, and industrial sectors. The Bank minimises interest rate risk principally by on-lending at variable rates of interest from funding provided by long-term debts with variable interest rates.

The Bank manages the interest rate risk by securing funds from international financial institutions which review their lending rates to CIDB on a semi-annual basis.

Cayman Airways Ltd

The Company has an overdraft facility and long term debt which are priced at a floating rate of interest, which is reset monthly as market rate changes. The Company is exposed to cash flow interest rate risk should market rates change. Management does not consider the Company is exposed to interest rate risk on cash at bank, since this cash is held on call.

Health Services Authority

The Health Services Authority is exposed to interest rate risk for the \$4 million credit facility with First Caribbean International Bank (Cayman) Ltd ("FCIB") at a prime rate plus 0.25% per annum. This interest rate will fluctuate from time to time in line with the general level of interest rates. The risk is managed by the Health Authority by maintaining a short-term credit agreement that is renewable every year to have a negotiable and preferred rate. In addition, the Health Services Authority is limiting the usage of the credit facility by continuously monitoring the daily cash position which management views as likely to result into a bank preferred interest rate on the renewal of the agreement. The Health Authority has a minimal exposure on interest risk as none of the other financial instruments is exposed to this type of risk.

Civil Aviation Authority

The Authority has cash amounts held at Cayman National Bank (over CI\$500,000) that are placed on semi-annual and annual fixed deposits and generally earn an interest rate of between 0.85% and 1.15% (2017: 0.53% and 1.00%) per annum in the year ending 31 December 2018. There are two accounts held at NatWest Bank in the UK, an operating account and a credit card account for the surveyors operating in the United Kingdom and Europe. It is required that a deposit be held on the credit card account to cover the exposure of the total credit card limits of each card held. At the statement of financial position date, £16,000 (2017: £16,000) was held as a deposit. This deposit earns 1% interest per annum.

Port Authority

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Port Authority holds long-term debts and cash and cash equivalents that are interest bearing and as a result the Port Authority is subject to risk due to fluctuations in the prevailing levels of market interest rates in relation to these financial instruments.

Commodity Price Risk

The Government's fuel requirements expose it to the market volatility of fuel prices for jet fuel, gas and diesel. Cayman Airways Limited (CAL) is subject to jet fuel price risk resulting from its aviation activities as the national air carrier of the Cayman Islands. The volatility of jet fuel prices has been significant in recent years and can have a significant effect on the profitability of CAL's operations. Similarly the Department of Vehicle and Equipment Services is charged with purchasing and supplying all government vehicles (land and marine craft) with fuel.

The Government does not engage in any hedging activities with respect to mitigating the risk of fluctuations in fuel prices and instead, purchases fuel at the daily spot rate as the demand exists, consequently, there is significant exposure to fluctuations in the price of fuel.

Currency Risk

As substantially all transactions are denominated in Cayman Islands dollars, the Government is not significantly exposed to currency risk due to the Cayman Islands dollar being fixed to the United States dollar. The nature of the Government's exposure to currency risk has not changed significantly from the prior year.

Note 37: Fair Value Estimation

The carrying value of cash and cash equivalents, accounts receivable (net of provisions), work in progress, accounts payable and employee entitlements approximate their fair values due to their relative short-term maturities. Fair values estimates are made at a specific point in time, based on market conditions and the information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions, economic conditions and other factors could cause significant changes in fair value estimates.

Borrowings

Financial instruments are measured initially at cost which is the fair value of the consideration given or received. Financial liabilities are subsequently measured at amortized cost.

Majority of long term debt are at a fixed rate of interest, however, the fair value of long-term debt which is at a floating rate of interest approximates the carrying value as in the opinion of management the current rate approximates the interest rate which the Company expects similar financing for similar term to be raised at, at the balance sheet dates, and additionally, the rate is reset in response to market changes.

Included in Current and long term debt balances are certain non-interest bearing loans. The carrying amount of these loans represents the principal balance owing. The anticipated future principal repayments have not been discounted. All other loans are floating rate and bear interest at the market rate. The carrying value of these loans approximates the fair market value.

Turtle Farm long-term liabilities are carried at their contracted settlement value. Additionally, the cost of all monetary assets and liabilities has been appropriately adjusted to reflect estimated losses on realization or discounts on settlement.

Fair value hierarchy

The Government uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as price) or indirectly (i.e., derived from prices)
- Level 3: Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data

Note 38: Related Parties

The Government comprise of 15 Ministries, Portfolios, Offices and 26 Statutory Authorities and Government Agencies. While inter-agency charges between central governments agencies have been suspended generally these entities and their key management personnel, transact business amongst them and with the Government reporting entity on a regular basis. Transactions between Ministries, Portfolios, Offices and Statutory Authorities and Government Agencies include health care, purchasing airline tickets, audit services, water, sewage and registration of vehicles. The Public Management and Finance Act (2017 Revision), as amended, requires that each Ministry, Portfolio, Office and Statutory Authority and Government Company report their financial activities separately and submit them for auditing both at the entity and executive level including the disclosure of all transactions with the Central Government and other related parties as appropriate in these individual financial statements.

With the exception of key senior management personnel no other parties control the Government, are controlled by the Government without forming part of these consolidated statements, or are under common control of another entity with the Government. Key management personnel include Cabinet Ministers, Chief Executive Officers, Chief Officers, Chief Financial Officers, and deputies for the purposes of these financial statements are considered related parties.

Compensation of Key Management Personnel

Total remuneration includes regular salary, pension contribution, health insurance contribution, allowances, bonuses and termination benefits.

Loans given to key management personnel includes mortgage, debt consolidation at average interest rate of 4.75%.

Note 39: Segment Reporting

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL POSITION **AS AT 31 DECEMBER 2018**

| | Note | Central Government cı\$000 | Statutory Authorities & Government Companies ci\$000 | Inter- government trade cisooo | EPS Actual 2018 ci\$000 |
|--|----------|----------------------------------|--|---|-------------------------------|
| Current Assets | | | | | |
| Cash and Cash Equivalents | 2 | 129,632 | 249,020 | # | 378,652 |
| Trade Receivables | 3 | 18,508 | 57,167 | 22,094 | 53,581 |
| Other Receivables | 4 | 20,154 | 6,069 | 11,888 | 14,335 |
| Dividends Receivable | 4 | 2,738 | - | 2,738 | - |
| Inventories | 5 | 2,781 | 15,609 | 5 | 18,385 |
| Loans Made | 6 | 588 | 3 | * | 591 |
| Investments | 7 | 429,802 | 29,675 | 16,242 | 443,236 |
| Prepayments | 8 | 7,089 | 6,969 | 33 | 14,025 |
| Biological Assets | 9 _ | | 1,136 | | 1,136 |
| Total Current Assets | | 611,292 | 365,648 | 53,000 | 923,941 |
| Non-Current Assets | | | | | |
| Trade Receivables | 3 | 427 | - | - | 427 |
| Loans Made | 6 | - | 33,316 | - | 33,316 |
| Property, Plant and Equipment | 10 | 1,442,987 | 450,554 | - | 1,893,541 |
| Intangible Assets | 11 | 2,860 | 2,328 | - | 5,188 |
| Investment Property | 12 | × | 7,818 | 2 | 7,818 |
| Investments | 7 | 831 | 55,989 | | 56,820 |
| Net Worth - Public Entities | | 407,367 | / | 407,367 | |
| Other Non-Current Assets | | 91 | 309 | , | 400 |
| Total Non-Current Assets | _ | 1,854,563 | 550,314 | 407,367 | 1,997,510 |
| Total Assets | | 2,465,855 | 915,962 | 460,367 | 2,921,451 |
| C 41-4-1041 | | | | | |
| Current Liabilities | 40 | 40.570 | 46.005 | E 407 | 20.447 |
| Trade Payables | 13 13 | 18,679 | 16,205 | 5,437 | 29,447 |
| Other Payables & Accruals Bank Overdraft | 2 | 68,009 | 34,551 1,496 | 44,543 | 58,017 1,496 |
| Unearned Revenue | 14 | 81,931 | 4,958 | 242 | 86,647 |
| Employee Entitlements | 15 | 8,053 | 1,787 | 242 | 9,840 |
| Retirement Benefits | 16 | 25,759 | 2,885 | 0 | 28,644 |
| Borrowings/Public Debts | 17 | 286,976 | 15,105 | 2 | 302,081 |
| Repayment of Surplus | | 200,570 | 2,738 | 2,738 | 302,002 |
| Provisons | 18 | 2 | 12,388 | 40 | 12,348 |
| Total Current Liabilities | | 489,407 | 92,113 | 53,000 | 528,520 |
| Non-Current Liabilities | | | | | |
| Other Payables & Accruals | 13 | | 324 | 2 | 324 |
| Unearned Revenue | 14 | 13,765 | 4 | - | 13,765 |
| Retirement Benefits | 16 | 400,329 | 249,518 | | 649,847 |
| Borrowings/Public Debts | 17 | 132,988 | 40,031 | - | 173,020 |
| Currency Issued | 19 | <u> </u> | 126,609 | 2 | 126,609 |
| Total Non-Current Liabilities | _ | 547,082 | 416,482 | - | 963,565 |
| Total Liabilities | | 1,036,489 | 508,595 | 53,000 | 1,492,085 |
| Net Assets | | 1,429,366 | 407,367 | 407,367 | 1,429,366 |
| Net Assets/Equity | | | | | |
| Reserves | 20 | 164,893 | 38,871 | - | 203,764 |
| Revaluation Reserve | 20 | 485,798 | 133,404 | * | 619,202 |
| Current Period Surplus | | 225,135 | 59,421 | 59,421 | 225,135 |
| Accumlated Surplus/(Deficit) | | 553,540 | 175,671 | 347,946 | 381,265 |
| | _ | 1,429,366 | 407,367 | 407,367 | 1,429,366 |

Segment Reporting (continued)

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL PERFORMANCE

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

| | Note | Central Government CI\$000 | Statutory Authorities & Government Companies CI\$000 | Inter- government Trade CI\$000 | EPS Actual 2018 CI\$000 |
|---|------|----------------------------------|--|--|-------------------------------|
| Revenue | | | | | |
| Coercive Revenue | 21 | 781,077 | | 16 | 781,061 |
| Sales of Goods & Services | 22 | 42,769 | 317,606 | 69,457 | 290,918 |
| Cabinet Revenue | | i+ | 98,962 | 98,962 | |
| Investment Revenue | 23 | 12,150 | 5,080 | - | 17,230 |
| Donations | 24 | 2,056 | 474 | 13 | 2,517 |
| Other Revenue | - | 55 | 551 | - | 606 |
| Total Revenue | _ | 838,107 | 422,673 | 168,448 | 1,092,332 |
| Expenses | | | | | |
| Personnel Costs | 25 | 302,145 | 159,564 | 40,536 | 421,173 |
| Supplies and Consumables | 26 | 93,496 | 170,585 | 7,404 | 256,677 |
| Leases | | 5,286 | 4,236 | 497 | 9,025 |
| Depreciation/Amortisation | 27 | 32,474 | 23,548 | _ | 56,022 |
| Outputs from Statutory Authorities and Government | | | | | |
| Companies | 40 | 119,307 | • | 119,307 | |
| Outputs from Non-government Organisations | 28 | 48,159 | - | - | 48,159 |
| Transfer Payments | 29 | 36,476 | - | - | 36,470 |
| Litigation Costs | | 264 | 735 | 223 | 776 |
| Other Executive Expenses | 30 | 12,611 | 1,423 | 372 | 13,662 |
| Finance Costs | 31_ | 24,037 | 2,924 | 109 | 26,85 |
| Total Expenses | - | 674,255 | 363,015 | 168,448 | 868,82 |
| Other (Gains)/Losses | | | | | |
| (Gains)/Losses on Derecognition of Assets/Liabilities | | 434 | • | - | 434 |
| Impairment of Inventory | | - | (256) | - | (256 |
| (Gains)/Losses on Financial Instruments | | (3,083) | 255 | - | (2,828 |
| (Gains)/Losses on Non-financial Instruments | | 787 | 238 | - | 1,02 |
| (Surplus)/Deficit on Statutory Authorities & Government Companies | | (59,421) | | (59,421) | |
| Total Other (Gains)/Losses | | (61,283) | 237 | (59,421) | (1,625 |
| Surplus/(Deficit) for the Period | - | 225,135 | 59,421 | 59,421 | 225,13 |

Segment Reporting (continued)

Total cash received

Repayment of Borrowings

Repayment of Entity surplus to Org 40

Net cash flows from (used by) financing activities

Cash and cash equivalents at beginning of period

Net increase/(decrease) in cash and cash equivalents held

Cash used

Total cash used

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF CASH FLOWS FOR THE YEAR FINANCIAL YEAR ENDED 31 DECEMBER 2018 Statutory Authorities Inter-government Central & Government trade & Government Companies **Adjustments** Actual 2018 CI\$000 Operatina Activities Cash received Coercive Receipts 764,698 764.698 Sales of Goods & Services 40,378 296,914 (121,220) 216,072 **Outputs to Cabinet** 126,408 (126,408) Outputs to other government agencies 2,606 53,325 (55,931) Interest received 8,525 4,470 12,995 Donations / Grants received 474 474 Other receipts 13,061 10,709 23,770 (303,559) Total cash received 1,018,009 829,268 492,300 Cash used Personnel costs (290,761) (183,018) 47,443 (426,336) Supplies and consumables (85.520) (222,826) 143.891 (164,455) Outputs from public authorities (126,408)126,408 Outputs from non-governmental organisations (52,204) (52,204) Transfer payments (37,101)(37,101) Financing/interest payments (24, 298)(3,932)(28, 230)Other payments (65,646) (27,512)(38, 134)Total cash used (643,804) (447,910) 317,741 (773,972) Net cash flows from (used by) operating activities 32 185,464 44,390 14,183 244,037 Investing activities Cash received Proceeds from sale of property, plant and equipment 1,526 1,526 Proceeds from the sale of investments 532,522 94,779 627,301 Dividends and Capital withdrawal from Public Entities 4,538 (4,538)Total cash received 538.586 94,779 628,827 (4,538)Cash used Purchase of property, plant and equipment (53,796) (40, 267)(94,063) (17,030) Loans Made/Investments (557,523) (574,553) Equity injection in public authorities (27,641)27,641 Total cash used (57,297) 27,641 (668,616) (638,960) Net cash flows from (used by) investing activities (100,374) 37,482 23,103 (39,789) Financing activities Cash received **Deposits from Public Authorities** 14,183 (14, 183)**Equity Injections from Cabinet** 27,641 (27,641)

14,183

(30,882)

(30,882)

(16,699)

68,391

61,241

27,641

(16,491)

(4,538)

6,612

88,484

159,040

(21,029)

(47, 373)

(47,373)

(47,373)

156,875

220,281

377,156

(41,824)

4.538

4,538

(37,286)

Note 40: Subsequent Event

Management has evaluated the possibility of subsequent events existing in the Government's Financial Statements through 31 December 2020. During March 2020, the Government implemented mitigation measures to combat the COVID-19 global health pandemic. Management believes that the COVID-19 crisis has had a significant impact to assets and liabilities, which will have a significant effect on the Government's future operations. At the date of the issuance of these Financial Statements, the Government has incurred approximately CI\$65.4 million in expenses related to COVID-19 mitigation. These costs included supplies purchased to combat COVID-19 and other social benefits paid out to people directly affected by effects of the mitigation measures implemented.

Line of Credit and Long-Term Loan Facility

On 10 June 2020, the Government awarded the provision of a stand-by Line of Credit ("LoC") to a consortium of local banks for CI\$330.5 million (US\$403.0 million) - in order to provide additional financial resources in the event that such resources are needed and to mitigate the effects of Government's loss of revenue and increased expenditure related to COVID-19. At the end of its 18-month tenor, any amount advanced and unpaid under the LoC will be converted to a 15-year fixed interest rate amortising loan. Both the LoC and the long-term loan are at an annual interest rate of 3.25% — which is the current Prime Rate offered by local banks. The cost to put the LoC and long-term loan in place is approximately US\$2.4 million.

The Government continues to monitor and revise the policies and protocols in place to manage the effects of the COVID-19 pandemic on the economy. Additional costs are expected to continue to be incurred by the Government as a result of this and an expected loss of surplus.

Management has determined that there are no further material events that would require disclosure in the Government's financial statements. A further review will be carried out when the Financial Statements become ready to be issued.

Supplementary Statements

Note 41: Outputs from Statutory Authorities & Government Companies

In order to improve the delivery and range of services it offers to the public, the Government has established several authorities and companies with the sole mandate of making such a good or service available to the public with the mode of delivery being akin to, or comparable to, private sector operating standards. These bodies are overseen by Boards appointed by the sitting Government and are guided by a Act specific to that particular entity, with ultimate governance provided by the Public Authorities Act (2017). In an effort to reduce cost to the general public, the Government subsidises the cost of operation with the public being asked to make minimal contributions for these services. For the year ended 31 December 2018, the Government provided subsidies amounting to \$119.3 million (2017: \$151.0 million).

| EPS Actual 2016/2017 ci\$000 | Description | EPS Actual 2018 CI\$000 |
|------------------------------------|---|-------------------------------|
| 473 | Auditors Oversight Authority | 315 |
| 24,695 | Cayman Airways Ltd | 19,713 |
| 850 | Cayman Islands Development Bank | 1,067 |
| 20,805 | Cayman Islands Monetary Authority | 16,333 |
| 42,315 | Cayman Islands National Insurance Company | 32,925 |
| 943 | Cayman National Cultural Foundation | 660 |
| 3,617 | Children & Youth Services Foundation | 2,683 |
| 42,761 | Health Services Authority | 34,553 |
| 895 | Information and Communications Technology Authority | 1,625 |
| 539 | MARITIME AUTHORITY CAYMAN ISLANDS | 401 |
| 1,003 | National Drug Council | 645 |
| 603 | National Gallery of the Cayman Islands | 586 |
| 871 | National Housing Development Trust | 580 |
| 1,231 | National Museum | 821 |
| 108 | Sister Islands Affordable Housing Corporation | 75 |
| 2,945 | Tourism Attractions Board | 2,009 |
| 6,315 | University College of the Cayman Islands | 4,316 |
| 150,969 | Total Outputs from Public Entities | 119,307 |

Note 42: Investment in Statutory Authorities & Government Companies

| Actual 2016/2017 CI\$000 | Description | | ATT COLUMN TO | Withdrawals CI\$000 | Surplus/ (Deficit) CI\$000 | Actual 2018 |
|--------------------------------|---|--------|---------------|------------------------|----------------------------------|-------------|
| 346 | Auditors Oversight Authority | · · | | : 5; | 33 | 379 |
| 1,472 | Sister Islands Affordable Housing Corporation | • | 9 | | (184) | 1,297 |
| 31,849 | Cayman Islands Monetary Authority | - | 81 | - | 7,586 | 39,516 |
| 64,056 | Water Authority-Cayman | - | (240) | (250) | 9,809 | 73,375 |
| 18,978 | Port Authority | - | 19,230 | - | 4,977 | 43,185 |
| 15,787 | Cayman Islands Development Bank | 2,250 | (98) | | (295) | 17,644 |
| 2,925 | National Gallery of the Cayman Islands | 25 | (147) | - | (11) | 2,792 |
| 2,801 | National Museum | 71 | (1,226) | - | 28 | 1,674 |
| 8,387 | University College of the Cayman Islands | 470 | 29 | - | 207 | 9,093 |
| 3,466 | Civil Aviation Authority | - | 4,928 | (3,468) | 3,635 | 8,561 |
| 397 | National Drug Council | - | 1 | • | (15) | 383 |
| 8,478 | Cayman National Cultural Foundation | 22 | (149) | 27 | (122) | 8,229 |
| (39,245) | Health Services Authority | | 5,095 | | 35,200 | 1,050 |
| 9,147 | Tourism Attractions Board | 100 | (2,847) | 20 | 250 | 6,650 |
| 2,247 | Utility Regulation and Competition Office | 1,000 | (286) | 7.0 | 152 | 3,113 |
| (1,544) | Maritime Authority of the Cayman Islands | - | 624 | 2 | 1,255 | 335 |
| 2,771 | Children & Youth Services Foundation | | (943) | 8 | (469) | 1,359 |
| 6,042 | National Housing Development Trust | 2,036 | (1,029) | | (1,395) | 5,654 |
| (21,706) | Cayman Airways Ltd | 12,600 | (3,258) | 2 | (6,540) | (18,904) |
| 2,192 | Cayman Islands Stock Exchange | - | 819 | (820) | 1,616 | 3,807 |
| 16,554 | Cayman Turtle Conservation and Education Centre Ltd | 8,500 | (128) | Đ | (6,715) | 18,211 |
| (11,602) | National Roads Authority | | (2,575) | 51 | 5,194 | (8,983) |
| 83,364 | Cayman Islands Airports Authority | - | 82,366 | 2 | 14,746 | 180,476 |
| 12,689 | Cayman Islands National Insurance Company | | 5,303 | | (9,521) | 8,471 |
| 219,851 | Total | 27,074 | 105,559 | (4,538) | 59,421 | 407,367 |

Note 43: Details of Borrowings

Central Government

| CAYMAN ISLANDS | GOVERNMENT | | | | |
|--|-----------------------------|--------------------|---------------------------------|---|---|
| DETAILS OF BOI | RROWINGS | | | | |
| as at 31 DECEM | 1BER 2018 | | | | |
| | Type of Debt | Managed By | Original Borrowing \$'000 | Balance as at 31 December 2018 CL\$'000 | Balance as at 31 December 2013 CI\$1006 |
| The Cayman Islands Government Securities Law, 2003 2003 Bond Issue A Bond in the amount is US\$163.2 million was issued on 8th April 2003. Principal of USDS,440,000 plus interest at | Foreign Currency - USO | Central Government | U\$ 163,200 | - | 4,556 |
| i,3% is repaid semi-annually in April and October with a final maturity date of 8th April 2018. 1009 Notes Issue A Bond was issued on 19 November 2009 in the amount of US\$312 million. Interest only is payable semi-annually at | Foreign Currency - USD | Central Government | US 312,000 | 261,300 | 261,30 |
| a rate of 5.95% per annum with a bullet payment due on 24 November 2019. CIBC FirstCaribbean International Bank (Cayman) Limited Loan # 10123355 Loan Agreement of US\$74.4 million amortised over 15 years at a fixed interest rate of 5.58% per annum, with | Foreign Currency - USD | Central Government | US 28,800 | 3,200 | 4,80 |
| quarterly payments of interest plus Principal of US\$0.5 million commencing with final repayment due 30th Novembe 2020. CIBC FirstCaribbean International Bank (Cayman) Limited Loan # 10331239 Loan in the amount of US\$62,999,949.60 was drawn on 27th June 2008. The loan has been amortised over 15 ye | Foreign Currency - USD | Central Government | US 63,000 | 16,625 | 20,12 |
| with 1/4ly pay'ts of Principal US\$1,050,000 plus interest @ 2.71% effective with final repayment due 24 June 2023. CIBC FirstCaribbean International Bank (Cayman) Limited Loan # 10330158 | Foreign Currency - USD | Central Government | US 45,600 | 12,033 | 14,56 |
| Loan in the amount of US\$45,599,963.52 was drawn on 24 June 2008 amortised over 15 yrs with 1/4ly Principa payments of US\$760,000 plus interest @ 2.71% effective 24 January 2014 with a final repayment due 24 June 2023. GIBC FirstCaribbean International Bank (Cayman) Limited Loan # 10276203 | | | 115 17 160 | 44.405 | 43.75 |
| Facility in the amount of US\$47.16 Million amortised over 15 yrs with 1/4ly Principal payments of US\$786,000 plu interest at 2.67% effective 11 February 2014 with a final repayment due 11 February 2023. | Foreign Currency - USD s | Central Government | US 47,160 | 11,135 | 13,75 |
| CIBC FirstCaribbean International Bank (Cayman) Limited Loan # 10444245 15-Year fixed-rate loan of US\$185.0 million advanced on 19th April 2011 at an interest rate of 5.44% per annum. Sen annual payments of interest only commencing 19 October 2011 with Principal payments of US\$9.2 million plu interest to commence 19th October 2016. | | Central Government | US 185,074 | 115,671 | 131,09 |

CAYMAN ISLANDS GOVERNMET DETAILS OF BORROWINGS as at 31 DECEMBER 2018

| as at 31 DECE | MBER 2018 | | | | |
|---|--------------|--------------------|---------------------------------|---|---|
| | Type of Debt | Managed By | Original Borrowing \$1000 | Balance as at 31 December 2018 CI\$'000 | Balance as at 3: December 201: CI\$'000 |
| European Investment Bank Loan # 8.0283 1989 CAYMAN ISLANDS COMMUNITY COLLEGE Loan of ECU1.5 million (European Currency Units) repayable over 30 years commencing 15th October, 1999 a interest of 1.0% per annumon outstanding balance. Loan was re-classified as Core Government 30th June 2014. Loai to be fully repaid on next scheduled payment date 16 April 2018. | | Central Government | EUR 1,500 | | 62: |
| European Investment Bank Loan # 8,0056 1981 Civil Aviation Authority (Cayman Brac Airport): Soft Loan of ECUO.3 (European Currency Units) repayable over 30 years commencing 1st May, 1990 at interest of 1.0% per annum on outstanding balance with final repaymen originally scheduled May 2027. Loan to be fully repaid on next scheduled payment date 2 May 2018. | | Central Government | EUR 330 | | 26 |
| European Investment Bank Loan # 8.0244 1987 Civil Aviation Authority (Cayman Brac Airport): Soft Loan of ECU0.7 million (European Currency Units repayable over 30 years commencing 5th November 1997 at interest of 1.0% per annum on outstanding balance writh final repayment originally scheduled November 2019. Loan to be fully repaid on next scheduled payment date 1: May 2018. | h | Central Government | EUR 658 | - | 231 |
| TOTAL DEBTS MANAGED BY CENTRAL GOVERNMENT | | | | 419,964 | 451,08 |
| | | | | | |

Statutory Authorities and Government Companies

| STATUTORY AUTHORITIES AND GOV | | NED COMPANIE | S | | |
|---|------------------------|--|---------------------------------|---|---|
| DETAILS OF BORROWINGS as at 31 DECEMBER 2018 | | | | | |
| | Type of Debt | Managed By | Original Borrowing \$'000 | Balance as at 31 December 2018 CI\$'000 | Balance as at 31 December 2017 CI\$'000 |
| RBC Royal Bank of Canada During the 18-month period ended 31 December 2017, the Company consolidated all existing loan arrangements with a single local bank. The loan bears a fixed rate of interest based on Libor. The loan is secured by way of a guarantee from the Government and is repayable by 2022. The loans bear a floating rate of interest priced at one-month Libor plus a percentage spread per annum. | | Cayman Airways Ltd | US 23,800 | 17,711 | 19,997 |
| CIBC First Caribbean International Bank - Debt Consolidation | Foreign Currency - USD | Cayman Islands Development Bank | US 36,800 | 19,851 | 23,927 |
| During June 2015, CIDB used funds from its fixed deposit to repay US\$5 Million credit facility which was originally due for repayment in January 2016 and received US\$36.8 Million proceeds under a new credit facility with FCIB to consolidate and repay the remaining credit facilities listed above. The new credit facility will be for a term of 10 years (naturing June 30, 2025) at an interest rate of U.S. 3-Month LIBOR plus 1.125% and is secured by a Government Guarantee. Under the terms of the agreement, interest only will be paid in the first 3 years after which amortized payments of principal and interest will be made | | | | | |
| Bond Issued at 5.238% 28th October 2004 for 20 years to 28th October 2024 with semi-annual payments | Foreign Currency - USD | National Housing Development Trust | US 14,500 | 5,026 | 5,77. |
| Bond Issued in August 2009 at 11 yrs at 3.250 % for 19 years (first 2 yrs Monthly interest only, 9 yrs of semi-annually principal payments) Balloon note at end in 11 yrs 30 Dec 2019 or refinancing required. | Local Currency KYD | National Housing Development Trust | \$12,083 | 7,433 | 8,05 |
| Guaranteed Senior Notes | Foreign Currency - USD | Cayman Islands Turtle Farm (1983) Ltd | US 44,600 | 4,503 | 8,03 |
| Pursuant to a confidential placement memorandum, the Company issued Notes in the amount of US\$44,600,000 (equivalent to CI\$37,464,000) primarily for the purpose of funding the Park. The Notes were issued at par and were placed by William Blair & Company, L.L.C. (the "Placement Agent") with third party institutional investors. The Notes are guaranteed by the Cayman Islands Government up to an amount of CI\$36,600,000. The Notes mature on March 1, 2019 and bear interest at a fixed rate of 4.85% per annum, payable quarterly in arrears. Quarterly payments commenced on June 2, 2004. The first 9 quarterly payments were interest only, and quarterly payments of principal and interest commenced on September 1, 2006. The principal amount of the Notes will amortise quarterly to an approximate final principal payment of US\$5,400,000 (CI\$4,536,000) due on March 1, 2019. | | | | | |
| Ocean Conversion (Cayman) Ltd North Side-Original: 10 Year Loan of US\$9,176,442 commenced July 2009. Interest is 6.48%. | Foreign Currency - USD | Water Authority - Cayman | US 9,176 | 613 | 1,78 |
| TOTAL DEBTS MANAGED BY STATUTORY AUTHORITIES AND GOVERNMENT COMPANIES | | | | 55,137 | 67,564 |
| TOTAL BORROWINGS | | | | 475,101 | 518,645 |

| | SUMMARY OF BORROWINGS | | |
|---|---|---|--|
| | as at 31 DECEMBER 2018 Original Borrowing US\$/CI\$/€'000 | Balance as at 31 December 2018 CI\$'000 | 8alance as at 3 December 201 CI\$'00 |
| Summary by Type | Number of Debts | | |
| Total USD Debt | 10 US\$ 1,142,709 | 467,668 | 509,708 |
| Total KYD Debt | 1 \$14,583 | 7,433 | 8,053 |
| Other Currency Debt | 0 € 2,488 | | 884 |
| Total Public Debt | 11 | 475,101 | 518,645 |
| Summary by assignment | | | |
| Central Government - USD Debt | 6 US\$ 844,834 | 419,964 | 450,197 |
| Central Government - Euros Debt | 0 € 2,488 | | 884 |
| Statutory Authorities & Government Companies - USD Debt | 3 US\$ 128,876 | 47,704 | 59,51 |
| Statutory Authorities & Government Companies - KYD Debt | 1 12,083 | 7,433 | 8,05 |
| Total Public Debt | 10 | 475,101 | 518,64 |

Note 44: Statement of Trust Holdings

Under the PMFL, "trust assets" are defined as assets (including money, but not money belonging to the Government) transferred or paid to the Government in trust for any purpose or to hold for or on behalf of any person, and include any such assets-

- (a) To be held pending the completion of a transaction or dispute; or
- (b) That belongs or is due to any person and is collected under any agreement with that person.

Trust assets are held separately and are not reported as part of these financials statements but are being disclosed in accordance with the provisions of the PMFL.

These trusts are classified into nine (9) broad groups and are shown in the Statement of Trust Holdings.

As at 31 December 2018, the Government held \$192.8 million (2017:\$ 257.2 million) in trust assets as shown below.

| GOVERNMENT | OF TH | E CAYMAN | ISLANDS |
|------------|-------|----------|---------|
|------------|-------|----------|---------|

Statement of Trust Assets As at 31 December 2018

| C | pening Balance CI\$000 | Additions CI\$000 | Disbursements CI\$000 | Closing Balance CI\$000 |
|--------------------------------|---------------------------|----------------------|--------------------------|----------------------------|
| Prisoners' Monies | 92 | (3) | _ | 92 |
| Immigration Repatriation Depos | 5,406 | - | - | 5,406 |
| Police Bail Bonds | 307 | 21 | (12) | 316 |
| Asset Forfeiture | 1,201 | 23 | (6) | 1,218 |
| Defunct Companies | 78,965 | 19,128 | (29,726) | 68,367 |
| Court Fund Trusts | 159,727 | 30,442 | (82,251) | 107,918 |
| Dormant Trusts Account | 11,785 | 1,873 | (4,291) | 9,367 |
| Immigration Bail Bonds | 19 | - | - | 19 |
| Other Trusts | 50 | - | - | 50 |
| Total Trust Assets | 257,552 | 51,487 | (116,286) | 192,753 |

Note 45: Government Reporting Entities as at 31 December 2018

| Entity | Segement |
|--|----------|
| Audit Office | CORE |
| Cabinet Office | CORE |
| Director of Public Prosecutions | CORE |
| Judicial Administration | CORE |
| Ministry of Commerce, Planning, & Infrastructure | CORE |
| Ministry of Community Affairs | CORE |
| Ministry of District Administration, Tourism and Transport | CORE |
| Ministry of Education, Youth, Sports, Agriculture & Lands | CORE |
| Ministry of Finance and Economic Development | CORE |
| Ministry of Financial Services & Home Affairs | CORE |
| Ministry of Health, Environment, Culture & Housing | CORE |
| Ministry of Human Resources & Immigration | CORE |
| Office of the Ombudsman | CORE |
| Portfolio of Legal Affairs | CORE |
| Portfolio of the Civil Service | CORE |
| Auditors Oversight Authority | SAGC |
| Cayman Airways Ltd | SAGC |
| Cayman Islands Airports Authority | SAGC |
| Cayman Islands Development Bank | SAGC |
| Cayman Islands Monetary Authority | SAGC |
| Cayman Islands National Insurance Company | SAGC |
| Cayman Islands Stock Exchange | SAGC |
| Cayman National Cultural Foundation | SAGC |
| Cayman Islands Turtle Centre | SAGC |
| Children and Youth Services Foundation | SAGC |
| Civil Aviation Authority | SAGC |
| Health Services Authority | SAGC |
| Maritime Authority of the Cayman Islands | SAGC |
| National Drug Council | SAGC |
| National Gallery of the Cayman Islands | SAGC |
| National Housing Development Trust | SAGC |
| National Museum | SAGC |
| National Roads Authority | SAGC |
| Port Authority | SAGC |
| Sister Islands Affordable Housing Corporation | SAGC |
| Tourism Attractions Board | SAGC |
| University College of the Cayman Islands | SAGC |
| Utilities Regulations and Compettition Office | SAGC |
| Water Authority-Cayman | SAGC |