



# **Annual Report**

**of**

## ***Judicial Administration***

**For the 2009/10 Financial Year**

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## **1. Overview of Performance for the Year**

### **Introduction**

This annual report details the performance of the *Judicial Administration* for the fiscal year ending 30 June 2010

It includes information about outputs actually delivered during the year as compared to the planned performance documented in the Annual Budget Statement for the Judicial Administration for 2009/10, or as amended through the supplementary appropriation process.

It also reports those aspects of ownership performance that were contained in the Annual Budget Statement for 2009/10 or as amended through the supplementary appropriation process.

### **Summary of Performance**

#### **Output Performance**

*All outputs operated below the approved appropriation.*

#### **Ownership Performance**

The approved appropriation for 2009/10 was \$5,040,975 the actual for the year was \$246,052 lower at \$4,794,923. This reduction in costs was achieved by not filling vacant positions and curtailing expenditures.

## STATEMENT OF RESPONSIBILITY FOR THE STATEMENT OF OUTPUTS DELIVERED

These statement of outputs delivered have been prepared by Judicial Administration in accordance with the provisions of the *Public Management and Finance Law (2005 Revision)*.

We accept responsibility for the accuracy and integrity of the information in this statement of outputs delivered and their compliance with the *Public Management and Finance Law (2005 Revision)*.

As Chief Officer and Chief Financial Officer, we are responsible for establishing and maintaining a system of internal controls designed to provide reasonable assurance that the transactions recorded in the statement of outputs delivered are authorised by law, and properly record the output transactions of Judicial Administration

As Chief Officer and Chief Financial Officer we are responsible for the preparation of Judicial Administration statement of outputs delivered and for the judgements made in them.

We represent that both the cost and quantity for each output is materially correct. With respect to quality and timeliness measures they are difficult to measure and can be subjective. As a result, we are unable to confirm the completeness and reliability of the quality and timeliness.



Delene Cacho

Chief Officer

Date: 10/5/11



John Regan

Chief Financial Officer

Date:

May 10, 2011



**Auditor's Responsibility for the Statement of Outputs Delivered**

I was engaged to conduct my audit in accordance with International Standards on Auditing. Because of the matters described in the basis of disclaimer of opinion paragraph below, I do not express an opinion on the statement of outputs.

**Overall Scope Limitations**

The parameters included for each of the output measures included in these statements have been provided to me by the management of Judicial Administration and are solely his responsibility. I do not review the basis of the determination of these parameters that measure each of the outputs, or for their appropriateness or relevance. Nor do I review the accuracy of the information contained in the "Description" field of each statement or the "Explanation of Variances" commentary following each Statement. The information as documented included therein has been determined by the management of Judicial Administration in their best judgment and, as such, its accuracy and relevance are solely their responsibility.

Management could not represent to me the fairness of the information contained in the statement of outputs delivered.

**Basis for Disclaimer for the Statement of Outputs Delivered:**

I was not provided with sufficient information to conduct an audit and determine whether the statement of outputs delivered is fairly presented in all material respects.

**Disclaimer of Opinion for the Statement of Outputs Delivered**

Because of the significance of the matter discussed in the preceding paragraph, I do not express an opinion on the statement of outputs delivered.



Alastair Swarbrick, MA (Hons), CPFA  
Auditor General

Cayman Islands  
10 May 2011

**Part B**  
**Statement of Outputs Delivered**

## Statement of Outputs Delivered

| JUD 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  | Administrative Support to the Judiciary |                                    |                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----------------------------------------|------------------------------------|------------------------|
| <b>Description</b><br>Administrative Support to the Judiciary, involving: <ul style="list-style-type: none"><li>• Secretarial, court reporting, listing and administrative support to the Chief Justice and the Judiciary</li><li>• Administrative support relating to the Mutual Legal Assistance Treaty activities (MLAT).</li><li>• Administration of Justice in the Cayman Islands</li><li>• Provision of a comprehensive legal library to be used by Judges, Magistrates, Attorneys and Public</li><li>• Listing of both civil and criminal cases for hearing.</li></ul> |  |                                         |                                    |                        |
| <b>Measures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  | <b>2009/10 Actual</b>                   | <b>2009/10 Budget</b>              | <b>Annual Variance</b> |
| <b>Quantity</b> <ul style="list-style-type: none"><li>• Number of judgments typed or transcribed</li><li>• Number of statistical reports</li><li>• Number of transcripts for appeals</li><li>• Number of periodicals and bound volumes in library.</li></ul>                                                                                                                                                                                                                                                                                                                  |  | 69<br>1<br>75<br>3,937                  | 75-100<br>1-2<br>70-100<br>3,937   | 6<br><br><br>25        |
| <b>Quality</b> <ul style="list-style-type: none"><li>• Judgments prepared accurately in accordance with the Judge's and Magistrates drafts and directions</li><li>• Statistical reports are accurate and subject to peer review</li><li>• Transcripts of trials and Hearings prepared accurately and based on Judges/Magistrates directions</li><li>• Library requests for additional books to be met</li><li>• Library staff qualified</li></ul>                                                                                                                             |  | 100%<br>95%<br>95%<br>100%<br>100%      | 100%<br>95%<br>95%<br>100%<br>100% |                        |
| <b>Timeliness</b> <ul style="list-style-type: none"><li>• Judgments are prepared in accordance with Judges request</li><li>• Transcripts are prepared within 2-4 weeks of appeals being lodged</li><li>• Library opens 9am - 4:30pm on Monday-Friday</li><li>• Policy initiatives to be developed within deadlines</li></ul>                                                                                                                                                                                                                                                  |  | 100%<br>95%<br>100%<br>100%             | 100%<br>95%<br>100%<br>100%        |                        |
| <b>Location</b><br>Courts Office, Grand Cayman                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |                                         |                                    |                        |
| <b>Cost (of producing the output)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  | 807,502                                 | 849,023                            | 41,521                 |
| <b>Price (paid by Cabinet for the output)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  | 807,502                                 |                                    |                        |
| <b>Related Broad Outcome:</b><br>: Address Crime and Improve Policing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |                                         |                                    |                        |

|                                                                                                                                                   |                       |                       |                        |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|------------------------|
| JUD 2                                                                                                                                             | Collection of Revenue |                       |                        |
| <b>Description</b><br>Provide support for the collection and recording of Court and Traffic Ticket fines and Civil Court fees.                    |                       |                       |                        |
| <b>Measures</b>                                                                                                                                   | <b>2009/10 Actual</b> | <b>2009/10 Budget</b> | <b>Annual Variance</b> |
| <b>Quantity</b>                                                                                                                                   |                       |                       |                        |
| Number of hours collecting and recording fine and fees                                                                                            | 3,000-3,500           | 3,000-3,500           |                        |
| <b>Quality</b>                                                                                                                                    |                       |                       |                        |
| <ul style="list-style-type: none"><li>Amount collected equates to amount ticketed or fined or amount of fee</li></ul>                             | 100%                  | 100%                  |                        |
| <ul style="list-style-type: none"><li>All monies collected recorded accurately and in accordance with government accounting regulations</li></ul> | 95%                   | 95%                   |                        |
| <ul style="list-style-type: none"><li>Warrant accurate, and issued in accordance with relevant laws and signed by Judge/Magistrate</li></ul>      | 100%                  | 100%                  |                        |
| <b>Timeliness</b>                                                                                                                                 |                       |                       |                        |
| <ul style="list-style-type: none"><li>Money received deposited to the bank within one working day</li></ul>                                       | 100%                  | 100%                  |                        |
| <ul style="list-style-type: none"><li>Warrants issued on outstanding fines within one month of default</li></ul>                                  | 60%                   | 60%                   |                        |
| <b>Location</b>                                                                                                                                   |                       |                       |                        |
| Courts Office Grand Cayman, Ashton Rutty Centre, Cayman Brac, Kirk House, Grand Cayman                                                            | 100%                  | 100%                  |                        |
| <b>Cost (of producing the output)</b>                                                                                                             | 250,851               | 263,723               | 12,872                 |
|                                                                                                                                                   | 250,851               |                       |                        |
| <b>Price (paid by Cabinet for the output)</b>                                                                                                     |                       |                       |                        |
| <b>Related Broad Outcome:</b><br>: Address Crime and Improve Policing                                                                             |                       |                       |                        |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                             |                               |                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------|------------------------|
| JUD 7                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Administration of Legal Aid |                               |                        |
| <b>Description</b><br>Administration of legal aid including: <ul style="list-style-type: none"><li>• Processing applications</li><li>• Assign Attorneys</li><li>• Processing and issuing legal aid certificates</li><li>• Taxation of legal aid bills</li></ul>                                                                                                                                                                                              |                             |                               |                        |
| <b>Measures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>2009/10 Actual</b>       | <b>2009/10 Budget</b>         | <b>Annual Variance</b> |
| <b>Quantity</b> <ul style="list-style-type: none"><li>• Number of Civil legal aid applications processed</li><li>• Number of Criminal legal aid applications processed</li><li>• Number of Legal aid certificates issued</li></ul>                                                                                                                                                                                                                           | 147<br>181<br>214           | 200-250<br>180-220<br>250-300 | 53<br>39<br>36         |
| <b>Quality</b> <ul style="list-style-type: none"><li>• Applications processed in accordance with the Legal Aid Law for Judges and Magistrates consideration</li><li>• Attorney's assigned and certificates issued in accordance with Judge's/Magistrates decisions, and based on Attorney expertise in the relevant field</li><li>• Assessment of bills to be in accordance with the Legal Aid Law and with the Chief Justice's practice direction</li></ul> | 80%<br>80%<br>95%           | 80%<br>80%<br>95%             |                        |
| <b>Timeliness</b> <ul style="list-style-type: none"><li>• Applications processed within 2 days</li><li>• Attorney assigned and legal aid certificate issued within 5 days after being granted</li><li>• Court files reviewed when requested by Attorney, Judge or applicant</li><li>• Number of days from receipt Certified bills processed for payment</li></ul>                                                                                            | 80%<br>90%<br>90%<br>5      | 80%<br>90%<br>90%<br>5        |                        |
| <b>Location</b><br><br>Courts Office Grand Cayman                                                                                                                                                                                                                                                                                                                                                                                                            | <br><br>100%                | <br><br>100%                  |                        |
| <b>Cost (of producing the output)</b>                                                                                                                                                                                                                                                                                                                                                                                                                        | 160,926                     | 169,184                       | 8,258                  |
| <b>Price (paid by Cabinet for the output)</b>                                                                                                                                                                                                                                                                                                                                                                                                                | 160,926                     |                               |                        |
| <b>Related Broad Outcome:</b><br><br>: Address Crime and Improve Policing                                                                                                                                                                                                                                                                                                                                                                                    |                             |                               |                        |

|                                                                                                                                                                                                                                                                                                                                                                                  |                       |                       |                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|------------------------|
| JUD 9                                                                                                                                                                                                                                                                                                                                                                            | Court Room Services   |                       |                        |
| <b>Description</b><br>Management of courts including: <ul style="list-style-type: none"><li>Swearing in witnesses</li><li>Recording exhibits</li><li>Keeping order in court</li><li>Liaising with jurors</li><li>Court reporting</li><li>Checking the court list and making sure files are available for that particular court</li><li>Ushering Judges and Magistrates</li></ul> |                       |                       |                        |
| <b>Measures</b>                                                                                                                                                                                                                                                                                                                                                                  | <b>2009/10 Actual</b> | <b>2009/10 Budget</b> | <b>Annual Variance</b> |
| <b>Quantity</b> <ul style="list-style-type: none"><li>Court room services provided to 5 court rooms by:</li><li>Marshals</li><li>Court room reporters</li></ul>                                                                                                                                                                                                                  | 9<br>4                | 9<br>4                |                        |
| <b>Quality</b> <ul style="list-style-type: none"><li>Court room personnel to be prepared and in attendance before the start of court each day</li><li>Prepare courtrooms to ensure that everything is ready before the court commences</li><li>Correct files available for the relevant courts</li></ul>                                                                         | 90%<br>95%<br>95%     | 90%<br>95%<br>95%     |                        |
| <b>Timeliness</b> <ul style="list-style-type: none"><li>Files delivered to courtroom at least ½ hour before court sitting</li><li>Case files to Judiciary at least 4 days for Judges and 1 day for Magistrates before hearing</li><li>Courtroom prepared at least 1 hour before court sits</li></ul>                                                                             | 100%<br>100%<br>100%  | 100%<br>100%<br>100%  |                        |
| <b>Location</b><br>Courts Office Grand Cayman, Ashton Rutty Building Cayman Brac                                                                                                                                                                                                                                                                                                 | 100%                  | 100%                  |                        |
| <b>Cost (of producing the output)</b>                                                                                                                                                                                                                                                                                                                                            | 1,353,104             | 1,422,538             | 69,434                 |
| <b>Price (paid by Cabinet for the output)</b>                                                                                                                                                                                                                                                                                                                                    | 1,353,104             |                       |                        |
| Related Broad Outcome<br>: Address Crime and Improve Policing                                                                                                                                                                                                                                                                                                                    |                       |                       |                        |

|                                                                                                                                         |                                     |                           |                            |
|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------------|----------------------------|
| JUD 13                                                                                                                                  | Financial Management of Court Funds |                           |                            |
| <b>Description</b>                                                                                                                      |                                     |                           |                            |
| Financial management of Court Funds for the Grand Court of the Cayman Islands<br>Collect and distribute compensations and child support |                                     |                           |                            |
| <b>Measures</b>                                                                                                                         | <b>2009/10<br/>Actual</b>           | <b>2009/10<br/>Budget</b> | <b>Annual<br/>Variance</b> |
| <b>Quantity</b>                                                                                                                         |                                     |                           |                            |
| • Number of Nominated Accounts                                                                                                          | 55                                  | 80-90                     | 25                         |
| • Number of General Accounts                                                                                                            | 860                                 | 1,500-1,600               | 640                        |
| • Number of Financial Statements                                                                                                        | 1                                   | 1                         |                            |
| <b>Quality</b>                                                                                                                          |                                     |                           |                            |
| • Receipts and payments are in accordance with Court Order                                                                              | 100%                                | 100%                      |                            |
| • Account balances reconciled to General Ledger monthly                                                                                 | 90%                                 | 90%                       |                            |
| <b>Timeliness</b>                                                                                                                       |                                     |                           |                            |
| • Disbursement of cheques three (3) times per week                                                                                      | 95%                                 | 95%                       |                            |
| • Batches posted to General Ledger daily                                                                                                | 95%                                 | 95%                       |                            |
| • Annual Financial Statements to be prepared on a timely basis                                                                          | 60%                                 | 60%                       |                            |
| <b>Location</b>                                                                                                                         |                                     |                           |                            |
| Courts Office Grand Cayman                                                                                                              | 100%                                | 100%                      |                            |
| <b>Cost (of producing the output)</b>                                                                                                   | <b>364,937</b>                      | <b>383,664</b>            | <b>18,727</b>              |
| <b>Price (paid by Cabinet for the output)</b>                                                                                           | <b>364,937</b>                      |                           |                            |
| <b>Related Broad Outcome:</b>                                                                                                           |                                     |                           |                            |
| : Address Crime and Improve Policing                                                                                                    |                                     |                           |                            |

| Jud 15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  | Administrative Support for the Conduct of Civil Proceedings |                       |                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------------------------------------------|-----------------------|------------------------|
| <b>Description</b><br>administrative Support for the Conduct of Civil proceedings, involving: <ul style="list-style-type: none"><li>• Receiving and filing legal documents relating to cases in the Grand &amp; Summary Courts</li><li>• Preparing Appeal Bundles</li><li>• Issuing civil summonses and bail bonds</li><li>• Maintenance of Originating Process, registers of Attorneys, Notaries Public and Justices of the Peace</li><li>• Servicing and enforcement of court documents including: writs, petitions, originating summonses, foreign process, warrants of execution.</li><li>• Administration of the Maintenance and Affiliation Law (child and spouse support) involving: processing of applications, processing Court Orders, following-up delinquent payers and processing and issuing Attachment of Earnings Orders</li></ul> |  |                                                             |                       |                        |
| <b>Measures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  | <b>2009/10 Actual</b>                                       | <b>2009/10 Budget</b> | <b>Annual Variance</b> |
| <b>Quantity</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |                                                             |                       |                        |
| <b>Civil Case Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  | 924                                                         | 1000-1100             | 76                     |
| • Number of Civil cases processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  | 246                                                         | 200-240               | (6)                    |
| • Number of Divorce cases processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  | 126                                                         | 150-180               | 424                    |
| • Number of Probate and Administration processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |                                                             |                       |                        |
| <b>Case Management - Court of Appeal</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  | 25                                                          | 15-25                 |                        |
| • Number of Civil appeals processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  | 31                                                          | 20-30                 | (1)                    |
| • Number of Criminal Appeals processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |                                                             |                       |                        |
| <b>Servicing and enforcement of court documents</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  | 1,707                                                       | 1500-1700             | (7)                    |
| • Number of Court documents serviced                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |                                                             |                       |                        |
| <b>Administration of the Maintenance and Affiliation Law (child and spouse support)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | 320                                                         | 350-400               | 30                     |
| • Number of applications processed, summonses issued and Court orders processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  | 51                                                          | 60-80                 | 9                      |
| • Number of Attachment of Earnings Orders issued                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |                                                             |                       |                        |
| <b>Quality</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |                                                             |                       |                        |
| • Originating process filed accurately                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |                                                             |                       |                        |
| • Appeal bundles prepared in accordance with the relevant Law                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  | 100%                                                        | 100%                  |                        |
| • Orders prepared and issued in accordance with the relevant laws and Court rulings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  | 100%                                                        | 100%                  |                        |
| • Court documents: to be serviced and executed in accordance with the rules of the relevant court and convention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  | 100%                                                        | 100%                  |                        |
| • Administration of the Maintenance and Affiliation Law (child and spouse support) relevant documents processed accurately and in accordance with the relevant laws and procedures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  | 95%                                                         | 95%                   |                        |
| <b>Timeliness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  | 100%                                                        | 100%                  |                        |
| • Documents filed within 2-5 working days based on urgency                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  | 95%                                                         | 95%                   |                        |
| • Bundles prepared before the relevant court session                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  | 95%                                                         | 95%                   |                        |
| • Orders processed within five (5) days                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | 80%                                                         | 80%                   |                        |
| • Court documents serviced within 14 days                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |                                                             |                       |                        |
| • Administration of the Maintenance and Affiliation Law (child and spouse support) applications processed and summonses issued within 1 week                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  | 95%                                                         | 95%                   |                        |

|                                                                                        |                |                |               |
|----------------------------------------------------------------------------------------|----------------|----------------|---------------|
| <b>Location</b>                                                                        | 100%           | 100%           |               |
| Courts Office Grand Cayman, Kirk House Grand Cayman, Ashton Rutty Building Cayman Brac |                |                |               |
| <b>Cost (of producing the output)</b>                                                  | <b>742,555</b> | <b>780,659</b> | <b>38,104</b> |
| <b>Price (paid by Cabinet for the output)</b>                                          | <b>742,555</b> |                |               |
| <b>Related Broad Outcome:</b><br>2: Address Crime and Improve Policing                 |                |                |               |

| Jud 16                                                                                                                                                                                                                                                                                                          |  | Administrative Support for the Conduct of Criminal Proceedings |                           |                            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----------------------------------------------------------------|---------------------------|----------------------------|
| <b>Description</b>                                                                                                                                                                                                                                                                                              |  |                                                                |                           |                            |
| Administrative Support for the Conduct of Criminal proceedings, involving:                                                                                                                                                                                                                                      |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Receiving and processing charges &amp; legal documents relating to cases</li><li>Selecting, summons and empanel jurors</li><li>Preparing trial and Appeal Bundles</li><li>Preparing Coroner's files &amp; Certificates</li><li>issuing summonses and bail bonds</li></ul> |  |                                                                |                           |                            |
| <b>Measures</b>                                                                                                                                                                                                                                                                                                 |  | <b>2009/10<br/>Actual</b>                                      | <b>2009/10<br/>Budget</b> | <b>Annual<br/>Variance</b> |
| <b>Quantity</b>                                                                                                                                                                                                                                                                                                 |  |                                                                |                           |                            |
| <b>Criminal Case Management</b>                                                                                                                                                                                                                                                                                 |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Number of Criminal Summary Court Cases processed</li></ul>                                                                                                                                                                                                                |  | 1,264                                                          | 1500-1600                 | 236                        |
| <ul style="list-style-type: none"><li>Number of Criminal appeals processed</li></ul>                                                                                                                                                                                                                            |  | 81                                                             | 45-60                     | (21)                       |
| <ul style="list-style-type: none"><li>Number of Jury trials processed</li></ul>                                                                                                                                                                                                                                 |  | 26                                                             | 100-120                   |                            |
| <ul style="list-style-type: none"><li>Number of Juvenile Court cases processed</li></ul>                                                                                                                                                                                                                        |  | 55                                                             | 50-60                     | 84                         |
| <ul style="list-style-type: none"><li>Number of Youth Court cases processed</li></ul>                                                                                                                                                                                                                           |  | 145                                                            | 150-180                   |                            |
| <ul style="list-style-type: none"><li>Number of Jurors Summoned</li></ul>                                                                                                                                                                                                                                       |  | 496                                                            | 440-510                   | 5                          |
|                                                                                                                                                                                                                                                                                                                 |  | 23                                                             | 30-40                     | 5                          |
|                                                                                                                                                                                                                                                                                                                 |  | 13                                                             | 10-20                     | 14                         |
| <b>Coroners Support &amp; Administration</b>                                                                                                                                                                                                                                                                    |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Number of coroners cases registered</li></ul>                                                                                                                                                                                                                             |  |                                                                |                           | 7                          |
| <ul style="list-style-type: none"><li>Number of coroners Inquests held</li></ul>                                                                                                                                                                                                                                |  |                                                                |                           |                            |
| <b>Traffic Case Management</b>                                                                                                                                                                                                                                                                                  |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Number of Traffic cases processed</li></ul>                                                                                                                                                                                                                               |  | 11396                                                          | 9000-11000                | (396)                      |
| <b>CAYMAN BRAC</b>                                                                                                                                                                                                                                                                                              |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Number of Criminal Summary Court cases filed</li></ul>                                                                                                                                                                                                                    |  | 47                                                             | 50-60                     | 3                          |
| <ul style="list-style-type: none"><li>Number of Traffic Cases filed</li></ul>                                                                                                                                                                                                                                   |  | 322                                                            | 300-360                   | 38                         |
| <b>Quality</b>                                                                                                                                                                                                                                                                                                  |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Charges are filed accurately</li></ul>                                                                                                                                                                                                                                    |  | 95%                                                            | 95%                       |                            |
| <ul style="list-style-type: none"><li>Trial bundles and Appeal bundles prepared in accordance with the relevant Law and Judge/Magistrates instructions</li></ul>                                                                                                                                                |  | 95%                                                            | 95%                       |                            |
| <ul style="list-style-type: none"><li>Charges and summonses signed in accordance with the relevant laws and procedures</li></ul>                                                                                                                                                                                |  | 100%                                                           | 100%                      |                            |
| <ul style="list-style-type: none"><li>Coroners files prepared accurately</li></ul>                                                                                                                                                                                                                              |  | 95%                                                            | 95%                       |                            |
| <b>Timeliness</b>                                                                                                                                                                                                                                                                                               |  |                                                                |                           |                            |
| <ul style="list-style-type: none"><li>Documents filed within 1-5 working days based on urgency</li></ul>                                                                                                                                                                                                        |  | 100%                                                           | 100%                      |                            |
| <ul style="list-style-type: none"><li>Bundles prepared before the relevant court session</li></ul>                                                                                                                                                                                                              |  | 95%                                                            | 95%                       |                            |
| <ul style="list-style-type: none"><li>Coroner's certificates issued within 5 working days</li></ul>                                                                                                                                                                                                             |  | 80%                                                            | 80%                       |                            |
| <b>Location</b>                                                                                                                                                                                                                                                                                                 |  |                                                                |                           |                            |
| Courts Office Grand Cayman, Kirk House Grand Cayman, Ashton Rutty Building Cayman Brac                                                                                                                                                                                                                          |  | 100%                                                           | 100%                      |                            |
| <b>Cost</b>                                                                                                                                                                                                                                                                                                     |  | 884,697                                                        | \$930,096                 | 45,399                     |
| <b>Price (paid by Cabinet for the output)</b>                                                                                                                                                                                                                                                                   |  | 884,697                                                        |                           |                            |

**Related Broad Outcome****2: Address Crime and Improve Policing**

| Jud 17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Administration of Drug Rehabilitation Court (DRC) |                |                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------|-----------------|
| <b>Description</b><br>Administration and support for the conduct of Drug Rehabilitation Court proceedings, Involving: <ul style="list-style-type: none"><li>• Processing applications</li><li>• Receiving and filing legal documents relating to cases</li><li>• Preparing pre-court and courtroom materials and reports</li><li>• Issuing summonses and bail bonds</li><li>• Maintenance of registers of DRC participants</li><li>• Conducting U/A Random protocol &amp; Courtroom U/A testing</li><li>• Programme coordination and monitoring</li></ul> |                                                   |                |                 |
| Measures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2009/10 Actual                                    | 2009/10 Budget | Annual Variance |
| <b>Quantity</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |                |                 |
| • Number of DRC applications processed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 58                                                | 50-100         | 42              |
| • Number of DRC Provisional Orders made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 50                                                | 50-100         |                 |
| • Number of DRC Prescribed Treatment Programme Orders Made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 39                                                | 50-100         | 11              |
| • Number of DRC graduates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 24                                                | 10-15          | (9)             |
| • Number of U/A's                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1,436                                             | 1,000-1,200    | (236)           |
| • Number of DRC Team meetings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5                                                 | 10-12          | 5               |
| <b>Quality</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                   |                |                 |
| • Applications processed in accordance with the Drug Rehabilitation Court Law for consideration by the DRC Team                                                                                                                                                                                                                                                                                                                                                                                                                                           | 80%                                               | 80%            |                 |
| • Orders signed and issued in accordance with the Rules of Court                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 80%                                               | 80%            |                 |
| • Assessment for suitability completed within the 30-day provisional period                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 95%                                               | 95%            |                 |
| • Client progress is assessed before advancement to next phase of programme                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 100%                                              | 100%           |                 |
| • Client meets all the requirements for graduation as set out in Rule of Court                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                   |                |                 |
| <b>Timeliness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                   |                |                 |
| • Applications processed within 14 days                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 80%                                               | 80%            |                 |
| • DRC materials and reports prepared before the relevant court session                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 80%                                               | 80%            |                 |
| • Orders processed within 2 working days                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                |                 |

|                                                                        |         |           |        |
|------------------------------------------------------------------------|---------|-----------|--------|
| <b>Location</b>                                                        |         |           |        |
| Courts Office Grand Cayman, Kirk House Grand Cayman Islands Government | 100%    | 100%      |        |
| <b>Cost</b>                                                            |         |           |        |
| <b>Price (paid by Cabinet for the output)</b>                          | 230,721 | \$242,088 | 11,367 |
|                                                                        | 230,721 |           |        |
| <b>Related Broad Outcome:</b>                                          |         |           |        |
| 2: Address Crime and Improve Policing                                  |         |           |        |

**Part C**

**Ownership Performance Achieved During the Year  
(UNAUDITED)**

## **Nature and Scope of Activities**

### **Approved Nature and Scope of Activities**

#### **General Nature of Activities**

To provide administrative support for the dispensation of Justice in the Cayman Islands for Judicial and Mutual Legal assistance to foreign Courts and Governments and for the resolution of disputes that come before the Courts.

#### **Scope of Activities**

##### **Case Management – Criminal and Civil**

- Provision of services to support the work of the Judiciary in determining and managing criminal and civil cases.
- Services include:
  - Register all actions, ensure their custody and progress through the Judicial system.
  - Scheduling cases and rostering judges
  - Managing documents and exhibits
  - Recording and transcribing evidence
  - Undertaking functions prescribed by statute (for example granting bails, issuing summonses etc. in Criminal cases and dissolutions and probate etc. in Civil cases).
  - Dealing with enquiries from parties and their lawyers.

##### **Financial Management**

- Collection or enforcement of monetary penalties, and the enforcement of judgments of the Courts on behalf of Judgment creditors.
- Administration of Legal Aid services.
- Collection of forfeited funds

#### **Customers and Location of Activities**

The services provided by the Judicial Administration are provided to members of the Legal Profession, the Police, other Government Agencies and the public in the Cayman Islands and abroad. Customers:- Chief Justice, other government agencies and the general public.

##### **Compliance during the Year**

**Judicial Administration complied with the activities listed above.**

## **Strategic Ownership Goals**

### **Approved Strategic Ownership Goals**

The key strategic ownership goals for the *Judicial Administration* in 2009/10 and the subsequent two years are as follows:

- Ensure optimum use of Government resources so that costs are reduced as much as possible.
- Creation of a Commercial and other Divisions of the Grand Court
- Continue ongoing technological modernization of the Courts system, including the creation of an inter-active website
- Implementation of Children's Law
- Implementation of the Alternative Sentencing Law and Policies.

### **Achievement during Year**

- Ensure optimum use of Government resources so that costs are reduced as much as possible.

*Because of the need for austerity the following action was taken to reduce costs: vacant positions were not filled and operating expenses were curtailed.*

- Establishment of the Family Court

*Cannot establish a separate family court until there is available space, however family court matters are before the courts on a daily basis.*

- Creation of a Commercial and other Divisions of the Grand Court

*Court was established in November 2009 with the appointment of 3 part-time Financial Services Division judges.*

- Continue ongoing technological modernization of the Courts system, including the creation of inter-active website:

*This is in the final stages of completion.*

- Implementation of Children's Law:

*This Law is being revised and is awaiting public input.*

- Implementation of the Alternative Sentencing Law and Policies

*The above law has been passed.*

## Ownership Performance Targets

### Financial Performance

| <b>Financial Performance Measures</b>                                               | <b>2009/10<br/>Actual<br/>\$</b> | <b>2009/10<br/>Budget<br/>\$</b> | <b>Annual<br/>Variance<br/>\$</b> |
|-------------------------------------------------------------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Revenue from Cabinet                                                                | 4,794,923                        | 5,040,975                        | 246,052                           |
| Revenue from ministries, portfolios, statutory authorities,<br>government companies |                                  |                                  |                                   |
| Revenue from others                                                                 |                                  |                                  |                                   |
| Surplus/deficit from outputs                                                        |                                  |                                  |                                   |
| Ownership expenses                                                                  | 4,794,923                        | 5,040,975                        | 246,052                           |
| <b>Operating Surplus/Deficit</b>                                                    |                                  |                                  |                                   |
|                                                                                     |                                  |                                  |                                   |
| Net Worth                                                                           | 2,514,000                        | 2,514,000                        |                                   |
|                                                                                     |                                  |                                  |                                   |
| Cash flows from operating activities                                                | 112,000                          | 137,000                          | 25,000                            |
| Cash flows from investing activities                                                | (560,000)                        | (670,000)                        | (110,000)                         |
| Cash flows from financing activities                                                | 230,000                          | 230,000                          |                                   |
| Change in cash balances                                                             | (218,000)                        | (303,000)                        | (85,000)                          |

| <b>Financial Performance Ratios</b>                      | <b>2009/10<br/>Actual</b> | <b>2009/10<br/>Budget</b> | <b>Annual<br/>Variance</b> |
|----------------------------------------------------------|---------------------------|---------------------------|----------------------------|
| Current Assets: Current Liabilities<br>(Working Capital) | 3.74                      | 8.35                      | 4.61                       |
| Total Assets: Total Liabilities                          | 5.8                       | 13.6                      | 7.8                        |

### Maintenance of Capability

| Human Capital Measures                                          | 2009/10<br>Actual | 2009/10<br>Budget | Annual<br>Variance |
|-----------------------------------------------------------------|-------------------|-------------------|--------------------|
| Total full time equivalent staff employed                       | 55                | 57                | 2                  |
| Staff turnover (%)                                              |                   |                   |                    |
| Managers                                                        |                   |                   |                    |
| Professional and technical staff                                | 6                 | 6                 |                    |
| Clerical and labourer staff                                     | 6                 | 6                 |                    |
| Average length of service (number of years in current position) |                   |                   |                    |
| Managers                                                        | 6                 | 6                 |                    |
| Professional and technical staff                                | 10                | 10                |                    |
| Clerical and labourer staff                                     | 10                | 10                |                    |
| Changes to personnel management system:                         |                   |                   |                    |

| Physical Capital Measures                          | 2009/10<br>Actual | 2009/10<br>Budget | Annual<br>Variance |
|----------------------------------------------------|-------------------|-------------------|--------------------|
| Value of total assets                              | 3,041,000         | 2,714,000         | (327)              |
| Asset replacements: total assets                   | 18%               | 25%               | 7%                 |
| Book value of assets: initial cost of those assets | 51.2%             | 54%               | 2.8%               |
| Depreciation: cash flow on asset purchases         | 19%               | 34%               | 15%                |
| Changes to asset management policies               |                   |                   |                    |

| <b>Major New Entity Capital Expenditures<br/>for the Year</b> | <b>2009/10<br/>Actual</b> | <b>2009/10<br/>Budget</b> | <b>Annual<br/>Variance</b> |
|---------------------------------------------------------------|---------------------------|---------------------------|----------------------------|
| Library books, office equipment, furniture                    | 560,000                   | 670,000                   | 110,000                    |
| Build-out costs                                               |                           |                           |                            |
|                                                               |                           |                           |                            |
|                                                               |                           |                           |                            |
|                                                               |                           |                           |                            |

| <b>Major Entity Capital Expenditures continuing from<br/>previous years</b> | <b>2009/10<br/>Actual</b> | <b>2009/10<br/>Budget</b> | <b>Annual<br/>Variance</b> |
|-----------------------------------------------------------------------------|---------------------------|---------------------------|----------------------------|
|                                                                             |                           |                           |                            |
|                                                                             |                           |                           |                            |
|                                                                             |                           |                           |                            |
|                                                                             |                           |                           |                            |
|                                                                             |                           |                           |                            |

## Risk Management

| Key risks faced by the Portfolio                                                                                          | Change in status from 2006/7 | Actions to manage risk                                                                                                                                 | Financial value of risk |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| Loss of key personnel                                                                                                     | Unchanged                    | <ul style="list-style-type: none"><li>• Training Plan</li><li>• Regular Performance feedback</li></ul>                                                 | Unknown                 |
| Judicial Enforcement Management System (JEMS) training                                                                    | Unchanged                    | Continue with training and implementation schedule.                                                                                                    | Unknown                 |
| Hurricane or other damage and/or loss of confidential documents/exhibits and the inability of the courts to operate fully | Unchanged                    | <ul style="list-style-type: none"><li>• Maintenance of strong-room and vault; and back-up computer disks.</li><li>• Generator to be acquired</li></ul> | Unknown                 |
|                                                                                                                           |                              |                                                                                                                                                        |                         |

### Equity Investments and Withdrawals

| Equity Movement                                                                             | 2009/10<br>Actual | 2009/10<br>Budget | Annual<br>Variance |
|---------------------------------------------------------------------------------------------|-------------------|-------------------|--------------------|
| Equity Investment from Cabinet into the <i>[insert<br/>Ministry/Portfolio name]</i>         | 230,000           | 230,000           |                    |
| Capital (Equity) Withdrawal by Cabinet from the <i>[insert<br/>Ministry/Portfolio name]</i> |                   |                   |                    |

## **Appendix: Financial Statements for the year ended 30 June 2010**

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## STATEMENT OF RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

These financial statements have been prepared by Judicial Administration in accordance with the provisions of the Public Management and Finance Law (2005 Revision).

We accept responsibility for the accuracy and integrity of the financial information in these financial statements and their compliance with the Public Management and Finance Law (2005 Revision).

As Chief Officer I am responsible for establishing; and have established and maintain a system of internal controls designed to provide reasonable assurance that the transactions recorded in the financial statements are authorised by law, and properly record the financial transactions of Judicial Administration

As Chief Officer and Chief Financial Officer we are responsible for the preparation of Judicial Administration financial statements, representation and judgements made in these statements.

Subject to IPSAS 23 Revenue from Non-Exchange Transactions the financial statements fairly present the financial position, financial performance and cash flows of Judicial Administration, for the financial year ended 30 June 2010. IPSAS 23 requires that the Judicial Administration report in the financial statements the fair value of services provided by other departments of the Cayman Island Government. For the 2009-10 budget the practice of inter departmental charges was abolished. As the amount appropriated did not include such charges; we have made no adjustment in the financial statements for such charges.

To the best of our knowledge we represent that these financial statements:

- (a) Completely and reliably reflect the financial transactions of Judicial Administration for the year ended 30 June 2010;
- (b) fairly reflect the financial position as at 30th June 2010 and performance for the Year ended 30th June 2010;
- (c) comply with International Public Sector Accounting Standards as set out by International Public Sector Accounting Standards Board under the responsibility of the International Federation of Accountants. Where guidance is not available, the financial statements comply with International Accounting Standards issued by the International Accounting Standards Committee or accounting practice that is generally accepted in the United Kingdom as appropriate for reporting in the public sector.

The Office of the Auditor General conducts an independent audit and expresses an opinion on the accompanying financial statements. The Office of the Auditor General has been provided access to all the information necessary to conduct an audit in accordance with International Standards of Auditing.

  
Delene Cacho  
Chief Officer

Date- 10/5/11

  
John Regan  
Chief Financial Officer

Date- 14/5/10 2011

## **AUDITOR GENERAL'S REPORT**

**To the Chief Officer of Judicial Administration and the Members of the Legislative Assembly of the Cayman Islands**

I have audited the accompanying financial statements of Judicial Administration, which comprise the statement of financial position as at 30 June 2010, and the statement of financial performance, statement of changes in net worth and statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory notes as set out on pages 29 to 50 in accordance with the provisions of Section 44(3) of the *Public Management and Finance Law (2010 Revision)*.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair representation of these financial statements in accordance with International Public Sector Accounting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### **Auditor's Responsibility for the Financial Statements**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend upon the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Basis for Qualified Opinion**

#### **Lack of sales invoices for Outputs Sold to Cabinet**

I was unable to satisfy myself as to the existence of accounts receivable (debtor Cabinet) in the amount of \$211,555 in the 30 June 2010 financial statements. These balance and amount are related to the practice of offsetting net surplus or net deficit every period by charging or crediting, respectively, outputs sold to Cabinet, and recognizing accounts receivable. I was not provided with documentation that clearly supports the culmination of the earning of the amount, such as sales invoices for the current and prior periods.

#### **Contributed Capital - Goods and Services**

The Entity received goods and services from other core government entities during the current year for which no charge was levied. In accordance with IPSAS 23 – Revenue from non-exchange transactions (taxes and transfer) shall initially be measured at its fair value from the date of acquisition. The Entity, however, did not estimate the fair value of goods and services received as at 30 June 2010. As a result, I was unable to satisfy myself as to the completeness of supplies and consumables in the amount of \$1.4M on the statement of financial performance and of contributed capital in the amount of \$2.5M on the statement of financial position and statement of changes in net worth.

### **Qualified Opinion**

In my opinion, except for the possible effects of such adjustments, if any, as might have been determined to be necessary had we been able to satisfy ourselves as to the existence of receivable amounting to \$211,555, and the adjustments necessary for recording the fair value of goods and services received from non-exchange transactions, in all material respects, the financial position of the Judicial Administration as of 30 June 2010, and of its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards.



Alastair Swarbrick, MA (Hons), CPFA  
Auditor General

Cayman Islands  
10 May 2011

**JUDICIAL ADMINISTRATION**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2010**  
**(Expressed in Cayman Islands Dollars)**

| Prior Year<br>Actual<br>CIS\$000 |                                  | Note | Current Year<br>Actual<br>CIS\$000 | Final/Original<br>Budget<br>CIS\$000 | Variance<br>(Original vs.<br>Actual)<br>CIS\$000 |
|----------------------------------|----------------------------------|------|------------------------------------|--------------------------------------|--------------------------------------------------|
|                                  | <b>Current Assets</b>            |      |                                    |                                      |                                                  |
| 1,274                            | Cash and cash equivalents        | 2    | 1,056                              | 969                                  | (87)                                             |
| 997                              | Trade receivables                | 3    | 856                                | 625                                  | (231)                                            |
| 75                               | Inventory                        | 4    | 60                                 | 75                                   | 15                                               |
| <b>2,346</b>                     | <b>Total Current Assets</b>      |      | <b>1,972</b>                       | <b>1,669</b>                         | <b>(303)</b>                                     |
|                                  | <b>Non-Current Assets</b>        |      |                                    |                                      |                                                  |
| 6                                | Accounts receivable              | 3    | 21                                 | -                                    | (21)                                             |
| 596                              | Property, plant and equipment    | 5    | 1,048                              | 1,045                                | (3)                                              |
| <b>602</b>                       | <b>Total Non-Current Assets</b>  |      | <b>1,069</b>                       | <b>1,045</b>                         | <b>(24)</b>                                      |
| <b>2,948</b>                     | <b>Total Assets</b>              |      | <b>3,041</b>                       | <b>2,714</b>                         | <b>(327)</b>                                     |
|                                  | <b>Current Liabilities</b>       |      |                                    |                                      |                                                  |
| 573                              | Trade payables                   | 6    | 424                                | 170                                  | (254)                                            |
| 35                               | Other payables and accruals      | 6    | 39                                 | -                                    | (39)                                             |
| 56                               | Employee entitlements            | 7    | 64                                 | 30                                   | (34)                                             |
| <b>664</b>                       | <b>Total Current Liabilities</b> |      | <b>527</b>                         | <b>200</b>                           | <b>(327)</b>                                     |
| <b>664</b>                       | <b>Total Liabilities</b>         |      | <b>527</b>                         | <b>200</b>                           | <b>(327)</b>                                     |
| <b>2,284</b>                     | <b>Net Assets</b>                |      | <b>2,514</b>                       | <b>2,514</b>                         | <b>-</b>                                         |
|                                  | <b>Net Worth</b>                 |      |                                    |                                      |                                                  |
| 2,284                            | Contributed capital              |      | 2,514                              | 2,514                                | -                                                |
| -                                | Accumulated surpluses            |      | -                                  | -                                    | -                                                |
| <b>2,284</b>                     | <b>Total Net Worth</b>           |      | <b>2,514</b>                       | <b>2,514</b>                         | <b>-</b>                                         |

The accounting policies and notes on pages 33-50 form part of these financial statements.

**JUDICIAL ADMINISTRATION  
STATEMENT OF FINANCIAL PERFORMANCE  
FOR THE YEAR ENDED 30 JUNE 2010  
(Expressed in Cayman Islands Dollars)**

| <b>Prior Year<br/>Actual<br/>CIS\$000</b> |                                            | <b>Note</b> | <b>Current<br/>Year Actual<br/>CIS\$000</b> | <b>Final<br/>/Original<br/>Budget<br/>CIS\$000</b> | <b>Variance<br/>(Original vs.<br/>Actual)<br/>CIS\$000</b> |
|-------------------------------------------|--------------------------------------------|-------------|---------------------------------------------|----------------------------------------------------|------------------------------------------------------------|
| <b>Revenue</b>                            |                                            |             |                                             |                                                    |                                                            |
| 5,982                                     | Sale of goods and services                 | 8           | 4,795                                       | 5,041                                              | 246                                                        |
| 63                                        | Other revenue                              | 8           | 42                                          | -                                                  | (42)                                                       |
| <b>6,045</b>                              | <b>Total Revenue</b>                       |             | <b>4,837</b>                                | <b>5,041</b>                                       | <b>204</b>                                                 |
| <b>Expenses</b>                           |                                            |             |                                             |                                                    |                                                            |
| 3,398                                     | Personnel costs                            | 9           | 3,368                                       | 3,433                                              | 65                                                         |
| 2,360                                     | Supplies and consumables                   | 10          | 1,361                                       | 1,378                                              | 17                                                         |
| 175                                       | Depreciation                               | 5           | 108                                         | 230                                                | 122                                                        |
| 112                                       | Other expenses (Capital charge)            | 11          | -                                           | -                                                  | -                                                          |
| <b>6,045</b>                              | <b>Total Expenses</b>                      |             | <b>4,837</b>                                | <b>5,041</b>                                       | <b>204</b>                                                 |
| <b>-</b>                                  | <b>Surplus or (Deficit) for the period</b> |             | <b>-</b>                                    | <b>-</b>                                           | <b>-</b>                                                   |

The accounting policies and notes on pages 33-50 form part of these financial statements.

**JUDICIAL ADMINISTRATION  
STATEMENT OF CHANGES IN NET WORTH  
FOR THE YEAR ENDED 30 JUNE 2010  
(Expressed in Cayman Islands Dollars)**

|                                            | Contributed Capital<br>CIS000 | Accumulated<br>Surplus/(deficits)<br>CIS000 | Total Net worth<br>CIS000 | Final/Original<br>Budget<br>CIS000 | Variance (Original<br>vs. Actual)<br>CIS000 |
|--------------------------------------------|-------------------------------|---------------------------------------------|---------------------------|------------------------------------|---------------------------------------------|
| <b>Balance at 30 June 2008</b>             | 1,732                         | -                                           | 1,732                     | 1,732                              | -                                           |
| Equity Investment from Cabinet             | 552                           | -                                           | 552                       | 552                                | -                                           |
| Surplus/(deficit) for the period (2008/09) | -                             | -                                           | -                         | -                                  | -                                           |
| <b>Balance at 30 June 2009</b>             | 2,284                         | -                                           | 2,284                     | 2,284                              | -                                           |
| Equity Investment from Cabinet             | 230                           | -                                           | 230                       | 230                                | -                                           |
| Surplus/(deficit) for the period (2009/10) | -                             | -                                           | -                         | -                                  | -                                           |
| <b>Balance at 30 June 2010</b>             | 2,514                         | -                                           | 2,514                     | 2,514                              | -                                           |

The accounting policies and notes on pages 33-50 form part of these financial statements.

**JUDICIAL ADMINISTRATION  
STATEMENT OF FINANCIAL PERFORMANCE  
FOR THE YEAR ENDED 30 JUNE 2010  
(Expressed in Cayman Islands Dollars)**

| Prior Year<br>Actual<br>CIS000              |                                                      | Note      | Current<br>Year Actual<br>CIS000 | Final/Original<br>Budget<br>CIS000 | Variance<br>(Original vs.<br>Actual)<br>CIS000 |
|---------------------------------------------|------------------------------------------------------|-----------|----------------------------------|------------------------------------|------------------------------------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b> |                                                      |           |                                  |                                    |                                                |
|                                             | <i>Receipts</i>                                      |           |                                  |                                    |                                                |
| 5,860                                       | Outputs to Cabinet                                   |           | 5,152                            | 5,041                              | (111)                                          |
| 62                                          | Outputs to other government agencies                 |           | (216)                            | -                                  | 216                                            |
| -                                           | Sale of goods and services - third party             |           | 27                               | -                                  | (27)                                           |
|                                             | <i>Payments</i>                                      |           |                                  |                                    |                                                |
| (3,281)                                     | Personnel costs                                      |           | (3,360)                          | (3,433)                            | (73)                                           |
| (2,029)                                     | Supplies and consumables                             |           | (1,491)                          | (1,471)                            | 20                                             |
| (112)                                       | Other payments                                       |           | -                                | -                                  | -                                              |
| <b>500</b>                                  | <b>Net cash provided by operating activities</b>     | <b>12</b> | <b>112</b>                       | <b>137</b>                         | <b>25</b>                                      |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b> |                                                      |           |                                  |                                    |                                                |
| (205)                                       | Purchase of property, plant and equipment            | 5         | (560)                            | (670)                              | (110)                                          |
| <b>(205)</b>                                | <b>Net cash used by investing activities</b>         |           | <b>(560)</b>                     | <b>(670)</b>                       | <b>(110)</b>                                   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b> |                                                      |           |                                  |                                    |                                                |
| 552                                         | Equity Investment                                    |           | 230                              | 230                                | -                                              |
| <b>552</b>                                  | <b>Net cash provided by financing activities</b>     |           | <b>230</b>                       | <b>230</b>                         | <b>-</b>                                       |
| 847                                         | Net increase/(decrease) in cash and cash equivalents |           | (218)                            | (303)                              | (85)                                           |
| 427                                         | Cash and cash equivalents at beginning of period     |           | 1,274                            | 1,272                              | (2)                                            |
| <b>1,274</b>                                | <b>Cash and cash equivalents at end of period</b>    |           | <b>1,056</b>                     | <b>969</b>                         | <b>(87)</b>                                    |

The accounting policies and notes on pages 33-50 form part of these financial statements.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Description and principal activities**

Judicial administration ("the Entity") is a Government owned entity as defined by section 2 of the Public Management and Finance Law (2008 Revision) and it is domiciled in the Cayman Islands.

Its principal activities and operations include all activities carried out in terms of the outputs purchased by the Entity as defined in the Annual Plan and Estimates for the Government of Cayman Islands for the financial year ending 30 June 2010.

In addition, the Entity has reported the activities and trust monies that it administers on behalf of Cabinet.

The principal office of the Entity is located in the Court House George Town, Grand Cayman. As of 30 June 2010 the Entity had 55 employees (2009: 55).

**Note 1: Significant Accounting Policies**

These financial statements have been prepared in accordance with International Public Sector Accounting Standards (IPSAS) issued by the International Federation of Accountants and its International Public Sector Accounting Standards Board using the accrual basis of accounting. Where additional guidance is required, International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board are used.

There are no known accounting standards that have been adopted by the IPSAS Board for use in future years that will have a significant impact on these financial statements other than enhanced disclosures.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

**(a) Basis of Preparation**

These financial statements have been prepared on a going concern basis and the accounting policies set out below have been applied consistently to all periods presented. The financial statements are presented in Cayman Islands dollars and the measurement base applied to these financial statements is the historical cost basis.

**Changes in Accounting Policies**

When presentation or classification of items in the financial statements is amended or accounting policies are changed, comparative figures are restated to ensure consistency with the current period unless it is impracticable to do so.

The presentation of the prior year financial statements has been changed to include a comparison of actual amounts with amounts in the original and final budget as required by IPSAS 24 including explanations of material difference between original budget and actual amounts.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 1: Significant Accounting Policies (continued)**

The details and presentation of the Statement of Changes in Net Worth has been changed to show greater detail and to reflect changes in accounting policies and corrections of errors and omissions.

Segment reporting has been included in accordance with IPSAS 18.

**(b) Reporting Period**

The reporting period is the year ended 30 June 2010.

**(c) Budget Amounts**

The original budget amounts for the financial year are as presented in the 2009/2010 Annual Budget Statement and approved by the Legislative Assembly on the 14 October 2009. The Final Budget is those budget amounts approved in Supplementary Budget.

**(d) Judgments and Estimates**

The preparation of financial statements is in conformity with International Public Sector Accounting Standards that requires judgments, estimates, and assumptions affecting the application of policies and reported amounts of assets and liabilities, revenue and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the reporting period and in any future periods that are affected by those revisions.

**(e) Revenue**

Revenue is recognised in the accounting period in which it is earned. Revenue received but not yet earned at the end of the reporting period is recognised as a liability (unearned revenue).

The Entity derives its revenue through the provision of services to Cabinet, to other agencies in government and to third parties. Revenue is recognised at fair value of services provided.

**(f) Expenses**

Expenses are recognised when incurred on the accrual basis of accounting. In addition, an expense is recognized for the consumption of the estimated fair value of contributed goods and services received.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 1: Significant Accounting Policies (continued)**

**(g) Operating Leases**

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, where this is representative of the pattern of benefits to be derived from the leased property. Lease payments under operating lease, net of lease incentives received, are recognised as expenses on a straight-line basis over the lease term. Lease incentives received are recognised evenly over the term of the lease as a reduction in rental expense.

**(h) Capital Charges**

Capital charges on the net assets due to the Cayman Islands Government are recognized as an expense in the period in which they are incurred.

**(i) Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, cash in-transit and bank accounts with a maturity of no more than three months from the date of acquisition.

When there is objective evidence that a financial asset or group of financial assets is impaired the losses are recognised as an expense in the Statement of Financial Performance.

**(j) Inventory**

Inventories are recorded at the lower of cost and net current value. Where inventories are valued at cost, specific identification or the FIFO method has been used. Appropriate allowance has been made for obsolescence.

**(k) Prepayments**

The portion of recognised expenditure paid in advance of receiving services has been recognised as a prepayment and is classified as accounts receivable in these financial statements.

**(l) Property, Plant and Equipment**

Property, plant and equipment, is stated at historical cost less accumulated depreciation. Items of property, plant and equipment are initially recorded at cost. Where an asset is acquired for nil or nominal consideration, the asset is recognized initially at fair value, where fair value can be reliably determined, and as revenue in the Statement of Financial Performance in the year in which the asset is acquired.

Depreciation is expensed on a straight-line basis at rates calculated to allocate the cost or valuation of an item of property, plant and equipment (other than land); less any estimated residual value, over its estimated useful life. Leasehold improvements are depreciated either over the unexpired period of the lease or the estimated useful lives of the improvements, whichever is shorter.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 1: Significant Accounting Policies (continued)**

**(l) Property, Plant and Equipment (continued)**

| <u>Asset Type</u>                | <u>Estimated Useful life</u> |
|----------------------------------|------------------------------|
| • Computer Equipment             | 3 – 10 years                 |
| • Office equipment and furniture | 3 – 25 years                 |
| • Motor vehicles                 | 3 – 20 years                 |
| • Other equipment                | 5 – 20 years                 |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at year end. Assets that are subject to amortization are reviewed for impairment whenever events of changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amounts. The recoverable amount is the higher of the asset's fair value less costs to sell and its value for use in service.

**Disposals**

Gains and losses on disposals of property, plant and equipment are determined by comparing the sale proceeds with the carrying amount of the asset. Gains and losses on disposals during the year are included in the Statement of Financial Performance.

**(m) Employee Benefits**

Employee entitlements to salaries and wages, annual leave, long service leave, retiring leave and other similar benefits are recognised in the Statement of Financial Performance when they are earned by employees. Employee entitlements to be settled within one year following the year-end are reported as current liabilities at the amount expected to be paid.

Pension contributions for employees of the Entity are paid to the Public Service Pension Fund and administered by the Public Service Pension Board (the "Board"). Contributions of 12% - employer 6% and employee 6% are made to the fund by the Entity.

Prior to 1 January 2000 the Board operated a defined benefit scheme. With effect from 1 January 2000 the Board continued to operate a defined benefit scheme for existing employees and a defined contribution scheme for all new employees. Obligations for contribution to defined contribution retirement plans are recognised in the Statement of Financial Performance as they are earned by employees. Obligations for defined benefit retirement plans are reported in the Consolidated Financial Statements for the Entire Public Sector of the Cayman Islands Government.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 1: Significant Accounting Policies (continued)**

**(n) Financial Instruments**

The Entity is party to financial instruments as part of its normal operations. These financial instruments include bank accounts, short term deposits, trade and accounts receivables and trade and accounts payable, all of which are recognised in the Statement of Financial Position.

**Classification**

A financial asset is classified as any asset that is cash, a contractual right to receive cash or another financial asset, exchange financial instruments under conditions that are potentially favourable. Financial assets comprise of cash and cash equivalents and prepayments.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial instrument or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable. Financial instruments comprise of accounts payable and accrued expenses.

**Recognition**

The Entity recognises financial assets and financial liabilities on the date it becomes party to the contractual provisions of the instrument. From this date, any gains and losses arising from changes in fair value of the assets and liabilities are recognised in the statements of financial performance.

**Measurement**

Financial instruments are measured initially at cost which is the fair value of the consideration given or received. Subsequent to initial recognition all financial assets are recorded at historical cost, which is considered to approximate fair value due to the short-term or immediate nature of these instruments.

Financial liabilities are subsequently measured at amortised cost, being the amount at which the liability was initially recognised less any payment plus any accrued interest of the difference between that initial amount and the maturity amount.

**(o) Contingent Liabilities and Assets (including guarantees)**

Contingent liabilities and assets are reported at the point the contingency becomes evident. Contingent liabilities are disclosed when there is a possible obligation or present obligations that may, but probably will not, require an outflow of resources. Contingent assets are disclosed if it is probable that the benefits will be realised.

**De-recognition**

A financial asset is de-recognition when the Entity realises the rights to the benefits specified in the contract or loses control over any right that comprise that asset. A financial liability is derecognised when it is extinguished, that is when the obligation is discharged, cancelled, or expired.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 1: Significant Accounting Policies (continued)**

**(p) Foreign Currency**

Foreign currency transactions are recorded in Cayman Islands dollars using the exchange rate in effect at the date of the transaction. Foreign currency gains or losses resulting from settlement of such transactions are recognised in the Statement of Financial Performance.

At the end of the reporting period the following exchange rates are to be used to translate foreign currency balances:-

- Foreign currency monetary items are to be reported in Cayman Islands dollars using the closing rate;
- Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported in Cayman Islands dollars using the exchange rate at the date of the transaction; and
- Non-monetary items that are carried at fair value denominated in a foreign currency are reported using the exchange rates that existed when the fair values were determined.

**(q) Comparative Figures**

The presentation of the prior year financial statements has been changed to include a comparison of actual amounts with amounts in the original and final budget. Comparative figures are restated to ensure consistency with the current period unless it is impracticable to do so.

**Note 2: Cash and cash equivalents**

Cash and cash equivalents include cash on hand and bank accounts in the name of the Entity maintained at Royal Bank of Canada. As at 30 June 2010 the Entity held no restricted cash balances (30 June 2009: \$0). No interest was earned during the year on the amounts held in these bank accounts (30 June 2009: \$0)

| Actual Prior Year | Description                      | Foreign Currency | Exchange Rate | Actual Current Year |
|-------------------|----------------------------------|------------------|---------------|---------------------|
| CIS000            |                                  | \$000            |               | CIS000              |
| 1,065             | CI\$ Operational Current Account | CI\$892          | -             | 892                 |
| 102               | US\$ Operational Current Account | US\$125          | 0.83          | 104                 |
| 107               | Payroll Current Account          | CI\$ 60          | -             | 60                  |
| <b>1,274</b>      | <b>TOTAL</b>                     |                  |               | <b>1,056</b>        |

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 3: Trade receivables and other receivables**

At year end all overdue receivables have been assessed and appropriate provisions made. The provision for doubtful debts has been calculated based on expected losses for the Entity and review of specific debtors. Expected losses have been determined based on an analysis of the Entity losses in previous periods.

| Actual Prior Year<br>CIS000 | Trade Receivables                  | Actual Current Year<br>CIS000 | Final/Original Budget<br>CIS000 | Variance (Original vs. Actual)<br>CIS000 |
|-----------------------------|------------------------------------|-------------------------------|---------------------------------|------------------------------------------|
| -                           | Sale of goods and services         | -                             | -                               | -                                        |
| 715                         | Outputs to Cabinet                 | 358                           | 625                             | 267                                      |
| 333                         | Other                              | 564                           | -                               | (564)                                    |
| (45)                        | Less: provision for doubtful debts | (45)                          | -                               | 45                                       |
| <b>1,003</b>                | <b>Total trade receivables</b>     | <b>877</b>                    | <b>625</b>                      | <b>(252)</b>                             |

|                       | Trade Receivables<br>CIS000 | Prior Year Impairment<br>CIS000 | Net<br>CIS000 | Gross amount<br>CIS000 |
|-----------------------|-----------------------------|---------------------------------|---------------|------------------------|
| Current               | 869                         | -                               | 869           | 869                    |
| Past due 1-30 days    | -                           | -                               | -             | -                      |
| Past due 31-60 days   | -                           | -                               | -             | -                      |
| Past due 61 and above | 2                           | -                               | 2             | 2                      |
| Past due 90 and above | 51                          | (45)                            | 6             | 51                     |
| <b>Total</b>          | <b>922</b>                  | <b>(45)</b>                     | <b>877</b>    | <b>922</b>             |

**Changes in the provision of doubtful debts:**

| Actual Prior Year<br>CIS000 | Description                                  | Actual Current Year<br>CIS000 |
|-----------------------------|----------------------------------------------|-------------------------------|
| 45                          | Balance at 1 July                            | 45                            |
| -                           | - Additional provisions made during the year | -                             |
| -                           | - Receivables written off during the year    | -                             |
| <b>45</b>                   | <b>Balance at 30 June</b>                    | <b>45</b>                     |

As of June 30, 2010, accounts receivable are all due within one year from financial position date.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 4: Inventory**

| Actual Prior Inventories<br>Year                                   | Actual Current<br>Year | Final/Original<br>Budget | Variance (Original<br>vs. Actual) |
|--------------------------------------------------------------------|------------------------|--------------------------|-----------------------------------|
| CI\$000                                                            | CI\$000                | CI\$000                  | CI\$000                           |
| - Inventory held for use in the provision of<br>goods and services | -                      | -                        | -                                 |
| 75 Inventory held for sale                                         | 60                     | 75                       | 15                                |
| <b>75 Total Inventories</b>                                        | <b>60</b>              | <b>75</b>                | <b>15</b>                         |

**Note 5: Property, plant and equipment**

|                                  | 2010              |                                       |                                                  |                              |                          |                |
|----------------------------------|-------------------|---------------------------------------|--------------------------------------------------|------------------------------|--------------------------|----------------|
|                                  | Vehicles<br>\$000 | Furniture<br>and<br>fittings<br>\$000 | Computer<br>hardware<br>and<br>software<br>\$000 | Office<br>equipment<br>\$000 | Other<br>Assets<br>\$000 | Total<br>\$000 |
| <u>Cost</u>                      |                   |                                       |                                                  |                              |                          |                |
| At July 1, 2009                  | 30                | 180                                   | 31                                               | 157                          | 1,087                    | 1,485          |
| Additions                        | -                 | 45                                    | 6                                                | 16                           | 493                      | 560            |
| At June 30, 2010                 | 30                | 225                                   | 37                                               | 173                          | 1,580                    | 2,045          |
| <u>Accumulated depreciation</u>  |                   |                                       |                                                  |                              |                          |                |
| At July 1, 2009                  | 25                | 163                                   | 24                                               | 151                          | 526                      | 889            |
| Depreciation charge for the year | 3                 | 16                                    | 1                                                | (19)                         | 107                      | 108            |
| At June 30, 2010                 | 28                | 179                                   | 25                                               | 132                          | 633                      | 997            |
| Net book value at June 30, 2010  | 2                 | 46                                    | 12                                               | 41                           | 947                      | 1,048          |

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 5: Property, plant and equipment (continued)**

|                                  | <b>2009</b>               |                                                 |                                                             |                                       |                                   |
|----------------------------------|---------------------------|-------------------------------------------------|-------------------------------------------------------------|---------------------------------------|-----------------------------------|
|                                  | <b>Vehicles<br/>\$000</b> | <b>Furniture<br/>and<br/>fittings<br/>\$000</b> | <b>Computer<br/>hardware<br/>and<br/>software<br/>\$000</b> | <b>Office<br/>equipment<br/>\$000</b> | <b>Other<br/>Assets<br/>\$000</b> |
| <b>Cost</b>                      |                           |                                                 |                                                             |                                       |                                   |
| At July 1, 2008                  | 30                        | 180                                             | 31                                                          | 141                                   | 898                               |
| Additions                        | -                         | -                                               | -                                                           | 16                                    | 189                               |
| At June 30, 2009                 | 30                        | 180                                             | 31                                                          | 157                                   | 1,087                             |
|                                  |                           |                                                 |                                                             |                                       | <b>1,485</b>                      |
| <b>Accumulated depreciation</b>  |                           |                                                 |                                                             |                                       |                                   |
| At July 1, 2008                  | 19                        | 145                                             | 16                                                          | 126                                   | 408                               |
| Depreciation charge for the year | 6                         | 18                                              | 8                                                           | 25                                    | 118                               |
| At June 30, 2009                 | 25                        | 163                                             | 24                                                          | 151                                   | 526                               |
| Net book value at June 30, 2009  | 5                         | 17                                              | 7                                                           | 6                                     | 561                               |
|                                  |                           |                                                 |                                                             |                                       | <b>596</b>                        |

As of 30 June 2010 and 2009, other assets composed of:

| <b>Actual Prior<br/>Year</b> | <b>Description</b>        | <b>2009-10<br/>Cost</b> | <b>2009-10<br/>Accumulated<br/>Depreciation</b> | <b>2009-10<br/>Net book Value</b> |
|------------------------------|---------------------------|-------------------------|-------------------------------------------------|-----------------------------------|
| <b>CIS000</b>                |                           | <b>CIS000</b>           | <b>CIS000</b>                                   | <b>CIS000</b>                     |
| 166                          | Library books             | 591                     | 352                                             | 239                               |
| 3                            | Other                     | 26                      | 24                                              | 2                                 |
| 85                           | Lease improvements        | 469                     | 69                                              | 400                               |
| 47                           | Electrical & A/C          | 99                      | 27                                              | 72                                |
| 260                          | Website                   | 395                     | 161                                             | 234                               |
| <b>561</b>                   | <b>Total other assets</b> | <b>1,580</b>            | <b>633</b>                                      | <b>947</b>                        |

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 6: Trade payables, other payables and accruals**

| Actual Prior<br>Year<br>CIS\$000 | Description                                                  | Actual Current<br>Year<br>CIS\$000 | Final/Original<br>Budget<br>CIS\$000 | Variance (Original<br>vs. Actual<br>CIS\$000) |
|----------------------------------|--------------------------------------------------------------|------------------------------------|--------------------------------------|-----------------------------------------------|
| 12                               | Creditors                                                    | 14                                 | 10                                   | (4)                                           |
| 542                              | Creditors Ministries/Portfolios                              | 397                                | 130                                  | (267)                                         |
| 35                               | Accrued Expenses                                             | 39                                 | 30                                   | (9)                                           |
| 19                               | Payroll deductions                                           | 13                                 | -                                    | (13)                                          |
| <b>608</b>                       | <b>Total trade payables, other payables<br/>and accruals</b> | <b>463</b>                         | <b>170</b>                           | <b>(293)</b>                                  |

Trade and other payables are non-interest bearing and are normally settled on 30-day terms.

**Note 7: Employee entitlements**

| Actual Prior<br>Year<br>CIS\$000 | Description                                              | Actual Current<br>Year<br>CIS\$000 | Final/Original<br>Budget<br>CIS\$000 | Variance (Original<br>vs. Actual<br>CIS\$000) |
|----------------------------------|----------------------------------------------------------|------------------------------------|--------------------------------------|-----------------------------------------------|
|                                  | Current employee entitlements are<br>represented by:     |                                    |                                      |                                               |
| 56                               | Annual Leave                                             | 64                                 | 30                                   | (34)                                          |
| <b>56</b>                        | <b>Total current portion</b>                             | <b>64</b>                          | <b>30</b>                            | <b>(34)</b>                                   |
|                                  | Non-current employee entitlements are<br>represented by: |                                    |                                      |                                               |
| -                                | Retirement and long service leave                        | -                                  | -                                    | -                                             |
| <b>56</b>                        | <b>Total employee entitlements</b>                       | <b>64</b>                          | <b>30</b>                            | <b>(34)</b>                                   |

The retirement and long-service leave entitlements are calculated based on current salary paid to those employees who are eligible for this benefit.

**JUDICIAL ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2010**

**Note 8: Revenue**

| Actual Prior<br>Year | Revenue type                             | Actual Current<br>Year | Final/Original<br>Budget | Variance (Original<br>vs. Actual) |
|----------------------|------------------------------------------|------------------------|--------------------------|-----------------------------------|
| CI\$000              |                                          | CI\$000                | CI\$000                  | CI\$000                           |
| 5,982                | Outputs to Cabinet                       | 4,795                  | 5,041                    | 246                               |
| -                    | Outputs to other government agencies     | -                      | -                        | -                                 |
| 63                   | Fees and charges                         | 42                     | -                        | (42)                              |
| <b>6,045</b>         | <b>Total sales of goods and services</b> | <b>4,837</b>           | <b>5,041</b>             | <b>204</b>                        |

**Note 9: Personnel costs**

| Actual Prior<br>Year | Description                    | Actual Current<br>Year | Final/Original<br>Budget | Variance (Original<br>vs Actual) |
|----------------------|--------------------------------|------------------------|--------------------------|----------------------------------|
| CI\$000              |                                | CI\$000                | CI\$000                  | CI\$000                          |
| 2,610                | Salaries, wages and allowances | 2,604                  | 2,707                    | 103                              |
| 431                  | Health care                    | 474                    | 403                      | (71)                             |
| 340                  | Pension                        | 284                    | 323                      | 39                               |
| 17                   | Other personnel related costs  | 6                      | -                        | (6)                              |
| <b>3,398</b>         | <b>Total Personnel Costs</b>   | <b>3,368</b>           | <b>3,433</b>             | <b>65</b>                        |

**Note 10: Supplies and consumables**

| Actual Prior<br>Year | Description                             | Actual Current<br>Year | Final/Original<br>Budget | Variance (Original<br>vs. Actual) |
|----------------------|-----------------------------------------|------------------------|--------------------------|-----------------------------------|
| CI\$000              |                                         | CI\$000                | CI\$000                  | CI\$000                           |
| 76                   | Supplies and Materials                  | 119                    | 128                      | 9                                 |
| 742                  | Purchase of services                    | 174                    | 125                      | (49)                              |
| 330                  | Lease of Property and Equipment         | 442                    | 442                      | -                                 |
| 265                  | Utilities                               | 261                    | 261                      | -                                 |
| 110                  | Insurance                               | 84                     | 93                       | 9                                 |
| 475                  | Interdepartmental expenses              | 38                     | 38                       | -                                 |
| 14                   | Travel and Subsistence                  | 11                     | 10                       | (1)                               |
| 348                  | Other                                   | 232                    | 281                      | 49                                |
| <b>2,360</b>         | <b>Total Supplies &amp; consumables</b> | <b>1,361</b>           | <b>1,378</b>             | <b>17</b>                         |

**JUDICIAL ADMINISTRATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2010**

**Note 11: Capital charge**

A capital charge is payable to the Entity of Finance and Economics as required by *Public Management and Finance Law, (2005 Revision)* section 41(5). The Financial Secretary annually sets the capital charge rate which was 0% as no capital was budgeted for in 2009-10 (2009: 5.95%). The capital charge is recorded semi-annually, on December 31 and June 30 and calculated by multiplying the capital charge rate by the net assets/net worth amount. For 2009-10, the capital charge is \$0K (2009: \$105K).

**Note 12: Reconciliation of net cash flows from operating activities to surplus**

| Actual Prior<br>year<br>C1\$000 | Description                                       | Actual Current<br>year<br>C1\$000 | Final/Original<br>Budget<br>C1\$000 | Variance (Original<br>vs. Actual)<br>C1\$000 |
|---------------------------------|---------------------------------------------------|-----------------------------------|-------------------------------------|----------------------------------------------|
|                                 | <b>Surplus/(deficit) from ordinary activities</b> |                                   |                                     |                                              |
|                                 | <b>Non-cash movements</b>                         |                                   |                                     |                                              |
| 175                             | Depreciation expense                              | 108                               | 230                                 | 122                                          |
|                                 | <b>Changes in current assets and liabilities:</b> |                                   |                                     |                                              |
| 363                             | (Increase)/decrease in receivables                | 126                               | -                                   | (126)                                        |
| (38)                            | (Increase)/(decrease) in payables                 | (137)                             | (93)                                | 44                                           |
|                                 | (Increase)/decrease in inventories                | 15                                |                                     | (15)                                         |
| 500                             | Net cash flows from operating activities          | 112                               | 137                                 | 25                                           |

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**Note 13: Contingent liabilities and assets**

|                                                                                       | Beginning<br>Balance | Additions | Disbursements | Adjustments | Ending Balance |
|---------------------------------------------------------------------------------------|----------------------|-----------|---------------|-------------|----------------|
| <b>Guarantees</b>                                                                     |                      |           |               |             |                |
| Item 1 heading                                                                        |                      |           |               |             |                |
| Item 1 description/nature/timing of<br>outflow/uncertainties of amounts and<br>timing |                      |           |               |             |                |
| Item 2 heading                                                                        |                      |           |               |             |                |
| Item 2 description/nature/timing of<br>outflow/uncertainties of amounts and<br>timing |                      |           |               |             |                |
| <b>Total Quantifiable Guarantees</b>                                                  | -                    | -         | -             | -           | -              |
| <b>Legal Proceedings and Disputes</b>                                                 |                      |           |               |             |                |
| Item 1 heading                                                                        |                      |           |               |             |                |
| Item 1 description                                                                    |                      |           |               |             |                |
| Item 2 heading                                                                        |                      |           |               |             |                |
| Item 2 description                                                                    |                      |           |               |             |                |
| <b>Total Legal Proceedings and Disputes</b>                                           | -                    | -         | -             | -           | -              |
| <b>Other Contingent Liabilities</b>                                                   |                      |           |               |             |                |
| Item 1 heading                                                                        |                      |           |               |             |                |
| Item 1 description                                                                    |                      |           |               |             |                |
| Item 2 heading                                                                        |                      |           |               |             |                |
| Item 2 description                                                                    |                      |           |               |             |                |
| <b>Total Other Contingent Liabilities</b>                                             | -                    | -         | -             | -           | -              |
| <b>Total contingent liabilities</b>                                                   | -                    | -         | -             | -           | -              |
| <b>Contingent Assets</b>                                                              |                      |           |               |             |                |
| Item 1 heading                                                                        |                      |           |               |             |                |
| Item 1 description                                                                    |                      |           |               |             |                |
| Item 2 heading                                                                        |                      |           |               |             |                |
| Item 2 description                                                                    |                      |           |               |             |                |
| <b>Total Other Contingent Assets</b>                                                  | -                    | -         | -             | -           | -              |

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**Note 14: Commitments**

| Prior Year<br>Actual<br>CI\$000 | Type                                                           | One year or<br>less<br>CI\$000 | One to five<br>Years<br>CI\$000 | Over five Years<br>CI\$000 | Total<br>CI\$000 |
|---------------------------------|----------------------------------------------------------------|--------------------------------|---------------------------------|----------------------------|------------------|
|                                 | <b>Capital Commitments</b>                                     |                                |                                 |                            |                  |
| -                               | Property, plant and equipment                                  | -                              | -                               | -                          | -                |
| -                               | Other fixed assets                                             | -                              | -                               | -                          | -                |
| -                               | Other commitments (list separately if material)                | -                              | -                               | -                          | -                |
| -                               | <b>Total Capital Commitments</b>                               | -                              | -                               | -                          | -                |
|                                 | <b>Operating Commitments</b>                                   |                                |                                 |                            |                  |
| 325                             | Non-cancellable accommodation leases                           | 432                            | 310                             |                            | 742              |
| -                               | Other non-cancellable leases                                   | -                              | -                               | -                          | -                |
| -                               | Non-cancellable contracts for the supply of goods and services | -                              | -                               | -                          | -                |
| -                               | Other operating commitments                                    | -                              | -                               | -                          | -                |
| 325                             | <b>Total Operating Commitments</b>                             | 432                            | 310                             |                            | 742              |
| 325                             | <b>Total Commitments</b>                                       | 432                            | 310                             |                            | 742              |

The Entity has medium to long term accommodation leases for the premises it occupies in George Town. The annual leases terminate in February 2012. The amounts disclosed above as future commitments are based on the current rental rates.

**NOTE 15: Explanation of major variances against budget**

Explanations for major variances for the Entity performance against the original budget are as follows:

***Statement of financial performance***

***Cabinet revenue***

Revenue from cabinet was \$246k lower than budget.

***Other Revenue***

Revenue from other sources was \$42K versus a budget of \$0.

***Personnel Costs***

Personnel costs were \$65K below budget due to the decision to delay the filling of certain positions.

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**NOTE 15: Explanation of major variances against budget (continued)**

*Supplies and consumables*

Supplies and consumables were \$17K below budget.

*Depreciation*

Depreciation expenses were \$122K below budget at \$108K.

**Statement of financial position**

*Cash and cash equivalents*

The actual year-end cash balances were \$87K above budget at \$1.056 million.

*Debtors and other receivables*

The actual year-end debtors and other receivables balances were lower than the original budget due to a reduction in inter-agency balances.

*Creditors and other payables*

Creditors, accruals and other payables were \$327K higher than the budget. The principle reason was that a budgeted repayment of inter-agency payable did not take place.

**Statement of cash flows**

*Cash from operating activities*

There was a small decrease in cash from operating activities of \$25K.

*Cash from investing activities*

Capital additions were \$110K below budget at \$560K. This is primarily due to timing.

*Cash from financing activities*

The \$230K of equity injection was the amount budgeted.

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**NOTE 16: Related party and key management personnel disclosures**

**Related party disclosure**

The Entity is a wholly owned entity of the government from which it derives a major source of its revenue. The Entity and its key management personnel transact with other government entities on a regular basis. These transactions were provided free of cost during the financial year ended 30 June 2010 and were consistent with normal operating relationships between entities and were undertaken on terms and conditions that are normal for such transactions.

**Key management personnel**

Key management personnel, defined as Chief Officer, are also considered to be related parties.

There is one full-time equivalent personnel considered at the senior management level. The total remuneration includes: regular salary, allowances, pension contributions and health insurance contributions. Total remuneration for senior management in 2009-10 was \$131k (2008-09: \$131k). There were no loans made to key management personnel or their close family members in 2009-10 (2008-09: \$0).

**NOTE 17: Financial instrument risks**

The Entity is exposed to a variety of financial risks including credit risk and liquidity risk. The Entity's risk management policies are designed to identify and manage these risks, to set appropriate risk limits and controls, and to monitor the risks and adhere to limits by means of up to date and reliable information systems. These risks are managed within the parameters established by the Financial Regulations (2008 Revision).

**Credit risks**

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Entity. Financial assets which potentially expose the Entity to credit risk comprise cash and cash equivalents and accounts receivable.

The Entity is exposed to potential loss that would be incurred if the counterparty to the bank balances fails to discharge its obligation to repay. All bank balances are with one financial institution located in the Cayman Islands which management, considers to be financially secure and well managed.

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**NOTE 16: Financial instrument risks (continued)**

**Credit risks (continued)**

The Entity is also exposed to a significant concentration of credit risk in relation to accounts receivable, significant of which are due from other Government entities. No credit limits have been established. As at 30 June 2010 and 2009, no provision for doubtful debts has been made on these receivable as none of these accounts are impaired and management considers these debts to be recoverable in full.

The carrying amount of financial assets recorded in the financial statements represents the Entity's maximum exposure to credit risk. No collateral is required from debtors.

**Liquidity risk**

Liquidity risk is the risk that The Entity is unable to meet its payment obligations associated with its financial liabilities when they are due.

The ability of the Entity to meet its debts and obligation is dependent upon its ability to collect the debts outstanding to the Entity in a timely basis. In the event of being unable to collect its outstanding debts, it is expected that the Government would temporarily fund any shortfalls the Entity would have with its own cash flows. As at 30 June 2010 and 2009, all of the financial liabilities were due within three months of the year end dates.

**NOTE 17: Financial instruments – fair values**

As at 30 June 2010 and 2009, the carrying values of cash and cash equivalents, accounts receivable, accounts payable and employee entitlements approximate their fair values due to their relative short-term maturities.

Fair values are made at a specific point in time, based on market conditions and information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions, economic conditions and other factors could cause significant changes in fair value estimates.

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**NOTE: 18 Appropriations used**

| <b>Appropriation Description (including<br/>Output number and name)</b> | <b>Amount Appropriated</b> | <b>Appropriation Used</b> | <b>Variance</b> |
|-------------------------------------------------------------------------|----------------------------|---------------------------|-----------------|
| JAD 1 Admin. support to the Judiciary                                   | 849,023                    | 807,502                   | (41,521)        |
| JAD 2 Support for court proceedings                                     | 3,544,565                  | 3,371,633                 | (172,932)       |
| JAD 3 Collection of revenue                                             | 263,723                    | 250,851                   | (12,872)        |
| JAD 4 Financial Management of court<br>funds                            | 383,664                    | 364,937                   | (18,727)        |
| <b>Total</b>                                                            | <b>5,040,975</b>           | <b>4,794,923</b>          | <b>246,052</b>  |