6th SUPPLEMENTARY

ANNUAL PLAN AND ESTIMATES

For

THE GOVERNMENT OF THE CAYMAN ISLANDS

For the financial year ending 30 June 2007

Contents

1. Introduction

Purpose

On 28 April 2006, the Government tabled in the Legislative Assembly the Annual Plan and Estimates for 2006/7 which outlined the Government's planned policy actions for the 2006/7 financial year.

As commonly happens, changes in circumstances since the preparation of the Annual Plan and Estimates have resulted in the need to make changes to the approved Annual Plan and Estimates and the appropriations requested to fund those actions.

This 6th Supplementary Annual Plan and Estimates 2006/7 outlines further changes the Government has made to its policy actions for 2006/7 since May 2007, together with the additional appropriations requested to fund those actions.

Throughout this document references to the following terms: "approved Annual Plan and Estimates"; "approved plan"; or "approved Budget", is meant to be the original 2006/7 Budget Annual Plan and Estimates tabled in April 2006 plus Supplementary Annual Plan and Estimates 2006/7 tabled in August, October and December of 2006; and March and May of 2007.

Content of the Supplementary Annual Plan and Estimates

The structure and content of the 2006/7 Supplementary Annual Plan and Estimates is similar to that of the main 2006/7 Annual Plan and Estimates. In line with the requirements of the Public Management and Finance Law (2005 Revision) only those items that are additional or changed from the approved Annual Plan and Estimates are included.

Part A contains the ***Changes to the Annual Plan for 2006/7*** and outlines planned changes from the approved Annual Plan and Estimates to the policy actions the Cabinet intends to take. Part A also summarises the unaudited financials for 2006/7 that are documented in detail in Part C.

Part B contains ***the Revised Estimates of Appropriation*** for the 2006/7 financial year. The Estimates list the approved, supplementary and total appropriations requested by the Cabinet to support its revised policy actions.

Part C contains the detailed ***unaudited Financial Statements*** for the 2006/7 financial year. These unaudited financial statements take into account the proposed changes in policy actions from Part A.

PART A

CHANGES TO ANNUAL PLAN

For the 2006/7 Financial Year

2. Overview of Key Changes to the 2006/7 Annual Plan

Introduction

This section of the Supplementary Annual Plan and Estimates reports the changes that the Government intends to make to the various policy actions contained in the approved Annual Plan and Estimates for the 2006/7 financial year. The changes to appropriations that reflect these changes are contained in Part B.

Changes to Broad and Specific Outcome Goals

There are no changes to the broad and specific outcome goals specified in the approved Annual Plan and Estimates for the 2006/7 financial year.

The approved eleven broad outcome goals defined in the approved 2006/7 Annual Plan and Estimates are:

1. ***Deal with the Aftermath and Lessons from Hurricane Ivan;***
2. ***Address Crime and Improve Policing;***
3. ***Improve Education and Training;***
4. ***Rebuild the Health Services;***
5. ***Address Traffic Congestion;***
6. ***Embrace Cayman Brac and Little Cayman;***
7. ***Conserve the Environment;***
8. ***Strengthen Family and Community;***
9. ***Support the Economy;***
10. ***Open, Transparent, Honest and Efficient Public Administration;***
11. ***Sound Fiscal Management.***

Summary of Changes to Key Policy Actions

Sections 3 through 6 of this Supplementary Annual Plan and Estimates outline the additional or changed specific policy actions that the Government intends to take during the 2006/7 financial year.

The following is an overview of the changes to key policy actions by category of appropriation.

Output Groups

The requested appropriation changes for Output Groups amount to an overall increase of $5.4 million. The main Output Group increases are:-

Category Number	Appropriation Name	Supplementary Requested $
EHC 3	Secondary Education	2,804,000
FAE 9	Processing and Inspection of Aircrafts, Vessels and Cargo	1,991,307
EHC 1	Policy Advice and Ministerial Support	1,835,000
TEC 14	Tourism Sales and Promotion	857,074
EHC 6	Student Support, Curriculum and Assessment	848,000
FAE 7	Revenue Collection	707,000
NGS 38	Services for Refugees	668,212
TEC 12	Tourist Public Relations	488,000
NRA 2	Management and Maintenance of Public Roads	340,225

In addition to the above, there are a range of increases and decreases to existing Output Groups which reflect changes to quantities and prices.

Transfer Payments

The requested appropriation changes for Transfer Payments amounts to a net increase of $0.3 million. The most significant changes in this category are an increase of $0.3 million for a new Transfer Payment – TP 32, Cayman Islands Amateur Swimming Association; an increase of $0.4 million for TP 8 – Ex-Gratia Benefit Payments to Seamen; and a reduction of $0.3 million from TP 9 – Benefit Payments to Ex-Servicemen. In addition, there are an additional range of minor decreases and increases in this category.

Financing Expenses

The requested appropriation change in this category is a result of a reduction of $3.8 million for Financing Expenses i.e. FE 3 Interest on Public Debt.

Other Executive Expenses

This appropriation category has resulted in an overall decrease of $1.9 million. There are a number of increases and decreases in this category with the most significant increase being $0.5 million for OE 56 – National Heroes Day. The reduction of $1.9 million is mainly a result of the accounting treatment of OE 54 – Caribbean Catastrophic Risk Insurance Facility – Annual Premium.

Equity Investments

The requested appropriation changes to Equity Investments results in a net reduction of $27.6 million. This appropriation change is mainly a result of a reduction of $28.3 million from EI 12 - Ministry of Education, Training, Employment, Youth, Sports and Culture. The appropriation increases are $0.24 million for E1 15 - Ministry of Tourism, Environment, Investment and Commerce; $0.25 million for E1 30 – Ministry of Health and Human Services; and $0.18 million for EI 18 – Cayman Islands Audit Office.

Executive Assets

The requested appropriation changes for Executive Assets results in a net reduction of $6.2 million. The change in this category is the result of a combination of certain projects being delayed with the most significant being a reduction of $1.4 million for EA 78 and $2.8 million for EA 79 - Government Office Accommodation Project 1 and 2 respectively.

3. Unaudited Financial Results for 2006/7

Overview of Results

A summary of the 2006/7 unaudited financial statements is provided in Table 1 below.

Table 1
Summarised 2006/7 Unaudited Financial Statements

	Core Government		Entire Public Sector	
	2006/7 Unaudited	**2006/7 Approved Budget**	**2006/7 Unaudited**	**2006/7 Approved Budget**
	$000s	**$000s**	**$000s**	**$000s**
Operating Statement:				
Operating Revenue	517,112	487,015	665,295	638,034
Operating Expenses (exclusive of Net Loss in Public Authorities)	(437,191)	(435,025)	(589,488)	(589,808)
Net Loss in Public Authorities	(9,540)	(9,190)	0	0
Surplus/(Deficit) from Operating Activities	70,381	42,800	75,807	48,226
Financing Expense and Gains/(losses) on foreign exchange transactions	(8,885)	(9,209)	(14,311)	(14,635)
Surplus/(Deficit) before Extraordinary Items	61,496	33,591	61,496	33,591
Extraordinary Items	(2,163)	(2,116)	(2,163)	(2,116)
Net Surplus/(Deficit) after Extraordinary Items	59,333	31,475	59,333	31,475
Balance Sheet :				
Cash and Cash Equivalents @ June 30, 2007	101,690	73,409	188,477	160,196
Borrowings (Balance Outstanding)	174,096	178,296	318,470	322,670
Net Worth at June 30, 2007	543,297	628,119	543,297	628,119
Cash Flow :				
Net Operating Cash Flows	98,813	67,615	135,032	101,348
Net Investing Cash Flows	(95,094)	(94,675)	(121,825)	(121,856)
Net Financing Cash Flows	7,905	10,403	45,980	48,478
Opening Cash Balance (@ Jul 1/06)	90,066	90,066	129,289	132,226
Net Increase/(Decrease) in Cash	11,624	(16,657)	59,188	27,970
Closing Cash Balance (@ Jun 30/07)	101,690	73,409	188,477	160,196

The commentary that follows relates to the unaudited financial results of the Core Government only.

Surplus from Operating Activities

After taking into account the appropriation changes now being requested as part of this supplementary budget, the operating surplus after financing expenses and extraordinary items for 2006/7 is $59.333 million, which is $27.858 million more than the approved 2006/7. This 89% increase in surplus is mainly due to enhanced operating revenues of $30.097 million, an increase of 6.2% when compared to the approved budget.

Revised Operating Expenses

The revised operating expenses (before Net Loss in Statutory Authorities/ Government Companies) for 2006/7 have increased to $437.191 million from the operating expenses of $435.027 million in the approved Budget. Net Loss in Statutory Authorities/ Government Companies has increased by $0.35 million to $9.54 million. Operating expenses when taken in its entirety have increased by 0.57%.

Revised Cash Flow

The 2006/7 Closing Cash Balance is now $101.69 million which is some $28.281 million more than the $73.409 million in the approved budget. Net Operating cash flows from operating activities have increased by $31.198 million. The Cash outflow from investing activities are at $95.094 million which is some $0.419 million higher than in the approved budget. The Cash inflow from financing activities is $2.498 million lower than the approved budget of $10.403 million. This is a result of prudent fiscal management, whereby cash inflow from operating activities was used to finance investing activities.

4. Compliance with Principles of Responsible Financial Management

The 2006/7 unaudited Financials indicate that the Government will remain in full compliance with all Principles of Responsible Financial Management. The table below details compliance with the Principles of Responsible Financial Management specified in Section 14 of the Public Management and Finance Law (2005 Revision).

Table 2
Compliance with Principles of Responsible Financial Management

Principle	Degree of Compliance	
	Approved Budget	**Unaudited**
Operating Surplus[1] **:** should be positive (Operating surplus = core government operating revenue – core government operating expenses)	**Complies** Surplus = $33.59 million	**Complies** Surplus = $61.50 million
Net Worth: should be positive (Net worth = core government assets – core government liabilities)	**Complies** Net Worth = $628.12 million	**Complies** Net Worth = $543.3 million
Borrowing: Debt servicing cost for the year should be no more than 10% of core government revenue (Debt servicing = interest + other debt servicing expenses + principal repayments for core government debt and self financing loans)	**Complies** Debt servicing = 5.64%	**Complies** Debt servicing = 4.63%
Net Debt: should be no more than 80% of core government revenue (Net debt = outstanding balance of core government debt + outstanding balance of self financing loan balance + weighted outstanding balance of statutory authority/government company guaranteed debt - core government liquid assets)	**Complies** Net debt = 36.92%	**Complies** Net debt = 25.63%
Cash Reserves should be no less than estimated executive expenses for: 60 days 2006/7 (Cash reserves = core government cash and other liquid assets)	**Complies** Cash reserves = 60 days	**Complies** Cash reserves = 93 days
Financial risks should be managed prudently so as to minimize risk	**Complies** Insurance cover exists for all government buildings, vehicles and major potential liabilities. Hurricane Preparedness Strategy in place.	**Complies** Insurance cover exists for all government buildings, vehicles and major potential liabilities. Hurricane Preparedness Strategy in place.

[1] Operating Surplus is before extraordinary items

5. Changes to Output Groups

Output Groups to be purchased by the Chief Secretary

Changes to Non-Government Output Supplier Output Groups

Output Supplier: Various Refugee Services

NGS 38	**Services for Refugees**		**$729,841**
Description Services provided to refugees arriving in the Cayman Islands			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Number of refugees assisted upon/after arrival in the Cayman Islands		150-200	150-200
Quality Services delivered to standards defined in internal guidelines and agreements such as the Memorandum of Understanding with the Cuban Government		100%	100%
Timeliness Services provided to timescales agreed with the Chief Secretary		100%	100%
Location Throughout the Cayman Islands		100%	100%
Cost		$61,629	$729,841
Related Broad Outcome 10: Open, Transparent, Honest and Efficient Public Administration			
Note: Due to the nature of this output group, service will be contracted on an 'as needed' basis			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
61,629	**668,212**	**729,841**

Output Groups to be purchased by the Head of the Civil Service

Output Supplier: Portfolio of the Civil Service

CIV 1	Policy Advice to the Head of the Civil Service	$845,487

Description

Policy advice to the Head of the Civil Service and the Governor relating to civil service matters including:

- Policy advice to the Head of the Civil Service and the Governor
- Strategic HR Services
- Provision of support in relation to employment arrangements for chief officers
- Research and advice on the strategic direction and development of the Civil Service College (including the provision of research based reports)

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of hours of policy advice provided	950-1,100	1,075-1,100
• Reports on the service wide personnel statistics	4	4
• Number of performance agreements/assessments advised on	20	20
• Number of research based reports for the Civil Service College	0	7-10
Quality		
• All reports and papers will be prepared with due care and will define issues clearly both in nature and scope	95-100%	95-100%
• All reports and papers will be researched and data properly analyzed to ensure accuracy and comprehensiveness	95-100%	95-100%
• Performance agreements and assessments comply with requirements of Public Service Management Law (2005) and Personnel Regulations (2006)	100%	100%
Timeliness		
• All advice submitted in accordance with schedules as agreed by the Head of the Civil Service	98-100%	98-100%
• Service wide personnel statistics are compiled within six weeks of the quarter end	98-100%	98-100%
• Support for chief officer performance agreements/assessments provided within timelines established by the Head of the Civil Service or Governor for the issue concerned	90-100%	90-100%
• Research based reports to be submitted in June 2007	N/A	95-100%
Location		
Grand Cayman	100%	100%
Cost	$614,487	$845,487

Related Broad Outcome

10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: PCS 1, PCS 2, PCS 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
614,487	**231,000**	**845,487**

CIV 3	Management of Public Sector Reform	$1,282,879

Description

Management of Public Sector Reform including:

- Monitoring the operation of the Government's management system and providing advice to the Head of the Civil Service on opportunities for its enhancement
- Coordinate the implementation of Public Sector Management reform initiatives
- Providing advice and capability support to civil service entities

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Hours spent on public sector management reform issues	2,040-2,600	2,040-2,600
• Number of hours of advice and support provided to civil service entities	2,860-3,100	2,860-3,100
• E-Learning infrastructure established (CSC)	0	1
• Communications and marketing strategic development and implementation (CSC)	0	1
Quality		
• Public sector reform implementation reflects legislation, regulations and implementation strategies	100%	100%
• Advice to civil service entities provided by qualified and experienced advisors who have a good knowledge of the Cayman public sector management system and the technical areas concerned	100%	100%
• E-Learning infrastructure meets Chief Officer's approval	N/A	90-100%
• Communications and marketing strategy meets Chief Officer's approval	N/A	98-100%
Timeliness		
• Public sector reforms implemented in accordance with the implementation timeline established by the Head of the Civil Service	100%	100%
• Advice to civil service entitles provided in accordance with a schedule agreed with the relevant chief officer	100%	100%
• E-Learning infrastructure to be completed June 2007	N/A	95-100%
• Communications and marketing strategy to be completed June 2007	N/A	95-100%
Location		
Grand Cayman	100%	100%
Cost	$1,022,879	$1,282,879

Related Broad Outcome

10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: PCS 5, PCS 7)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,022,879	**260,000**	**1,282,879**

CIV 6	Support and Advice to the Civil Service Appeals Commission	$471,267

Description

Administrative and technical advice to the Civil Service Appeals Commission (CSAC) relating to appeals from Civil Servants and Chief Officers made under:

- Public Service Management Law (2005)
- Personnel Regulations (2006)

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of individual appeals processed	100-200	0
• Number of CSAC meetings supported and minutes prepared	20-25	18
• Number of hours available to hear and decide on appeals	0	*1,200-1,800
Quality		
• All advice and support complies with policies and procedures established in Public Service Management Law (2005) and Personnel Regulations (2006)	100%	N/A
• All appeal hearings in compliance with four basic principles established within the Commission's handbook	N/A	100%
Timeliness		
• All appeals processed within twenty working days	90-100%	90-100%
• CSAC Agendas issued two days before the CSAC meeting	97-100%	N/A
• CSAC Minutes issued by the following CSAC meeting	90-100%	N/A
Location		
Grand Cayman and Cayman Brac	100%	100%
Cost	**$471,267**	**$471,267**

Related Broad Outcome:

10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: PCS 13)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
471,267	**0**	**471,267**

<u>Output Groups to be Purchased by the Attorney General</u>

Output Supplier: Portfolio of Legal Affairs

LGA 2	**Prosecution Services**		**$2,458,462**
Description Provision of prosecution services relating to criminal matters.			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity			
• Number of cases for which legal rulings provided		600-800	600-800
• Number of cases prosecuted		400-600	400-600
Quality			
• Availability of qualified Crown Counsel		100%	100%
• Percentage of indictments that were drafted correctly and did not required revision		100%	100%
• Percentage of indictments that were successfully lodged		100%	100%
• Percentage of times that disclosures provided to the defense was satisfactory to the expectations of the end-user		95%	95%
Timeliness			
• Percentage of rulings within specified time		100%	100%
• Percentage of advice given within specified time		98%	98%
• Percentage of indictments drafted within period prescribed by Grand Court practice direction one working day		100%	100%
• Percentage of prosecution undertaken within a given period or as required		100%	100%
• Percentage of disclosure provided within reasonable time to assist the defense in there preparation prior to trial/hearing		95%	95%
• Percentage of Preliminary Bundles prepared within time specified the court		100%	100%
• Percentage of times hearings are accomplished within time set for such hearings		95%	95%
Location			
Grand Cayman		100%	100%
Cost		$2,514,462	$2,458,462
Related Broad Outcomes 2. Address Crime and Improve Policing.			
(Group comprises ABS outputs: PLG 15)			

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
2,514,462	**(56,000)**	**2,458,462**

LGA 4	Drafting of Legislation and Law Revisions	$780,091

Description

- Drafting of legislation and regulations for the Government.
- Preparation of Revisions of Laws

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of bills amending legislation	40-45	40-45
• Number of other bills drafted	10-15	10-15
Quality		
• Work undertaken by qualified and experienced legal drafters	100%	100%
• Law revisions accurately reflect amendment laws	100%	100%
Timeliness		
Laws drafted with the deadlines established by Cabinet	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$740,684	$780,091

Related Broad Outcomes

1. Deal with the Aftermath and Lessons from Hurricane Ivan
2. Address Crime and Improve Policing
3. Improve Education and Training
7. Conserve the Environment
8. Strengthen Family and Community
9. Support the Economy
11. Sound Fiscal Management

(Group comprises ABS outputs: PLG 2)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
740,684	**39,407**	**780,091**

LGA 7	Review and Modernization of Laws	$370,000

Description

The study and review of statutes and other laws comprising the law of the Cayman Islands with a view to its systematic development and reform, including in particular -

- the modification of any branch of the law as far as that is practicable;
- the elimination of anomalies in the law, the repeal of obsolete and unnecessary enactments and the simplification and modernization of the law;
- the development of new areas in the law with the aim of making them more responsive to the changing needs of Cayman Islands society;
- the adoption of new or more effective methods for the administration of the law and the dispensation of justice; and
- the codification of the unwritten laws of the Cayman Islands.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Number of reviews undertaken	4-6	4-6
Quality		
Work undertaken by qualified and experienced lawyers	100%	100%
Timeliness		
Within the deadlines agreed by members of the Commission	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$346,524	$370,000

Related Broad Outcome

1. Deal with the Aftermath and Lessons from Hurricane Ivan
2. Address Crime and Improve Policing
3. Improve Education and Training
9. Support the Economy
10. Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: PLG 24)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
346,524	**23,476**	**370,000**

LGA 8	Forensic Investigations		$75,000

Description

Forensic investigations through ballistic and tool mark examinations

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Test will be established over a period of time		
• Number of examinations	15-30	15-30
Quality		
• Work undertaken by qualified and experienced staff	100%	100%
Timeliness		
• Within the deadlines established	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$392,860	$75,000

Related Broad Outcome

2. Address Crime and Improve Policing.

(Group comprises ABS outputs: PLG 25)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
392,860	**(317,860)**	**75,000**

Output Groups to be Purchased by the Financial Secretary

Output Supplier: Portfolio of Finance and Economics

FAE 1	Policy Advice and Support to the Financial Secretary	$2,455,953

Description

Provision of policy advice and support to the Financial Secretary on matters relating to the following:

- Budgetary and Revenue issues
- Customs Related
- Capital Investments
- Economic Issues
- Risk Management Issues
- Customs Related Issues
- General Registry Issues
- International Tax and Regulatory Initiatives
- Matters relating to Government Finances
- Financial Services Industry Issues
- Financial Reform
- Anti-money laundering issues
- Legislation and regulation regarding the Financial Services Sector

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Cabinet Papers/Notes	35-55	40-43
• Number of reports	53-67	43-48
• Number of hours providing governance and administrative services, briefings, speeches, speaking notes, policy advice, parliamentary questions and other ministerial servicing	17,986-20,132	19,938-21,035
• Number of briefings and meetings attended	23-47	34-41
Quality		
• All will be prepared and presented accurately, in standardized format and involve using robust data, analytical and appropriate methods to support findings and recommendations	100%	100%
• All reports will be subject to managerial and peer review and will be signed off by senior management	100%	100%
• Verbal advice, briefings and speeches will be undertaken by knowledgeable, professional and experienced personnel	100%	100%
• Representations at meeting/briefings by knowledgeable and professional personnel	100%	100%
Timeliness		
• All will be delivered by agreed target dates	100%	100%
• Attendance at meetings within time frame agreed	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$2,646,331	$2,455,953

Related Broad Outcomes

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration
11: Sound Fiscal Management

(Group comprises ABS outputs: BMS 13, CUS 4, CUS 5, CUS 9, ESO 5, ESO 6, FIN 7, FIN 8, FSS 1, REG 1, REV 5, RSK 4, TSY 8)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,646,331	**(190,378)**	**2,455,953**

FAE 4	Maintenance of General Registers		$41,145

Description

Regulation and maintenance of a General Register, involving:

- Processing applications for registration
- Issuing certificates

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Births registrations	700-800	1,400-1,500
• Number of Deaths registrations	120-500	300-400
• Number of Marriages registrations	750-950	1,800-1,900
Quality		
Registrations to meet legislative requirements	100%	100%
Timeliness		
• Birth registrations and certificates processed within 10 minutes	98%	98%
• Death and marriage registrations processed within the same day	98%	98%
Location		
Grand Cayman	100%	100%
Cost	$43,060	$41,145

Related Broad Outcome

10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: REG 13)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
43,060	**(1,915)**	**41,145**

FAE 5	Preparation and Publication of Statistical Reports	$1,165,963

Description

Preparation and publication of statistical reports, which include:

- Social and economic statistics
- Survey services
- Distribution and sale of general statistical information

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Compendium of Statistics of the Cayman Islands (2005 and 2006)	1	1
• Compendium of Statistics Online	1	1
• Annual Overseas Trade Report (2005 and 2006)	1	1
• Quarterly Consumer Price Index Report	4	4
• Labor Force Survey (Spring 2006)	1	1
• Survey of Living Conditions	1	1
• Household Registry	1	1
• Household Budget Survey	1	1
• System of National Accounts (SNA) Framework	1	1
Quality		
All preparation and publication of reports comply with United Nations and other international Standards	100%	100%
Timeliness		
• Compendium of Statistics for 2005 completed by fiscal year 2006/07	100%	100%
• Compendium of Statistics for 2006 initiated in the fourth quarter of 2006/07	50%	100%
• Compendium of Statistics 2005 online made available by January 2007	90%	100%
• Overseas Trade Reports to be published one month after approval	75%	100%
• Consumer Price Index to be released 4-5 weeks after the end of Quarter	75%	75%
• Survey of Living Conditions field work to be completed before June 2007	75%	75%
• Household Budget Survey field work to be completed before June 2007	75%	0%
• Reports on HIES to be completed by fiscal year 2006/07	75%	75%
• System of National Accounts Framework to be completed by end of fiscal year	75%	0%
Location		
Grand Cayman	100%	100%
Cost	**$1,277,240**	**$1,165,963**

Related Broad Outcomes:

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration
11: Sound Fiscal Management

(Group comprises ABS outputs: ESO 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,277,240	**(111,277)**	**1,165,963**

FAE 6	Financial Reporting and Management Services	$2,772,072

Description

Management of the Financial activities of the Government, involving:

- Monitoring and management of the Government' Bank account and cash fund
- Management of debt repayment and loans made
- Financial Reporting and unaudited for Whole of Government
- Internal auditing and review services
- Defunct Companies Trust
- Provision of internal auditing and review services to the Entire Public Sector

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of briefings and training courses	5-10	36-43
• Number of hours available to provide technical assistance and advice	5,461-5,976	5,691-6,226
• Audits and review to be performed	20	10
• Number of loans-made managed	225-300	160-175
• Number of bank accounts/investments managed	93	95-100
• Number of public debt loans managed	7	7
Quality		
• Briefings, training, technical assistance and advice provided by suitably knowledgeable persons	100%	100%
• Audits will be completed in accordance with the standards for the Professional Practice of Internal Auditing and the Unit's policies and procedures	100%	100%
• Loans are processed in accordance with conditions laid out in the relevant loan agreement	100%	100%
• Bank reconciliation approved by designated supervisor	100%	100%
• Loans are managed in accordance with conditions as laid out in the relevant Bond/Loan agreement	100%	100%
Timeliness		
• Briefings, training courses, technical assistance and advice will be in accordance with the FMI work plan	100%	100%
• Audits will be completed within budgeted hours	100%	90%
• Bank Reconciliation to be prepared by 15th of following month	85%	50%
• Principal repayments and interest payments made by the due date	95%	100%
• Invoice Statutory Authorities within 15 days following Treasury payment date to the lending institution	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$3,104,361	$2,772,072

Related Broad Outcomes

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration
10: Sound Fiscal Management

(Group comprises ABS outputs: IAU 1, TSY 2, TSY 3, TSY 4, TSY 14, TSY 15, TSY 16, TSY 13, FIN 10)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,104,361	**(332,289)**	**2,772,072**

FAE 7	Revenue Collection	$3,989,148

Description

Management and Collection of outstanding debts and revenues for the Government of the Cayman Islands involving:

- Import Duty
- Package Tax
- Customs Fines
- Cruise Ship Departure Charges
- Processing annual fees for Companies, Partnerships, Trusts, Patents and Trademarks
- Filing annual returns for Companies
- Environmental Protection Fund Fees
- Recovering outstanding debts on behalf of Cabinet

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Duty or Revenue items processed	75,000- 80,000	85,000-87,000
• Companies	45,000-55,000	63,000-64,000
• Partnerships	1,800-1,900	4,200-4,300
• Patents and Trademarks	2,000-3,000	4,000-4,100
• Trusts	550-700	1,300-1,400
• Number of Debts managed	800-1,200	700-800
Quality		
• Duties and revenue will be levied in accordance with the Customs law, Tariff and PMFL	100%	100%
• Enforcement will be carried out in accordance with departmental procedures	100%	85%
• Plaints/writs issued for debts in default	70%	N/A
• Referred debts entered in Debt Recovery tracking system	100%	100%
Timeliness		
• Revenue will be deposited in accordance with Public Management and Finance Law (2005 Revision)	100%	100%
• Annual fees and Returns to be processed within 1 week of receipt	98%	98%
• Issue reminder notices within one month after invoice date	95%	100%
Location		
Grand Cayman	100%	100%
Cost	$3,282,148	$3,989,148

Related Broad Outcomes

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration
11: Sound Fiscal Management

(Group comprises ABS outputs: CUS 6, REG 12, TSY 11, TSY 12)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,282,148	**707,000**	**3,989,148**

FAE 9	Processing and Inspection of Aircrafts, Vessels and Cargo	$5,120,363

Description

Processing, inspection and clearance of passengers and cargo involving:

- Processing of arriving air and marine craft (both local and international)
- Pre-clearance of goods
- Inspection, monitoring and clearance of Imported and Export Cargo entries
- Issuing of temporary importation permits

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of aircrafts processed	9,000-12,000	12,900-13,700
• Number of Marine crafts processed	1,900-2,200	1,539-1,600
• Number of pre-clearance processed	2,000-2,500	1,810-2,500
• Number of import entries processed	60,000-72,000	122,000-125,000
• Number of export entries processed	2,000-2,500	1,900-2,500
• Number of temporary Importation permits per month	100-180	15-40
• Number of hours spent on inspections and monitoring of cargo	8,000-10,000	19,000-21,000
Quality		
• Aircrafts and marine crafts are cleared in accordance with Customs Laws and Regulations	100%	100%
• Clearance and inspections are carried out in accordance with the Customs Law (17 of 1990) 2005 Revision	100%	100%
Timeliness		
• Aircrafts processed within 30 minutes to an hour of arrival	90%	90%
• Cruise ship and Commercial vessels processed within 15 minutes of arrival	100%	100%
• Private vessels processed within 1 – 12 hours of arrival	100%	100%
• Clearance issued within 30-45 minutes	95%	95%
• Monday – Friday 8:30 a.m. – 4:30 p.m.	100%	100%
• Saturday 8:30 a.m. – 12:30 p.m.	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$3,129,056	$5,120,363

Related Broad Outcomes

2: Address Crime and improve Policing
9: Support the Economy

(Group comprises ABS outputs: CUS 1, CUS 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,129,056	**1,991,307**	**5,120,363**

FAE 10	Provision of Drug Awareness Education and K-9 Support	$23,576

Description

Provide Drug awareness education sessions for schools and service clubs along with K-9 training to other law enforcement agencies on the following:

- Drug identification
- Negative effects of drug abuse
- Maintenance training to meet the needs of other law enforcement agencies

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of sessions	6-10	5-7
• Number of support missions	40-50	44-50
Quality		
Sessions are clear and well presented and cover the relevant material by qualified and experienced Officers	100%	100%
Timeliness		
• Session conducted within 2 weeks of request	100%	100%
• Sessions consists of 1 hour lecture and ½ hour demonstration	90%	100%
• Law enforcement support will be provided at least once weekly	80%	80%
Location		
Grand Cayman	100%	100%
Cost	$20,520	$23,576

Related Broad Outcomes

2: Address Crime and improve Policing
3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises ABS outputs: CUS 2)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
20,520	**3,056**	**23,576**

FAE 11	Investigate Custom Offences	$1,336,746

Description

Identify, investigate and prosecute offences committed under the Customs Law, Misuse of drugs, Firearms and other Laws. This includes:

- Profiling suspicious persons and activities
- Conducting searches or persons and premises in connection with suspected offences
- Collection and handling of evidence, interviewing and collecting statements from persons
- Preparing material for presentation or attendance in Court

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
Number of hours to be spent on interdiction activity and investigation of offences	12,000-15,000	16,500-17,000
Quality		
• Staff involved in interdiction activity are trained and knowledgeable in appropriate techniques	100%	100%
• Investigations are conducted in accordance with the law and accepted Legal proceedings	100%	100%
• Searches are conducted in accordance with the Law and departmental procedures	100%	100%
• Prosecution files complete, factual and accurate	100%	100%
Timeliness		
• Suspects, once found liable are immediately dealt with administratively or criminally	100%	100%
• Investigations completed within six months	100%	100%
• Prosecution files submitted to the Legal Department within three days of an arrest	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,083,746	$1,336,746

Related Broad Outcomes

2: Address Crime and Improve Policing
8: Strengthen family and Community

(Group comprises ABS outputs: CUS 8)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,083,746	**253,000**	**1,336,746**

FAE 12	Loss Control	$40,295

Description

Management of operational, financial, strategic and hazardous risks, involving:

- Developing and managing risk management projects;
- Identifying, evaluating and reviewing risks
- Examining incidents
- Reviewing contractual agreements
- Arranging and coordinating loss control and risk awareness courses
- Conducting on-site inspections

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of risk management projects developed and managed	4	4-8
• Number of risks identified, evaluated and reviewed	10	5-10
• Number of incidents examined	50	50-100
• Number of contracts reviewed	25	25-50
• Number of loss control training and risk awareness courses	2	2-5
• Number of on-site inspections	25	25-50
Quality		
• Reports are accurate and evaluation of reports by internal peer review criteria	100%	100%
• Training, review of contracts and on-site inspections provided by experienced and qualified personnel	100%	100%
Timeliness		
• Education and awareness information provided to departments quarterly	100%	50%
• Reports are produced within 2-4 weeks of incident	100%	100%
• Contracts are reviewed before expiration date	100%	100%
• On-site inspections are carried out on within agreed timeframe	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$75,749	$40,295

Related Broad Outcomes

1: Deal with the aftermath and lessons of Hurricane Ivan
11: Sound Fiscal Management

(Group comprises ABS outputs: RSK 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
75,749	**(35,454)**	**40,295**

FAE 13	Patrolling of Coastal Waters	$266,543

Description

Patrol of coastal and territorial waters to target and combat drug trafficking, prevent and detect marine conservation and safety offences, apprehend offenders as well as conduct search and rescue operations. These involve:

- Regular air and sea borne patrols of coastal and territorial waters
- Responding to calls of suspicious activity or for emergency assistance
- Regular searches of vessels entering the territorial waters

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of patrols	350-600	260-275
• Number of man hours available for emergency responses	1,800-2,200	4,600-5,000
• Number of hours spent on aerial patrols	120-150	80-120
Quality		
• Patrols will be carried out in accordance with the Customs Law and internal policies and procedures and will be for minimum durations of 10 hours	100%	100%
• Calls for assistance or investigation of suspicious activities will be attended to by suitably qualified and trained officers	100%	100%
• Searches will be conducted in accordance with the Misuse of Drugs Law	100%	100%
Timeliness		
• Patrols will be carried out on a daily basis	100%	100%
• Calls are responded to within 5 minutes of receiving notice where necessary	100%	100%
Location		
Coastal waters around the Cayman Islands	100%	100%
Cost	$270,143	$266,543

Related Broad Outcomes

2: Address Crime and Improve Policing
7: Conserve the Environment

(Group comprises ABS outputs: CUS 7)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
270,143	**(3,600)**	**266,543**

FAE 14	Media and Public Relations Support	$1,259,338

Description

Continued development and implementation of a global communications and public affairs strategy to promote and protect the Cayman Islands financial services industry involving:

- Stakeholder relations programmes that seek to inform and influence business, regulatory and political opinion leaders regarding issues and opportunities in the Cayman Islands
- Development of targeted public relations (PR) programmes that help continue to build the image and reputation of the Cayman Islands' financial services industry
- Proactive and reactive media relations activities that seek to gain positive editorial coverage for the Cayman Islands in the leading business press
- Provision of strategic communications counsel and advice to Government regarding issues affecting the industry domestically and internationally

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of hours spent fulfilling information requests or providing information (includes media calls, inquiries through Web site, inquiries from private sector, etc.)	4,000-5,000	3,000-3,300
• Number of news stories resulting from proactive PR efforts (press releases, proactive outreach, etc.)	20-30	48-50
• Number of communications programmes/ recommendations developed and implemented to support Government initiatives	20-30	59-61
• Number of activity reports on PR programmes	30-40	50-55
Quality		
• Information developed by the PR Unit should be of the highest caliber – error free (to the degree possible), expertly presented, informative	100%	100%
• Strategies and programmes should have clear objectives, cost/benefit implications and measurement criteria	100%	100%
• Intelligence and activity reports should be clear, concise and relevant to the PR Unit's and Government's objectives	100%	100%
Timeliness		
• Requests for information should be responded to within an acceptable timeframe (e.g., media – within the deadline indicated by the outlet; general inquiries – within 24-48 hours or less)	100%	100%
• Activity reports should be done monthly with a quarterly reconciliation against overall objectives	100%	100%
• Briefings and intelligence should be delivered as soon as possible following discovery of an issue or opportunity that may impact Cayman	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$1,078,338	$1,259,338

Related Broad Outcome
9: Support the Economy

(Group comprises ABS outputs: PRU 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,078,338	**181,000**	**1,259,338**

FAE 16	Administration and Processing of Applications	$626,868

Description

Administration and processing of applications for:

- Fee and customs duty waivers
- Stamp duty abatements and assessments
- Government loans (civil servants, farmers, hurricane district assistance etc)
- Approvals under sections 32, 80, 178 and 181 of the Companies law (2004 Revision)

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
Number of hours available to administer and process applications	11,072-12,518	11,072-12,518
Quality		
Administration and processing will be provided by qualified and experienced personnel	100%	100%
Timeliness		
Response provided within 5-8 working days of receipt of application	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$664,582	$626,868

Related Broad Outcomes

10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: FIN 9)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
664,582	**(37,714)**	**626,868**

FAE 17	Entire Public Sector Budget Management	$935,334

Description

Preparation of the Government's budget documents, involving:

- Design of budget process, preparation of timeline
- Preparation of Strategic Policy Statement (SPS)
- Preparation of Entire Public Sector (EPS) Budget Documents
- Preparation of Annual and Supplementary Appropriations Bills
- Preparation of Budget and Supplementary Budget Speeches
- Monitoring of Entire Public Sector performance
- Preparation of Entire Public Sector Quarterly and Annual performance Report Book
- Revenue Forecasting

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Timeline prepared	1	1
• Number of Strategic Policy Statements prepared	1	1
• Number of AP & E and ABS Information Pack, Ownership and Purchase Agreement QA and reviewed	139-145	149
• Number of Supplementary AP&E Packs QA and reviewed	6-13	14
• Number of AP & E (EPS), Consolidated Ministry/Portfolio ABS, Ownership and Purchase Agreement books prepared	4	4
• Number of Annual and Supplementary Appropriation Bills prepared	2-3	6
• Number of Supplementary AP & E Books prepared	1-2	5
• Number of man hours available for Finance Committee proceedings	80-150	207
• Number of monthly and quarterly reports/Advice papers	14-16	0
• Number of EPS /Ministry/Portfolio quarterly and annual performance Information Packs QA and reviewed	65	0
• Number of Half-Yearly Reports of SA/GOC QA and reviewed	22	0
• Number of EPS quarterly performance and Annual Report books prepared and produced	5	0
• Number of revenue forecasts	6-16	12
Quality		
• EPS Quarterly Performance Reports/Annual Report reflects the requirements under the Public Management and Finance Law, (2005 Revision)	100%	0%
• Quarterly Performance Books /Annual Report are accurate and reviewed by Management	100%	0%
• Forecasts are based on professional technical standards	100%	100%
• Subject to peer review	100%	100%
• Forecasts will be credible at the timeliness they are produced and will take into account all relevant information	100%	100%

Timeliness		
• Timeline prepared by October 1st, 2006	100%	100%
• SPS presented to Cabinet by 28th November 2006	100%	100%
• Quality assurance will be completed within 7 working days of receipt	100%	100%
• Budget Books and Appropriation Bill prepared by 28th April, 2007	100%	100%
• Supplementary AP & E Books and Supplementary Appropriation Bills prepared by 30th June, 2007 or as directed by Cabinet	100%	85%
• Representation at Finance Committee proceedings will be provided for the full duration of the respective meetings	100%	100%
• Monthly Report/Advice Papers - completed within 15 working days after end of each subsequent month	100%	0%
• Quarterly Report/Advice Papers – completed within 4 weeks after end of each quarter	100%	0%
• Quality Assurance and feedback provided within 7 working days of receipt	100%	100%
• EPS quarterly report book prepared no later than 8 weeks after the end of each of the first three quarters	100%	0%
• SA/GOC Half-Yearly Reports QA within 3 weeks after end of half-year	100%	0%
• Forecasts are prepared in accordance with budgeting and reporting Timelines	100%	100%
• Monitoring collection of revenue to forecast done monthly	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$1,263,155	$935,334

Related Broad Outcomes

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: BMS 3, BMS 4, BMS 5 and REV 4)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,263,155	**(327,821)**	**935,334**

FAE 18	Monitoring and Reporting on the Economy	$221,041

Description

Monitoring and Reporting on the Economy involving:

- Reporting on world and domestic economy
- Quarterly and annual economic reports
- Country reports for regional and international agencies

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of reports on world and domestic economy	2	4
• Number of quarterly and annual economic reports	4	4
• Number of Country reports for regional and international agencies	1	1
Quality		
Reports are subject to managerial and peer review to ensure that quality standards are met and signed off by the Director of Economics and Statistics	100%	100%
Timeliness		
• Drafts to be produced within timelines to allow review by deadline	100%	100%
• Completed and submitted within given deadlines	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$184,041	$221,041

Related Broad Outcomes

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration
11: Sound Fiscal Management

(Group comprises ABS outputs: ESO 4)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
184,041	**37,000**	**221,041**

FAE 19	Acting on Tax Information Matters	$465,961

Description

- Participate in Cayman Islands delegations to various local, regional and international meetings, seminars and conferences.
- Negotiate tax information exchange agreements in accordance with government policies and priorities
- Administer, manage and implement international Tax Information Agreements (TIA's) entered into by the Cayman Islands
- Execute requests for assistance under relevant legislation and TIA's including related court applications, enforcement action and exercise of statutory powers
- Advise Cabinet through Financial Secretary on matters relating to tax information
- Issue UCITS certificates and tax residency certificates
- Advise Cabinet through Financial Secretary on matters relating to the operation of the relevant legislation and Agreements

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of hours acting as competent Authority for Tax information agreements	2,635	2,635
• Number of hours acting as competent Authority for agreements on the reporting of savings income information	1,129	1,129
Quality		
• Participants professionally qualified, knowledgeable and able to fairly and accurately represent and advocate for, the position of the Cayman Islands Government.	100%	100%
• Negotiations conducted by knowledgeable and trained personnel, in accordance with negotiating parameters established by Cabinet	100%	100%
• When necessary support will be sought from external appropriately qualified personal	100%	100%
• All agreements signed off by the Financial Secretary prior to submission to Cabinet	100%	100%
Timeliness		
• Participants are present for meetings	100%	100%
• Negotiated in line with Timeliness line agreed with the other party	100%	100%
• All advice to be provided within requested Timeframe	100%	100%
Location		
Cayman Islands and Overseas	100%	100%
Cost	$994,058	$465,961

Related Broad Outcomes

9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration
11: Sound Fiscal Management

(Group comprises ABS outputs: TIA 1, TIA 2, FSS 2 and FSS 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
994,058	**(528,097)**	**465,961**

Changes to Statutory Authority/Govt Company Output Groups

Output Supplier: Cayman Islands Monetary Authority

MOA 1	**Regulation of Banks and Financial Institutions**	**$2,035,911**

Description

Regulation of Banks, Nominee Companies and other Non-Bank Financial Institutions, involving:

- Issuance of Licenses to Banks, Nominee Companies and other Non-Bank Financial Institutions
- Quarterly off-site monitoring of licensees for compliance with regulatory laws (analysis of financial statements, prepare for and meet with Licensees' representatives, process business plan and name changes, process share capital changes)
- Conduct on-site inspections of Licensees
- Prepare submissions and share capital memos for approval of changes to beneficial ownership; varying conditions on a Licensee, canceling Licenses and revocation of a License
- Processing applications for Certificate of Good Standing and the appointment of new Directors of Licensees
- Other regulatory issues- change in auditors, financial year end, Authorised Agents, Principal Office, Directors
- Assisting with the drafting and review of legislation, MOUs supervisory procedures, prudential guidance and rules
- Processing and coordinating requests for onsite inspections by overseas regulators
- Meetings with and presentations to market participants and associations, and external bodies and overseas groups
- Participating in overseas regulatory working groups – college of regulators, OGBS, CGBS
- Dealing with customer complaints
- Processing "Use of Name" applications

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Issue New Licenses	6	3
• Cancellation of Licenses	20	25
• On-going monitoring of Licensees (360 quarterly)	360	352
• Local on-site inspections	20	8
• Overseas inspection	20	1
• Prudential and non-routine meetings with Licensees	200	207
• Process and coordinate requests for onsite visits by overseas regulators	5	2
• Meetings with/presentations to market participants and associations, external bodies and overseas groups	10	25
• Dealing with non-routine enquiries and customer complaints	50	80
• Processing changes in business plan, auditors, Authorized Agents /Principal Office and other prudential matters	2,000	1,635
• Letters of Good Standing	90	88
• Approval of Directors	80	66
• Approval of changes in shareholding	50	33
• Assisting with the drafting and review of legislation, MOUs, supervisory procedures, prudential guidance and rules and analysis of public feedback	10	10
• Participating in overseas regulatory working groups	7	5
• Processing Use of restricted words applications	5	16
• Number of annual returns analyzed	250	200
• Enforcement actions	5	0

Quality		
Supervision of licensees and enforcement actions and projects and tasks established for the Division, to be carried out in accordance with applicable legislation, CIMA policies and procedures and Board directives	100%	100%
Timeliness		
• Prepare submissions for approval within 1 to 3 weeks (new licenses, cancellations etc.)	100%	100%
• On site inspections conducted and concluded within 8 weeks	100%	100%
• Overseas inspections conducted within 2 weeks	100%	100%
• Processing of applications for increase/transfer of shares, auditors, Principal Office, Business Plans and the appointment of new Directors, within 2 to 5 working days	100%	100%
• Certificates of Good Standing issued within 1-2 working days	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$2,035,911	$2,035,911
Related Broad Outcome		
9: Supporting the Economy		
(Group comprises Purchase Agreement outputs: MON 1)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,035,911	**0**	**2,035,911**

MOA 2	Regulation of Fiduciary Service Providers	$1,087,320

Description

Regulation of Fiduciary Service Providers, involving:

- Issuing of Trust Licenses under the Banks and trust Companies Law (2003 Revision) to qualified applicants;
- Issuing of a License under the Companies Management Law (2001 Revision) to qualified applicants;
- Off site monitoring of licensees for compliance with the regulatory laws (prepare for and hold meetings with Licensees, process ownership changes, process name changes)
- Process applications for use of Restricted names
- Conduct On-Site inspections of Licensees
- Prepare submissions and share capital memos for approval of changes to beneficial ownership; varying conditions on a Licensee, canceling Licenses and revocation of a License
- Process Applications for Certificate of Good Standing
- Other regulatory issues- change in auditors, financial year end, Authorised Agents, Principal Office, Directors
- Assisting with the drafting and review of legislation, supervisory procedures, prudential guidance and rules
- Meetings with and presentations to market participants and associations, and external bodies and overseas groups
- Participating in regulatory working groups and seminars/workshops
- Dealing with customer complaints
- Preparation of Board/Government Reports

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Issue of new licences	10	14
• Cancellations of Licenses	6	14
• On-going monitoring of licences	231	235
• Local on-site inspections	10	3
• Overseas on-site inspections	1	0
• Prudential and non-routine meetings with Licensees	90	74
• Process and Coordinate requests for on-site visits by overseas regulators	0	0
• Meetings with/presentations to market participants and associations, external bodies and overseas groups	4	11
• Dealing with non-routine enquiries and customer complaints	6	1
• Processing changes in: business plan, conditions on a licence, auditors, Authorized Agents and other prudential matters per annum	6	31
• Approval changes in shareholding	10	19
• Approval of Directors / Senior Officers per annum	60	135
• Issue Letters of Good Standing per annum	12	21
• Processing use of restricted words applications	10	11
• Assisting with the drafting and review of legislation, MOUs, supervisory procedures, prudential returns, prudential guidance and rules and analysis of public feedback	8	14
• Process requests by overseas regulators	6	19
• Participating in regulatory working groups	4	0
• Number of annual returns processed and analysed	211	152
• Number of biannual returns processed and analysed	211	128

Quality		
Supervision of licences and enforcement actions and projects and tasks established for the Division, to be carried out in accordance with applicable legislation, CIMA policies and procedures and Board Directives	100%	100%
Timeliness		
• Prepare submissions for approval with in 1 to 3 weeks (new Licenses, cancellations etc.)	100%	100%
• On site inspections conducted and concluded within 8 weeks	100%	100%
• Processing of applications for increase/transfer of shares, auditors, Change in Agents, Business Plans and the appointment of new Directors, within 2 to 5 working days	100%	100%
• Certificates of Good Standing issued within 1-2 working days	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$1,087,320	$1,087,320
Related Broad Outcome		
9: Supporting the Economy		
(Group comprises Purchase Agreement outputs: MON 2)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,087,320	**0**	**1,087,320**

MOA 3	Regulation of Insurance Services	$2,094,024

Description

Regulation of Insurance Services, involving:

- Issuing New Licenses
- Cancellation of licenses
- Approving 'use of name' pursuant to s.6 of the Insurance Law
- Monitoring of licensees for compliance of regulatory laws
    - Process and analyse annual returns
    - Process business plan changes
    - Perform on-site inspections
    - Make proposals for Regulations and Laws
    - Director, shareholder, officer changes
    - Conduct prudential meetings
- Enforcement action against licensees in breach of Laws.
- Participation in meetings of overseas regulatory bodies (IAIS, OGIS etc.)
- Participation in the drafting of new legislation (through working groups etc.), internal supervisory procedures, rules and statements of guidance

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of new licenses issued	60	76
• Number of licenses cancelled	20	42
• Number of Annual Returns processed and analysed	600	541
• Director/Officer changes processed	300	702
• Changes in shareholding processes	100	84
• Processing changes in business plans, auditors, managers and other prudential matters	600	631
• Local On-site Inspections	12	6
• Overseas on-site inspections	1	0
• Process and coordinate requests for on-site visits by overseas regulators	1	0
• Enforcement Actions	4	8
• Prudential and non-routine meetings with licensees	500	455
• Assisting with the drafting and review of legislation, MOUs, supervisory procedures, prudential guidance and rules	4	19
• Letters of Good Standing issued	50	74
• Meetings with/presentations to market participants and associations, external bodies and overseas groups	6	11
• Participating in overseas regulatory working groups (OGIS, IAIS)	2	8
• Processing Use of restricted words applications	10	6
• Dealing with non-routine customer enquiries and customer complaints	40	29
Quality		
Supervision of licensees and enforcement actions and projects and tasks established for the division, to be carried out in accordance with applicable legislation, CIMA policies and procedures and Board directives	100%	100%

Timeliness		
• Enforcement actions are brought within 3 weeks from the completion of an internal review	95%	95%
• License applications are processed and issued within 3 weeks of receipt	95%	95%
• On-site inspections conducted within 5 days	95%	100%
• Business plan changes processed within 1 week of receipt	90%	95%
• Director/Shareholder changes within 2 weeks of receipt	100%	100%
• Ongoing Prudential Meetings conducted and concluded the same day	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$2,094,024	$2,094,024
Related Broad Outcome 9: Supporting the Economy		
(Group comprises Purchase Agreement outputs: MON 3)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,094,024	**0**	**2,094,024**

MOA 4	Regulation of Mutual Fund Administrators, Mutual Administrators and Securities Firms	$3,069,576

Description

Regulation of Mutual Funds, Mutual Fund Administrators and Securities Firms involving:

- Process applications for registration and licensing
- Process applications for deregistration and cancellation of certificates and licenses
- Off-site monitoring of licensees and registrants for compliance with regulatory laws
- Assist with the drafting and review of legislation, prudential guidance and rules
- Process and coordinate requests for onsite visits by overseas regulators
- Meet with and make presentations to market participants and associations, external bodies and overseas groups
- Participate in overseas regulatory working groups – OGCISS, CARTAC
- Deal with non-routine enquiries and customer complaints
- Prepare Board/Government Reports

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Issue of new licences/registrations		
o Issue of new licences/certificates - Funds	1,600	1,723
o Issue of new licences - Administrators	5	10
o Issue of new licences – Securities	2	5
o Process SIBL Excluded Persons	1,000	924
• Cancellations of MFA and SIBL Licenses	4	11
• Cancellations of Fund Registrations	600	633
• Regulatory Returns to be reviewed (SIBL)	96	344
• Focused on-site inspections	16	20
• Overseas on-site inspections	4	2
• Prudential and non-routine meetings with regulated entities	120	123
• Meet with and make presentations to market participants and associations, external bodies and overseas groups	8	37
• Processing changes relating to licensees (ex. changes in business plan, changes in shareholding, approval of new Directors, Auditors, Authorised Agents /Principal Office and other prudential matters)	30	17
• Assisting with the drafting and review of legislation, MOUs. supervisory procedures, prudential guidance and rules and analysis of public feedback	8	19
• Participating in overseas regulatory working groups (OGCISS, IOSCO, CARTAC, IMF)	6	7
• Review of audited accounts	7,000	8,935
• Watchlist cases requiring ongoing monitoring	60	15
• Local audit sign-off approval		
o Approval of new Auditor	4	8
o Ongoing monitoring of existing Auditors	22	31
Quality		
• Application assessed against requirements of the Mutual Funds Law, the Securities Investment Business Law, the MFA License Applications Regulations, CIMA's Licensing Policy and guidelines including Fit and Proper standards	100%	100%
• Certificates signed by Head or Deputy Head of Investments or General Manager or Managing Director	100%	100%
• Review of files and Audited financial statements with adherence to review procedures checked by Senior Analyst or above	25%	25%

Timeliness		
• Review of fund application and issue certificate within 5 days	95%	95%
• Review of license application and issue license within 4 weeks	90%	75%
• Review of audited accounts within 6 weeks of receipt	10%	10%
Location		
Grand Cayman	100%	100%
Cost	$3,069,576	$3,069,576
Related Broad Outcome		
9: Supporting the Economy		
(Group comprises Purchase Agreement outputs: MON 4)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,069,576	**0**	**3,069,576**

MOA 6	Regulation of Currency	$745,740

Description

Regulation of Currency, involving:

- Issue and Redemption of currency to and from 6 local retail banks and 2 overseas banks
- Sale of numismatic coins, circulating coin sets and collectors notes to the general public
- Redemption of numismatic coins and notes from the general public
- Maintain stock of currency for issue

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Currency transactions conducted once per week with institutions	58	57
• Number of numismatic coins to be sold	300	191
• Number of Circulating coin sets to be sold	50	120
• Number of collectors notes to be sold	10,000	8,172
• Number of press releases	3	0
• Number of numismatic coins expected to be redeemed	1,200	1,673
• Number of notes expected to be redeemed over the counter	750	519
• Number of banknotes sorting sessions	150	72
• Number of banknotes destruction sessions	16	15
• Banknote re-orders	1	1
• Number of Workshops	0	1
Quality		
• All procedures necessary for issuance and redemption of currency are carried out in accordance with internal policies and verified by management	100%	100%
• Sorting – Carried out by a minimum of two currency officers with any discrepancies verified by management in accordance with internal policies and the Indemnity Agreement with the banks.	100%	100%
• Destruction – Carried out by at least two currency officers in the presence of at least two external parties who sign off on the minutes detailing the happenings of each session	100%	100%
Timeliness		
• Issuance and redemption of notes once per week	100%	100%
• Distribution of literature and announcement at least two weeks prior to issue	100%	100%
• Sorting conducted at least an average of two per week	100%	100%
• Banknotes Destruction one per month	100%	90%
Location		
Grand Cayman	100%	100%
Cost	$745,740	$745,740

Related Broad Outcome
9: Supporting the Economy

(Group comprises Purchase Agreement outputs: MON 6)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
745,740	**0**	**745,740**

MOA 8	License Fee Collection	$294,648

Description

License fee collection, involving:

- Collect, sort and process application, license renewal and registration fees as they become due;
- Send out notices to pay outstanding fees as necessary;
- Handle inquiries from the industry regarding fees and a status of their account;
- Develop and maintain an application to maintain a database for all license holders and to maintain status of their accounts for the purpose of collection of license fees.
- Liaise with supervisory divisions to resolve issues regarding licensees and other outstanding items

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Process and deposit license fees	5,500	7,297
• Send out outstanding fee reminders	2,800	743
• Handle queries from licensees	8,000	1,443
• Updates and maintenance of the licensee database	260	104
• Resolve bank account (deposit/wire transfer) queries from the Treasury	300	171
• Resolve issues liaising with supervisory divisions – LUT and others	275	0
Quality		
• All fee payments (and resulting deposits) are processed in accordance with internal policies and verified by management	100%	100%
• Deposits are prepared and lodged with the bank within the same day	100%	100%
• The information related to the deposited fees is entered in the government accounting system according to the established procedures.	100%	100%
Timeliness		
• Collect and process 90% of the total fees due within 30 days of the due date.	100%	100%
• Send out monthly notices regarding outstanding fees	100%	100%
• Resolve fee related queries from the industry within 2 business days	100%	100%
• Process requests for refunds of overpayment and submit to Treasury within 5 business days after the receipt of the request	100%	100%
Cost	$294,648	$294,648

Related Broad Outcome

9: Supporting the Economy

(Group comprises Purchase Agreement outputs: MON 8)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
294,648	**0**	**294,648**

MOA 9	Compliance Services	$1,063,236

Description

The Compliance Division's primary responsibilities are:

- Investigating serious breaches of the regulations and directing and administrating enforcement actions
- Researching and conducting due diligence on persons who have applied to act as directors, shareholders, managers, officers and controllers of licensed entities; and
- Assisting on non-routine requests for assistance from overseas regulatory authorities
- The Division has a cross-functional role and works closely with the supervisory divisions as well as the Managing Director, the Legal Division and the Policy and Development Division

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Administration of new enforcement actions taken by the Authority.	15	7
• Administration of enforcement actions previously taken by the Authority	30	30
• Investigating serious breaches of the regulations	4	2
• Processing of due diligence applications	192	219
• Assistance on non-routine requests from overseas regulatory authorities (number of directions issued in connection with non-routine RFAs).	25	19
• Assist on on-site inspections as requested by the regulatory divisions	2	0
• Assist regulatory divisions with problem files	12	23
• Special projects as requested by the Managing Director / Board of Directors	4	5
• Submission of Division report for Board of Directors meetings	7	5
• Submission of quarterly Division report / statistics to Financial Secretary	4	4
• Represent the Authority at Conferences / seminars	3	7
• Attend prudential meeting as requested by regulatory divisions	6	7
• Attend Court proceedings (winding up proceedings, judicial review, other)	6	5
Quality		
• In accordance with the various regulatory laws, The Monetary Authority Law, The Proceeds of Criminal Conduct Law, The Money Laundering Regulations and the Guidance Notes on the Prevention and Detection of Money laundering in the Cayman Islands	100%	100%
• In accordance with the relevant procedure manuals developed by the Authority and published as part of its Regulatory Handbook	100%	100%
Timeliness		
• Prepare submissions for approval within 3 to 5 weeks of: (i) receiving a referral from a regulatory division; (ii) receiving a report from an appointed person; or (iii) the end of a representation period in connection with a Warning Notice	100%	100%
• Process due diligence applications within 2 to 4 weeks of receiving the request	100%	100%
• Complete initial request for assistance form within 1 to 3 days of receiving the request from the overseas regulatory authority	100%	100%
• Provide information requested by overseas regulatory authority within 8 to 10 weeks of receiving the request	100%	N/A
Location		
Grand Cayman	100%	100%
Cost	$1,063,236	$1,063,236

Related Broad Outcome

9: Supporting the Economy

(Group comprises Purchase Agreement outputs: MON 9)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,063,236	**0**	**1,063,236**

MOA 10	Legal Services	$1,084,644

Description

The Legal Division generally provide legal services to the Cabinet and/or Financial Secretary as a result of either a request/directive being made by either party or by virtue of the statutory obligations placed on CIMA in the various regulatory laws. These services include:

- Assessing and processing Memoranda of Understandings (MOUs)
- Co-ordination of assistance to Overseas Regulatory Authorities (ORAs)
- Drafting of directives or requirements under the Monetary Authority Law (2004 Revision)
- Represent CIMA in meeting with International Organization and Standard Setters
- Represent the CIMA in relation to Court proceedings and duties
- The development of proposals for legislative enactments or amendments to relevant laws and regulations and to provide related drafting instructions on the request of the Financial Secretary
- The drafting of directives or requirements under the Monetary Authority Law (2004 Revision)

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Assessment and processing of requests for assistance to overseas Regulatory Authorities	120	146
• Preparation of proposals to Board on amendments to the regulatory laws	4	2
• Negotiation of Memoranda of Understandings with overseas regulatory authorities	5	1
• Preparation of Cabinet submissions on legislative amendments	4	0
• Present CIMA's position on IOSCO regarding IOSCO's review of CIMA	3	12
• Consultation meetings with industry on legislative changes	6	14
• Represent CIMA at Court proceedings	6	5
• Instructing external counsel in CIMA related litigation	4	1
• Monitoring and distributing new laws to the Authority	24	71
• Preparation for and meeting with IMF regarding review of CIMA and Cayman Islands	2	12
• Preparation for and meeting with the CFATF in review of CIMA and the Cayman Islands	2	21
Quality		
• Advice in accordance with the Monetary Authority Law, the Regulatory Laws, the Money Laundering Regulations and other relevant Cayman Islands laws	100%	100%
• Professional litigation services as expected of attorneys at law in the Courts of the Cayman Islands (Court of Appeal, Grand Court, Magistrates Court)	100%	100%
Timeliness		
• Advise and process requests from overseas regulatory authorities with the timeframes in the procedures for providing assistance to overseas authorities. 24 hours for routine requests, five days for initial non-routine requests	100%	100%
• Meet other timeframes for providing advice set by the Board of Directors and the Managing Director	100%	100%
• Comply with statutory deadlines for filing of documents in the Court proceedings	100%	100%
Location Grand Cayman	100%	100%
Cost	$1,084,644	$1,084,644

Related Broad Outcome

9: Supporting the Economy

(Group comprises Purchase Agreement outputs: MON 10)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,084,644	**0**	**1,084,644**

MOA 11	Policy and Development	$1,024,901

Description

The Policy and Development Division generally provides research, statistics and drafting assistance to other divisions in the Authority to facilitate the Authority in performing its functions (as tasked by Government through responsibilities assigned in the various regulatory laws) and to maintain sound financial system

- Research and develop rules and guidance for licensees necessary for the efficient regulation Cayman's financial industry
- Manage the consultation process with industry (as mandated by law) on rules and statements of guidance
- Supervise or organize the provision of timely and accurate statistics and their information on the financial industry
- Research, draft, consult with industry (through Guidance Notes Committee) amendments and enhancements to Anti Money Laundering Guidance Notes

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Preparation of papers to Board on proposed Rules and Statements of Guidance for licensees	12	17
• Manage consultation process on rules and statements of guidance for licensees	12	13
• Preparation of Cabinet submissions on rules and statements of guidance for licensees	6	9
• Gazette and advise private sector of Rules and Statements of Guidance for licensees	6	6
• Research and draft amendments and additions to Regulatory Handbook	3	9
• Gazette and advise private sector of amendments and additions to Regulatory Handbook	3	2
• Research and draft papers for amendments/enhancements to Guidance Notes on the Prevention and detection of Money Laundering	4	8
• Represent CIMA at Guidance Notes Committee meetings	2	3
• Consider and draft responses to (AML) Guidance Notes queries	12	11
• Provide advise on licensing, supervisory and enforcement matters	100	247
• Research and assistance on International reviews (eg IOSCO, IMF)	2	6
• Process statistical returns for International banking Survey	1,120	1,127
• Process statistical returns for Domestic Banking Survey	80	83
• Process statistical returns for Coordinated Portfolio Investment Survey	200	277
• Provide research information and assistance on CIMA, Government, local and international publications	4	8
Quality		
• Rules and SOGS submitted to Cabinet, posted to web-site, gazetted and notification provided to private sector	100%	100%
• Papers presented to and approved by Board and GNC	100%	100%
• Statistical returns processed in accordance with guidelines	100%	100%
• Licensing and supervisory matters approved timely and with little or no industry complaints	100%	100%
Timeliness		
• Rules, SoGS internal guidance and procedures papers submitted to Board Cabinet, posted to web-site, gazetted and notification provided to private sector in accordance with Board approved deadlines	95%	95%
• Information and statistics submitted to requesting party on (mutually) agreed timetable	100%	100%
• Statistics processed according to established schedules	95%	95%
Location		
Grand Cayman	100%	100%
Cost	$1,024,901	$1,024,901

Related Broad Outcome

9: Supporting the Economy

(Group comprises Purchase Agreement outputs: MON 11)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,024,901	**0**	**1,024,901**

Output Groups to be purchased by the Leader of Government Business

Output Supplier: Cabinet Office

CBO 4	Hurricane Debris Removal		$143,087
Description Removal and processing debris generated from Hurricane Ivan including: • Removal of debris • Management and disposal of debris • Screening and reclamation of sand • Collection and processing of derelict vehicles			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Cubic yards of debris removed (thousands)		N/A	7-15
Quality Recovery activity prioritised and completed in accordance with priorities established by Cabinet		N/A	100%
Timeliness Duration of clean up		N/A	Jul–Oct 06
Location Grand Cayman		N/A	100%
Cost		$0	$143,087
Related Broad Outcome 1: Deal with the Aftermath and Lessons from Hurricane Ivan			
(Group comprises ABS outputs: CAB 10)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
0	**143,087**	**143,087**

Output Groups to be Purchased by the Minister for District Administration, Planning, Agriculture and Housing

Output Supplier: Ministry for District Administration, Planning, Agriculture and Housing

DAP 1	**Advice and Support to the Minister of District Administration, Planning, Agriculture and Housing**	**$2,637,493**

Description

To maintain the capacity to provide Policy Advice to The Minister of District Administration, Planning Agriculture and Housing and Cabinet on

- Environmental Health policies
- Mosquito control and related scientific matters
- Matters related to the planning law
- Matters relating to the preparation of Development Plans for Grand Cayman, Cayman Brac and Little Cayman Buildings
- Miscellaneous policy matters relating to the Minister's responsibilities

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Cabinet submissions	10-20	10-20
• Ministers Briefings	250-350	250-350
• Parliamentary Answers per session	54-72	25-38
• Number of pieces of policy advice	32-62	34-54
• Number of hours spent to develop policy advice (Sister Islands)	1,800	1,200-1,500
• Attendance at meetings	520-1,200	520-1,200
• Planning Appeals	2-6	2-6
Quality		
• Reports on advice are thoroughly researched, comprehensive and accurate	100%	100%
• Approved by the Permanent Secretary, Senior Assistant Secretary or designate	100%	100%
• Activities must comply and be carried out within relevant Government guidelines and regulations as well as applicable to local legislation	100%	100%
• Written and verbal communications will be accurate	100%	100%
Timeliness		
• Cabinet submissions, Minister Briefings, Parliamentary Answers, and Legislative Motions must be delivered by target dates	95-100%	95-100%
• Policy Advice and reports will be completed within the specified time frame	95-100%	95-100%
• Advice prepared by appropriately qualified persons with due professional care	100%	100%
• In accordance with Planning Appeals Rules	100%	100%
Location		
Grand Cayman	100%	100%
Cost	$2,623,493	$2,637,493

Related Broad Outcomes

1. Deal with the Aftermath and Lessons from Hurricane Ivan
3. Improve Education and Training
4. Rebuild the Health Services
5. Address Traffic Congestion
6. Embrace Cayman Brac and Little Cayman
7. Conserve the Environment
9. Support the Economy
10. Open, Transparent, Honest and Efficient Public Administration.
11. Sound Fiscal Management

(Group comprises ABS outputs: MPC 1, MPC 2, AGR 1, DAD 1, MRC 11, PLN 1, PLN 2, PLN 20)

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
2,623,493	**14,000**	**2,637,493**

DAP 2	Management of Special Projects		$450,414
Description Execution and monitoring of Special Projects for the Minister of District Administration, Planning, Agriculture and Housing, covering attendance at meetings, and preparation of plans and reports.			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity			
• Number of Hours spent providing the execution and monitoring of Special Projects		2,500-3,000	2,500-3,000
Quality			
• Minister will approve terms of reference		100%	100%
• Multi – disciplinary approach will be taken to all projects		100%	100%
• Private sector as well as public sector participation		As required	As required
• External expert advice will be retained as required		As required	As required
• Public consultation as necessary at the appropriate time		As required	As required
Timeliness			
• Development Plan		Ongoing	Ongoing
• New Office Buildings		Ongoing	Ongoing
Location			
Cayman Islands		100%	100%
Cost		$420,097	$450,414
Related Broad Outcome 9: Support the Economy. 10: Open, Transparent, Honest and Efficient Public Administration. 11: Sound Fiscal Management.			
(Group comprises ABS outputs: MPC 3)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
420,097	**30,317**	**450,414**

DAP 3	Regulation of Dangerous Substances	$185,254

Description

Administration of the petroleum handling and storage law, including inspection of fuel storage terminals. Advising on the safe handling and storage of hazardous substances. Inspection of workplaces to ensure compliance with safety, health and environmental environment for hazardous materials.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Locate and inspect all industrial sites	10-20	0
• Inspections of terminals	2-4	2-4
• Inspection of LPG, Compressed Gas and Bulk Petroleum	1-2	5-10
• Consult on planning applications	10-12	80-100
• Inspection of Service Stations	20-30	20-23
• Witness petroleum pump calibrations	8-12	15-23
Quality		
• Comply with internal standards	100%	100%
• Use of qualified inspectors	100%	100%
• Past experience in writing and inspecting at terminals, retail and I/C sites	100%	100%
• Appropriate codes, laws and standards are applied	100%	100%
• External expert advice as needed	100%	100%
Timeliness		
• Inspections scheduled and ongoing during period	95%	95%
• Writing guidelines ongoing during the period	95%	95%
• Planning applications handled promptly	95%	95%
Location		
Grand Cayman	100%	100%
Cost	$185,254	$185,254

Related Broad Outcomes

7. Conserve the Environment

(Group comprises ABS outputs: CPI 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
185,254	**0**	**185,254**

DAP 4	Management of Land Information	$3,010,403

Description

The collection storage maintenance and provision of information in respect of land titles and related matters including;

- Advice and information relating to the various laws administered by Lands and Survey departments
- Maintenance of the Land Registry
- The provision of cadastral engineering topographical and hydrographic surveying services plus aerial photography and digital imagery.
- The control of cadastral surveys in The Cayman Islands.
- Surveying control services.
- The computer – networked land information system
- A mapping service to meet statutory requirements and to publish various cartographic products.
- A Street addressing database including the allocation of street numbers.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of counter callers and enquiries	16,750-19,500	20,750-22,000
• Number of land registry transactions recorded	9,250-9,500	12,000-13,000
• Number of hours for surveys undertaken	225-305	240-275
• Number of surveys authenticated by the Chief Surveyor	240-275	240-275
• Number of maps and atlases drawn and produced	260-290	260-290
• Number of Licensed users	200-250	200-250
• Number of GIS application	12-15	12-15
• Number of Spatial Databases	45-50	45-50
• Network control stations (including transmissions of GPS base-station radio signal)	1	1
Quality		
• Bi annual customer satisfaction and random audit of responses rated good or better	85%	85%
• All work to meet the requirements of the relevant laws and the manual of land registry procedure	100%	100%
Timeliness		
• Advice bi-annual customer satisfaction survey rating attendance waiting time to be acceptable	85%	85%
• 4 weeks turnaround time for the authentication of fully compliant submissions	100%	100%
• All data updated on the web within 24 hours of completion	95%	95%
• 8 days turnaround time for statutory plan production – after receipt of instruction	100%	100%
• Surveying of jobs to be completed within 9 months of request	80%	80%
• IT GI solutions complete to specification within 8 weeks of estimate	80%	80%
Location		
Grand Cayman and Little Cayman	100%	100%
Cost	$3,010,403	$3,010,403

Related Broad Outcome:
10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: LSU 2, LSU 3, LSU 4, LSU 5, LSU 6, LSU 10, LSU 11, LSU 12)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,010,403	**0**	**3,010,403**

DAP 5	Management of Government Properties	$967,024

Description

Management of Government properties including;

- Property procurements (by way of lease or outright purchase)
- Management of crown property (including crown leases), involving negotiating the provisions and conditions of agreements the up-keep and maintenance of property plus rent collection
- Real estate valuation and appraisal service.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of hours to action procurement requests	240-260 hrs	210-220
• Number of crown properties leased.	50-55	55-60
• Number of government tenancies	90-94	95-100
• Number of hours spent on valuation reports	187 hrs.	175-200
Quality		
• 80% of settlements to be no greater than 120% of valuations	80-100%	80-100%
• Number of delinquent tenants tolerated	<5%	<5%
• Management and procedures to be actioned according to RICS best practices	100%	100%
• All opinions/reports to be prepared in strict accordance with the Royal Institute of Chartered Surveyors Manual of Valuation	100%	100%
Timeliness		
• Negotiations opened within 3 weeks of instruction of receipt of claim	95%-100%	95%-100%
• Negotiations concluded within 3 months of valuation date	75%-100%	75%-100%
• Rent collected within 7 days of due date.	95 – 100%	95 – 100%
• Turn around time for all cases of valuations– 4 weeks	90%	90%
Location		
Grand Cayman	100%	100%
Cost	$967,024	$967,024

Related Broad Outcomes

10. Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: LSU 7, LSU 8, LSU 9)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
967,024	**0**	**967,024**

DAP 6	Mosquito Control Service	$6,656,525

Description

Program to control mosquitoes through

- Non chemical (physical and biological) means
- Annual hatch and strand program
- Larviciding program
- Adulticide program
- Program to control grassland breeding mosquitoes
- Container breeding mosquito prevention and control
- Port disinfection service
- Mosquito control call – out service

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Hectares of canalized swamp maintained continuously	1,500	1,500
• Number of swamps flooded and drained	2	2-6
• Aerial sorties	125-190	145-210
• Ground applications	515-665	400-550
• Ovipots collected	8,000-10,000	26,000-34,000
• Treatment of arriving aircraft, vessels, vehicles and containers	5,800-6,200	3,800-4,000
• Number of call-out requests	40-80	70-80
• Number of school visits/promotion	5-10	5-10
Quality		
• Operations to be completed with supervisor sign off, compliance with operational plan expected	100%	100%
• Sorties conform to aerial operations manual	100%	100%
• Applications conform to operations manual and other relevant guidelines	100%	100%
• Call–out requests responded to and mosquito complaint resolved	100%	100%
Timeliness		
• Ongoing throughout the period	100%	100%
• Application completed within a timescale set by the Director or a supervisor	100%	100%
• Respond to call out request within 24 hours	100%	100%
Location		
• Aerial applications - Grand Cayman		
• Other activities - Cayman Islands		
Cost	$6,656,525	$6,656,525

Related Broad Outcomes

3. Improve Education and Training.
4. Rebuild the Health Services.

(Group comprises ABS outputs: MRC 3, MRC 4, MRC 8, MRC 12, MRC 14, MRC 15)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
6,656,525	**0**	**6,656,525**

DAP 7	Management of Planning Applications	$3,200,434

Description

Processing and enforcement of planning applications, permits and regulations including

- Processing development applications
- Issuing building permits
- Undertaking building inspections
- Enforcement of the Planning Law and regulations

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of development applications processed.	1,478-1,775	1,460
• Number of building permits processed	1,000-1200	1,158
• Number of enforcement cases opened.	350-400	310
• Number of briefs prepared	20-30	19
• Annual CPA report	1	1
Quality		
• The percentage of applications submitted to the CPA/DCB that shall be adjourned /deferred.	0-5%	0-5%
• All applications are reviewed and inspected for code compliance.	100%	100%
• Number of cases successfully resolved.	90%	90%
• All licenses correctly categorized	100%	100%
Timeliness		
• Processing of development applications:		
▪ Routine applications – 5 working days	90-100%	90-100%
▪ Semi Routine – 21 working days	90-100%	90-100%
▪ Non routine –40 working days		
• Enforcement actions:	90-100%	90-100%
• Respond to complaint – 3 working days	90-100%	90-100%
• Warning letter to submission of application – 14 working days	90-100%	90-100%
• Warning letter to issuance of enforcement notice – 28 working days	90-100%	90-100%
• Issuance of enforcement notice to compliance – 28 working days	90-100%	90-100%
• Summary court decision to demolition – 60 working days	90-100%	90-100%
• Appeal brief compiled with 14 days of notice of appeal	100%	100%
• CPA report delivered to ministry by February 2006	100%	100%
• Licensing decisions issued within 1 month of application receipt	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$3,329,173	$3,200,434

Related Broad Outcomes

1. Deal with the Aftermath and Lessons from Hurricane Ivan.
5. Address Traffic Congestion.
7. Conserve the Environment.
10. Open, Transparent, Honest and Efficient Public Administration.

(Group comprises ABS outputs: PLN 5, PLN 6, PLN 9, PLN 14, PLN 19)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,329,173	**(128,739)**	**3,200,434**

DAP 8	Sister Islands Government Services	$2,390,950

Description

Provision of Government Services in Cayman Brac which includes:

- Organizing official visits and ceremonial events;
- Information and advice to the general public;
- Child care facility;
- Processing of accounts payable transactions;

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of travel documents processed	492-580	647-725
• Number of registration applications processed	219	119-152
• Visits and events arranged	50-75	140-150
• Number of information transactions/inquiries processed	8,000-10,000	8,000-10,000
• Number of Children at Childcare facility daily;	40-50	25-35
• Number of hours spent processing accounts payable/receivable transactions	6,000-7,000	5,500-6,000
• Number of promotional material distributed	50,000	5,000-10,000
• Number of passengers processed	30,000-50,000	30,000-35,000
• Number of aircrafts and marine crafts cleared	2,100-2,625	2,100-2,625
• Number of responses to world-wide requests for information	350-500	500-600
• Travel Trade Shows	1-2	1-2
• Number of vehicle, electrical and other inspections and licensing services	2,429-2,678	2,233-2,777
Quality		
• Travel documents with full compliance of guidelines	100%	100%
• Registration application meet legislative requirements	100%	100%
• Visits and events organised by senior staff;	100%	100%
• Information research/response by trained staff;	100%	100%
• Childcare meets standards set by Education Department;	100%	100%
• Payments executed in accordance with Financial Regulations (2005 Revision) and department policy;	100%	100%
• Brochure created of highest quality and distributed to high circulation magazines	100%	100%
• Passengers processed in full compliance with Customs and Immigration laws	100%	100%

Timeliness		
• Within 2 days for waivers and other document; 4-6 weeks for U.S Visas and 2 weeks for passports	100%	100%
• Registration with 1 day for marriage license and 2 weeks for birth and death certificates	100%	100%
• In accordance with itineraries	100%	100%
• Routine response; immediately ; research needed- within 2-3 working days;	100%	100%
• Childcare service provided 8:00am – 5:30pm, Monday – Friday		
• Payments Processed Within 1 Week Of Receipt;	100%	100%
• Passenger processed with 2 minutes	100%	100%
	100%	100%
Location		
Cayman Brac	100%	100%
Cost	$2,858,688	$2,390,950

Related Broad Outcomes:

1. Deal with the Aftermath and Lessons from Hurricane Ivan
2. Address Crime and Improve Policing
6. Embrace Cayman Brac and Little Cayman
8. Strengthen Family and Community
9. Support the Economy
10. Open, Transparent, Honest and Efficient Public Administration
11. Sound Fiscal Management

(Group comprises ABS outputs: DAD 2, DAD 3, DAD 4, DAD 7, DAD 8, DAD 10, DAD 12, DAD 13, DAD 14)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,858,688	**(467,738)**	**2,390,950**

DAP 9	Management of Sister Islands Government Assets	$4,180,701

Description

- Disaster Management, Preparedness and Response Services
- Construction and Maintenance of Public Facilities and Infrastructure
- Collection, preservation and display of material evidence significant to our culture, history and heritage, including:
  - Collection, documentation and preservation of material
  - Providing exhibitions and displays and general public access to them and museum facilities
  - Preservation of historical sites

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Mock Exercise/Workshops organized / attended	2-4	2-4
• Number of Emergency Shelters maintained	3	3
• Number of miles of Road Construction	1-2	2
• Number of miles of Road Maintenance	400-600	600-800
• Construct Buildings: Average	1-2	2
• Building/Facility Maintenance	150	200-300
• Other Projects	200-300	200-300
• Number of artifacts preserved	5,000-5,500	5,000-5,500
• Number of displays / exhibitions	18-24	18-24
• Number of hours spent on preservation of historical sites	3,000-6,500	2,000-3,000
• Number of tours arranged	700-1,000	200-250
Quality		
• Annually Updated Hurricane And Disaster Plan	100%	100%
• Training Exercises conducted according to guidelines	100%	100%
• Roads Are Constructed To National Engineering Standards	100%	100%
• Buildings Are Constructed To National Building Code Standards	100%	100%
• Artifacts Secured, Exhibited And Preserved In Accordance With National Museum Standards	100%	100%
• Historical Sites Marked With Descriptive Signs To U.S. Parks Standards	100%	100%
Timeliness		
• Cover Hurricane Season June – November	100%	100%
• Immediate Response to other Disasters	100%	100%
• As set out in annual budget guidelines and approved works Program	100%	100%
• Open to public access 7 days per week	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$4,310,521	$4,180,701

Related Broad Outcomes

1. Deal with the Aftermath and Lessons from Hurricane Ivan
6. Embrace Cayman Brac and Little Cayman
8. Strengthen Family and Community
9. Support the Economy

(Group comprises ABS outputs: DAD 6, DAD 9, DAD 11)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
4,310,521	**(129,820)**	**4,180,701**

DAP 10	Services to Farmers	$1,612,892

Description

Provision of services to the agricultural sector (sale of supplies, assistance to farmers, animal health and crop husbandry); technical advice and support to the agricultural sector.

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of transactions processed	9,000-12,000	12,000-14,000
• Number of Animals Attended: Ambulatory medical/Surgical	2,000-2,500	1,900-2,100
• Number of animals serviced through husbandry services	30-50	30-50
• Number of hours for agricultural Land clearing	1,500-2,000	1,000-1,200
• Number of hours for Crop Husbandry Services	3,500-4,000	3,000-3,250
Quality		
• Transactions in accordance with Financial Regulations (2005 Revision)	100%	100%
• Medical/surgical services carried out by qualified personnel	100%	100%
• All agri-business advice and assistance delivered shall be based on sound professional judgment, well researched, current and relevant to the needs of the client / sector and shall be subject to internal peer review and approval by the Chief Agricultural and Veterinary Officer	100%	100%
Timeliness		
• Sales: available to customer 7.5 hours per day Monday - Friday	100%	100%
• Emergency calls: % calls responded to within two (2) hours.	90%	90%
• Minimal turnaround time for application review and service requests	100%	100%
• All programmes and projects developed and delivered in a timeframe considered appropriate to the project	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,289,892	$1,612,892

Related Broad Outcomes:

1. Deal with the Aftermath and Lessons from Hurricane Ivan
4. Rebuild the Health Services
9. Support the Economy
11. Sound Fiscal Management

(Group comprises ABS outputs: AGR 3, AGR 17, AGR 18)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,289,892	**323,000**	**1,612,892**

DAP 11	Agriculture Regulatory Services	$1,653,257

Description

- Issuance of permits and certificates prior to the importation or exportation of plants, animals, their products and construction aggregate.
- Administration of programmes to detect and prevent the entry, establishment and spread of new plant and animal pests and diseases.
- Administration of a programme to regulate the importation, distribution, transportation, use and storage of pesticide products.
- Ante-mortem examinations of farm animals to establish their state of health prior to slaughter for human consumption.
- Provision of a facility for the Slaughter and Dressing of domestic livestock for sale to the public.
- Provision of an animal welfare control service to reduce the number of stray and neglected animals including public awareness events to educate residents

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of import and phytosanitary Permits and Certificates issued	600-750	750-950
• Number of inspections to detect and manage new pests and diseases	3,050-3650	3,225-3,905
• Number of hours providing advice to mange existing plants/pests diseases	1,100-1,200hrs	1,100-1,200hrs
• Number of Public Awareness Events on the safe use of Pesticides and Animal welfare	2-8	3-10
• Number of Animals Slaughtered	200-300	40-50
Quality		
• Percentage of import permits issued in compliance with local regulations	100%	100%
• Percentage of plant phytosanitary and/or animal export health certificates issued in compliance with regulations set by country of import	100%	100%
• Percentage outlets inspected in compliance with existing pesticide regulations	100%	100%
• Public awareness events organised by qualified personnel and appropriate to target audience.	100%	100%
• Percentage of post mortem condemnations that should have been detected during ante-mortem inspection but were not	100%	100%
• All services are carried out by trained personnel	100%	100%
• Slaughter and dressing carried out in accordance with International Health and Welfare Standards	100%	100%

Timeliness		
• Maximum period between receipt of application and rendering a decision	3 working days	3 working days
• All consignments of aggregate inspected within 24 hours of arrival	100%	100%
• Publication of updated CI Pesticide List once per year	First Quarter	First Quarter
• Percentage of cases where animals are examined within 24 hours of slaughter	95%	95%
• All livestock slaughtered within 36 hours of arrival at the Abattoir.	100%	100%
• Public Awareness Events	Quarterly	Quarterly
Location		
Cayman Islands	100%	100%
Cost	$1,614,763	$1,653,257
Related Broad Outcomes: 4. Rebuild the Health Services 5. Address Traffic Congestion		
(Group comprises ABS outputs: AGR 13, AGR 14, AGR 15, AGR19)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,614,763	**38,494**	**1,653,257**

DAP 12	Agriculture Development Services	$525,500

Description

- Provision of technical, administrative and logistical assistance towards the continued development of the agricultural sector.
- Provision of extension information and training for farmers, student interns, landscapers, and lawn and garden maintenance workers in agricultural related disciplines.
- Promote the development of Aquaculture and Hydroponics as commercially viable industries within the agricultural sector.
- Identify and evaluate aquaculture species suitable to local conditions.
- Educate local entrepreneurs of the potential for aquaculture and hydroponics production so as to encourage them to enter the industry.

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of man-hours spent in preparation and delivery of marketing, agri-business, financial, promotional, technical, administrative and logistical services to support the development of the sector.	2,500-3,000	5,500-6,500
• Number of man-hours spent providing technical advice to producers and potential producers of Aquaculture and hydroponics	100hrs	100-120hrs
Quality		
• All programmes, advice and training delivered shall be based on sound professional judgment, well researched, current and relevant to the needs of the client / sector and shall be subject to internal review and approval by the CAVO.	100%	100%
• All published research results based on sound data gathering methods and analytical procedures, accurate within the limits of the study and subject to peer review.	100%	100%
• All information provided at seminars and educational projects shall be technically accurate, current and relevant to the target audience, subject to peer review.	100%	100%
Timeliness		
• Training courses, publications and public awareness events produced throughout the period.	100%	100%
• All aquaculture and hydroponics development services and programmes to be developed and delivered within designated time schedules as agreed appropriate to that project.	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$555,673	$525,500

Related Broad Outcomes:

3: Improve Education and Training
9: Support the Economy

(Group comprises ABS outputs: AGR 11, AGR 16)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
555,673	**(30,173)**	**525,500**

DAP 13	Garden and Decorative Services	$168,000

Description

Provision of a plant decorative service for government entities and NGO’s.

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
Number of functions decorated of various sizes	32-48	10-18
Quality		
Minimum percentage of times that service provided is in total accordance with customer’s requirement.	95%	95%
Timeliness		
Service provided meets all timeframes agreed with customer.	90%-100%	90%-100%
Location		
Cayman Islands	100%	100%
Cost	$194,780	$168,000

Related Broad Outcome:

8: Strengthen Family and Community

(Group comprises ABS outputs: AGR 10)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
194,780	**(26,780)**	**168,000**

DAP 14	Management of Housing Assistance	$0

Description

Technical Support and Administration for affordable housing involving:

- Policy advice and administrative support/oversight of the Affordable Housing Initiative (AHI)
- Policy advice and administrative support for the National Housing and Community Development Trust (NHCDT)
- Policy advice regarding the future of as well as monitoring and oversight of the Government's Guaranteed Home Mortgage Scheme (GGHMS)

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of hours spent advising and supporting AHI	450-500	0
• Number of hours spent advising and supporting the NHCDT	100-200	0
Quality		
• Affordable housing initiatives meet the goals and objectives of Government's policies	100%	0%
• National Housing and Community Development Trust meet the criteria of policies set by the Government.	100%	0%
Timeliness		
Ongoing throughout the year	100%	0%
Location		
Cayman Islands	100%	0%
Cost	$53,131	$0

Related Broad Outcomes

1 Deal with the Aftermath and Lessons from Hurricane Ivan.
9 Support the Economy.
10 Open, Transparent, Honest and Efficient Public Administration.
11 Sound Fiscal Management.

(Group comprises ABS outputs: MPC 12)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
53,131	**(53,131)**	**0**

DAP 15	Collection of Revenue	$786,176

Description		
• The assessment and collection of Stamp Duty including the provision of related valuation advice. • Collection of Government Revenue		
Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of stamped documents	6,750-7,000	8,000-9,000
• Number of valuations	1,800-1,900	2,300-2,500
• Number of revenue collection transactions / Receipts	8,000-10,000	9,000-10,000
• Number of working hours	10,000-12,000	10,000-12,000
Quality		
• All documents properly assessed and duty (plus interest when appropriate) collected, in accordance with the Stamp Duty Law (2003 Revision), and Land Holdings Companies Share Transfer Tax Law (2002 Revision) checked by random sample audits	100%	Full Compliance
• Assessment/valuation of all leases in accordance with RICS Manual of Valuation.	100%	Full Compliance
• Collect 100% revenue in accordance with Financial Regulations (2005 Revision), and other legal framework	100%	100%
Timeliness		
• Valuation turn around time for all cases – 2 working days	95%	95%
• Stamp Duty adjudication notification letters sent out – within 2 days of assessment	95%	95%
• Revenue Within 10 Days	10 days	10 days
Location		
Cayman Corporate Centre/Britcay House, George Town, Grand Cayman and Lands Office, Cayman Brac	100%	100%
Cost	$783,250	$786,176
Related Broad Outcomes: 10: Open, Transparent, Honest and Efficient Public Administration 11: Sound Fiscal Management		
(Group comprises ABS outputs: LSU 1, DAD 5)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
783,250	**2,926**	**786,176**

Changes to Statutory Authority/Govt Company Output Groups

Output Supplier: National Housing and Development Trust

NHT 1	**Administration of the Affordable Housing Initiative**	**$57,499**

Description

Administer the lease of the Affordable Housing Initiative Programme and provide support services to low income Caymanian families

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of site visits	12-15	16
• Number of leases under special debt servicing arrangements	1-3	23
• Number of job orders processed	500-550	523
• Number of community service projects	0	7
Quality		
• Site visit conducted by qualified personnel	100%	100%
• All special debt service arrangements in accordance with guidelines set by the trust	25-30%	100%
• Annual survey of customers expressing satisfaction with works completed	75-80%	N/A
• Annual survey of customers expressing satisfaction with the effects of services to the community	100%	N/A
Timeliness		
• Reports to be completed within 10 days after each visit	95-100%	95%
• Maximum time for submitting arrears report – 15 days after end of quarter	95-100%	100%
• Survey completed 5 days at the end of third quarter	95-100%	100%
Location		
• Windsor Park Affordable Home Site, George Town	100%	100%
• Eastern Avenue Affordable Home Site George Town		
• West Bay Affordable Home Site, West Bay		
• 1 Elizabethan Square, Grand Cayman		
Cost	$57,499	$57,499

(Group comprises Purchase Agreement outputs: NHT 1)

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
57,499	**0**	**57,499**

NHT 2	Administration of the Government Home Assisted Mortgage	$182,390

Description

Administer the lease of the Government Home Assisted Mortgage Program and provide support services to low income Caymanian families

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of hours of negotiations with participating banks	0	10-12
• Number of hours to produce promotional products	0	5-10
• Number of hours preparing legal documents	20- 22	42
• Number of application processed	175-200	0
Quality		
• Agreement to the negotiation of the Guidelines	85-90%	100%
• Promotional products approved by Board of Directors	90-95%	100%
• Legal documents sanctioned by the Legal Department	85-90%	80%
• Applications process according to approved guidelines	90-95%	0%
Timeliness		
• Maximum of 3 days after negotiations for the amendment of legal documents.		
• Maximum of 1 month for printing of promotional product after approved by Board of Directors		
• Maximum of 5 days for submission of documents to Legal Department agreed upon with participating banks		
• Maximum of 3 days for processing of applications	90-100%	90-100%
Location		
1 Elizabethan Square, Grand Cayman	100%	100%
Cost	$182,390	$182,390

(Group comprises Purchase Agreement outputs: NHT 2)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
182,390	**0**	**182,390**

NHT 3	Administration of the Low Income Housing Scheme	$215,528

Description

Administer the lease of the new Low Income Housing Scheme and provide support services to low income Caymanian families

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of new site inspections	3	8
• Number of project development meetings	8-10	7
• Number of applications processed	450-500	482
Quality		
• New sites reviewed by qualified personnel	95-100%	100%
• Project development meetings attended by qualified persons	95-100%	100%
• Applications process according to approved guidelines	95-100%	95%
Timeliness		
• Minimum of 1 new site reviewed each quarter	95-100%	100%
• Maximum of 30 days for distribution of Minutes	95-100%	100%
• Maximum of 3 days for processing of applications	95-100%	100%
Location		
1 Elizabethan Square, Grand Cayman	100%	100%
Cost	$215,528	$215,528

(Group comprises Purchase Agreement outputs: NHT 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
215,528	**0**	**215,528**

Output Groups to be Purchased by the Minister of Health and Human Services

Output Supplier: Ministry of Health and Human Services

HHS 1	**Policy Advice and Support to the Minister of Health and Human Services**	**$1,694,717**

Description

Provision of policy advice and administrative services for the Minister and Cabinet including:

- Preparation of replies to correspondence, speeches, statements answers to Parliamentary Questions and any other information requested by the Minister
- Preparation of policy advice papers and papers for Cabinet
- Preparation of drafting instructions
- Investigation of complaints relating to the standard health insurance contract
- Monitor and review the delivery of outputs for, Statutory Authorities, Government-Owned Companies and NGOs

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Speeches , Statements, Parliamentary Questions and other information requested by the Minister	600-700	600-700
• Number Cabinet Papers and Notes produced	28-34	28-34
• Number of drafting instructions	7	7
• Number Press Releases and Public Service Announcements produced	15-25	15-25
• Number of Statements of Press briefings and Interviews with media	45	45
• Number of Policy Papers produced on matters relating to Health Insurance	22-25	22-25
• Number of reports produced		
o Guidelines and	1	1
o Code of Practice for staff and Adoption Board	1	1
• Number of purchase agreements	20-24	20-24
Quality		
• Replies etc. accurate, appropriately researched; and in appropriate style and format	90-100%	90-100%
• Policy papers based on a consideration of relevant data, use of appropriate analytical techniques and meet formal Cabinet Office requirements	90-100%	90-100%
• Drafting instructions clear and accurate	90-100%	90-100%
• Complaints well researched	90-100%	90-100%
• Purchase agreements to contain quantity, quality, cost and timeliness measures and to meet standards specified in the Public Management and Finance Law (2005 Revision)	100%	100%

Timeliness		
• Replies within the time frame agreed with the Minister	90-100%	90-100%
• Policy advice given within the time frame agreed with the Minister	90-100%	90-100%
• Drafting Instructions submitted within sufficient time as agreed by Legislative Counsel for document to be completed by due date	90-100%	90-100%
• Complaints investigated within 3 working days	90-100%	90-100%
• Purchase agreements drafted by August 2005	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,691,890	$1,694,717
Related Broad Outcomes 4: Rebuild Health Services 6: Embrace Cayman Brac and Little Cayman 8: Strengthen Family and Community 10: Open, Transparent, Honest and Efficient Public Administration		
(Group comprises ABS outputs: MHS 1, MHS 2, MHS 3, MHS 7, HIC 1, SOC 11)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,691,890	**2,827**	**1,694,717**

HHS 2	Health Regulatory Services	$653,739

Description

Inspection and regulatory services including:

- Investigate and resolve complaints
- Administer the Segregated Health Insurance Fund
- Registration and Certification of Health Professionals
- Inspection and Certification of Health Care Facilities

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of complaints investigated and resolved	225 -300	225 -300
• Number of cases submitted as administrative offences for prosecution	3-6	3-6
• Number of reports on the Segregated Insurance Fund and Health Practice Councils submitted to the Minister	8	8
• Number of health care professionals registered	550-650	550-650
• Number of health care facilities inspected	10	10
• Number of certificates issued	55	55
Quality		
• Complaints investigated based on approved policy and procedures	90-100%	90-100%
• Reports are accurate and relevant	90-100%	90-100%
• Councils operate in accordance with the Health Practice Law, 2002 and Regulations 2004	90-100%	90-100%
• Inspections completed by qualified inspector and certificates issued within guidelines established by the Health Practice Councils	90-100%	90-100%
Timeliness		
• Registrations signed and mailed within 5 working days after decisions are made by the councils	90-100%	90-100%
• Initial response to complaints provided within three days	90-100%	90-100%
• Certificates mailed to medical practitioners within 5 working days after the councils have made recommendation	90-100%	90-100%
• Inspections done within 30 days of receipt of request	90-100%	90-100%
Location		
Cayman Islands	100%	100%
Cost	$644,204	$653,739

Related Broad Outcomes

4: Rebuild Health Services
6: Embrace Cayman Brac and Little Cayman
8: Strengthen Family and Community
10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: MHS 5, MHS 11, HIC 2, HIC 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
644,204	**9,535**	**653,739**

HHS 3	Public Education on Social and Gender Issues	$1,867,936

Description

Public education and training activities relating to:

- The development of Gender Equity and Equality for all residents
- Empowering women, strengthening families and other topics relevant to women and the family
- Parenting skills and family planning courses
- Life skills and vocational training for Young Parents
- Community outreach presentations
- Promotion of Child Month
- National Parent Training Programme
- Care and welfare of the elderly and adult disabled
- Probation and prisoner aftercare
- Substance abuse issues
- Public education of the Health Insurance Commission
- National Health Education Programmes

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
Number of workshops and training sessions:		
• Gender Equity and Equality	20-32	20-32
• Programmes relevant to women and the family	12-17	12-17
• Parenting skills and family planning courses	3-6	3-6
• Young Parents programmes	17-25	17-25
• Community outreach presentations	20-30	20-30
• Promotion of Child Month Activities	60-80	60-80
• National Parent Training Programme courses	17-25	17-25
• Care and welfare of the elderly and adult disabled	99-110	99-110
• Probation and prisoner aftercare presentations	3-12	3-12
• Number of workshops on substance abuse issues	3-5	3-5
• Number of radio announcements and articles published by HIC	10-16	10-16
Quality		
• Participants rate activity as above average	80%	80%
• Evaluation of Parenting Skills client knowledge gained	90-100%	90-100%
• Events well co-coordinated	90-100%	90-100%
• Substance abuse issues: Information presented is relevant and accurate	90-100%	90-100%
• All disseminated information will be in accordance with the Health insurance law	100%	100%

Timeliness		
Provided on going basis throughout the period and/or at the time agreed with stakeholders	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,845,588	$1,867,936
Related Broad Outcomes		
8: Strengthen Family and Community		
(Group comprises ABS outputs: WRC 3, WRC 5, HIC 4, MHS 10, PRB 4, DCS 6, SOC 3, SOC 4, SOC 7, SOC 13, SOC 14, SOC 17, SOC 19)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,845,588	**22,348**	**1,867,936**

HHS 4	Counseling Services	$4,103,630

Description

Counseling Services involving:

- Provision of assessment, outpatient individual, group and family treatment for residents of the Cayman Islands experiencing substance abuse problems and the preparation of reports on client status
- Residential treatment and support for adults with substance abuse problems including the 8 week residential treatment programme (with the provision of accommodation) and the Halfway House and Alternative Living Bed programmes
- Individual and group counselling, screening and referrals, and psycho-educational workshops to females and males 18 years and older

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Provision of non-medical detoxification programme utilizing six admission beds.	1	1
• Number of counseling cases	2,517-6,650	2,517-6,650
• Number of assessment appointments provided	300-650	300-650
• Number of reports completed and submitted	450-900	450-900
• Provision of 6-week DUI Programme on a rotational basis throughout the year to a maximum of 15 participants per rotation.	1	1
• Provision of intensive substance abuse treatment programme	1	1
• Number of Workshops/Presentations/Training Sessions offered	5-15	5-15
• Number of Community Events attended	5-10	5-10
• Number of Media Events/Contributions	10-20	10-20
• Number of intake appointments offered	25-100	25-100
• Number of assessment appointments attended	15 – 75	15 – 75
• Number of reports prepared	35 - 300	35 - 300
• Number of persons enrolled in skills development activities	24-26	24-26
• Number of persons successfully completing programme within 6 months	20-24	20-24
Quality		
• Outpatient assessment supervised by clinical supervisor; and counseling undertaken by certified drug and alcohol counselor	90-100%	90-100%
• Inpatient Programmes operated in accordance with internal policies and procedures	90-100%	90-100%
• Workshops conducted by qualified personnel	90-100%	90-100%

Timeliness		
• Outpatient: Date for assessment within 7 days of initial contact; date for initial treatment sessions not to exceed 10 working days from assessment	90-100%	90-100%
• Inpatient: Time from referral to entry not to be longer than 10 working days	90-100%	90-100%
• Workshops provided Monday- Friday and after regular office hours as required	90-100%	90-100%
Location		
Caribbean Haven and Brac Haven Outpatient Services; Schools	100%	100%
Cost	$4,027,132	$4,103,630

Related Broad Outcomes

2: Address Crime and Improve Policing
6: Embrace Cayman Brac and Little Cayman
8: Strengthen Family and Community

(Group comprises ABS outputs: DCS 1, DCS 2, DCS 3, DCS 4, DCS 5, DCS 7, SOC 5, WRC 4)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
4,027,132	**76,498**	**4,103,630**

HHS 5	Supervision and Support of Children	$1,434,549

Description
Provision of social services to individuals and families involving:

- Residential group homes for children and adolescents
- Placement and supervision of children who are the victims of abuse and/or neglect
- Recruitment, assessment, approval, training and supervision of foster families for children needing short or long term placement
- Partial Assessment and counseling of prospective adoptive families for children who have been cleared for adoption
- Provision of counseling, guidance, financial and educational assistance to young persons who have been cared for by the Department of Social Services to enable them to function independently, including payment of rental, transportation, food, and community college fees

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of residential homes	1	1
• Number of child abuse and neglect cases worked	200-220	200-220
• Number of foster children placed	35-40	35-40
• Number of foster families supervised	14-16	14-16
• Number of adoptive families assessed	40-50	40-50
• Number of adoptive families counseled	40-50	40-50
• Number of young persons provided with Aftercare Services	8-12	8-12
Quality		
• Residential homes meeting standards of care required by the Children Law as determined by an independent inspection committee	85%	85%
• Quality of child abuse investigations	80%	80%
• Conduct at least one visit every other month to each foster home	80%	80%
• Prospective adopters should have clear understanding of the adoption process, laws, rules and regulations as these pertain to their individual cases	90%	90%
• In home care services provided consistently according to individualized care plans	90%	90%
Timeliness		
Ongoing throughout the period	90-100%	90-100%
Location		
Cayman Islands	100%	100%
Cost	$1,404,312	$1,434,549

Related Broad Outcomes
2: Address Crime and Improve Policing
6: Embrace Cayman Brac and Little Cayman
8: Strengthen Family and Community

(Group comprises ABS outputs: SOC 1, SOC 8, SOC 9, SOC 10, SOC 12)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,404,312	**30,237**	**1,434,549**

HHS 6	Administration of Financial Assistance	$684,601

Description

Administration of financial assistance involving:

- Completion of needs assessments in respect of applications for public welfare in the form of Poor Relief, Health Care for indigents and other such assessments to establish indigency as are required by the Government
- Provision of housing repairs to indigent individuals through the allocation of funds to the Public Works Department and other external companies to effect repairs deemed necessary by the Department of Children and Family Services

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Poor relief assessments completed	80	80
• Number of Health care assessments completed	75	75
• Number of Housing Repairs assessments carried out	25-30	25-30
Quality		
Assessment and coordination of housing repairs carried out by Social Workers	75%	75%
Timeliness		
• Number of assessments completed within 6 weeks of receiving applications	100%	100%
• Ongoing throughout the period	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$671,384	$684,601

Related Broad Outcomes

6: Embrace Cayman Brac and Little Cayman
8: Strengthen Family and Community

(Group comprises ABS outputs: SOC 15, SOC 18)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
671,384	**13,217**	**684,601**

HHS 7	In-Home Care	$3,079,373

Description

Provision of in-home, residential and/or day care of indigent elderly and adult disabled persons through the deployment of Community Care Workers who provide the clients with:

- Personal care (e.g. bathing, grooming)
- Basic home nursing (e.g. administering medication, blood pressure monitoring)
- Social stimulation (e.g. arts and crafts, reminiscing and community outings); and
- The performance of general housekeeping duties (e.g. cooking, cleaning)

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
Number of persons serviced:		
• Grand Cayman	44-50	44-50
• Cayman Brac	55-60	55-60
Quality		
• Maximum number of substantiated complaints about service from clients, family members and the general public	0	0
• Maximum number of unsubstantiated complaints	1	1
• Two physical evaluations are performed on all clients each year	75%	75%
• Services provided consistently according to individualized care plan**s**	95%	95%
Timeliness		
• New referrals assessed within 10 working days	100%	100%
• Regular Social Worker visits to assess client's overall well being	80-100%	80-100%
Location		
Grand Cayman and Cayman Brac	100%	100%
Cost	$3,012,310	$3,079,373

Related Broad Outcomes

6: Embrace Cayman Brac and Little Cayman
8: Strengthen Family and Community

(Group comprises ABS outputs: SOC 16)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,012,310	**67,063**	**3,079,373**

HHS 8	Supervision of Offenders Doing Community Service	$1,942,223

Description

Support and supervision of offenders doing community service involving:

- Supervision of persons on Court mandated probation and community service orders
- Preparation of Social Inquiry Reports, Community Service Reports, and Home Background Reports
- Reports to the Court on Courts of custody, adoption, juvenile, youth, means assessments and other reports as requested
- Aftercare support for prisoners and their families

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Court and Parole referrals	280-400	280-400
• Number of persons on Probation Orders, Community Service Orders and Attendance Orders	160-250	160-250
• Number of Reports provided to the Court by Social Workers	275-300	275-300
• Number of persons provided with Through Care and Aftercare services (Parole and other Licenses)	110-140	110-140
Quality		
• Percentage of Court reports acceptable to the Courts based on timeliness, comprehensiveness and accuracy as determined by a survey of Judges, Magistrates and Justices of the Peace	90%	90%
• Continuous monitoring of persons on probation to ensure adheres to Court Orders	95%	95%
• Relevant bodies/agencies will rate reports on content, timeliness, relevance and accuracy	90%	90%
• Aftercare services provided in accordance with case plan developed	90%	90%
Timeliness		
Ongoing throughout the period	90-100%	90-100%
Location		
Cayman Islands	100%	100%
Cost	$1,934,895	$1,942,223

Related Broad Outcomes

2: Address Crime and Improve Policing
8. Strengthen Family and Community

(Group comprises ABS outputs: PRB 1, PRB 2, PRB 3, PRB 6, SOC 6)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,934,895	**7,328**	**1,942,223**

Changes to Statutory Authority/Govt Company Output Groups

Output Supplier: Cayman Islands National Insurance Company (CINICO)

CIN 1	**Health Insurance for Seamen and Veterans**		**$4,259,000**
Description Payment of insurance premiums for Seamen and Veterans and their dependents for insurance coverage by CINICO			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity • Total number of persons insured - premiums fully paid by Cabinet • Total number of persons insured – premiums partially paid by Cabinet (Veterans)		1,100-1,200 20-35	1,100-1,200 20-35
Quality All eligible Seamen, Veterans and their dependents are insured who met the definition under the Health Insurance Law		98-100%	98-100%
Timeliness Insurance cards issued within 15 days of notification of eligibility		98-100%	98-100%
Location Grand Cayman, Cayman Brac and Little Cayman		100%	100%
Cost		$4,000,000	$4,259,000
Related Broad Outcomes 6: Embrace Cayman Brac and Little Cayman 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: CIN 1)			

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
4,000,000	**259,000**	**4,259,000**

Changes to Non-Government Output Supplier Output Groups

Output Supplier: National Council of Voluntary Organisations

NGS 28	Accommodation and Care of Elderly and Disabled Indigent Patients with Extended Care Requirements	$130,000

Description
Accommodation and care for patients requiring Extended Care facilities, these are patients that would otherwise require hospitalization.

These patients require a higher intensity of care, than those residents in PRH 1. The extent of their chronic conditions and co- morbidities render them more dependant for their activities of daily living.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Number of persons cared for:	2	2-3
Quality		
• Responsive to needs of each patient.	80-100%	80-100%
• Provision of all care is delivered and or supervised by qualified, experienced Registered Nurses licensed through the Cayman Islands Health Practice Commission.	95-100%	95-100%
• Treatment is provided in accordance with their General Practitioners orders and instructions.	100%	100%
• General Practitioners meet the standards of the Cayman Islands Health Practice Commission.	95-100%	95-100%
• Supervision and coordination of services and accommodation is provided by The Pines Board of Directors acting through the Manager of The Pines.	95-100%	95-100%
• Standards of care are delivered in accordance with the internal Policy and Procedures Manual. (Policies and Procedures for Nursing Facilities in compliance with U.S Federal Regulations 2nd Edition')	80-100%	80-100%
• The Manager is trained and experienced in Residential Home Management.	95-100%	95-100%
• Facility is licensed to operate through the Cayman Islands Health Practice Commission.	100%	100%
Timeliness		
Continuous 24 hours per day 365 days per year. General Practitioner visits The Pines at least once per week.	100%	100%
Location		
The Pines Retirement Home, Grand Cayman	100%	100%
Cost	$120,000	$130,000

Related Broad Outcomes
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: PRH 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
120,000	**10,000**	**130,000**

NGS 29	Residential and Nursing Care of Indigent, Elderly and Disabled Persons	$392,723

Description

Provision of Residential Nursing Care to indigent elderly and disabled persons.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Number of residents requiring residential nursing care	18-20	18-20
Quality		
• Nursing care and supervision provided by experienced Registered Nurses licensed by Cayman Islands Health Practice Commission.	100%	100%
• Medical Treatment is delivered in accordance with their doctors orders.	100%	100%
• General Practitioner visits the Pines at least once per week.	100%	100%
• All Resident Care is overseen by General Practitioner, in collaboration with Health Care Team, responsive to individual needs of each resident, including Registered Nurses Occupational Therapists, Physiotherapist, Dietician, and Pines Board of Directors acting through the Manager of the Pines.	95-100%	95-100%
• Activities coordinated by a qualified Occupational Therapist to suit the individual needs and abilities of each resident.	80-100%	80-100%
• Standards of care are delivered in accordance with the internal Policy and Procedures Manual. (Policies and procedures Manual 'Briggs Resident Care Policies and Procedures for Nursing Facilities in compliance with U.S. Federal Regulations 2nd Edition').	80-100%	80-100%
• The Manager is trained and experienced in Residential Home Management.	95-100%	95-100%
• Facility is licensed to operate as a Residential Home in accordance with the Health Practice Commission	100%	100%
Timeliness		
Continuous, 24 hours per day, 365 days per year	100%	100%
Location		
The Pines Retirement Home, Grand Cayman	100%	100%
Cost	$407,723	$392,723

Related Broad Outcome:

8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: PRH 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
407,723	**(15,000)**	**392,723**

NGS 31	Foster Care for Children	$90,000

Description

Provision of foster care for children who are unable to be placed in private homes as determined by the Courts and the Department of Children and Family Services

Measures	**2006/7 Budget**	**2005/6 Forecast**
Quantity Number of children	5-10	5-10
Quality Foster care meets standards as assessed by the Department of Children and Family Services	90-100%	90-100%
Timeliness Foster Care is provided for up to 24 hours per day, and up to 7 days per week, depending upon the placement	90-100%	90-100%
Location NCVO Nadine Andreas Residential Foster Home, 90b Anthony Drive, George Town		
Cost	$86,000	$90,000

Related Broad Outcomes

8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCV 21)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
86,000	**4,000**	**90,000**

Output Supplier: Various Landlords

NGS 39	Rental Accommodation for Persons in Need		$422,000
Description Provision of rental accommodation for persons in need of urgent housing assistance and who meet the established criteria			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Number of families receiving rental assistance		200	150-200
Quality Accommodation meets standards established by Department of Children and Family services		90-100%	90-100%
Timeliness Services provided within 10 working days of persons being successfully assessed		90-100%	90-100%
Location Cayman Islands		100%	100%
Cost		$552,000	$422,000
Related Broad Outcome: 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: Due to the demand driven nature of this Output there is no specific Purchase Agreement. Suppliers are various suppliers as determined by the Department of Children and Family Services)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
552,000	**(130,000)**	**422,000**

Output Supplier: Tranquillity Bay School (Jamaica)

NGS 49	Treatment for Children in Approved Schools		$10,000
Description Provision of assistance to children who meet established criteria			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Number of children in approved schools		1	1
Quality Children services are provided by Gazetted Approved Schools		100%	100%
Timeliness Ongoing throughout period		100%	100%
Location Tranquillity Bay (Jamaica)		100%	100%
Cost		$30,000	$10,000
Related Broad Outcome: 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: TBJ 1)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
30,000	**(20,000)**	**10,000**

Output Supplier: Various Funeral Homes

NGS 50	Burial Assistance for Indigents		$120,000
Description Provision of burial services for indigents			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Number of persons receiving burial assistance		20-30	20-30
Quality Burial assistance of same standard as private clients		90-100%	90-100%
Timeliness Ongoing throughout the period		100%	100%
Location Cayman Islands		100%	100%
Cost		$90,000	$120,000
Related Broad Outcomes 6: Embrace Cayman Brac and Little Cayman 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: Due to the demand driven nature of this Output there is no specific Purchase Agreement. Suppliers are various suppliers as determined by the Department of Children and Family Services)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
90,000	**30,000**	**120,000**

Output Groups to be purchased by the Minister of Education, Training, Employment, Youth, Sports and Culture

Output Supplier: Ministry of Education, Training, Employment, Youth, Sports and Culture

EHC 1	Policy Advice and Ministerial Support	$7,002,182

Description

- Provision of timely and accurate reports, briefings, supplementary research material, speech notes, events coordination and Cabinet submissions for action and information to ensure that the Minister and Cabinet are apprised of developments within the Ministry
- Provide policy advice and develop policies on areas relevant to this Ministry
- Preparation of drafting instructions for new laws
- Fulfil international obligations
- Provision of services to support the ingoing implementation of the Ministry's integration initiative ITALIC

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Parliamentary Questions	40-60	10-15
• Cabinet Papers/Notes	20-40	5-10
• Ministry's contribution to Throne Speech	1	1
• Ministry's contribution to Annual Report	1	1
• Briefing/Speech Notes	60-70	10-15
• Ministry Policy documents	2	2
• School Inspectorate reports	8	11
• Reports for Ministry and Education Department	5-8	2-4
• Reports from Employment Relations	25	1
• Legislation drafting Instructions	2	2
• Attend annual conferences and forums attended	10	2-8
• Number or position papers and program reports for international forums and conferences	4	4-8
• Schools provided with internet and WAN access and meeting core ICT entitlement	17	17
Quality		
Advice given is factually correct and in accordance with Ministry and Government policies	100%	100%
Timeliness		
Reports and briefings prepared within deadlines	100%	100%
Location		
Grand Cayman		
Cost	$5,167,182	$7,002,182

Related Broad Outcomes:

3. Improve Education and Training

10. Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: MEH1, 3, 12, 37, 38, SIO 4, EMP 12, EDU 7)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
5,167,182	**1,835,000**	**7,002,182**

EHC 2	Primary Education	$20,357,490

Description

Provision of primary education for children between the age of 5 and 11 at government primary schools, to include:

- The delivery of primary education programmes within schools
- Services provided by Education Department Professional staff, to support the delivery of primary education

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of students	2,200 – 2,500	2,367
• Number of schools	11	11
• Number of sessions	380	380
• No. of core curriculum subjects delivered	4	4
• Percentage of schools developing or updating school improvement plans	100%	100%
• Number of Education Officer link visits	33	39
• Number of Education Officer curricululum visits	66	57
• No. of meetings and training sessions for teachers	5	7
Quality		
• Lessons to follow the National Curriculum in the core subjects (Maths, Science, Social Studies and Language Arts)	80-90%	100%
• Lessons for non-core subjects will follow established curriculum approved by the Education Department	90-100%	100%
• Lessons provided by teachers with appropriate training and qualifications	80-90%	100%
• Schools to participate in the inspection process as scheduled by the School's Inspectorate	80-90%	100%
• School improvement plans comply with the School Improvement Planning Policy	80-90%	100%
• Training sessions by Education Department to target identified needs for schools, including national priorities identified by inspection or other evaluations of student or school performance.	80-90%	100%
Timeliness		
Programmes to be delivered over three terms between September and June	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$19,946,167	$20,357,490

Related Broad Outcomes

3. Improve Education and Training

(Group comprises ABS outputs: EDU 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
19,946,167	**411,323**	**20,357,490**

EHC 3	Secondary Education	$23,778,960

Description

Provision of secondary education for children between the age of 11 and 16 at government secondary schools, to include:

- The delivery of secondary education programmes within schools

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
Secondary education programmes		
• Number of students	2,100-2,400	2,152
• Number of Schools	3	3
• Number of school sessions for students	380	380
• Number of Foundation Course Subject taught to Years 7-10	10-15	18
• Number of Examination Subjects taught to Year 11-12	25-40	35
• % of schools developing or updating school improvement plans	100%	100%
Services provided by Education Department		
• Number of Education Officer Link Visits per school (one per term)	9	9
• Number of Education Officer Curriculum visits per school (two per term)	18	19
• Number of meetings and training sessions for teachers	5	3
Quality		
• Lessons to follow National Curriculum, syllabi approved by the Education Department or examination syllabi as appropriate	100%	90%
• Lessons to be provided by teachers with appropriate training and qualifications	100%	100%
• Schools to participate in the inspection process as scheduled by Schools' Inspectorate	100%	90%
• School improvement plans to comply with School Improvement Planning policy	100%	100%
• Training sessions by Education Department to target identified needs for schools, including national priorities, priorities identified by inspection or other evaluations of student or school performance	100%	100%
Timeliness		
Programmes to be delivered over three terms between September and June	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$20,974,960	$23,778,960

Related Broad Outcome:

3. Improve Education and Training

(Group comprises ABS outputs: EDU 2)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
20,974,960	**2,804,000**	**23,778,960**

EHC 4	Education for Students with Special Needs	$4,223,762

Description

Provision of education programs for students with special education needs including:

- Lighthouse School
- Alternative education centre
- Early education Intervention programs

Services by education department Professional staff to support delivery of programs

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of students at Lighthouse school	50-75	60
• Number of students at AEC	40-55	28
• Number of students served in Early Intervention Programs	200	100
• Number of Education department Link Officer visits (one per term per school)	6	6
• Number of Education Officer Curriculum visits (two per term per school)	12	10
Quality		
• Programmes to follow curriculum syllabi approved by education Department	100%	100%
• Programmes provided by teachers with appropriate training and qualifications	100%	100%
• Early Intervention Programs to comply with education Council guidelines for early-child education	100%	100%
Timeliness		
Programmes to be delivered in three terms over the course of the year	100%	100%
Location		
Public Schools	100%	100%
Cost	$4,677,653	$4,223,762

Related Broad Outcomes:

3. Improve Education and Training

(Group comprises ABS outputs: EDU 3, 8)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
4,677,653	**(453,891)**	**4,223,762**

EHC 5	Provision of Transport and Canteen Services for Schools	$1,530,743

Description

- Provide transport for students attending most CIG schools between home and school and to and from extra and co-curricular activities by contracted and CIG-provided services.
- Supervise PTA/HSA and contracted canteen services at most Government Primary Schools and one High School

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of students transported	3,500	2,195
• Number of PTA/HSA school canteens	10	8
• Number of contracted school canteens	5	7
Quality		
• Drivers adhere to traffic regulations and hold a current and appropriate licence	95-100%	99%
• Vehicles have a current licence	100%	98%
• Students are supervised at all times during transportation by bus wardens	95-100%	98%
• Canteen meals comply with meal size and content advised by Nutritionist	95-100%	100%
Timeliness		
• Transport services provided 5 days per week during school term	100%	100%
• Prescribed transport routes are serviced daily and on time	95-100%	100%
• Canteens provide meals 5 days per week during school term	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$2,123,327	$1,530,743

Related Broad Outcome:

3. Improve Education and Training

(Group comprises ABS outputs: EDU 6)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,123,327	**(592,584)**	**1,530,743**

EHC 6	Student Support, Curriculum and Assessment	$2,494,118

Description

Education Support Services involving:

- Provision of support services by Education Department, to enhance students learning
- Provision of services to support the review and revision of the National Curriculum

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of students requiring speech, vision or hearing therapy and for whom English is a second language	375-455	558
• Number of counselling case conferences and attendance referrals	180-210	80
• Number of year group national tests administered	7	2
• Number of proposals for new curriculum design	1	12-16
Quality		
Services to be provided by appropriately trained and qualified individuals	100%	100%
Timeliness		
• Curriculum design proposal June 2007	100%	100%
• National tests to be administered and scored prior to the end of 2006/7 school year	100%	100%
• All referrals dealt with according to established priorities	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,646,118	$2,494,118

Related Broad Outcome:

3. Improve Education and Training

(Group comprises ABS outputs: EDU 5, MEH 42)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,646,118	**848,000**	**2,494,118**

EHC 7	Other Public Training and Education Activities	$608,912

Description

Provision of various public educational outputs including:

- Co-curricular school activities
- Administration of tertiary education scholarships
- Promotion of vocational and skills training
- Training programs by school's inspectorate to improve leadership and management in schools

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Sporting competitions for schools	18	18
• Other co-curricular activities for schools provided by education department	22	21
• Tertiary education scholarship applications processed	300	350
• Education Council meetings serviced	10-12	7
• Number of policy frameworks on TVET, Apprenticeship programs and to support employment	3	-
• Number of participants trained in school leaders and middle-management courses	36	28
Quality		
• Co-curricular activities will support the National Curriculum and be in compliance with the Education department Guidelines	90%	100%
• Scholarship applications assessed in accordance with guidelines and policy; minutes and agenda produced are accurate and complete	100%	100%
• Overseas tutors for inspectorate courses to have suitable qualifications and experience	100%	100%
• Policy frameworks to reflect stakeholder's interest	100%	100%
Timeliness		
• School activities throughout the school year	100%	100%
• Respond to all applicants for scholarships within two months	100%	100%
• Policy frameworks June 2007	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$555,912	$608,912

Related Broad Outcome:

3. Improve Education and Training

(Group comprises ABS outputs: EDU 4, EMP 10, 11, SI0 5)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
555,912	**53,000**	**608,912**

EHC 11	Job Placement and Employer Support Activities	$385,199

Description

- Job placement services
- Investors in People Programme (IIP)
- Small business support
- Labour market information

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Non-pilot organizations assessed against the IIP Standard	10	-
• Organizations signed onto pilot program	12	1
• Organizations working towards standard	30	45
• Number of existing businesses advised	50	4
• Business management seminars held	12	4
• Cayman Islands Standard Classifications for ILO (Industrial classification and classification of occupations)	2	1
• International Labour Organisation (ILO) Obligatory reports	4	4
• Labour Market Surveys	4	4
Quality		
• Registered job seekers assisted and employers satisfaction with service	95%	95%
• Cayman Islands approved as an IIP quality centre by the UK Licensor	100%	100%
• Cayman Islands IIP pilot programme approved by UK licensor	100%	100%
• All business advice is accurate and relevant to the those concerned	100%	100%
• Labour market information system developed according to project plan	100%	100%
• ILO reports compliant with requirements	100%	100%
Timeliness		
• Job seekers registered and assisted on the same day	100%	100%
• IIP programmes underway for the full year	100%	100%
• Business advice provided as provided	100%	100%
• ILO Standard classifications complete – June year	100%	100%
• Labour market surveys complete – June each year	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$701,450	$385,199

Related Broad Outcome:

9. Support the Economy

(Group comprises ABS outputs: EMP 2, 4, 6, 7)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
701,450	**(316,251)**	**385,199**

EHC 12	Labour Dispute Resolution Services	$576,166

Description

Labour dispute resolution services, including:

- Support to the Employment Tribunals, and
- Resolution of Labour Disputes

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Tribunal hearings scheduled	160 hearings	74
• Hours attending Tribunal hearings	250 hrs	185
• Number of reports of Tribunal decisions	12 reports	10
• Percentage of cases resolved through conciliation and mediation	90%	90%
Quality		
• Employment Tribunal hearings accurately recorded and proofed by Tribunal Chairperson	100%	100%
• Tribunal decisions accurately recorded and signed by Tribunal Chairperson	100%	100%
• Resolution of labour disputes conducted in accordance with Labour Law	100%	100%
• All resolution of labour disputes devoid of bias	100%	100%
Timeliness		
• Employment Tribunal hearing records within 3 working days	100%	100%
• Employment Tribunal decision reports within 28 days	80%	80%
• Respond to complaint inquiries within 3 working days	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$400,531	$576,166

Related Broad Outcome:

9. Support the Economy

(Group comprises ABS outputs: EMP 3, 9)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
400,531	**175,635**	**576,166**

EHC 13	Labour Market Regulatory Activities	$1,226,737

Description

Labour Market and Pension Regulatory Activities involving:

- Registration and renewal of pension plans
- Investigation of National Pensions Law irregularities
- Pensions public education campaign
- Oversight of pension plans
- Administration of the Labour Law
- Labour Law public education campaign

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Pension plans registered and applying for renewal	165-185	105
• Number of pension investigations	550-650	640 avg.
• Pension administrators reports submitted	15-18	16
• Pension Actuarial Evaluation	1	1
• Pension Benchmarking Project	1	1
• Number of labour inspection reports (in total)	450	224
• Notes to legal department for prosecutions	10-20	10-20
• Number of newspaper articles published	40	1
• Number of radio announcements	10	-
• Number of visits to the workplaces	1,500	-
• Number of materials distributed to the workforce including specialised groups etc	1,000 brochures	-
Quality		
• All pension plans and amendments registered comply with the National Pensions Law	100%	100%
• All pension investigations conducted in accordance with internal procedures	100%	100%
• Review all audited pension accounts and other reports for full compliance with National Pensions Law	100%	100%
• Actuarial Evaluation conducted in accordance with the National Pensions Law	100%	100%
• Benchmarking will be completed in accordance with best practices and industry standards	100%	100%
• Reports on labour inspections submitted to and approved by the Director	100%	100%
• All publications/radio announcements material accurately reflect the Labour Law and are internally reviewed and approved prior to release	100%	100%

Timeliness		
• Pension regulatory activities completed within internal system timeframes	100%	100%
• Legal action taken within time limit by Crown Counsel	Within 21 days	100%
• Notification to complainant and employer in accordance with the Law	100%	100%
• Inspection reports submitted to companies for action	Within 7 working days	100%
Location		
Cayman Islands	100%	100%
Cost	$966,576	$1,226,737
Related Broad Outcome:		
9. Support the Economy		
(Group comprises ABS outputs: EMP 1, 5, NPO 1, 2, 3, 5)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
966,576	**260,161**	**1,226,737**

EHC 14	School Inspection Services	$990,082

Description

The provision of inspection services to assess and report on educational standards in private and government schools

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Full school inspection reports	10	8
• Post-inspection reports	1	2
• Survey inspection	1	1
• File notes on link inspector visits	80	116
• Set of standards	1	1
• Visits to settings- notes for each visit (on average 2/year)	50	50
Quality		
All reports will:		
• Meet quality specifications agreed with Ministry of Education for content, coverage and presentation	100%	100%
• Draft inspection reports forwarded to school and inspection team members for an accuracy check prior to release and to Ministry of Education and Education Department for information	100%	100%
• Reports approved by the Chief Inspector, and subsequently the Permanent Secretary prior, to release	100%	100%
• Standards, curriculum guidance etc to be developed in collaboration with the Education Department and other stakeholders	100%	100%
Timeliness		
• Full school inspection report: draft within 35 working days of oral report to school and finalised within 35 working days of response from school	100%	100%
• Post-inspection report: draft within 25 working days of oral report to school and finalised within 20 working days of response from school	100%	100%
• Short inspection report: within 15 working days of visit or as agreed	100%	100%
• Survey inspection report: draft within 25 working days of oral reports to schools involved and Ministry of Education and finalised within 20 working days of response from stakeholders	100%	100%
• Self-Assessment training 6 months prior to inspection	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,082,330	$990,082

Related Broad Outcome:

3. Improve Education and Training

(Group comprises ABS outputs: SIO 1, 6, ECU 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,082,330	**(92,248)**	**990,082**

EHC 15	Public Library Services	$842,711

Description

- Provision of Public Library Lending Service so that residents can borrow materials for their informational and recreational needs
- Provision of Public Library Reference and Information Service to help patrons find resources to conduct their own research and provide information to specific questions
- Provision of Public Library story-time, summer reading and orientation programmes

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of books and other materials for adults to read / borrow	30,300	30,300
• Number of books and materials for children to read and/or borrow	26,854	22,000
• Number of reference transactions	832	510
• Number of reference transactions successfully completed	802	490
• Number of internet access terminals	5	11
• Number of after-school reading programmes	3	5
• Number of summer reading programmes	1	1
• Number of outreach programmes for children and parent groups	13	3
• Number of story-time sessions	75	25
Quality		
• Accuracy in shelving materials using the Dewey Decimal system	95%	95%
• Accuracy in cataloguing and classifying new and donated materials	80%	90%
• Other materials acquired reflected by public requests, liaison with schools and knowledge of community needs	100%	100%
• Materials in the reference collection are up to date, accurate and meet informational needs of patrons	95%	95%
• Percentage of successful completed search requiring Librarian's assistance reflected on the number of unsuccessful search	20-30%	10-20%
Timeliness		
• New materials will be made available for loan to the public within 3 weeks	100%	95%
• Materials will be shelved and made available for loan within 24 hours of being returned by patrons	100%	95%
• Membership cards will be issued in within 2 working days	100%	100%
• Information for questions will be delivered in the same working day	100%	100%
• Story-time as scheduled throughout the period	100%	100%
• Summer Reading programme as scheduled in July 06	100%	100%
• Outreach programmes (story readings, poetry readings and craft) to district libraries will be presented	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,320,210	$842,711

Related Broad Outcome:

8. Strengthen Family and Community

(Group comprises ABS outputs: LIB 1, 2, 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,320,210	**(477,499)**	**842,711**

EHC 16	Governance and Administrative Support	$462,967

Description

- Provision of administrative services in relation to and Non-Governmental Output Suppliers and Executive assets which fall within the Minister's areas of responsibility
- Advice and support to National Pensions Board
- Advice and support to the Library Management Committee

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Boards/Committees re/appointed	11	1
• Number of Board committee attended	20-30	5-10
• NGO financial reports reviewed: 4 quarterly and 1 annual for each entity	100%	100%
• Pension Board meetings and minutes	4-6	3
• Pension Conferences and Forums	4-6	7
• Library Committee meetings and reports	10-15	7
• Number of purchase agreements negotiated and monitored	44-54	48
• Number of Transfer Payments made	116-136	256
• Number of overseas education scholarships administered	230	250
• Number of local education scholarships administered	160	155
• Number of sports scholarships administered	10	40
• Number of executive assets managed	7	1
Quality		
• Advice given is factually correct and in accordance with Ministry and Government policies	95-100%	95%
• Statutory Boards/Committees/Commissions are comprised of individuals experienced in the relevant subject areas with minimal conflict of interest affiliations, and who represent the appropriate interested parties	90%	N/A
• Ministry representatives present views and advice in accordance with Ministry and Government policies	100%	100%
• Review of financial information gives feed back to the entities and constructive advice on potential improvements	100%	100%
• Events involve all relevant persons and organisations	95-100%	95%
• Provide advice to the Board that is compliant with the National Pensions Law and supported by industry research	80-100%	100%
• Minutes accurately reflect meeting discussion and approved by the Board	100%	100%
• Special forums and conference topics are appropriate and specific to the pension industry as determined by the Superintendent and the National Pensions Board	100%	100%

Timeliness		
• Respond to queries within appropriate timeframe	100%	100%
• Press releases prepared quarterly	100%	100%
• Appointments submitted to Cabinet in a timely fashion and reappointments submitted at least three weeks prior to the appointment date(s)	100%	100%
• Board agenda disseminated to participants within required timeframe	90-100%	90-100%
• Board decisions actioned within required timeframe	90-100%	90-100%
• Pension Board minutes distributed within required timeframe	90-100%	90-100%
Location		
Cayman Islands	100%	100%
Cost	$374,903	$462,967
Related Broad Outcomes: 3. Improve Education and Training 10. Open, Transparent, Honest and Efficient Public Administration		
(Group comprises ABS outputs: MEH 4, 41, NPO 4, LIB 4)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
374,903	**88,064**	**462,967**

EHC 17	Sports Coaching, Training, Community Activities and Youth Programmes	$2,645,574

Description

Sports Coaching and Training involving:

- Coaching to all persons/ association/ clubs within the Cayman Islands in the disciplines of Netball, Football, Basketball, Cricket, Swimming and Track and Field
- The provision of sports workshops, sports leadership courses and youth leaders training courses.
- Provision of work experience programmes for Youth
- Recreational sporting leagues

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Playing fields	15	16
• Outdoor courts	14	11
• Number of workshops in each of the areas of officiating and/ or coaching	12	13
• Number of students/athletes coached for Regional, International, and World Championship competitions	132	202
• Number of Youth Flex Radio Shows produced	35	38
• Number of youth provided with work placement or at least one work experience exposure	15-25	29
• Number of recreational leagues to be conducted long term in George Town	5	3
Quality		
• Facilities designated for International Competitions maintained at sports related standards for governing sports body i.e. FIFA, FINA, IAAF, and FIVA	90%	100%
• Participants would be trained to standards set by the respective International Sport Associations and/or International Olympic Committee	100%	100%
• Peer review of radio show and feedback from teens via phone calls or emails	90%	100%
• Students applying for job placement or work experience are interviewed by the department and are evaluated at the end of their work experience program	90%	100%

Timeliness		
• Each field is cut at least once bi-weekly, change rooms and toilets cleaned daily	90%	100%
• Other associated buildings are cleaned after use or as may be appropriate	90%	100%
• Maintained weekly and monitored monthly	90%	100%
• Courses would be conducted twice yearly in the various disciplines of sports	90%	100%
• Weekly radio shows	90%	100%
• Seasonal work experience peak during July to August and periodically throughout the year	90%	100%
Location		
Cayman Islands	100%	100%
Cost	$2,756,844	$2,645,574
Related Broad Outcomes: 8: Strengthen Family and Community		
(Group Comprises ABS outputs: YTH 1, YTH 2, YTH 3, YTH 4, YTH 7)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,756,844	**(111,270)**	**2,645,574**

EHC 18	Training and Support for Adults with Disabilities	$839,588

Description

Training and Support for Adults with Disabilities including:

- Life Skills and Vocational Training for adults with disabilities
- Supervision of the sale o f items produced by Sunrise Centre clients
- Facilitate and maintain vocational placements for adults with disabilities
- Provide transportation for all adults with disabilities who are Sunrise centre clients
- Co-ordinate preventative and acute care appointment for Sunrise clients

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of clients receiving training	35-45	47
• Number of Training Courses provided	6-8	11
• Number of Training Hours per Client	10-20/wk	20/wk
• Craft Items produced per month	75-100	131
• Number of new job placements	4-6	6
Quality		
• Instructions will conform to Curriculum Guidelines as developed and approved at the Centre	100%	100%
• Programme materials to include a combination of in-house and commercially produced resources	100%	100%
• All Training will be developed and supervised by qualified staff	100%	100%
• All production projects will be developed and supervised by appropriately qualified and experienced staff	90-100%	100%
Timeliness		
• Training delivered 30 to 35 Hours per week – Monday to Friday between 8:00 a.m. and 2:30 p.m. plus Special Events in the evening and on Weekends	90-100%	100%
• Craft market stall: 9am-4pm Monday to Friday except Public Holidays	75-90%	85%
• Clients placed from October to June when Multidisciplinary Team*(MDT) determines they are ready and jobs are available	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$872,674	$839,588

Related Broad Outcome:

8: Strengthen Family and Community

(Comprises ABS outputs: SRC 1, SRC 2, SRC 3, SRC 4, SRC 5)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
872,674	**(33,086)**	**839,588**

EHC 19	National Literacy Initiatives	$0

Description

Provision of Services and Programmes to raise literacy standards in Primary and Secondary school

- Policy Development; to establish priorities and guide interventions at a national level and within individual schools
- Action planning within individual Schools, to identify interventions to meet particular literacy challenges within each context and set targets for improvement.
- Training programmes to enhance school level interventions and parental support for improving literacy
- Provision of Additional specialist expertise to coordinate and support literacy efforts within schools
- Enhancement of School library resources and use to support literacy development
- A communication strategy to raise community awareness and gain support for literacy

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of reports on literacy standards and national priorities for action	1	-
• Number of audits of staffing and other resources to support and other resources to support literacy in schools	1	-
• Number of National Literacy Policies	1	-
• Number of report to identify national training needs	1	-
• Number of school level literacy policies	17	-
• Number of school level action plan	17	-
• Number of Communication Strategies	1	-
Quality		
• Report on literacy standards to be based on standardised test results, school inspectorate reports and report of literacy taskforce	100%	-
• National literacy policy and communications strategies to be develop in consultation with key stake holders	100%	-
• School level policy development and interventions to be coordinated and guided by specialist support and experienced practitioners	100%	-
• Literacy programmes to be consistent with international best practice in the area of literacy development	100%	-
Timeliness		
• Report on Literacy standards July 2006	100%	-
• Audit Report on staffing and resources July 2006	100%	-
• National Literacy policy completed July 2006	100%	-
• Reports on training needs completed July 2006	100%	-
• School literacy policy completed December 2006	100%	-
• School literacy action plan completed December 2006	100%	-
• Communications strategy completed December 2006	100%	-
Location		
All government schools, Little Cayman Educational Service, Sunrise Center	100%	-
Cost	$1,500,000	$0

Related Broad Outcome:

3: Improve Education and Training

(Comprises ABS outputs EDU 9

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,500,000	**(1,500,000)**	**0**

Changes to Statutory Authority/Govt Company Output Groups

Output Supplier: National Museum

MUS 1	**Preservation of Materials of Heritage Significance**	**$358,499**

Description

Preservation of material of artistic, historic or scientific significance to Cayman Heritage, whether terrestrial or underwater, including:

- Collection, documentation and preservation of material
- Protection, scientific research of and limited public access to Museum collections and materials of Cayman Heritage
- Provision of a land-based Maritime Heritage Trail and Shipwreck Preserves

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of artefacts collected	150-250	150-250
• Number of archaeological collections	10-20	10-20
• Number of new accessions registered	50-80	50-80
• Number of artefacts processed	150-250	150-250
• General care and preservation of all the Museum's Collections	6,362-6,500	6,362-6,500
• Number of artefacts conserved	0-20	0-20
• Number of artefacts de-accessioned	0-20	0-20
• Documentary research and field work	24 weeks	24 weeks
• Number of terrestrial sites	0-20	0-20
• Number of underwater sites	0-20	0-20
• Number of site visits	20-40	20-40
• Number of sites having data processed during the year	20-30	20-30
• Number of new documentary references	5-20	5-20
• Research into natural/cultural history topics	0-5	0-5
• Reports, papers, films, lectures	10-20	10-20
Quality		
• Managed in accordance with Collections Management Policy, AAM Code of Ethic, SHA Code of ethics, Standards set by the following Standing Professional Committees: AAM Curators Committee, Registrars Committee, ICOM/ ICCROM/ ICOMOS	100%	100%
• Research conducted with due professional care, as established in the Museum written Collections Policy	100%	100%
Timeliness		
Services throughout the period	100%	100%
Location		
National Museum, Support Facility, Districts and Sister Islands, other appropriate locations	100%	100%
Cost	$197,175	$358,499

Related Broad Outcome:
3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: CNM 1)

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
197,175	**161,324**	**358,499**

Output Supplier: Cayman National Cultural Foundation

NCF 1	Preservation of National Art Collection and Cultural Icons	$90,100

Description

Stimulation, facilitation and preservation of cultural and artistic expression, in particular Caymanian performing, visual and literary arts, by initiating and administering diverse programmes aimed at encouraging and promoting the artistic talents of Cayman's population

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of artworks maintained in the national collection	-	10
• Condition report on the artwork	-	1
• Artistic grants awarded	-	5-10
• New library materials acquired	-	6-12
• Number of Foundation journals published	-	1
Quality		
• Paintings to maintained to international standards for art collections	-	100%
• An inspection of the artworks to be conducted, and a report regarding their condition prepared, by an art restoration expert	-	100%
• Curated exhibition of the national collection, presented according to international standards, including spatial considerations and supporting materials	-	100%
• Award nominations reviewed and winners selected by panel of experienced people in relevant fields	-	100%
• Publication to be reflective and inclusive of a range of local artists/and cultural organisations	-	100%
Timeliness		
• Curated exhibition of the National Collection	-	100%
• Inspection	-	100%
• Arts awards	-	100%
• Library available for public access by appointment during normal office hours	-	100%
• Foundation Journal published	-	100%
Location		
The Harquail Theatre	-	100%
Cost	$0	$90,100

Related Broad Outcome

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCF 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
0	**90,100**	**90,100**

NCF 2	Production of National Festivals and Stage Productions	$489,970

Description

Production of National Festivals and Stage Productions including:

- Annual Cayfest National Arts Festival
- Presentation of performing arts stage productions
- The operation of the FJ Harquail Cultural Centre

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Cayfest and other events attended/presented	-	13
• Presentation of an annual Cayman Islands Storytelling Festival (GIMISTORY)	- -	2 9 days
• Participation in the Caribbean International Festival of Arts (CARIFESTA IX) in Trinidad and Tobago	-	1
Quality		
• Cayfest events to reflect Caymanian culture and artistic elements are selected by the Artistic Director and Cayfest co-ordinator, based on artistic merit	-	80%
• Professional dance troupe with international experience and culturally relevant repertoire		
• Winning script to be selected from the National Playwriting Competition entries. Script to have sound technical structure and production potential, and be based on some episode or era in Caymanian history, or reflect a singular or outstanding aspect of the Caymanian way of life	-	100%
• Work to be in keeping with the conventions of theatre, as determined by the Artistic Director	-	100%
• Customer satisfaction with the maintenance and facilities offered at the venue, evidenced by the receipt of fewer than 2 substantiated complaints for the year	-	100%
• Facilities maintained to a high standard to ensure compliance with fire and other safety regulations	-	100%
Timeliness		
• Cayfest	-	Apr 2007
• Dance performance		Oct 07, Mar 07, Jun 07
• Stage presentations		
• Available for rental		All year
Location		
The Harquail Theatre	-	100%
Cost	$0	$489,970

Related Broad Outcomes:

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCF 2, NCF 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
0	489,970	489,970

NCF 3	Training and Support for Artists	$151,903

Description

Training and support for artists involving:

- Provision of training programmes in the performing, visual and/or literary arts, in the form of workshops, seminars or residencies
- Provision of training in the artistic disciplines of drama, dance, story telling, instrumental music (band) through the Young-At-Arts and National Concert Band after school classes and performances
- Hosting/participation in international conferences, seminars, festivals and cultural exchange programmes including the annual Cayman Islands Storytelling Festival (GIMISTORY)

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Workshops in traditional and/or performing arts	-	2
• Public performances resulting from after-school classes/rehearsals in performing arts	-	4-6 public performances
• Workshop culminating from intensive children's arts residency in sculpting	-	1 workshop
• Presentation of annual Cayman Islands Storytelling Festival (GIMISTORY)	-	10 days
• Participation in the Caribbean International Festival of Arts (CARIFESTA VIII) in Suriname, South America	-	10 days
Quality		
• Workshops to be taught by professional tutors with expertise in relevant disciplines	-	100%
• Classes/programmes are delivered by qualified tutors in the respective field	-	100%
• Professional / experienced storytellers by invitation only	-	100%
• Items selected to represent the Cayman Islands at CARIFESTA to represent the highest quality in Caymanian arts, as selected by panel and/or Artistic Director	-	100%
Timeliness		
• Workshops held	-	
• Youth performances		
• Public workshop		
• Storytelling festival		
• CARIFESTA VII		
Location		
The Harquail Theatre	-	100%
Cost	$0	$151,903

Related Broad Outcomes:

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCF 4, 5, 7)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
0	**151,903**	**151,903**

NGS 14	Preservation of National Art Collection and Cultural Icons	$0

Description

Stimulation, facilitation and preservation of cultural and artistic expression, in particular Caymanian performing, visual and literary arts, by initiating and administering diverse programmes aimed at encouraging and promoting the artistic talents of Cayman's population

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of artworks maintained in the national collection	101	-
• Condition report on the artwork	1	-
• Artistic grants awarded	5-10	-
• New library materials acquired	6-12	-
• Number of Foundation journals published	1	-
Quality		
• Paintings to maintained to international standards for art collections	100%	-
• An inspection of the artworks to be conducted, and a report regarding their condition prepared, by an art restoration expert	100%	-
• Curated exhibition of the national collection, presented according to international standards, including spatial considerations and supporting materials	100%	-
• Award nominations reviewed and winners selected by panel of experienced people in relevant fields	100%	-
• Publication to be reflective and inclusive of a range of local artists/and cultural organisations	100%	-
Timeliness		
• Curated exhibition of the National Collection	100%	-
• Inspection		-
• Arts awards		-
• Library available for public access by appointment during normal office hours		-
• Foundation Journal published		-
Location		
The Harquail Theatre	100%	-
Cost	$80,594	$0

Related Broad Outcomes:

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCF 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
80,594	**(80,594)**	**0**

NGS 15	Production of National Festivals and Stage Productions	$0

Description

Production of National Festivals and Stage Productions including:

- Annual Cayfest National Arts Festival
- Presentation of performing arts stage productions
- The operation of the FJ Harquail Cultural Centre

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of Cayfest and other events attended/presented	12-15	-
• Presentation of an annual Cayman Islands Storytelling Festival (GIMISTORY)	3 9 days	- -
• Participation in the Caribbean International Festival of Arts (CARIFESTA IX) in Trinidad and Tobago	3-6	-
Quality		
• Cayfest events to reflect Caymanian culture and artistic elements are selected by the Artistic Director and Cayfest co-ordinator, based on artistic merit	80%	-
• Professional dance troupe with international experience and culturally relevant repertoire	100%	-
• Winning script to be selected from the National Playwriting Competition entries. Script to have sound technical structure and production potential, and be based on some episode or era in Caymanian history, or reflect a singular or outstanding aspect of the Caymanian way of life	100%	-
• Work to be in keeping with the conventions of theatre, as determined by the Artistic Director	100%	-
• Customer satisfaction with the maintenance and facilities offered at the venue, evidenced by the receipt of fewer than 2 substantiated complaints for the year	100%	-
Timeliness		
• Cayfest	Apr 2006	-
• Dance performance	Oct 06, Mar 07, Jun 07	- -
• Stage presentations		
• Available for rental	All year	-
Location		
The Harquail Theatre	100%	-
Cost	$411,637	$0

Related Broad Outcomes:

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCF 2, 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
411,637	**(411,637)**	**0**

NGS 16	Training and Support for Artists	$0

Description

Training and support for artists involving:

- Provision of training programmes in the performing, visual and/or literary arts, in the form of workshops, seminars or residencies
- Provision of training in the artistic disciplines of drama, dance, story telling, instrumental music (band) through the Young-At-Arts and National Concert Band after school classes and performances
- Hosting/participation in international conferences, seminars, festivals and cultural exchange programmes including the annual Cayman Islands Storytelling Festival (GIMISTORY)

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Workshops in traditional and/or performing arts	2	-
• Public performances resulting from after-school classes/rehearsals in performing arts	4-6 public performances	-
• Workshop culminating from intensive children's arts residency in sculpting	1 workshop	-
• Presentation of annual Cayman Islands Storytelling Festival (GIMISTORY)	10 days	-
• Participation in the Caribbean International Festival of Arts (CARIFESTA VIII) in Suriname, South America	10 days	-
Quality		
• Workshops to be taught by professional tutors with expertise in relevant disciplines	100%	-
• Classes/programmes are delivered by qualified tutors in the respective field	100%	-
• Professional / experienced storytellers by invitation only	100%	-
• Items selected to represent the Cayman Islands at CARIFESTA to represent the highest quality in Caymanian arts, as selected by panel and/or Artistic Director	100%	-
Timeliness		
• Workshops held		-
• Youth performances		-
• Public workshop		-
• Storytelling festival		-
• CARIFESTA VII		-
Location		
The Harquail Theatre	100%	-
Cost	$138,682	$0

Related Broad Outcomes:

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: NCF 4, 5, 7)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
138,682	**(138,682)**	**0**

Output Supplier: Churches

NGS 18	Youth After-School and Other Youth Related Programmes	$133,000

Description

Provision of programmes for young people covering after-school and other youth related activities offered by youth workers, churches and volunteers

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of After school programmes	7	7
• Numbers of Youth Programmes	8	10
Quality		
• Youth Workers screened and trained by CASA and Ministry HR Trainer	90-100%	90-100%
• Programmes are evaluated and approved by Department of Youth and Sport based on the Department's criteria	90-100%	90-100%
• Programmes must have a variety of properly structured events such as physical/recreational activity, academic/educational, arts and crafts, music, drama, cultural related activities	90-100%	90-100%
Timeliness		
Programmes are available weekly, Monday - Friday, during after school hours and nightly (mostly Fridays) for other youth related activities	90-100%	90-100%
Location		
Grand Cayman and Cayman Brac	100%	100%
Supplier		
• Youth workers: John Gray Memorial, St. Ignatius School, East End/Gun Bay Church, Elmslie Memorial, Wesleyan Holiness WB, Church of God (Town Hall), Church of God (Walkers Road), Church of God (Bodden Town)		
• After School Programme: John Gray Memorial, East End/Gun Bay Church, Savannah United Church, Hillside Chapel, Vision Church, Church of God (Frank Sound), Youth Place (West Bay), Church of God (Walkers Road)		
Cost	$118,000	$133,000

Related Broad Outcomes:

3: Improve Education and Training
8: Strengthen Family and Community

(Group comprises Purchase Agreement outputs: COG 2, COG 3, COG 4, COG 5, COG 6, EGB 1, EGB 2, JGM 1, JGM 2, , WHC 1, EMC 1, SIS 1,, SUC 1, YWB 1, , EBC1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
118,000	**15,000**	**133,000**

Output Supplier: Private Pre-Schools

NGS 33	Provision of Pre-School Education Programmes		$623,157
Description Provision of pre-school education programmes for students who qualify for financial assistance			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity			
• Number of Pre-Schools		21	22
• Number of Primary School (Pre K)		3	5
• Number of 4-year old children sponsored		160-230	200
Quality Delivered in accordance with Government Pre-school Guidelines, including: • Current education licence • Current business licence • Education program to reflect the National Pre-School Curriculum guideline • Cooperation with the bi-annual inspection team and prompt response to any concerns raised from that • Compliance with all relevant legislation, including (but not necessarily limited to) employment, pension, environmental health, and planning		95-100%	95-100%
Timeliness Provided throughout September to June		95-100%	95-100%
Location Within pre-schools in all districts and some primary schools		95-100%	95-100%
Cost		$493,724	$623,157
Related Broad Outcomes: 3: Improve Education and Training 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: PRS 1)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
493,724	**129,433**	**623,157**

Output Supplier: Sports Ambassadors

NGS 36	**Sports Ambassador Programme**		**$150,000**
Description Promotion of Sports and Representation of the Cayman Islands at international sporting and/or educational events, and the attendance at local sporting events in the Cayman Islands			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity			
• Number of Ambassadors		2	3
• Number of International Events		4	6
• Number of local promotional/events		4	6
• Participation in one professional sporting event (boxing)		1	1
Quality			
• Ambassadors must have world-class recognition through previous successes and attendance at world recognised events and be positive role models		90-100%	90-100%
• Ambassadors should promote a good image and present a positive role model image		90-100%	90-100%
• Ambassadors must comply with contractual agreement signed with the Ministry of Sports		100%	100%
Timeliness Ambassador agreement for 1 year commencing July 2006		100%	100%
Location Local and International			
Supplier Kareem Streete Thompson , Cydonie Mothersill ,Charles Whittaker			
Cost		$120,000	$150,000
Related Broad Outcomes: 3: Improve Education and Training 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: KST 1, COM 1, COW 1, PJ 1)			

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
120,000	**30,000**	**150,000**

Output Supplier: Various Youth Organisations

NGS 43	Youth Development Programmes		$23,000
Description Programmes offered to develop the character, creative, spiritual, physical and social values of a young person			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity			
• Number of programmes offered by the C.I. Scout		2	2
• Number of programmes offered by Duke of Edinburgh Scheme		1	2
• Number of programmes offered by the Pathfinders		1	1
• Number of programmes offered by the Girls Brigade		1	1
• Number of programmes offered by Big Brother Big Sister		1	1
Quality			
• Programmes evaluated and approved by Department of Youth and Sports based on the departments criteria		90-100%	90-100%
• Programmes must be in line with the Scouts, Duke of Edinburgh, Pathfinders and Girl Guides missions		90-100%	90-100%
• Safety measures for children and youth must be implemented in programmes based on fire, environment standards		100%	100%
• Programme criteria must ensure that adult leadership is adequately prepared to implement the local programme in accordance with international standards (Mission Statements)		100%	100%
Timeliness Ongoing throughout the Year		90-100%	90-100%
Location Grand Cayman and Cayman Brac		100%	100%
Supplier C.I. Scout Association, The Girls Brigade, the Seventh Day Adventist Pathfinders and The Duke of Edinburgh Award Scheme			
Cost		$20,000	$23,000
Related Broad Outcomes: 3: Improve Education and Training 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: DOE 1, TGB 1, SDP 1, CIS 1, BBS 1)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
20,000	**3,000**	**23,000**

Output Supplier: Various Sports Organisations

NGS 44	**Provision of Sports Programmes**		**$490,158**
Description Provision of funding for Sports Programmes in softball, basketball, boxing, track and field, cricket, football, dominoes, darts, martial arts, netball, sailing, baseball, squash, swimming, volleyball based on the associations short – term and long – term Development Plan			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Number of Sports programmes		21	23
Quality • Rules and standard of play in keeping with international organizational standards of the respective sports • Associations/Federations must implement their development plan		90-100%	90-100%
Timeliness Ongoing programmes and competitions		90-100%	90-100%
Location Grand Cayman and Cayman Brac		100%	100%
Supplier C.I.A.A., C.I.F.A., C.I. Special Olympics and Olympics Committee, C.I. Basketball, Baseball, Softball, Boxing, Swimming and Netball Associations, Cayman Brac Sports Club, C.I. Sailing Club, C.I. Volleyball and Marital Arts Federation, C.I. National Squash Racquet Assoc., RCIP Dominoes Club, Cricket, Cayman Rugby Football Union, The Academy Sports Club, C.I. Tennis, Two Frenzied			
Cost		$446,000	$490,158
Related Broad Outcomes: 3: Improve Education and Training 8: Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: CBB 1, CBB 2, CBB 3, CIA 1, CBS 1, CCA 1, CFA 1, CMF 1, NET 1, CSC 1, CSO 1, SWI 1, COC 1, CRC 1, EES 1, NFC 1, FSC 1)			

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
446,000	**44,158**	**490,158**

Output Supplier: Other Various Sport Programmes

NGS 56	**Provision of Other Sports Programmes**	**$188,550**
Description Support to and development of sports programmes in various disciplines		

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Number of Sports Programmes	7	11
Quality		
Rules and Standards of play in keeping with those of the International governing bodies of the sport	90-100%	100%
Timeliness		
Ongoing programmes and competitions	90-100%	100%
Location		
Cayman Islands	100%	100%
Cost	$72,600	$188,550

Related Broad Outcome:

8: Strengthen Family and Community

(Due to the demand driven nature of this Output there is no specific Purchase Agreement. Suppliers are various suppliers as determined by Ministry of Education, Training, Employment, Youth, Sports and Culture)

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
72,600	**115,950**	**188,550**

Output Groups to be purchased by the Minister of Communications, Works and Infrastructure

Output Supplier: Ministry of Communications, Works and Infrastructure

CWI 1	Advice and Support to the Minister of Communications, Works and Infrastructure	$1,983,541

Description

Provision of policy advice and administrative support to the Honourable Minister and Cabinet including:

- Preparation of policy advice papers and notes for Cabinet
- Preparation of drafting instructions on bills/reports
- Policy advice on all matters relating to buildings and other related facilities
- Technical advice to Government agencies and the privates sector on telecommunication matters
- Establish a Public Utilities Commission
- Provide answers to Parliamentary Questions
- Contribution to Throne Speech
- Preparation of financial reports
- Advice and Governance of Boards, Statutory Authorities and ministerial committee

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of hours spent on Cabinet Submissions and policy briefing session.	1,050-1,450	1,050-1,450
• Number of hours spent bills, reports and statements	30-55	30-55
• Number of hours spent on the establishment of a Public Utilities Commission	200-300	200-300
• Number of hours spent on preparing answers to Parliamentary Questions and Statements	400-500	400-500
• Number of hours spent on submission to Throne Speech and Annual Handbook and Official Handbook of the Cayman Islands	30-45	30-45
• Number of hours spent on preparing/reviewing speeches, reports and replies to correspondence for Minister	500-600	500-600
• Numbers of hours in meeting with and/or administrative support to statutory authorities and the Public Utilities Commission	500-800	500-800
• Number of technical reports	2	1-2
• Number of hours providing technical advice to Government and the Private Sector	300-500	30-45
Quality		
• Policy papers based on a consideration of relevant data, use of appropriate analytical techniques and meet formal Cabinet Office requirements	90-100%	90-100%
• Drafting instructions/statements clear and accurate	90-100%	90-100%
• Percentage of responses and correspondence appropriately prepared which will consider accuracy, comprehension, and appropriateness	100%	100%
• Advice to be prepared by appropriately qualified persons with due professional care	90-100%	90%
• Boards/Trust/Foundations to be established through the Legal Department and/or other qualified legal practitioners	100%	100%
• All Parliamentary Answers and Throne Speech to be reviewed and signed off by the Permanent Secretary and Minister	100%	100%

Timeliness		
• Policy advice given within the time frame agreed with the Minister	90-100%	90-100%
• Drafting Instructions submitted within sufficient time as agreed by Legislative Counsel for document to be completed by due date	90-100%	90-100%
• Reports and Correspondence to Ministry by agreed deadline	100%	100%
• Advice and information to be provided within timeframe agreed at outset	80%	90-100%
• Throne Speech and Replies to Parliamentary Questions should be ready: 1 - 5 days prior to due date	90-100%	90-100%
• Appointments/Reappointments to Boards/Trust/Committees submitted to the Cabinet in required time	90-100%	90-100%
Location		
Cayman Islands	100%	100%
Cost	**$2,087,695**	**$1,983,541**
Related Broad Outcomes: 7: Conserve the Environment 9: Support the Economy 10: Open, Transparent, Honest and Efficient Public Administration		
(Group comprises ABS outputs: MCW 1, MCW 2, MCW 18, EVH 15, PWD 1, RPC 1, TCO 1)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,087,695	**(104,154)**	**1,983,541**

CWI 4	Occupational and Recreational Safety Control Activities	$340,093

Description

Safety control activities relating to occupational and recreational safety including;

- Statutory nuisance surveillance and enforcements including issuance of warning letters and abatement notices.
- The identification of potentially hazardous sites surveillance inspections and monitoring control of pollution from sources and protection of public premises such as schools, parks and salons

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of complaints investigated	1,500-1,600	1,500-1,800
• Number of occupational and recreational inspections and reports	500-600	252-306
Quality		
Percentage of complaints investigations, fieldwork, training courses, reports, correspondence responses and drills that meet internal peer review and adherence to applicable standards	95%	95-100%
Timeliness		
• Percentage of high-risk complaint investigations initiated within 24 hours, medium risk within 72 hours and low risk within 120 hours	95-100%	95-100%
• Emergency complaints - immediately, all other complaints within 48 hours	100%	100%
• Reports which are completed within 7 days after completion of the investigation	95%	950%
Location		
Cayman Islands	100%	100%
Cost	**$387,888**	**$340,093**

Related Broad Outcome:

7: Conserve the Environment

(Group comprises ABS outputs: EVH 12, EVH 13)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
387,888	**(47,795)**	**340,093**

CWI 5	Emergency Response Services	$299,455

Description

Provide Emergency Response services to include:

- Hazardous waste operations and emergency response to natural or manmade events.
- Maintenance and use of capacity to provide an appropriate response, on a full cost basis, in the event of a hurricane or other emergency to all Government Departments, Statutory Authorities and Committees
- Preparation, updating and implementation of Agency specific responsibilities identified in the National Hurricane Plan (NHP) including executing an annual hurricane preparedness exercise and maintaining a capacity for similar preparedness activities at times of live-storm events as instructed by the National Hurricane Committee (NHC)
- Provision of emergency response services to the National Security Committee, National Hurricane Committee and other organizations that require maintaining an adequate level of preparedness and the deployment of telecommunications equipment and trained personnel

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Response to all hazardous incidents	4-5	4-5
• Number of Hurricane Responses	3-5	3-5
• Number of trips required to service and fuel 20 Generators at various hurricane shelters	330-360	360
• Number of hours provide by technical support staff to maintain capacity for emergencies	1,000-1,250	1,132
• Updating (if any) Agency specific responsibilities of NHP	1 per year	1 per year
• Number of preparedness exercises executed	1 per year	1 per year
• Number of facilities to be shuttered and inspected, each event	110-120	110-125
• Number of electrical, water supply and generator installations to shelters and key facilities inspected each event	25-30	25-30
• Number of hours responding to emergency incidents	190-215	150
Quality		
• Percentage of responses, and drills which are appropriately conducted and assessed by peer review which will consider human and environmental safety	100%	100%
• Monthly checks	100%	95%
• Bi-weekly checks during hurricane season	100%	
• Availability of personnel, transport and fuel facilities	100%	
• Buildings shuttered in accordance with accepted hurricane standards, namely: Public Works Department's Hurricane Inspectors checklist	95%	95%
• In accordance with various emergency preparedness plans	95%	95%

Timeliness		
• Percentage of Responses within 6 hours of receiving notification of a hazardous material spill or situation	100%	100%
• Preparatory and preventive maintenance, re-fueling and appropriate action taken 1 month in advance of hurricane season	95%	95%
• Updating Agency specific responsibilities of NHP	By 30 April	By August 31
• Preparedness exercise executed minimum three weeks in advance of hurricane season start	100%	100%
• In accordance with various emergency preparedness plans	95%	95%
Location		
Cayman Islands	100%	100%
Cost	**$529,920**	**$299,455**

Related Broad Outcomes:

1: Deal with the Aftermath and Lessons from Hurricane Ivan
7: Conserve the Environment
8: Strengthen Family and Community
9: Support the Economy

(Group comprises ABS outputs: EVH 14, DVE 5, PWD 10, TCO 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
529,920	**(230,465)**	**299,455**

CWI 7	Management of Public Recreational Facilities	$2,057,526

Description

- Monitoring the construction of parks in George Town and Bodden Town and all Public Beaches, Cemeteries and roads.
- Landscaping, maintenance and management of public areas including portable toilets; provision of cemetery capacity reports and inspection of vaults

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of hours monitoring parks	25-35	25-35
• Number of hours monitoring beaches	30-40	30-40
• Number of hours monitoring cemeteries	10-15	10-15
• Number of hours monitoring roads	100-150	100-150
• Number of beach areas managed	N/A	35-45
• Number of portable toilets receiving servicing	N/A	12-14
• Number of cemetery vaults prepared prior to burial	100-120	75-85
Quality		
• Planning requirements to be met before commencement of works	100%	100%
• Environmental and Public Safety Standards to be adhered to including flooding and traffic	100%	100%
• Monitoring to be carried out by the Permanent Secretary at least once monthly	90-100%	90-100%
• Vaults maintained to Department of Environmental Health standards	100%	100%
• Portable toilets to be serviced twice weekly	100%	100%
Timeliness		
Completion dates:		
• In accordance with itineraries	90-100%	90-100%
• Each site to be maintained at least monthly	100%	100%
• Each location to be serviced at least twice weekly	100%	100%
Location		
Grand Cayman	100%	100%
Cost	**$2,072,998**	**$2,057,526**

Related Broad Outcome:

7: Conserve the Environment

(Group comprises ABS outputs: MCW 5, EVH 6, RPC 2, RPC 3, RPC 4, RPC 5)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,072,998	**(15,472)**	**2,057,526**

Changes to Statutory Authority/Govt Company Output Groups

Output Supplier: National Roads Authority

NRA 1	**Development of New Public Roads**	**$141,870**

Description

- Provision of medium to long term plans for road development (in keeping with Government's long term plans) as published in the National Roads Plan (NRP) and to identify and seek approval for funding of NRP projects to be implemented according to its objectives.
- Project management services for the design and construction of road related works for fund-holding Clients. Services include the use, where appropriate, of a direct labour organisation and the delivery of the following activities using in-house or private sector resources as defined in future SLA's**:**
    - Provide and deliver project definition documents (PDD's) for projects at outset,
    - Land surveying services, compulsory acquisition of land and settlement of claims,
    - Detailed design drawings and cost estimates
    - Working/Construction drawings,
    - Tendering and award of contracts,
    - Construction management and handover of completed projects
    - Monitoring the stated improvements resulting from the project and reporting thereon.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Publication of a National Roads Plan every four years, thereafter updated annually	1	1
• Number of Project Definition Document's completed or updated	4	4
• Number of projects or phases of projects being implemented	4	4
• Number of projects or phases of projects completed and handed over	4	4
• Number of land surveys, compulsory purchase acquisitions or valuations of properties completed.	30	30
Quality		
• Project Definition Document's clearly define scope of project. They contain realistic cost estimate and implementation timeframes. Prepared by appropriately qualified persons and reviewed internally for accuracy.	95%	95%
• Obtain Ministry approval of PDD's and sign-off before design commencement. Deliver annual updates of PDD's.	80%	80%
• Completed project or stage of project conforms to specifications, budget and programme	95%	95%
• Projects meet all applicable standards and codes	95%	95%
• National Roads Plan prepared by appropriately qualified persons, subject to internal peer review and reviewed by steering committee	90%	90%

Timeliness		
• Project Definition Document's provided within time frame agreed at outset PDD's contain realistic cost estimate and implementation timeframe	70-85%	70-85%
• Percentage of projects completed in accordance with the approved provisions of the Capital Expenditure Programme for Roading Executive Assets	70%	70%
• National Roads Plan provided within 4-6 months after a general election and thereafter updated annually by 31 March or timeframe agreed at outset	95%	95%
Location		
Delivered to Minister and/or Chief Officer of Reporting Ministry in Grand Cayman	100%	100%
Cost	$456,750	$141,870
Related Broad Outcomes 5: Address Traffic Congestion 9: Support the Economy		
(Group comprises Purchase Agreement outputs: NRA 1)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
456,750	**(314,880)**	**141,870**

NRA 2	Management and Maintenance of Public Roads	$4,858,100

Description

Project management and construction management services for maintenance activities relating to public roads, sidewalks, intersections and pedestrian installations involving the:

- Maintenance and repair of drainage installations
- Provision and maintenance of signage and road markings
- Maintenance of traffic signals
- Management of Government street lighting programme
- Bush cutting and clearing of road shoulders and verges
- Maintenance of road surfaces and their base works and pedestrian installations and sidewalks
- Programming of road resurfacing works with organisations licensed to install and repair utility services [water, electricity, voice and data lines] within roads reservations.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Planned Maintenance activities carried out on road network as follows:		
• Primary and Secondary roads	40 miles	40 miles
• Arterial and Access roads	160 miles	160 miles
• Drainage Wells	500	500
• Other drainage installations (Culverts)	10	10
• Bush cutting	60 miles	60 miles
• Road marking and signage	40 miles	40 miles
• Traffic signals	8	8
• Streetlights	4,476	4,476
• Customer service requests received and investigated	250	250
• Customer service requests actioned	125	125
Quality		
Roads required to meet the following criteria:		
• Pavement condition on Primary and Secondary Arterial Roads must be in fair condition and remain at least the same or be improved	95%	95%
• Pavement condition on Collector /Access Roads must be at least in poor condition and remain the same or be improved	75%	75%
• Drainage wells and other drainage installations functional	80%	80%
• No sight distance or obstructions to signs due to roadside vegetation	90%	90%
• Road markings and signage visible in daytime and nighttime	95%	95%
• Traffic signals functioning normally 24 hours/day	98%	98%
• Streetlights functioning normally	95%	95%
Timeliness		
Approved work orders completed within agreed timeframe	90%	90%
Location		
Public Road Network in Grand Cayman	100%	100%
Cost	$4,517,875	$4,858,100
Related Broad Outcomes 5: Address Traffic Congestion 9: Support the Economy		
(Group comprises Purchase Agreement outputs: NRA 2)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
4,517,875	**340,225**	**4,858,100**

NRA 3	Policy Advice	$0

Description

Provision of policy advice to the Hon. Minister of Communications, Works and Infrastructure on all matters relating to roads.

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Business papers issued and oral advice provided • Responses to Parliamentary questions	150 to 200 hrs. Est. Includes 15-25 Papers 5-10 Est.	150 to 200 hrs. Est. Includes 15-25 Papers 5-10 Est.
Quality		
Advice prepared by appropriately qualified persons with due professional care, subject to internal peer review	90%	90%
Timeliness		
• Regular requests for advice within timeframe agreed or within 10 days	70%	70%
• Urgent requests for advice within timeframe agreed or within 5 days	70%	70%
Location Delivered to Minister and/or Chief Officer of Reporting Ministry in Grand Cayman	100%	100%
Cost	$25,375	$0

Related Broad Outcomes
5: Address Traffic Congestion
9: Support the Economy

(Group comprises Purchase Agreement outputs: NRA 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
25,375	**(25,375)**	**0**

Output Groups to be purchased by the Minister of Tourism, Environment , Investment and Commerce

Output Supplier: Ministry of Tourism, Environment, Investment and Commerce

TEC 1	**Policy Advice**	**$1,485,846**

Description

Policy advice to the Minister and Cabinet involving:

- Policy advice on subjects relating to Tourism, Statutory Authorities, Boards and NGOS
- Environmental Assessment Reports and advice to Government Ministries, Departments, Developers and other stakeholders
- Scientific reviews, management recommendations

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of policy advice papers and notes	60-90	42-78
• Number of environmental reports submitted to Planning Department	24-38	24-38
• Detailed Coastal Works reports	26-38	26-38
• Number of environmental reviews and recommendations conducted	18-30	18-30
Quality		
• All Cabinet papers and notes will be signed off by the Permanent Secretary and will define issues clearly and succinctly, include pertinent data	100%	100%
• All DOE reports reviewed by DOE Technical Review Committee	100%	100%
Timeliness		
Advice provided within timeframe agreed with the Minister	85%	85%
Location		
Grand Cayman	100%	100%
Cost	$1,668,846	$1,485,846

Related Broad Outcomes

7: Conserve the Environment
9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: MTE 1,MTE 14, ENV 1, ENV 3)

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
1,668,846	**(183,000)**	**1,485,846**

TEC 2	Technical and Administrative Support for the Minister	$1,242,871

Description

Technical and Administrative Support for the Minister involving

- Provision of Administrative support services to the Minister (papers to Cabinet, speeches, replies to enquires and Parliamentary Questions)
- Preparation and review of performance agreements with
    - Tourism Attractions Board
    - Cayman Airways
    - Cayman Islands Development Bank
    - Cayman Islands Airports Authority
    - Land and Sea Cooperative
    - National Trust of the Cayman Islands
    - Beautification Committee
    - Miss Cayman Committee, and
    - CI International Fishing Tournament
- Processing of Heavy Equipment applications for Importation Permits
- Provide Tourism Advice to the Ministry of Tourism and other Government Ministries, Departments and other Industry Stakeholders on issues likely to impact the economy and infrastructure of the Cayman Islands

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Ministerial papers, speeches, replies and questions	90-190	90-190
• Number of performance agreements	12	10
• Number of output purchases processed	30-50	30-50
• Number of Heavy Equipment applications processed	75-100	75-100
• Number of Technical research reports, written Policy advice, and special papers, reports and responses	9-18	9-18
Quality		
• All papers and notes will be appropriate for the target audience, factually accurate, signed off by the Permanent Secretary, will define issues clearly and succinctly and include pertinent data	100%	100%
• Performance agreements will be clear, unambiguous and expressly set out what is required by the Minister during the agreement	100%	100%
• All revenue due for the period of July 2006 to June 2007 is collected	100%	100%
Timeliness		
Ongoing throughout the period	100%	100%
Location		
• Cayman Islands	100%	100%
• Audiences world wide where the Minister is representing the Cayman Islands		
Cost	$1,550,882	$1,242,871

Related Broad Outcomes

9. Support the Economy
10. Open, Transparent, Honest and Efficient Public Administration
11. Sound Fiscal Management

(Group comprises ABS outputs: MTE 2, MTE 4, MTE 15, TOU 25)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,550,882	**(308,011)**	**1,242,871**

TEC 3	Advice and Support to Boards	$387,154

Description

Advice and support to Boards involving:

- Provision of consultative and secretarial services to the Statutory Authorities, Boards, and Committees which fall under the Ministry particularly: CI Development Bank, Cayman Islands Investment Bureau, Cayman Airways Ltd, Tourism Attractions Board, Cayman Islands Airports Authority, Port Authority, Turtle Farm, Miss Cayman Committee, Liquor Licensing Board Beautification Committee and Public Transport Board
- Provision of administrative and consultative services to the following Boards and Committees: Hotel Licensing Board (HLB), Tourist Attractions Board (TAB), Public Transportation Board (PTB), National Tourism Management Policy (NTMP) Steering Committee

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of meetings attended in the provision of consultative and secretarial services to the Statutory Authorities, Boards, and Committees	76-141	30-112
• Number of meetings attended in the provision of administrative and consultative services to Boards and Committees	56-76	56-76
Quality		
• Agenda and minutes accurately reflect Board decisions	100%	100%
• Advice is technically accurate	100%	100%
• Licenses issued in accordance with the Marine Conservation Law	100%	100%
• Board members/committee members will define specific issues/opportunities, conduct necessary research, identify best practices and offer guidance or potential solutions to each respective board as necessary	100%	100%
Timeliness		
• Ongoing throughout the period	90%	90%
• Licenses issued within 5 working days of submission of all necessary documentation		100%
Location Grand Cayman	100%	100%
Cost	$387,154	$387,154

Related Broad Outcomes:

7: Conserve the Environment
9: Support the Economy
10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: MTE 3, TOU 4)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
387,154	**0**	**387,154**

TEC 4	Inspection, Testing and Licensing Services	$866,165

Description

Inspection, testing and licensing services involving:

- Inspection of properties which are applying for, or are in possession of, a liquor licence, enforcement of the Law and Board regulations, and the collection of liquor licensing fees on behalf of Cabinet in accordance with the Law
- Processing of Liquor Licenses, Music and Dancing Licenses and extensions of licensing hours
- Tourist accommodation inspections and licensing on behalf of the Hotel Licensing Board

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of liquor license inspections conducted	20-40	20-40
• Number of Liquor Licenses and Music and Dancing Licenses renewed	400-500	50-100
• Number of tourist accommodation inspections	1,704-3,579	1,704-3,579
• Number of public facility inspections	35-50	35-50
Quality		
• Liquor License Inspection conducted as required by Law	100%	100%
• Renewals done in accordance with the Liquor Licensing Law	100%	100%
• Internationally accepted standards and practices will be incorporated into accommodation and public facilities inspection evaluation process	100%	100%
Timeliness		
Ongoing throughout the period	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$731,165	$866,165

Related Broad Outcomes

9. Support the Economy
10. Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: MTE 6, TOU 14)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
731,165	**135,000**	**866,165**

TEC 8	Environmental Research and Monitoring of Natural Resources	$1,182,157

Description

- Provide scientific research, monitoring and assessment services of the natural resources of the Cayman Islands
- Aquaculture development services and species enhancement programmes for the Cayman Islands

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of monitoring and research programmes operating	20-35	14
• Number of external studies assisted	2-5	2
• Number of short-term rapid assessments conducted	1-5	2
• Number of potential aquaculture proposals reviewed	3-6	4
• Number of species importation requests reviewed	14-25	16
Quality		
• Research and Monitoring programs will be conducted using internationally recognised scientific protocols and address environmental and natural resource issues of the Cayman Islands – compliance	100%	100%
• Study reports, findings and recommendations will be written and reported in a clear, concise and professional manner and will be: 100% compliance	100%	100%
• Aquaculture Development services will be conducted using internationally recognised aquaculture techniques	100%	100%
Timeliness		
• All Research and Monitoring programs completed within designated or agreed time schedules - compliance	90%	90%
• All Aquaculture Development services and programs completed within time schedules agreed between client & the department	90%	90%
Location		
Grand Cayman, Cayman Brac and Little Cayman	100%	100%
Cost	$1,117,157	$1,182,157

Related Broad Outcomes:

7. Conserve the Environment
9. Support the Economy

(Group comprises ABS outputs: ENV 7, ENV 8)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,117,157	**65,000**	**1,182,157**

TEC 11	Public Education Programmes	$1,216,632

Description

- Provide environmental education programs to promote environmental awareness and enhance compliance with conservation legislation
- Provide on-the-job training, combined with classroom instruction, and competency certification to raise the occupational competencies of both young people preparing for careers in tourism, and for incumbent tourism industry personnel who want to advance their careers in tourism
- Increase the community's awareness of issues surrounding sustainable tourism, and the importance of tourism to the Cayman Islands economy. Plan and execute Tourism Education and Scholarship Programmes

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Marine parks leaflets distributed	12,000-16,000	12,000-16,000
• Number of educational packages distributed	12-28	12-28
• Number of DOE school visits and tours conducted:	17-46	17-46
• Number of youths and adults that Tourism Apprenticeship Training Programme and Internships will be provided to:	12-20	8-10
Tourism Scholarship Programme:		
• Administrative Costs (direct expenditure, man hours, cost per scholar) of Ministry of Tourism Scholarship Program		
• Existing Ministry of T,E,I and C Scholarships	10-16	10-16
• 2007 New Scholarship Award Process	20-25	20-25
Quality		
• Material presented will be relevant and technically correct as approved by internal review within the Department – compliance	100%	100%
• The Tourism Apprenticeship Council will establish policies and procedures for the management of the Tourism Apprenticeship Training Programme and Summer Internships, and monitor, through regular reports, the progress of Interns, Apprentices and Masters	90-100%	90-100%
• Tourism Scholarship Programme to be managed according to Scholarship guidelines on behalf of the Ministry of T,E,I and C	90-100%	90-100%
Timeliness		
Ongoing throughout the period	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$1,831,201	$1,216,632

Related Broad Outcomes

3. Improve Education and Training
7. Conserve the Environment

(Group comprises ABS outputs: ENV 9, TOU 11, TOU 19)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,831,201	**(614,569)**	**1,216,632**

TEC 12	Tourist Public Relations	$1,871,446

Description

- Increase awareness and enhance the image of the Cayman Islands, in order promote tourism interests.
- Maintain capacity to manage communications with the media, tourism industry partners and trade partners during times of national emergency or crisis:
    - Press Releases
    - Visiting Journalist Program
    - Media Relations
    - Press Conferences and media events
    - Speech Writing
    - Event Photography and Graphic Design

Attend briefings or meetings on any incidents of national importance which require crisis/emergency communications

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Press Releases	180-190	190-202
• Number of 'Crisis' Press Releases	120-150	120-150
• Number of Visiting journalists	110-118	110-118
• Number of published stories	100-115	100-115
• Number of press conferences held	0-5	0-5
• Number of Media Events held	8-20	8-20
• Number of speeches written	20-30	20-30
• Number of Welcome letters written	20-30	20-30
• Number of E Newsletters written	35-45	35-45
• Event Photography and Graphic Design (Banners, Invitations, Ads etc.)	580-620	580-620
• Number of hurricane and emergency related meetings	10-18	10-18
Quality		
• Branding image to be maintained at all times	100%	100%
• E. newsletters to be drafted at least one week prior to distribution and content should be timely and appropriate	100%	100%
• Media Relations will be assessed annually	100%	100%
• Distribute timely releases which provide accurate information and which close with an indication of when the next communication will occur	100%	100%
• Success of media relations will be assessed based on review of any resulting media coverage	100%	100%

Timeliness • Press Releases will be written and approved, 1–7 days prior to release date • 'Crisis' Press Releases to be distributed within two hours of the end of each briefing • Speeches written a minimum of 3 days before event • Welcome letters to be drafted 1-7 days prior to due date • E. newsletters to be drafted 1-14 days prior to distribution date • Visiting Journalist Programme spans a calendar year, trip maybe centered around specific calendar events or maybe customized for specific journalist stories Press Conferences to be arranged and media advisories distributed, 2 hours – 2 weeks, prior to the press conference dependant upon receipt of request to arrange such • Photography available upon request • Attend all briefings as requested to do so by Chairpersons or by the Ministry	100% 80-100% 80% 80% 100% 100% 100% 100%	100% 80-100% 80% 80% 100% 100% 100% 100%
Location Cayman Islands, USA, Canada and UK	100%	100%
Cost	$1,383,446	$1,871,446
Related Broad Outcomes 6. Embrace Cayman Brac and Little Cayman 9. Support the Economy		
(Group comprises ABS outputs: TOU 9)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,383,446	**488,000**	**1,871,446**

TEC 13	Tourism Advertising Activities	$7,796,616

Description

Market the Cayman Islands through the following methods of advertising:

- Print
- Radio
- Television
- Web/ Internet
- Outdoors (Billboards, sports screens etc.)

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Print insertions	400-439	400-439
• Number of radio spots	300-311	300-500
• Number of Television spots	2,300-2,365	2,300-2,365
• Number of web locations	100-118	100-118
• Number of Outdoor placements	1,000-1,081	1,000-1,081
Quality		
• Content of all materials to be in compliance with the agreed strategy set forth by the Department of Tourism	100%	100%
• In compliance with agreed plans and strategy	100%	100%
• Branding image to be maintained at all times	100%	100%
Timeliness		
In accordance with agreed plan/ timelines of DOT's media plan	100%	100%
Location		
Cayman Islands, USA, UK and Continental Europe and Canada	100%	100%
Cost	$7,567,892	$7,796,616

Related Broad Outcomes

9. Support the Economy
6. Embrace Cayman Brac and Little Cayman

(Group comprises ABS outputs: TOU 22)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
7,567,892	**228,724**	**7,796,616**

TEC 14	Tourism Sales and Promotion	$9,259,132

Description

Promote an awareness of, and travel to, the Cayman Islands using a variety of tools for both our trade and consumer audiences. These tools will range from in person sales calls with travel agents to Familiarization trips for travel agents to online presence through the management of seven websites used for promotional purposes.

Trade

- Participate in Trade Shows
- Conduct Trade Training Seminars
- Sales "Blitz"
- Sales calls
- Partnership/Affinity Programs
- Familiarisation Trips

Consumer

- Events Sponsorships
- Consumer Shows
- Partnership/Affinity Programs
- Special Events

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Trade		
• Number of Trade Shows attended	160-168	160-168
• Number of agencies represented at Training	1,700-2,000	1,700-2,000
• Number of Sales Blitz's conducted	20-28	20-28
• Number of agencies visited	3,500-3,640	3,500-3,640
• Number of Partnerships/ Affinity Programs entered into	20-26	20-26
• Number of agencies represented on Familiarisation Trips	160-166	160-166
Consumer		
• Number of events sponsored	60-66	60-66
• Number of Consumer shows conducted	130-136	130-136
• Number of affinity programs	10-13	10-13
• Number of special events hosted	15-20	15-20
• Web Site Management	5-6	5-6
• Number of special events hosted Number of Promotional Site lets	24-36	24-36
• Website Content Updates	28	28
• Partner E-brochure updates	2-4	2-4
• Website (consumer) Enhancement	6-12	6-12
• Revenue Share Report (Booking Engine – Expedia)	6-12	6-12

Quality		
• Exhibits at Trade Shows to be displayed in accordance with Tourism Guidelines	100%	100%
• Special Events, Familiarisation Trips, Sales Calls, Sales blitz's and Training to be conducted by qualified, knowledgeable personnel	100%	100%
• Quality should be in compliance with agreed plans and strategy	100%	100%
• Branding image to be maintained at all times	100%	100%
• Web Site will be maintain in accordance with agreed timelines and plan as specified by DoT	75-100%	75-100%
• Branding image to be maintained at all times	75-100%	75-100%
Timeliness		
• Ongoing throughout the period	100%	100%
• Web Site Management -In accordance with regional and seasonal trends as outline in the annual marketing plan Reports for any particular month will be produced and approved for release by the last Friday of the following months	75-100%	75-100%
Location		
US, UK, Canada and Cayman Islands	100%	100%
Cost	$8,402,058	$9,259,132
Related Broad Outcomes 6. Embrace Cayman Brac and Little Cayman 9. Support the Economy		
(Group comprises ABS outputs: TOU 21)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
8,402,058	**857,074**	**9,259,132**

TEC 15	Tourism Marketing	$1,502,274

Description

Direct marketing of the Cayman Islands to consumers and trade (sellers and suppliers) through Consumer = Potential and Past Visitors and Visitor Groups, e.g. past guests of hotels, condos, airlines and potential visitor groups, e.g. database listings from magazines, partner programmes, consumer shows e.g. Caribbean Travel and Life, Crate and Barrel, Adventure Travel Show respectively

- Hard copy e.g. Post cards, promotional brochures
- Electronic e.g. Electronic post cards and newsletters

Trade (Sellers = travel agents, wholesalers and Suppliers= hotels, airlines etc)

- Hard copy e.g. Post cards, promotional brochures sent via traditional post
- Electronic e.g. Electronic post cards and newsletters delivered via the internet

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Number of direct marketing initiatives		
Consumer		
• Hard copies	20-24	20-24
• Electronic	60-69	60-69
Trade		
• Hard copies	30-36	30-36
• Electronic	40-48	40-48
Quality		
• In accordance with agreed plan/ timelines of DOT's media plan	100%	100%
• Maintain compliance with agreed plans and strategy	100%	100%
• Branding image to be maintained at all times	100%	100%
Timeliness		
In accordance with the annual marketing plan	100%	100%
Location		
US, UK and Canada	100%	100%
Cost	$1,508,618	$1,502,274

Related Broad Outcomes

6. Embrace Cayman Brac and Little Cayman
9. Support the Economy

(Group comprises ABS outputs: TOU 20)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
1,508,618	**(6,344)**	**1,502,274**

TEC 16	Support for Local Tourism Providers	$2,198,412

Description

Support for local tourism providers involving:

- Implement Pilot Environmental Program for the Tourism Sector
- Identify and facilitate Physical Product Enhancement Projects
- Identify and facilitate Tourism Service Enhancement Projects
- Data Collection, Preparation and Publication of statistical reports, to be provided to DOT Stakeholders, Industry Partners and Tourism Related Associations
- Cruise Tourism Management

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of properties/attractions within the Cayman Islands recommended to participate as pilots	8-11	8-11
• Number of tourist road and attraction location signage	45-50	45-50
• Number of Nature Tourism Infrastructure Projects	6-9	6-9
• Number of Reports produced	40-80	40-80
• Special events to enhance cruise visitor experience	4-8	4-8
• National Tourism Management Policy (NTMP) – execution of action items	25-35	25-35
• Training of onboard cruise shore excursion managers	6-12	6-12
• Plan, coordinate and execute cruise stakeholder meetings	12-16	12-16
Quality		
• Environmental audits will be conducted by qualified personnel in each of the properties	100%	100%
• Signage will comply with guidelines set forth by the Department of Tourism	100%	100%
• Projects and initiatives will be done in accordance the NTMP	100%	100%
• Data gathered and reports written according to Tourism Law (1995 Revision) and Tourism Regulations (1996 Revision)	100%	100%
• Success of the Cruise Product Development will be measured by visitor experience and satisfaction noted on cruise and stay-over exit surveys	100%	100%
• Visitor Experience Programmes will be enhanced by local musicians and qualified Frontier Staff	100%	100%
• Programmes will be carried out in accordance with NTMP and the annual work plan of the Department of Tourism	75-100%	75-100%
Timeliness		
Ongoing throughout the period	100%	100%
Location		
Cayman Islands	100%	100%
Cost	$2,664,619	$2,198,412

Related Broad Outcomes

6. Embrace Cayman Brac and Little Cayman
9. Support the Economy

(Group comprises ABS outputs: TOU 15, TOU 16, TOU 18, TOU 23, TOU 24)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,664,619	**(466,207)**	**2,198,412**

TEC 17	Promoting Commerce and Inward Investment	$1,995,283

Description

- Promotion of the Cayman Islands as an ideal investment location through various materials that contain essential information on how to do business in the Cayman Islands
- Public relations activities (including advertising) to promote the Cayman Islands as a premier jurisdiction for conducting business and investment
- Development and management of special events, conferences and VIP visits
- The generation of foreign investment interest in the Cayman Islands through direct contact with foreign investors
- Provision of services to potential and current investors in order to secure an investment commitment from potential investors, and to induce existing investors to reinvest and/or expand
- Stimulating and strengthening local investment through the establishment and coordination of initiatives that benefit entrepreneurs and business owners, and the enhancement of the local business environment
- Providing advice on issues affecting commerce and investment in the Cayman Islands

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of brochures, exhibit booths, CDs and promotional videos produced	7-12	7-12
• Number of press releases, editorials, articles and other submissions for public consumption on the operations and initiatives of the Bureau	15-20	15-20
• Number of Investment, CSX/Fund/SF, Shipping/Aviation and Insurance conferences organized	19-28	17-28
• Number of target companies contacted	15-25	15-25
• Number of investor inquiries and requests for referrals handled	20-30	20-30
• Number of business opportunity listing applications processed	4-12	4-12
• Reports providing advice on investment trends, recommended target sectors for development and reform of business establishment procedures	1-3	0-3
Quality		
• Promotional items to be consistent with branding image	100%	100%
• Content subject to internal peer review for accuracy	100%	100%
• Graphics and structure of booth meet operational guidelines	90-100%	90-100%
• Communication with target companies will be courteous and professional	100%	100%
• Representation at events include both government and private sector participation as appropriate	90-100%	90-100%
• Target companies fit with economic development priorities of the Government	100%	100%
• Applications will be processed according to established procedures	100%	100%
• Comprehensive research will be conducted in order to answer investor inquiries	100%	100%
• Posting of listings will match submissions of applicants	100%	100%
• Accuracy and relevance of reports as determined by internal peer review	100%	100%

Timeliness • Submissions within established deadline • Shipping of exhibit and materials to meet freight deadlines • Set up and dismantle booth within conference deadlines • Follow-up contact with investors to be made within agreed time period • Responses to requests for information and site visits will be provided within 24 hours • Investment information produced within established deadlines • Listings processed and receipt notification sent within 24 hours	100% 100% 100% 100% 90-100% 90-100% 90-100%	100% 100% 100% 100% 90-100% 90-100% 90-100%
Location Cayman Islands, US, UK, Europe, Asia, Middle East	100%	100%
Cost	$2,174,535	$1,995,283
Related Broad Outcomes 9. Support the Economy		
(Group comprises ABS outputs: IVB 1, IVB 2, IVB 3, IVB 4, IVB 5, IVB 6, IVB 7)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
2,174,535	**(179,252)**	**1,995,283**

TEC 18	Tourism Revenue Collection	$341,326

Description

Collect and record Tourism Revenue including:

- Tourist Accommodation Tax (TAT)
- Timeshare Tax (TST)
- Tourist Accommodation License Fees
- Review Tourist Resort records to ensure that the revenue submitted to the department is in compliance with the Tourism Law, and Tourist Accommodation Taxation Law

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of Tourist Accommodation Tax collection transactions	3,000-3,600	3,000-3,600
• Number of Timeshare Tax collection transactions	72-96	72-96
• Number of License Fee transactions	250-300	250-300
• Number of Resorts to be audited (including physical inspection of financial records)	12-18	12-18
Quality		
• All TAT and TST due for the months of July 2006 to June 2007 is collected according to Tourism Law	98-100%	98-100%
• License Fees collected from all new properties opening and all new units or properties entering the rental pool during this period as well as all renewals	98-100%	98-100%
• Revenue submission to be in compliance with the relevant laws and policies	95-100%	95-100%
• The Audit to be carried out in accordance with guidelines and instructions from the External Audit Office (International Federation of Accounting Standards)	75-100%	75-100%
Timeliness		
• Collect Tourist Accommodation and Timeshare Tax on or by the 28th of each month, following the month in which accommodation was provided	95-100%	95-100%
• Collect Tourist Accommodation License Fees upon the application for a License or renewal	95-100%	95-100%
• Revenue from fees to be submitted to the bank on a daily basis	95-100%	95-100%
• Revenue Audits: ongoing through out the year	75-100%	75-100%
Location		
Cayman Islands	100%	100%
Cost	$324,025	$341,326

Related Broad Outcomes

9. Support the Economy
10. Open, Transparent, Honest and Efficient Public Administration
11. Sound Fiscal Management
6. Embrace Cayman Brac and Little Cayman

(Group comprises ABS outputs: TOU 17)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
324,025	**17,301**	**341,326**

TEC 19	Public Transport Services	$165,637

Description

Provision of services on behalf of the Public Transport Board including:

- Annual and random vehicle inspections
- Investigation of disciplinary matters
- Administration of the Bus Depot and the rules as construed by the PTB and sound policing practices
- Researching, advising, implementation, monitoring and reporting upon polices and actions of the PTB

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Number of inspections	400	400
• Number of Investigation	100	100
Quality		
Inspections and Investigations will be conducted by qualified personnel and in accordance with relevant Law and Regulations	100%	100%
Timeliness		
• Annual Inspections 8-10 minutes	90%	90%
• Inspection following a complaint within 2 working days	90%	90%
• Vehicle inspections performed in timeframe set by the PTB	90%	90%
Location		
Cayman Islands		100%
Cost	$546,060	$165,637

Related Broad Outcomes

9. Support the Economy

(Group comprises ABS outputs: PTO 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
546,060	**(380,423)**	**165,637**

Output Groups to be purchased by the Cabinet on behalf of the Chief Justice

Output Supplier: Judicial Administration

JAD 1	Support to the Judiciary and the Legal Profession	$818,268

Description

Administrative Support to the Judiciary, involving:

- Secretarial, court reporting, listing and administrative support to the Chief Justice and the Judiciary
- Administrative support relating to the Mutual Legal Assistance Treaty activities.
- Provision of a comprehensive legal library to be used by Judges, Magistrates, Attorneys and Public
- Listing of both civil and criminal cases for hearing.

Measures	2006/7 Original Budget	2006/7 Revised Budget
Quantity		
• Number of judgments prepared	100-200	100-200
• Number of Statistical report	1-2	1-2
• Number of transcripts for appeals	100-120	100-120
• Number of Mutual Legal Assistance Treaty applications filed	5-15	5-15
• Number of periodicals and bound volumes in library	4,900	4,900
• Number of Civil and criminal lists produced	750-850	750-850
Quality		
• Judgments prepared accurately in accordance with Judge's directions	100%	100%
• Statistical Reports are accurate and subject to peer review	95%	95%
• Transcripts prepared accurately and based on Judges/Magistrates directions	95%	95%
• Library requests for additional books to be met	100%	100%
• Library staffed by qualified library staff	100%	100%
Timeliness		
• Judgments are prepared in accordance with Judges request	100%	100%
• Transcripts are prepared within 2-4 weeks of appeals being lodged	95%	95%
• Library open 9-am to 4-30pm on Monday-Friday	100%	100%
Location		
Courts Office, Grand Cayman	100%	100%
Cost	$781,269	$818,268

Related Broad Outcome

2: Address Crime and Improve Policing
10: Open, Transparent, Honest and Efficient Public Administration

(Group comprises ABS outputs: JUD 1)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
781,269	**36,999**	**818,268**

JAD 2	Support for Court Proceedings	$3,438,009

Description

Administrative Support for the Conduct of Civil and Criminal proceedings, involving:

- Receiving and filing legal documents relating to cases
- Selecting, summons and empanel jurors
- Preparing trial and Appeal Bundles
- Preparing Coroner's files and Certificates
- Issuing charges, summonses and bail bonds
- Maintenance of the registers of Attorneys, Notary Public and Justices of Peace
- Servicing and enforcement of court documents including: jury summons, writs, petitions, originating summonses, foreign process, warrants of execution.
- Administration of the Maintenance and Affiliation Law (child and spouse support) involving: processing of applications, processing Court Orders, following-up delinquent payers and processing and issuing Attachment of Earnings Orders

Administration of legal aid including:

- Processing applications
- Assign Attorneys
- Processing and issuing legal aid certificates
- Taxation of legal aid bills

Management of courts including:

- Swearing in witnesses
- Recording exhibits
- Keeping order in court
- Liasing with jurors
- Court reporting
- Checking the court list and making sure files are available for that particular court

Quantity		
Criminal Case Management		
• Number of Criminal Summary Cases managed	5,000-8,000	5,000-8,000
• Number of Criminal appeals managed	45-65	45-65
• Number of Jury trials managed	45-75	45-75
• Number of Youth Court cases managed	50-150	50-150
• Number of Jurors Summoned	250-500	250-500
Coroners Support and Administration		
• Number of coroners cases registered	10-25	10-25
• Number of coroners Inquests held	5-10	5-10
Traffic Case Management		
• Number of Traffic cases managed	2,500-3,000	2,500-3,000
Civil Case Management		
• Number of civil cases managed	500-1,000	500-1,000
• Number of divorce cases managed	175-200	175-200
• Number of Probate and Administration managed	125-175	125-175
Case Management - Court of Appeal		
• Number of Civil appeals managed	50-75	50-75
• Number of Criminal Appeals Managed	25-50	25-50
S**ervicing and enforcement of court documents**		
• Number of Court documents serviced	1,000-1,500	1,000-1,500
Administration of the Maintenance and Affiliation Law (child and spouse support)		
• Number of applications processed, summonses issued and Court orders processed	100-120	N/A
• Number of Attachment of Earnings Orders issued	35-40	N/A
Legal Aid		
• Civil legal aid applications processed	150-170	150-170
• Criminal legal aid applications processed	120-150	120-150
• Legal aid certificates issued	250-300	250-300
Management of Courts		
• Court room services provided to 5 court rooms by:		
○ Marshals	7	N/A
○ Court room reporters	3	N/A

Quality		
• Charges and originating process filed accurately	95%	95%
• Trial bundles and Appeal bundles prepared in accordance with the relevant Law and Judge/Magistrates instructions	95%	95%
• Charges and summonses signed in accordance with the relevant laws and procedures	100%	100%
• Orders prepared and issued in accordance with the relevant laws and Court rulings	100%	100%
• Coroners files prepared accurately	95%	95%
• Court documents: to be serviced and executed in accordance with the rules of the relevant court and convention	100%	100%
• Administration of the Maintenance and Affiliation Law (child and spouse support) relevant documents processed accurately and in accordance with the relevant laws and procedures.	95%	95%
Legal Aid		
• Applications processed in accordance with the Legal Aid Law	80%	80%
• Attorney's assigned and certificates issued in accordance with Judge's/Magistrates decisions, and based on Attorney expertise in the relevant field	80%	80%
• Assessment of bills to be in accordance with the Legal Aid Law and with the Chief Justice practice direction	95%	95%
Management of Courts		
• Court room personnel to be prepared and in attendance before the start of court each day	90%	90%
• Prepare courtrooms to ensure that everything is ready before the court commences	95%	95%
• Correct files available for the relevant courts	95%	95%

Timeliness		
• Documents filed within 2-5 working days based on need • Bundles prepared before the relevant court session • Coroner's certificates issued within 5 working days • Orders processed within five (5) days • Court documents serviced within 14 days • Administration of the Maintenance and Affiliation Law (child and spouse support) applications processed and summonses issued within 1week	100% 95% 80% 95% 80% 95%	100% 95% 80% 95% 80% 95%
Legal Aid		
• Applications processed within 2 days • Attorney assigned and legal aid certificate issued within 5 days after being granted • Court files reviewed when requested by Attorney or Judge or applicant • Number of days from receipt Certified bills processed for payment	80% 90% 90% 5	80% 90% 90% 5
Management of Courts		
• Files delivered to courtroom at least ½ hour before court sitting • Case files to Judiciary at least 1 day before hearing • Courtroom prepared at least 1 hour before court sits	100% 100% 100%	100% 100% 100%
Location Courts Office Grand Cayman, Ashton Rutty Building Cayman Brac	100%	100%
Cost	$3,282,554	$3,438,009
Related Broad Outcome 2: Address Crime and Improve Policing 8 Strengthen Family and Community 9: Support the Economy 10: Open, Transparent, Honest and Efficient Public Administration		
(Group comprises ABS outputs: JUD 7, 9, 14)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
3,282,554	**155,455**	**3,438,009**

JAD 3	Collection of Revenue	$169,730

Description Collection of Court and Traffic Ticket fines and Civil Court fees.		
Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
Support for the collection and recording of fines. Approximate number of direct hours	3,000-3,500	3,000-3,500
Quality		
• Amount collected equates to amount ticketed or fined or amount of fee	100%	100%
• All monies collected recorded accurately and in accordance with government accounting regulations	95%	95%
• Warrant accurate, and issued in accordance with relevant laws and signed by Judge/Magistrate	100%	100%
• Lists of default tickets accurate and complete	100%	100%
Timeliness		
• Money received deposited to the bank within one working day	100%	100%
• Warrants issued on outstanding fines within one month of default	60%	60%
• List of unpaid tickets: same day as due date	100%	100%
Location		
Courts Office, Grand Cayman, Government Administration Building - Cayman Brac	100%	100%
Cost	$162,055	$169,730
Related Broad Outcomes 9: Support the Economy 11: Sound Fiscal Management		
(Group comprises ABS outputs: JUD 2)		

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
162,055	**7,675**	**169,730**

JAD 4	Financial Management of Court Funds		$205,993
Description Financial management of Court Funds for the Grand Court of the Cayman Islands Collect and distribute compensations and child support			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity			
• Number of Nominated Accounts		40-60	40-60
• Number of General Accounts		1,000-1,500	1,000-1,500
• Number of Financial Statements		1	1
Quality			
• Receipts and payments are in accordance with Court Order		100%	100%
• Account balances reconciled to General Ledger monthly		90%	90%
Timeliness			
• Disbursement of cheques three (3) times per week		95%	95%
• Batches posted to General Ledger daily		95%	95%
• Financial Statements to be prepared on a timely basis		80%	80%
Location			
Courts Office Grand Cayman		100%	100%
Cost		$196,679	$205,993
Related Broad Outcomes 8. Strengthen Family and Community.			
(Group comprises ABS outputs: JUD 13)			

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
196,679	**9,314**	**205,993**

Output Supplier: Various Law Firms

NGS 2	**Legal Aid Services**		**$1,857,000**
Description Provision of legal representation for persons eligible under the Legal Aid Law			
Measures		**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity Attorney Hours		5,000-7,500	8,000-10,000
Quality			
• Appearance in Court as required		100%	100%
• Undertake duties in a professional manner and make appropriate representations in accordance with the relevant Law		100%	100%
• Relevant document clear and accurate		100%	100%
Timeliness Throughout the year in accordance with the listing of cases and the Court schedule		100%	100%
Location Grand Cayman Courthouse, Ashton Rutty Centre, Cayman Brac		100%	100%
Cost		$1,775,000	$1,857,000
Related Broad Outcomes: 2: Addressing Crime and Improving Policing 8. Strengthen Family and Community			
(Group comprises Purchase Agreement outputs: none; the demand driven nature of this output group makes a pre-established Purchase Agreement not applicable)			

Original Appropriation $	**Supplementary Requested $**	**Revised Appropriation $**
1,775,000	**82,000**	**1,857,000**

Output Groups to be purchased by Cabinet in behalf of the Public Accounts Committee

Output Supplier: Cayman Islands Audit Office

ADO 2	Services to the Legislative Assembly and its Committees	$517,000

Description

Investigations, reports and support to the Legislative Assembly, its Committees and Cabinet

Measures	**2006/7 Original Budget**	**2006/7 Revised Budget**
Quantity		
• Major investigations and Reports – 5	90-100%	10-40%
• Auditor General's Reports prepared but outstanding - 7	90-100%	10-40%
Public Accounts Committee Support:		
• Existing Auditor General Reports Submitted to PAC: 9	100%	22%
• New Auditor General Reports to be submitted to PAC: 4	<10-100%	25%
• PAC briefing and evidence sessions	40 Sessions	5 Sessions
Quality		
• Reports to be reviewed by Audit Manager and Auditor General and agreed by Client	100%	100%
• Provision of Committee support services to the satisfaction of the Chairman and Members of PAC	100%	100%
Timeliness		
• Four New Reports to be submitted to PAC throughout the year	100%	25%
• Seven reports to be reviewed by PAC and tabled in the Legislative Assembly during 2006-07	100%	22%
• Advice and assistance to be provided within the timeframes required by and agreed with the Public Accounts Committee	100%	100%
Proposed:		
• Auditor General Reports become public documents within six months of submission to the Honourable Speaker of the Legislative Assembly	100%	
• Public availability through website within 2 days after becoming a public document	100%	0%
Location		
Audit Office, 3rd Floor Anderson Square, George Town Audited Premises – Cayman Islands Legislative Assembly Building, Grand Cayman	100%	100%
Cost	$680,070	$517,000

Related Broad Outcome

11: Sound Fiscal Management

(Group comprises ABS outputs s: AUD 2 and AUD 3)

Original Appropriation $	Supplementary Requested $	Revised Appropriation $
680,070	**(163,070)**	**517,000**

6. Changes to Transfer Payments for 2006/7

Appropriation Reference Number	Transfer Payment Name and Description	2006/7 Approved Budget $	Supplementary Requested $	2006/7 Revised Budget $
TP 2	**Poor Relief Vouchers** *Short and Medium term financial assistance to indigent persons through the provision of poor relief vouchers* Number of person assisted 2006/7 Original: 408 Number of persons assisted 2006/7 Revised: 400–408	571,520	(20,000)	551,520
TP 3	**Temporary Poor Relief Payments for Young Parents Programme (YPP) Students** *Temporary financial assistance to Young Parents Programme (YPP) students* Number of person assisted 2006/7 Original: 25 Number of persons assisted 2006/7 Revised: 20–25	38,000	(10,000)	28,000
TP 4	**Youth After Care Payments** *Financial assistance payments for After Care for Youth.* Number of person assisted 2006/7 Original: 6 Number of persons assisted 2006/7 Revised: 2–6	20,000	(15,000)	5,000
TP 5	**Emergency Relief Payments** *Emergency relief financial assistance payments* Number of person assisted 2006/7 Original: 20 Number of persons assisted 2006/7 Revised: 10–20	20,000	(15,000)	5,000
TP 8	**Ex-Gratia Benefit Payments to Seamen** *Benefit payments to recipients of Seamen Ex-Gratia benefits.* Number of person assisted 2006/7 Original: 740-760 Number of persons assisted 2006/7 Revised: 760-780	4,326,000	395,000	4,721,000
TP 9	**Benefit Payments to Ex-Servicemen** *Payments to recipients of Ex-Servicemen benefit* Number of person assisted 2006/7 Original: 330-350 Number of persons assisted 2006/7 Revised: 310-330	2,276,000	(290,000)	1,986,000
TP 14	**Community Scholarships** *Educational scholarships for sports persons, and community workers and young persons* Number of person assisted 2006/7 Original: 1 Number of persons assisted 2006/7 Revised: 1	25,000	(15,000)	10,000
TP 23	**Flora and Fauna Publication** Funding for publication of book on the Flora and Fauna of the Cayman Islands	40,000	3,000	43,000
TP 26	**Funeral Expenses - Former Members of the Legislative Assembly** *Assistance with former member of the Legislative Assembly funeral expenses*	24,000	(18,375)	5,625
TP 32	**Cayman Islands Amateur Swimming Association** Fund Capital Development Programme	0	300,000	300,000
TOTAL		**7,340,520**	**314,625**	**7,655,145**

7. Changes to Financing Expenses for 2006/7

Appropriation Reference Number	Financing Expense Name and Description	2006/7 Approved Budget $	Supplementary Requested $	2006/7 Revised Budget $
FE 3	**Interest on Public Debt** *Interest and fees on public debt borrowings*	12,630,645	(3,781,689)	8,848,956
TOTAL		**12,630,645**	**(3,781,689)**	**8,848,956**

8. Changes to Other Executive Expenses for 2006/7

Appropriation Reference Number	Other Executive Expense Name and Description	2006/7 Approved Budget $	Supplementary Requested $	2006/7 Revised Budget $
OE 1	**Personal Emoluments for the Judiciary** *Salary, personal allowances and pension contributions for Chief Justice, 3 Judges and 3 Magistrates*	1,086,869	63,131	1,150,000
OE 3	**Personal Emoluments for the Financial Secretary** *Salary, personal allowances and pension contributions for the Financial Secretary*	160,226	12,824	173,050
OE 5	**Constituency Allowance** *Constituency allowances for Members of the Legislative Assembly*	301,500	80,400	381,900
OE 6	**Contribution to Caribbean Financial Action Task Force** *Annual Contribution to Caribbean Financial Action Task Force*	10,000	7,000	17,000
OE 9	**Caribbean Economic Community (CARICOM) Fees** *Annual Contribution to CARICOM*	101,000	46,250	147,250
OE 11	**Subscription to Caribbean Examinations Council** *Annual subscription to Caribbean Examinations Council for local Registrar*	20,000	(10,347)	9,653
OE 12	**University of the West Indies Membership Levy** *Annual membership payment to the University of the West Indies*	60,000	70,000	130,000
OE 13	**UNESCO Membership Levy** *Annual membership payment to UNESCO*	5,000	1,339	6,339
OE 26	**Personal Emoluments for the Attorney General** *Salary, personal allowances and pension contributions for the Attorney General*	164,164	13,000	177,164
OE 41	**Repairs and Maintenance of Sports Facilities** *Repairs to sport facilities and Truman Bodden Stadium (executive assets for which the Minister of E, T, E, Y, S and C is responsible)*	200,000	(200,000)	0
OE 46	**Depreciation of Ministry of Education, Training, Youth, Sports and Culture Executive Assets** *Depreciation of Executive Assets for which the Minister of ETEYS and C is responsible (private school buildings, sports facilities, Truman Bodden Stadium)*	275,798	(275,798)	0
OE 53	**Caribbean Catastrophic Risk Insurance Facility - Initial Participation Fee** *Initial participation fee to join the Caribbean Catastrophic Risk Insurance Facility – US$2,000,000*	2,000,000	(325,000)	1,675,000
OE 54	**Caribbean Catastrophic Risk Insurance Facility - Annual Premium** *1/12 of Annual premium of US$2,000,000 for earthquake and hurricane coverage*	2,000,000	(1,860,416)	139,584
OE 56	**National Heroes Day**	0	500,000	500,000
OE 57	**Executive Bank Charges** *Payment for charges incurred on executive payments and incoming wire transfers*	0	15,657	15,657
TOTAL		**6,384,557**	**(1,861,960)**	**4,522,597**

9. Changes to Ownership Actions for 2006/7

Changes to Equity Investments

Appropriation Reference Number	Equity Investment Name and Description	2006/7 Approved Budget $	Supplementary Requested $	2006/7 Revised Budget $
E1 12	**Ministry of Education, Training, Employment, Youth, Sports and Culture** *To fund commencement of building of three new high schools, other education buildings on Cayman Brac, Vehicles, furniture and fittings, and school and office equipment for the respective departments within the Ministry*	48,579,000	(28,295,000)	20,284,000
EI 15	**Ministry of Tourism, Environment, Investment and Commerce** *To fund the DOE Little Cayman Office, DOE Field Equipment, DOT Computers, CIIB additional leasehold improvements and Computers, Min Admin Computers and Furniture*	191,345	237,000	428,345
EI 18	**Cayman Islands Audit Office** *To cover 2006/7 operating loss*	0	177,000	177,000
EI 30	**Ministry of Health and Human Services** *To renovate, Caribbean Haven Residential Unit, Golden Age Home, Maple House Extension*	690,000	250,000	940,000
TOTAL		**49,460,345**	**(27,631,000)**	**21,829,345**

Changes to Executive Assets

Appropriation Reference Number	Executive Asset Name and Description	2006/7 Approved Budget $	Supplementary Requested $	2006/7 Revised Budget $
EA 8	**Grand Cayman Abattoir** *Completion of Buildings*	150,000	(115,000)	35,000
EA 10	**Esterley Tibbetts Highway: Phase 3:** *Continue extension of highway to Indies Suites [cost excludes Ritz Carlton overpass]*	6,000,000	251,206	6,251,206
EA 37	**Cemetery Seawall**	0	247,707	247,707
EA 52	**Cayman Brac Slaughter House** *Site preparation and Construction of Slaughter House in Cayman Brac*	120,000	(80,000)	40,000
EA 56	**Bodden Town Beach** *Land Acquisition*	400,000	107,000	507,000
EA 62	**Storm Water Project** *Conduct study, complete design work and commence construction on the Savannah Gully Project*	614,000	81,892	695,892
EA 64	**Cayman Brac Museum** *Expansion and upgrade*	75,000	300	75,300
EA 66	**Satellite Butcher Shops - Grand Cayman** *Renovation and/or refurbishment of District butcher shops*	100,000	(100,000)	0
EA 67	**Land Purchase - Agriculture** *Land for Agriculture*	400,000	(400,000)	0
EA 72	**Road Works - Grand Cayman** *Hot mix paving and widening of various roads on Grand Cayman and completion of kerb works on North Sound Round*	5,652,000	(308,735)	5,343,265
EA 74	**Boxing Gym** *Construct Boxing Gym at Truman Bodden Sports Complex*	250,000	(150,000)	100,000
EA 75	**Cayman Brac Sports Centre**	1,000,000	(500,000)	500,000
EA 76	**East End Sea Wall** *Construction of sea wall at East End*	1,000,000	(257,158)	742,842
EA 77	**East/West Arterial Road: Grand Cayman** *Continued site clearance and construction of base and sub-base for East-West Arterial Highway from Hirst Road (Newlands) to Red Bay*	12,020,000	(15,112)	12,004,888
EA 78	**Government Office Accommodation Project 1**	7,600,000	(1,350,000)	6,250,000
EA 79	**Government Office Accommodation Project 2**	2,835,000	(2,835,000)	0
EA 80	**Land Purchase: North Side Senior Citizen Centre**	250,000	(250,000)	0
EA 81	**Bodden Town Civic Centre** *Reconstruction of the Civic Centre*	900,000	(500,000)	400,000
TOTAL		**39,366,000**	**(6,172,900)**	**33,193,100**

PART B

REVISED ESTIMATES OF APPROPRIATION

For the 2006/7 Financial Year

11. Schedule of Supplementary Appropriations Requested for 2006/7

The Cabinet requests that the Legislative Assembly make the following appropriations which are required to give effect to the revised Annual Plan for the 2006/7 financial year documented in Part A.

Appropriations to the Chief Secretary

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
NGS 38	Services for Refugees	61,629	668,212	729,841
Other Executive Expenses				
OE 5	Constituency Allowance	301,500	80,400	381,900

Appropriations to the Head of the Civil Service

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
CIV 1	Policy Advice to the Head of the Civil Service	614,487	231,000	845,487
CIV 3	Management of Public Sector Reform	1,022,879	260,000	1,282,879

Appropriations to the Attorney General

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
LGA 2	Prosecution Services	2,514,462	(56,000)	2,458,462
LGA 4	Drafting of Legislation and Law Revisions	740,684	39,407	780,091
LGA 7	Review and Modernization of Laws	346,524	23,476	370,000
LGA 8	Forensic Investigations	392,860	(317,860)	75,000
Other Executive Expenses				
OE 26	Personal Emoluments for the Attorney General	164,164	13,000	177,164

Appropriations to the Financial Secretary

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
FAE 1	Policy Advice and Support to the Financial Secretary	2,646,331	(190,378)	2,455,953
FAE 4	Maintenance of General Registers	43,060	(1,915)	41,145
FAE 5	Preparation and Publication of Statistical Reports	1,277,240	(111,277)	1,165,963
FAE 6	Financial Reporting and Management Services	3,104,361	(332,289)	2,772,072
FAE 7	Revenue Collection	3,282,148	707,000	3,989,148
FAE 9	Processing and Inspection of Aircrafts, Vessels and Cargo	3,129,056	1,991,307	5,120,363
FAE 10	Provision of Drug Awareness Education and K-9 Support	20,520	3,056	23,576
FAE 11	Investigate Custom Offences	1,083,746	253,000	1,336,746
FAE 12	Loss Control	75,749	(35,454)	40,295
FAE 13	Patrolling of Coastal Waters	270,143	(3,600)	266,543
FAE 14	Media and Public Relations Support	1,078,338	181,000	1,259,338
FAE 16	Administration and Processing of Applications	664,582	(37,714)	626,868
FAE 17	Entire Public Sector Budget Management	1,263,155	(327,821)	935,334
FAE 18	Monitoring and Reporting on the Economy	184,041	37,000	221,041
FAE 19	Acting on Tax Information Matters	994,058	(528,097)	465,961
Transfer Payment				
TP 26	Funeral Expenses - Former Members of the Legislative Assembly	24,000	(18,375)	5,625
Financing Expense				
FE 3	Interest on Public Debt	12,630,645	(3,781,689)	8,848,956
Other Executive Expenses				
OE 3	Personal Emoluments for the Financial Secretary	160,226	12,824	173,050
OE 6	Contribution to Caribbean Financial Action Task Force	10,000	7,000	17,000
OE 9	Caribbean Economic Community (CARICOM) Fees	101,000	46,250	147,250
OE 53	Caribbean Catastrophic Risk Insurance Facility - Initial Participation Fee	2,000,000	(325,000)	1,675,000
OE 54	Caribbean Catastrophic Risk Insurance Facility - Annual premium	2,000,000	(1,860,416)	139,584
OE 57	Executive Bank Charges	0	15,657	15,657

Appropriations to the Leader of Government Business

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
CBO 4	Hurricane Debris Removal	0	143,087	143,087

Appropriations to the Minister of District Administration, Planning, Agriculture and Housing

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
DAP 1	Advice and Support to the Minister of District Administration, Planning,Agriculture and Housing	2,623,493	14,000	2,637,493
DAP 2	Management of Special Projects	420,097	30,317	450,414
DAP 7	Management of Planning Applications	3,329,173	(128,739)	3,200,434
DAP 8	Sister Islands Government Services	2,858,688	(467,738)	2,390,950
DAP 9	Management of Sister Islands Government Assets	4,310,521	(129,820)	4,180,701
DAP 10	Services to Farmers	1,289,892	323,000	1,612,892
DAP 11	Agriculture Regulatory Services	1,614,763	38,494	1,653,257
DAP 12	Agriculture Development Services	555,673	(30,173)	525,500
DAP 13	Garden and Decorative Services	194,780	(26,780)	168,000
DAP 14	Management of Housing Assistance	53,131	(53,131)	0
DAP 15	Collection of Revenue	783,250	2,926	786,176
Executive Assets				
EA 8	Grand Cayman Abattoir	150,000	(115,000)	35,000
EA 52	Cayman Brac Slaughter House	120,000	(80,000)	40,000
EA 64	Cayman Brac Museum	75,000	300	75,300
EA 66	Satellite Butcher Shops - Grand Cayman	100,000	(100,000)	0
EA 67	Land Purchase - Agriculture	400,000	(400,000)	0
EA 78	Government Office Accommodation Project 1	7,600,000	(1,350,000)	6,250,000
EA 79	Government Office Accommodation Project 2	2,835,000	(2,835,000)	0
EA 81	Bodden Town Civic Centre	900,000	(500,000)	400,000

Appropriations to the Minister of Health and Human Services

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
HHS 1	Policy Advice and Support to the Minister of Health and Human Services	1,691,890	2,827	1,694,717
HHS 2	Health Regulatory Services	644,204	9,535	653,739
HHS 3	Public Education on Social and Gender Issues	1,845,588	22,348	1,867,936
HHS 4	Counseling Services	4,027,132	76,498	4,103,630
HHS 5	Supervision and Support of Children	1,404,312	30,237	1,434,549
HHS 6	Administration of Financial Assistance	671,384	13,217	684,601
HHS 7	In-Home Care	3,012,310	67,063	3,079,373
HHS 8	Supervision of Offenders doing Community Service	1,934,895	7,328	1,942,223
CIN 1	Health Insurance for Seamen and Veterans	4,000,000	259,000	4,259,000
NGS 28	Accommodation and Care of Elderly and Disabled Indigent Patients with Extended Care Requirements	120,000	10,000	130,000
NGS 29	Residential and Nursing Care of Indigent, Elderly and Disabled Persons	407,723	(15,000)	392,723
NGS 31	Foster Care for Children	86,000	4,000	90,000
NGS 39	Rental Accommodation for Persons in Need	552,000	(130,000)	422,000
NGS 49	Treatment for Children in Approved Schools	30,000	(20,000)	10,000
NGS 50	Burial Assistance for Indigents	90,000	30,000	120,000
Transfer Payments				
TP 2	Poor Relief Vouchers	571,520	(20,000)	551,520
TP 3	Temporary Poor Relief Payments for Young Parents Programme (YPP) Students	38,000	(10,000)	28,000
TP 4	Youth After Care Payments	20,000	(15,000)	5,000
TP 5	Emergency Relief Payments	20,000	(15,000)	5,000
TP 8	Ex-Gratia Benefit Payments to Seamen	4,326,000	395,000	4,721,000
TP 9	Benefit Payments to Ex-Servicemen	2,276,000	(290,000)	1,986,000
TP 14	Community Scholarships	25,000	(15,000)	10,000
Equity Investment				
EI 30	Ministry of Health and Human Services	690,000	250,000	940,000
Executive Assets				
EA 80	Land Purchase: North Side Senior Citizen Centre	250,000	(250,000)	0

Appropriations to the Minister of Education, Training, Employment, Youth, Sports and Culture

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
EHC 1	Policy Advice and Ministerial Support	5,167,182	1,835,000	7,002,182
EHC 2	Primary Education	19,946,167	411,323	20,357,490
EHC 3	Secondary Education	20,974,960	2,804,000	23,778,960
EHC 4	Education for Students with Special Needs	4,677,653	(453,891)	4,223,762
EHC 5	Provision of Transport and Canteen Services for Schools	2,123,327	(592,584)	1,530,743
EHC 6	Student Support, Curriculum and Assessment	1,646,118	848,000	2,494,118
EHC 7	Other Public Training and Education Activities	555,912	53,000	608,912
EHC 11	Job Placement and Employer Support Activities	701,450	(316,251)	385,199
EHC 12	Labour Dispute Resolution Services	400,531	175,635	576,166
EHC 13	Labour Market Regulatory Activities	966,576	260,161	1,226,737
EHC 14	School Inspection Services	1,082,330	(92,248)	990,082
EHC 15	Public Library Services	1,320,210	(477,499)	842,711
EHC 16	Governance and Administrative Support	374,903	88,064	462,967
EHC 17	Sports Coaching, Training, Community Activities and Youth Programmes	2,756,844	(111,270)	2,645,574
EHC 18	Training and Support for Adults with Disabilities	872,674	(33,086)	839,588
EHC 19	National Literacy Initiatives	1,500,000	(1,500,000)	0
MUS 1	Preservation of Materials of Heritage Significance	197,175	161,324	358,499
NCF 1	Preservation of National Art Collection and Cultural Icons	0	90,100	90,100
NCF 2	Production of National Festivals and Stage Productions	0	489,970	489,970
NCF 3	Training and Support for Artists	0	151,903	151,903
NGS 14	Preservation of National Art Collection and Cultural Icons	80,594	(80,594)	0
NGS 15	Production of National Festivals and Stage Productions	411,637	(411,637)	0
NGS 16	Training and Support for Artists	138,682	(138,682)	0
NGS 18	Youth After-School and Other Youth Related Programmes	118,000	15,000	133,000
NGS 33	Provision of Pre-School Education Programmes	493,724	129,433	623,157
NGS 36	Sports Ambassador Programme	120,000	30,000	150,000
NGS 43	Youth Development Programmes	20,000	3,000	23,000
NGS 44	Provision of Sports Programmes	446,000	44,158	490,158
NGS 56	Provision of Other Sports Programmes	72,600	115,950	188,550

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Transfer Payment				
TP 32	Cayman Islands Amateur Swimming Association	0	300,000	300,000
Other Executive Expenses				
OE 11	Subscription to Caribbean Examinations Council	20,000	(10,347)	9,653
OE 12	University of the West Indies Membership Levy	60,000	70,000	130,000
OE 13	UNESCO Membership Levy	5,000	1,339	6,339
OE 41	Repairs and Maintenance of Sports Facilities	200,000	(200,000)	0
OE 46	Depreciation of Ministry of Education, Training, Youth, Sports and Culture Executive Assets	275,798	(275,798)	0
OE 56	National Heroes Day	0	500,000	500,000
Equity Investment				
E1 12	Ministry of Education, Training, Employment, Youth, Sports and Culture	48,579,000	(28,295,000)	20,284,000
Executive Assets				
EA 74	Boxing Gym	250,000	(150,000)	100,000
EA 75	Cayman Brac Sports Centre	1,000,000	(500,000)	500,000

Appropriations to the Minister of Communications, Works and Infrastructure

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
CWI 1	Advice and Support to the Minister of Communications, Works and Infrastructure	2,087,695	(104,154)	1,983,541
CWI 4	Occupational and Recreational Safety Control Activities	387,888	(47,795)	340,093
CWI 5	Emergency Response Services	529,920	(230,465)	299,455
CWI 7	Management of Public Recreational Facilities	2,072,998	(15,472)	2,057,526
NRA 1	Development of New Public Roads	456,750	(314,880)	141,870
NRA 2	Management and Maintenance of Public Roads	4,517,875	340,225	4,858,100
NRA 3	Policy Advice	25,375	(25,375)	0
Executive Assets				
EA 10	Esterley Tibbetts Highway: Phase 3:	6,000,000	251,206	6,251,206
EA 37	Cemetery Seawall	0	247,707	247,707
EA 62	Storm Water Project	614,000	81,892	695,892
EA 72	Road Works - Grand Cayman	5,652,000	(308,735)	5,343,265
EA 76	East End Sea Wall	1,000,000	(257,158)	742,842
EA 77	East/West Arterial Road: Grand Cayman	12,020,000	(15,112)	12,004,888

Appropriations to the Minister of Tourism, Environment, Investment and Commerce

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
TEC 1	Policy Advice	1,668,846	(183,000)	1,485,846
TEC 2	Technical and Administrative Support for the Minister	1,550,882	(308,011)	1,242,871
TEC 4	Inspection, Testing and Licensing Services	731,165	135,000	866,165
TEC 8	Environmental Research and Monitoring of Natural Resources	1,117,157	65,000	1,182,157
TEC 11	Public Education Programmes	1,831,201	(614,569)	1,216,632
TEC 12	Tourist Public Relations	1,383,446	488,000	1,871,446
TEC 13	Tourism Advertising Activities	7,567,892	228,724	7,796,616
TEC 14	Tourism Sales and Promotion	8,402,058	857,074	9,259,132
TEC 15	Tourism Marketing	1,508,618	(6,344)	1,502,274
TEC 16	Support for Local Tourism Providers	2,664,619	(466,207)	2,198,412
TEC 17	Promoting Commerce and Inward Investment	2,174,535	(179,252)	1,995,283
TEC 18	Tourism Revenue Collection	324,025	17,301	341,326
TEC 19	Public Transport Services	546,060	(380,423)	165,637
Transfer Payment				
TP 23	Flora and Fauna Publication	40,000	3,000	43,000
Equity Investment				
EI 15	Ministry of Tourism, Environment, Investment and Commerce	191,345	237,000	428,345
Executive Asset				
EA 56	Bodden Town Beach	400,000	107,000	507,000

Appropriations to the Cabinet on Behalf of Chief Justice

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
JAD 1	Support to the Judiciary and the Legal Profession	781,269	36,999	818,268
JAD 2	Support for Court Proceedings	3,282,554	155,455	3,438,009
JAD 3	Collection of Revenue	162,055	7,675	169,730
JAD 4	Financial Management of Court Funds	196,679	9,314	205,993
NGS 2	Legal Aid Services	1,775,000	82,000	1,857,000
Other Executive Expense				
OE 1	Personal Emoluments for the Judiciary	1,086,869	63,131	1,150,000

Appropriations to the Public Accounts Committee

Appropriation Reference Number	Appropriation Name	Approved Appropriation $	Supplementary Appropriation $	Revised Total Cost $
Output Groups				
ADO 2	Services to the Legislative Assembly and its Committee	680,070	(163,070)	517,000
Equity Investment				
EI 18	Cayman Islands Audit Office	0	177,000	177,000

PART C

UNAUDITED FINANCIAL STATEMENTS

FOR

THE GOVERNMENT OF THE CAYMAN ISLANDS

For the Financial Year Ending 30 June 2007

GOVERNMENT OF THE CAYMAN ISLANDS
UNAUDITED FINANCIAL STATEMENTS FOR
THE FINANCIAL YEAR ENDING 30 JUNE 2007

STATEMENT OF RESPONSIBILITY FOR THE UNAUDITED FINANCIAL STATEMENTS

These unaudited financial statements have been prepared in accordance with the provisions of the Public Management and Finance Law (2005 Revision). They report the unaudited financial transactions for the Core Government and the Entire Public Sector reporting entity for the financial year ending 30 June, 2007.

The unaudited financial statements were prepared by the Portfolio of Finance and Economics on behalf of the Government. On the basis of the economic and financial information available, that Portfolio has used its best professional judgement in preparing these unaudited statements.

The unaudited financial statements incorporate the fiscal and economic implications of all Government decisions and circumstances as at 23rd October, 2007.

We accept responsibility for the accuracy and integrity of the financial information in these unaudited financial statements and their compliance with the Public Management and Finance Law (2005 Revision).

To the best of our knowledge the unaudited financial statements are:

(a) Complete and reliable;
(b) Fairly reflect the unaudited financial position as at 30 June, 2007 and performance for the financial year ending 30 June 2007;
(c) Include all policy decisions and other circumstances that have, or may have, a material effect on the unaudited statements; and
(d) Comply with generally accepted accounting practice.

Hon. Kenneth Jefferson
Financial Secretary
23rd October, 2007

Hon. D. Kurt Tibbetts
Leader of Government Business
23rd October, 2007

GOVERNMENT OF THE CAYMAN ISLANDS
STATEMENT OF ACCOUNTING POLICIES
FOR FINANCIAL YEAR ENDING 30 JUNE 2007

General Accounting Policies

Reporting entity
These unaudited financial statements are for the Government of the Cayman Islands. The unaudited financial statements encompass the Core Government and the Entire Public Sector as required by the Public Management and Finance Law (2005 Revision). The reporting entity comprises:

- Ministries and Portfolios;
- Statutory Authorities;
- Government Companies; and
- The Audit Office and the Office of the Complaints Commissioner.

The Core Government entity accounts for Statutory Authorities and Government Companies on an equity accounting basis while the Entire Public Sector accounts for them on a fully consolidated basis.

Basis of preparation
The unaudited financial statements have been prepared in accordance with International Public Sector Accounting Standards (IPSASs) using the accrual basis of accounting. Where there is currently no IPSAS, other authoritative pronouncements such as International Accounting Standards and United Kingdom reporting standards applicable to the public sector have been used. The measurement base applied is historical cost adjusted for revaluations of certain assets.

The unaudited financial statements have been prepared on a going concern basis and the accounting policies have been applied consistently throughout the period.

Reporting Period
The reporting period is the year ending 30 June.

Basis of Consolidation
The consolidated Entire Public Sector financial report includes the transactions and balances of the Government of the Cayman Islands and its controlled entities during and at the end of the financial year. The controlled entities are combined using the purchase method of combination. Corresponding assets, liabilities, revenues and expenses are added together line by line. Transactions and balances between these sub-entities are eliminated on combination.

Specific Accounting Policies

Revenue
Coercive Revenue
Coercive revenue is recognised in accordance with the following recognition points.

Coercive Revenue	***Revenue Recognition Point***
Levies on International Trade and Transactions	
Import Duties Gasoline and Diesel Alcoholic Beverages Tobacco Products Motor Vehicle Duty Food Manufactured Goods Machinery and Transport Equipment	When goods become liable for duty, generally at declaration, prior to release of goods.
Cruise Ship Tax Environmental Protection Fees	When liability for tax or fee is incurred; date of disembarkment for cruise ships and date of departure for aircraft.
Domestic Levies on Goods and Services	
Business and Professional Licences Work Permit Fees Traders' License LCCL Company Fees Bank and Trust License Insurance Licences Mutual Fund Administrators Partnership Fees Trust Registration Fees Liquor Licence CUC Licence Cable and Wireless Licence TV Station Licence Ship Registration Fees Hotel Licence Other Licences Radio stations (pending)	Upon initial application and, if appropriate, when renewed (renewal dates vary).
Other Levies on Goods and Services	When due.
Motor Vehicle Tax	Upon initial application and due date for annual renewal.
Tourist Accommodation Tax	Recognise when monthly return due.
Misc. Stamp Duty	At the time the goods are delivered (on parcels).
Misc. Immigration Fees	Upon application.
Levies on Property	
Land Transfer Duty	At time of transfer of ownership (set fee).
Infrastructure Fund Fee	For non-refundable fees, upon application for planning approval. For refundable fees, once planning approval is granted.
Other Levies	
Court Fines	When fine imposed.
Other Fines	When fine imposed.

Sale of Goods and Services (including user charges and fees)
Revenue from the sale of goods and services, including revenue resulting from user charges or fees, is recognised when it is earned. This is generally at time of sale or on delivery of service. Revenue from the rendering of a service is recognised by reference to the stage of completion of contracts or in accordance with agreements to provide services. The stage of completion is determined according to the proportion that costs incurred to date bear to the estimated total costs of the transaction.

Investment revenue
Investment revenue is recognised in the period in which it is earned.

Donations
Donations meeting the recognition criteria for revenues are recognised at fair value at time of receipt. Donated services are recognised only when the services would have been purchased if not donated.

Expenses
General
Expenses are recognised when incurred.

Supplies and consumables – Leases
A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to ownership of leased non-current assets and operating leases under which the lessor effectively retains substantially all such risks and benefits.

Where a non-current asset is acquired by means of a finance lease, the asset is capitalised at the present value of the minimum lease payments at the inception of the lease and a liability recognised for the same amount. Leased assets are amortised over the period of the lease. Lease payments are allocated between the principal component and the interest expense.

Transfer payments
Personal benefits are recognised at time of payment.
Other transfers, including subsidies to government owned organisations are recognised when a legal or constructive liability to make the payment has been created.

Depreciation
Depreciation of non-financial physical assets is generally provided on a straight-line basis at rates based on the expected useful lives of those assets.

Assets
Cash and cash equivalents
Cash and cash equivalents include cash at bank and on hand, short term deposits at call, investments in short term money market instruments, and which are used in the cash management function on a day-to-day basis, net of outstanding bank overdrafts.

Receivables and advances
Receivables and advances are recorded at the amounts expected to be ultimately collected in cash.

Inventory
Inventories are recorded at the lower of cost and net current value. Where inventories are valued at cost, specific identification or the FIFO method has been used. Appropriate allowance has been made for obsolescence.

Investments
Loans and advances are valued at the lower of the balance owed or the amount expected to be recovered.

Investments held as current assets are to be carried at the lower of cost or market value.

Marketable securities that are held for trading purposes are recorded at net current value.

Permanent decreases in the value of non-current assets are recognised as an expense in the operating statement for that reporting period.

Property, Plant and Equipment (including Infrastructure Assets)
Land and buildings are recorded at historical cost (or fair value as at time of first recognition) or valuation.

Other plant and equipment, which includes motor vehicles and office equipment, is recorded at cost (or fair value as at time of first recognition) less accumulated depreciation.

Physical assets for which an objective estimate of market value is difficult to obtain (parks, for example) are recorded at the best estimate of fair value.

Valuations of tangible non-current assets are assumed to remain constant over the unaudited period.

Computer Hardware and Software
Computer hardware and software are recorded at cost, and depreciated in accordance with the policy on depreciation.

Liabilities
Accounts Payable
Accounts Payable is recorded at the amount owing after allowing for credit notes and other adjustments.

Employee entitlements
Amounts incurred but not paid at the end of the reporting period are accrued. Annual leave due, but not taken, is recognised as a liability.

Provisions
Provisions are recognised in accordance with IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

Pension liability
The unfunded pension liability represents the present value of the Government's unfunded liability to employees for past services as estimated in relation to the respective pension plans.

Forecasts of the pension liability are based on financial assumptions applied to the latest actuarial value of the liability for pension payments, net of the scheme's assets, adjusted on future years for any projected changes in demographic assumptions.

Borrowings
Borrowings are recognised as liabilities when the obligation is established. Borrowings are measured at their book value (equal to their nominal value).

Currency issued
Currency issued for circulation is measured at face value.

Commitments
Commitments are recorded in the Statement of Commitments at the value of the obligation.

Contingencies
The nature and an estimate of the financial effect of contingent liabilities are disclosed in the Statement of Contingent Liabilities. Contingent liabilities are recognised as liabilities when they are probable.

GOVERNMENT OF THE CAYMAN ISLANDS
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDING 30 JUNE 2007

STATEMENT OF SIGNIFICANT ASSUMPTIONS

General Assumptions

- These unaudited financial statements were finalised on 23rd October, 2007 and incorporate all government decisions and circumstances communicated up to that date.

- These unaudited financial statements do not include projected revaluations or other unpredictable valuations losses or gains.

GOVERNMENT OF THE CAYMAN ISLANDS FORECASTED BUDGET STATEMENTS FOR THE YEAR ENDED 30 JUNE 2007		Core Government		Entire Public Sector	
		2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
COERCIVE REVENUE:	**Notes**				
Levies on International Trade and Transactions					
Import Duties	**1**	170,781	159,168	170,781	159,168
Other Levies on International Trade and Transactions	**1**	17,159	17,404	17,159	17,404
Domestic Levies on Goods and Services	**1**	222,138	209,952	222,138	209,952
Levies on Property	**1**	41,839	39,197	41,839	39,197
Fines	**1**	1,290	1,256	1,290	1,256
Other Executive Revenue	**1**	195	182	195	182
TOTAL COERCIVE REVENUE		**453,402**	**427,159**	**453,403**	**427,159**
OTHER REVENUE:					
Sale of Goods and Services	**2**	57,341	55,153	181,111	181,760
Investment Revenue	**3**	5,851	4,437	13,064	11,651
Donations		290	37	396	143
Other Operating Revenue		228	229	17,321	17,321
TOTAL OTHER REVENUE		**63,710**	**59,856**	**211,892**	**210,875**
TOTAL OPERATING REVENUE		**517,111**	**487,015**	**665,295**	**638,034**
OPERATING EXPENSES:					
Personnel Costs	**4**	206,937	204,707	317,361	314,960
Supplies and Consumables	**5**	108,699	108,438	193,558	193,207
Depreciation	**6**	13,402	12,767	27,384	26,749
Outputs from Public Authorities	**7**	74,492	71,746	0	0
Outputs from Non-Governmental Organizations		12,388	12,358	12,388	12,358
Transfer Payments	**8**	17,933	19,023	17,933	19,023
Other Operating Expenses		3,340	5,987	20,864	23,511
Net (Profit)/Loss on Investments in Public Authorities		9,540	9,190	0	0
TOTAL OPERATING EXPENSES		**446,731**	**444,217**	**589,488**	**589,808**
SURPLUS FROM OPERATING ACTIVITIES		**70,381**	**42,798**	**75,807**	**48,226**
NON-OPERATING REVENUE AND EXPENSES:					
Financing Expense	**9**	8,849	9,209	14,275	14,565
(Gain)/Loss on Foreign Exchange Transactions		36	0	36	70
TOTAL NON-OPERATING REVENUE AND EXPENSES		**8,885**	**9,209**	**14,311**	**14,635**
NET SURPLUS BEFORE EXTRAORDINARY ACTIVITIES		**61,496**	**33,589**	**61,496**	**33,591**
Extraordinary Expenses	**10**	2,163	2,116	2,163	2,116
SURPLUS AFTER EXTRAORDINARY ACTIVITIES		**59,333**	**31,474**	**59,333**	**31,475**

BALANCE SHEET AS A T 30 JUNE 2007		Core Government		Entire Public Sector	
		2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
CURRENT ASSETS:	**Notes**				
Cash and Cash Equivalents	**11**	101,690	73,409	188,477	160,196
Marketable Securities and Deposits		0	0	82,296	82,296
Accounts Receivables	**12**	14,134	46,293	53,438	85,597
Inventories	**13**	2,820	1,683	7,819	6,682
Other Current Assets	**14**	4,632	5,795	5,529	6,692
TOTAL CURRENT ASSETS		**123,276**	**127,180**	**337,559**	**341,463**
NON-CURRENT ASSETS:					
Loans	**15**	32,927	40,074	58,228	65,375
Other Investments	**16**	300	0	300	0
Net Worth of Public Authorities		197,069	210,374	0	0
Property, Plant, and Equipment	**17**	608,331	630,675	844,673	867,017
Other Non-Current Assets	**18**	6,042	8,000	6,042	8,000
TOTAL NON-CURRENT ASSETS		**844,669**	**889,123**	**909,243**	**940,392**
TOTAL ASSETS		**967,945**	**1,016,303**	**1,246,801**	**1,281,855**
CURRENT LIABILITIES:					
Accounts Payable	**19**	50,940	12,174	87,052	34,983
Unearned Revenue	**20**	5,230	15,000	13,937	23,707
Employee Entitlements	**21**	6,414	2,766	6,615	2,966
Current Portion of Borrowings	**25**	17,276	16,797	24,004	23,525
Other Current Liabilities	**22**	6,926	205	19,694	12,973
TOTAL CURRENT LIABILITIES		**86,786**	**46,942**	**151,301**	**98,154**
NON-CURRENT LIABILITIES:					
Employee Entitlements	**23**	2,090	791	2,125	826
Unfunded Pension Liability	**24**	178,952	178,952	180,258	180,258
Borrowings	**25**	156,820	161,499	294,466	299,145
Currency Issued		0	0	72,000	72,000
Other Non-Current Liabilities		0	0	3,353	3,353
TOTAL NON-CURRENT LIABILITIES		**337,862**	**341,242**	**552,202**	**555,582**
TOTAL LIABILITIES		**424,648**	**388,184**	**703,503**	**653,736**
TOTAL ASSETS LESS TOTAL LIABILITIES		**543,297**	**628,119**	**543,297**	**628,119**
NET WORTH:					
Year to Date Surplus		59,333	31,474	59,333	31,474
Accumulated Surplus		483,964	596,645	483,964	596,645
TOTAL NET WORTH		**543,297**	**628,119**	**543,297**	**628,119**

CASH FLOW STATEMENT FOR THE YEAR ENDING 30 JUNE 2007 CASH FLOWS FROM OPERATING ACTIVITIES	Core Government 2006/7 Unaudited $000	 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	 2006/7 Budget $000
RECEIPTS				
Coercive Receipts	449,165	437,079	469,476	457,390
Sale of Outputs (Goods and Services)	67,792	54,937	206,005	193,150
Interest Received	3,960	4,437	11,174	11,651
Other Receipts	9,921	266	27,119	17,464
PAYMENTS				
Personnel Costs	(208,530)	(201,320)	(318,785)	(311,574)
Supplies and Consumables	(103,200)	(107,346)	(191,203)	(195,090)
Outputs from Public Authorities	(74,492)	(71,746)	0	0
Outputs from Non-Governmental Organizations	(12,388)	(12,358)	(12,388)	(12,358)
Transfer Payments	(17,933)	(19,023)	(17,933)	(19,023)
Financing/Interest Expense	(8,849)	(9,209)	(14,205)	(14,565)
Other Payments	(4,470)	(5,986)	(22,065)	(23,581)
Extraordinary Expenses	(2,163)	(2,116)	(2,163)	(2,116)
NET CASH FLOW FROM OPERATING ACTIVITIES	**98,813**	**67,615**	**135,032**	**101,348**
CASH FLOW FROM INVESTING ACTIVITIES				
Purchase of Non-Current Assets	(62,307)	(61,180)	(110,230)	(109,103)
Purchase of Investments	(3,856)	(8,585)	(9,537)	(14,266)
Equity Injections in Public Authorities	(28,931)	(25,360)	(3,571)	0
Proceeds from Sale of Non-Current Assets	0	0	0	0
Proceeds from Sale of Investments	0	0	1,513	1,513
Capital Withdrawals from Public Authorities	0	450	0	0
NET CASH FLOW FROM INVESTING ACTIVITIES	**(95,094)**	**(94,675)**	**(121,825)**	**(121,856)**
CASH FLOW FROM FINANCING ACTIVITIES				
Proceeds from Borrowings	23,000	27,200	67,803	72,003
Repayment of Borrowings	(15,095)	(16,797)	(21,823)	(23,525)
NET CASH FLOW FROM FINANCING ACTIVITIES	**7,905**	**10,403**	**45,980**	**48,478**
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	**11,624**	**(16,657)**	**59,188**	**27,970**
Cash and Cash Equivalents at Beginning of Period	90,066	90,066	129,289	132,226
CASH AND CASH EQUIVALENTS AT END OF PERIOD	**101,690**	**73,409**	**188,477**	**160,196**

NOTES TO THE FORECAST FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2007		Core Government		Entire Public Sector	
Note 1. Coercive Revenue		2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Import Duties					
Alcoholic Beverages Duty		15,875	15,500	15,875	15,500
Gasoline and Diesel Duty		24,133	24,694	24,133	24,694
Motor Vehicle Duty		12,134	12,000	12,134	12,000
Other Import Duty		115,503	103,905	115,503	103,905
Tobacco Products Duty		3,136	3,069	3,136	3,069
Total Import Duties		**170,781**	**159,168**	**170,781**	**159,168**
Other Levies on International Trade and Transactions					
Cruise Ship Departure Charges		11,640	12,000	11,640	12,000
Environmental Protection Fund Fees		5,519	5,404	5,519	5,404
Total Other Levies on International Trade and Transactions		**17,159**	**17,404**	**17,159**	**17,404**
Domestic Levies on Goods and Services					
Annual Permanent Resident Work Permit Fees		2,380	2,039	2,380	2,039
Bank and Trust Licences		23,958	23,220	23,958	23,220
Building Permit Fees		2,095	2,160	2,095	2,160
Business Staffing Plan Board Fees		199	156	199	156
Caymanian Status Fees		172	180	172	180
CUC Licence		766	571	766	571
Debit Transaction Fees		930	785	930	785
Firearms Licences		0	53	0	53
Fisheries Licences		2	2	2	2
Health Insurance Fund Fees		2,399	2,531	2,399	2,531
Hotel Licences		157	125	157	125
ICTA Licences		8,256	7,604	8,256	7,604
Immigration Non-Refundable Repatriation Fees		1,477	1,460	1,477	1,460
Insurance Licences		7,051	7,000	7,051	7,000
Land Registry Fees		1,459	1,497	1,459	1,497
Law Firm Operational Licences		1,519	1,484	1,519	1,484
Legal Practioner Fees		921	915	921	915
Liquor Licences		587	867	587	867
Local Company and Corporate Management Fees		955	945	955	945
Local Vessel Licences		100	100	100	100
Miscellaneous Immigration Fees		3	3	3	3
Miscellaneous Licences		8	1	8	1
Money Services Licences		38	36	38	36
Motor Vehicle Charges		7,909	7,700	7,909	7,700
Mutual Fund Administrators		27,594	25,850	27,594	25,850
Notary Public Fees		196	251	196	251

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 1. Coercive Revenue Continued				
Other Company Fees - Exempt	37,040	36,663	37,040	36,663
Other Company Fees - Foreign	1,176	1,137	1,176	1,137
Other Company Fees - Non-Resident	4,391	4,444	4,391	4,444
Other Company Fees - Resident	1,336	1,285	1,336	1,285
Other Stamp Duty	15,510	13,000	15,510	13,000
Package Charges	357	356	357	356
Partnership Fees	3,383	3,363	3,383	3,363
Patents and Trademarks	483	439	483	439
Planning Fees	1,110	1,010	1,110	1,010
Public Transport - Drivers Licences	122	137	122	137
Royalties and Dredging	65	87	65	87
Security Investment Business Licences	1,869	2,127	1,869	2,127
Ship Registration Fees	81	77	81	77
Spear Gun Licences	10	10	10	10
Special Marriage Licences	124	114	124	114
Tax and Trust Undertakings	5,630	5,200	5,630	5,200
Tourist Accommodation Charges	10,170	9,000	10,170	9,000
Traders Licences	4,898	4,378	4,898	4,378
Trust Registration Fees	590	525	590	525
Work Permit Fees	40,431	38,000	40,431	38,000
Working Under Operation of Law Fees	2,231	1,065	2,231	1,065
Total Domestic Levies on Goods and Services	**222,138**	**209,952**	**222,138**	**209,952**
Levies on Property				
Infrastructure Fund Fees	1,681	1,725	1,681	1,725
Land Holding Companies Share Transfer Charges	626	779	626	779
Land Transfer Stamp Duty	38,825	36,000	38,825	36,000
Timeshare Ownership Charges	707	693	707	693
Total Levies on Property	**41,839**	**39,197**	**41,839**	**39,197**
Fines				
Compounded Penalties	19	23	19	23
Court Fines	1,228	1,201	1,228	1,201
Customs Fines	16	13	16	13
Procedural Fines	27	19	27	19
Total Fines	**1,290**	**1,256**	**1,290**	**1,256**
Other Executive Revenue				
Hurricane Ivan Loans Received	18	0	18	0
MLAT Proceeds	95	73	95	73
Monies Transferred from Defunct Companies	82	109	82	109
Total Other Executive Revenue	**195**	**182**	**195**	**182**
Total Coercive Revenue	**453,402**	**427,159**	**453,402**	**427,159**

Note 2. Goods and Services	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Fees and Charges				
Agricultural Department Fees	166	212	378	212
Annual Work Permit Application Fees (Entity)	697	629	1,327	629
Auction Receipts	36	36	36	36
Audit Fees - Statutory	625	525	525	525
Audit Fees - Outside Entities	19		19	
Authentication and Apostille of Documents	1,404	1,303	1,404	1,303
Births, Deaths and Marriages	101	91	101	91
Business Staffing Plan Application Fees (Entity)	84	64	84	64
Business Visitor Administration Fees	11		11	
Caymanian Status Application Fees (Entity)	96	87	96	87
Cemetery	173	155	173	155
Court Fees	578	576	578	576
Customised Motor Vehicle Licence Plate Fees	10	10	10	10
Customs Special Attendance Fees	1,087	729	1,087	729
Disinsection Fees	125	137	125	137
Drivers Examination Fees	186	188	186	188
Duplicate Vehicle Log Books	40	41	40	41
Electrical Inspection Fees	6	7	6	7
Electrical Licence Fees	48	54	48	54
Environmental Service Fees	22	68	22	68
Examination Fees	90	38	90	38
Executive Council Appeal Fees	110	110	110	110
External Training	51	54	51	54
Fixed Term Work Permit Administration Fees	22	30	22	30
DOT Events	188	0	188	0
RCY Events	0	0	0	0
Garbage Fees	4,406	4,350	4,406	4,350
GIS Applications	3	4	3	10
Health Practitioners Fees	915	464	915	464
L.I.S. Receipts	148	143	148	140
Land Survey Fees	310	282	310	155
Law School Fees	818	830	818	830
Legal Practitioner Fees	8	10	8	10
Local Companies Administration Fees	19	24	19	24
Local Co. and Corp. Management Fees (Entity)	29	11	29	11
Mail Terminal Credits	471	459	471	459
Maintenance of Vehicles and Equipment	0	0	0	289
Marine Survey Fees	0	0	2,580	2,580
Miscellaneous Sales	385	480	385	480
Motor Vehicle Drivers Licenses	1,455	1,339	1,455	1,339
M. V. Inspection Fees	936	942	936	942
Motor Vehicle License Plates Fees	301	308	301	308
Naturalisation/Registration Fees	483	451	483	451
Other Company Fees - Exempt (Entity)	15,525	14,653	15,525	14,653
Other Company Fees - Foreign (Entity)	566	555	566	555
Other Company Fees - Non-Resident (Entity)	116	121	116	121
Other Company Fees - Resident (Entity)	251	261	251	261
Other Fees	27	38	44,746	44,784
Other Immigration Fees	1,478	1,542	1,478	1,542
Partnership Fees (Entity)	2,512	2,250	2,512	2,250
Passport Fees	513	582	513	582

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 2. Goods and Services Continued				
Patents and Trademarks	118	109	118	109
Pension Plan Registration Fees	69	82	69	82
Permanent Residence Application Fees (Entity)	537	545	537	545
Planning Appeal Fees	1	1	1	1
Police Clearances	289	239	289	239
Property, Procurement and Disposal	29	28	29	28
Public Library Fees	6	4	6	4
Public Record Fees	63	71	63	71
Radio Communications Service and Maintenance Fees	256	259	256	259
Recycling Fees	311	108	311	108
Royalty Fees from ICTA Fees			1,210	1,210
Sales of Services Interdepartmental	5,083	5,265	5,083	5,265
School Fees	154	119	1,284	1,284
Technical Advice on Vehicles	1	2	1	2
Technical Assistance to ICTA Fees	3	4	238	239
Telephone Service Fees	12	9	12	9
Temporary Work Permit Application Fees (Entity)	588	608	588	608
Tourist Reservation Fees	25	29	25	29
Tower Licence Fees	147	0	147	0
Trade and Business Administration Fees	365	368	365	368
Trust Registration Fees (Entity)	347	342	347	342
Valuation Services	41	54	41	54
Vehicle and Equipment Maintenance Fees	297	289	297	289
Vehicle Bank Liens	25	25	25	25
Vehicle Change Of Ownership	139	136	139	136
Vehicle Disposal Fees	1,093	993	1,093	993
Warehousage	746	770	746	770
Web Receipts	349	478	349	478
Work Under Operation of Law	87	76	87	76
Total Fees and Charges	**48,831**	**46,256**	**99,447**	**96,359**
Sales of Goods				
Fuel Sales	591	545	591	545
Other Postal Business	91	90	91	90
Other Sales	0	0	72,876	76,348
Philatelic Sales	75	25	75	25
Postal Stamps	3,011	3,058	3,011	3,058
Sale of Advertisements	669	702	669	702
Sale of Agricultural Supplies and Produce	488	605	488	65
Sale of Custom Forms	10	7	10	7
Sale of Gazettes and Subscriptions	428	482	428	482
Sale of Laws	47	48	47	48
Sale of Planning Documents	7	6	7	6
Total Sales of Goods	**5,417**	**5,568**	**78,293**	**81,376**

Note 2. Goods and Services Continued	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Rentals				
Lease of Crown Lands	1,025	1,367	1,025	1,367
Other Rentals	588	385	1,283	1,080
Post Boxes/ Franking Machine	952	953	952	953
Rentals - Craft Market	54	56	94	40
Rentals - Government Housing	0	0	0	0
Rentals - Hell Shops	0	0	18	18
Rentals - School Books and Canteens	0	0	0	568
Total Rentals	**3,093**	**3,329**	**3,372**	**4,026**
Total Sale of Goods and Services	**57,341**	**55,153**	**181,111**	**181,760**

Note 3. Investment Revenue	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Foreign Exchange Earnings	1,889	1,620	1,890	1,621
Interest on Loans Made	90	62	2,540	2,513
Interest Marketable Securities, Deposits and Cash	3,872	2,755	7,755	6,638
Royalties	0	0	879	879
Total Investment Revenue	**5,851**	**4,437**	**13,064**	**11,651**

Note 4. Personnel Costs	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Salaries, Wages, Allowances and Employee Pension Contribution	168,336	166,345	271,326	269,165
Employer Pension Expense	8,269	10,529	9,983	12,243
Movement in Unfunded Pension Liability	18,375	18,375	18,499	18,499
Other Personnel Related Expenses	11,957	9,458	17,553	15,053
Total Personnel Costs	**206,937**	**204,707**	**317,361**	**314,960**

Note 5. Supplies and Consumables	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Supplies and Consumables	101,028	91,729	178,554	169,165
Operating Lease Rentals	7,511	10,148	11,526	14,163
Other Supplies and Consumables	160	6,561	3,478	9,879
Total Supplies and Consumables	**108,699**	**108,438**	**193,558**	**193,207**

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 6. Depreciation				
Depreciation Aeroplanes	196	212	2,263	2,279
Depreciation Boats	144	106	144	106
Depreciation Buildings	5,904	6,423	14,908	15,427
Depreciation Computer Hardware and Software	2,070	1,451	2,432	1,813
Depreciation Furniture and Fittings	408	323	978	893
Depreciation Office Equipment	562	355	904	697
Depreciation Other Assets	394	426	490	522
Depreciation Other Infrastructure Assets	93	90	93	90
Depreciation Other Plant and Equipment	289	158	898	767
Depreciation Plant and Equipment	0	0	39	39
Depreciation Roads and Sidewalks	2,299	2,499	2,303	2,503
Depreciation Vehicles	1,043	724	1,932	1,613
Total Depreciation	**13,402**	**12,767**	**27,384**	**26,749**

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 7. Outputs from Public Authorities				
Cayman Airways Ltd	9,851	9,851	0	0
Cayman Islands Airport Authority	4,915	4,915	0	0
Cayman Islands Development Bank	578	578	0	0
Cayman Islands Monetary Authority	12,451	12,500	0	0
Cayman Islands National Insurance Company	11,841	11,448	0	0
Cayman Maritime Administration	1,535	1,535	0	0
Cayman National Museum	891	755	0	0
Cayman National Cultural Foundation	728	0	0	0
Children and Youth Services Foundation	1,845	1,845	0	0
Electricity Regulatory Authority	308	330	0	0
Health Services Authority	18,832	16,920	0	0
Information and Communications Technology Authority	473	481	0	0
National Drug Council	450	450	0	0
National Gallery	294	294	0	0
National Housing Trust	455	455	0	0
National Roads Authority	4,656	5,000	0	0
Public Service Pension Board	600	600	0	0
Tourism Attractions Board	1,553	1,553	0	0
University College of the Cayman Islands	2,236	2,236	0	0
Total Outputs from Public Authorities	**74,492**	**71,746**	**0**	**0**

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 8. Transfer Payments				
Emergency Relief	3	20	3	20
Ex-Servicemen Grant	1,974	2,276	1,974	2,276
Financial Assistance (Poor Relief)	4,654	4,729	4,654	4,729
Financial Assistance Vouchers	531	568	531	568
Flora and Fauna Publication	42	40	42	40
Funeral Expenses - Former MLA	6	24	6	24
Local Scholarships	923	938	923	938
Overseas Medical-Entitled Cases	713	1,750	713	1,750
Scholarships and Bursaries	4,042	4,294	4,042	4,294
Seamen Ex-Gratia	4,718	4,326	4,718	4,326
Sports Grants	300	0	300	0
Temporary Relief for YPP Students	26	38	26	38
Youth After Care Payments	1	20	1	20
Total Transfer Payments	**17,933**	**19,023**	**17,933**	**19,023**

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 9. Financing Expense				
Interest on Borrowing	8,849	9,209	12,275	12,565
Other Financing Expense	0	0	2,000	2,000
Total Financing Expense	**8,849**	**9,209**	**14,275**	**14,565**

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 10. Extraordinary Expenses				
Extraordinary Items				
Hurricane Relief Assistance	1,426	1,438	1,426	1,438
National Recovery Trust	562	562	562	562
Garbage /Debris Removal - Extraordinary	116	116	116	116
Travel and Subsistence - Extraordinary	1	0	1	0
Other Output Providers	58	0	58	0
Total Extraordinary Expenses	**2,163**	**2,116**	**2,163**	**2,116**

	Core Government 2006/7 Unaudited $000	Core Government 2006/7 Budget $000	Entire Public Sector 2006/7 Unaudited $000	Entire Public Sector 2006/7 Budget $000
Note 11. Cash and Cash Equivalents				
Cash on Hand (including Petty Cash)	1,230	385	1,934	1,089
Bank Accounts/(Overdraft)	(50)	11,895	76,224	88,170
Bank Overdrafts	0	0	0	0
Short Term Deposits (< 90 Days)	100,510	61,129	110,318	70,937
Total Cash and Cash Equivalents	**101,690**	**73,409**	**188,477**	**160,196**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 12. Accounts Receivable				
Coercive Revenue	7,547	43,314	34,051	69,818
Sale of Outputs (Good and Services)	1,469	923	5,147	4,601
Outputs to Others	0	0	0	0
Prepayments	3,910	373	5,858	2,321
Other Receivables	3,213	3,688	10,567	11,042
Total Gross Accounts Receivable	**16,139**	**48,298**	**55,623**	**87,782**
Less Provision for Doubtful Debts	2,005	2,005	2,185	2,185
Total Net Accounts Receivable	**14,134**	**46,293**	**53,438**	**85,597**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 13. Inventories				
Finished Goods	2,163	0	2,163	0
Consumable Stores	448	1,683	3,215	4,450
Other Inventories for Use within One Year	209	0	2,441	2,232
Total Inventories	**2,820**	**1,683**	**7,819**	**6,682**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 14. Other Current Assets				
Other	4,632	5,795	5,529	6,692
Total Other Current Assets	**4,632**	**5,795**	**5,529**	**6,692**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 15. Loans (Receivable)				
Self Funding Loans	9,953	13,736	9,953	13,736
Civil Service Mortgage Loans	819	1,690	819	1,690
Farmers/Ranchers Loans	404	209	404	209
Overseas Medical Advances	14,041	16,881	14,041	16,881
Other Loans to Organizations and Individuals	7,710	7,558	33,011	32,859
Total Loans	**32,927**	**40,074**	**58,228**	**65,375**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 16. Other Investments				
Other Long Term Investments	300	0	300	0
Total Other Investments	**300**	**0**	**300**	**0**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 17. Property, Plant and Equipment				
Cost or Opening Valuation				
Aeroplanes	3,912	3,912	38,005	38,005
Boats	1,591	1,733	5,443	5,585
Buildings	156,306	158,009	328,546	330,249
Computer Hardware and Software	9,960	20,463	17,974	28,477
Construction in Progress	56,348	56,220	64,496	64,367
Furniture and Fittings	7,111	6,041	14,707	13,637
Infrastructure Assets	5,116	6,587	5,116	6,587
Land	216,754	221,650	250,511	255,407
Office Equipment	4,336	4,373	5,849	5,886
Other Assets	61,417	69,474	63,467	71,524
Other Plant and Equipment	6,644	7,734	35,107	36,198
Roads and Sidewalks	224,322	232,946	224,322	232,946
Vehicles	28,463	28,275	32,392	32,204
Total Cost or Opening Valuation	**782,280**	**817,417**	**1,085,935**	**1,121,072**
Accumulated Depreciation				
Aeroplanes	(187)	(153)	(20,455)	(20,422)
Boats	(816)	(915)	(1,794)	(1,893)
Buildings	(83,406)	(83,454)	(105,547)	(105,596)
Computer Hardware and Software	(7,852)	(16,406)	(13,310)	(21,863)
Furniture and Fittings	(2,590)	(2,326)	(6,746)	(6,482)
Infrastructure Assets	(3,114)	(4,231)	(1,080)	(2,197)
Office Equipment	(2,744)	(2,996)	(3,431)	(3,683)
Other Assets	(1,974)	(1,846)	(5,045)	(4,917)
Other Plant and Equipment	(2,808)	(3,898)	(10,587)	(11,677)
Roads and Sidewalks	(49,488)	(48,917)	(55,437)	(54,865)
Vehicles	(18,970)	(21,600)	(17,829)	(20,460)
Total Accumulated Depreciation	**(173,949)**	**(186,742)**	**(241,262)**	**(254,055)**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Net Book Value				
Aeroplanes	3,725	3,759	17,550	17,583
Boats	775	818	3,650	3,692
Buildings	72,900	74,555	222,999	224,653
Computer Hardware and Software	2,108	4,057	4,664	6,614
Construction in Progress	56,348	56,220	64,496	64,367
Furniture and Fittings	4,521	3,715	7,961	7,155
Infrastructure Assets	2,002	2,356	4,036	4,390
Land	216,754	221,650	250,511	255,407
Office Equipment	1,592	1,377	2,418	2,203
Other Assets	59,443	67,628	58,421	66,607
Other Plant and Equipment	3,836	3,836	24,520	24,521
Roads and Sidewalks	174,834	184,029	168,885	178,081
Vehicles	9,493	6,675	14,562	11,744
Total Net Book Value	**608,331**	**630,675**	**844,673**	**867,017**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 18. Other Non-Current Assets				
Accounts Receivable				
Inventories for Use after One Year				
Accounts Receivable due after one year	6,034	8,000	6,034	8,000
Other	8	0	8	0
Total Other Non-Current Assets	**6,042**	**8,000**	**6,042**	**8,000**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 19. Accounts Payable				
Creditors	25,767	3,619	60,596	25,145
Operating Lease Rentals	0	12	13	25
Accrued Expenses (short term portion)	0	210	0	210
Other Accounts Payable	25,173	8,333	26,443	9,603
Total Accounts Payable	**50,940**	**12,174**	**87,052**	**34,983**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	2006/7 Budget $000	2006/7 Unaudited $000	2006/7 Budget $000
Note 20. Unearned Revenue				
Income Received in Advance	5,230	14,904	12,216	21,890
Other Unearned Departmental Revenue	0	96	1,721	1,817
Total Unearned Revenue	**5,230**	**15,000**	**13,937**	**23,707**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	**2006/7 Budget $000**	**2006/7 Unaudited $000**	**2006/7 Budget $000**
Note 21. Employee Entitlements				
Leave Entitlements	5,212	2,648	5,413	2,848
Other Salary Related Entitlements	1,202	118	1,202	118
Total Employee Entitlements	**6,414**	**2,766**	**6,615**	**2,966**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	**2006/7 Budget $000**	**2006/7 Unaudited $000**	**2006/7 Budget $000**
Note 22. Other Current Liabilities				
Immigration deposits	3,994	0	3,994	0
Other	2,932	205	15,700	12,973
Total Other Current Liabilities	**6,926**	**205**	**19,694**	**12,973**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	**2006/7 Budget $000**	**2006/7 Unaudited $000**	**2006/7 Budget $000**
Note 23. Employee Entitlements (Non-Current)				
Leave Entitlements	2,050	791	2,051	792
Other Salary Related Entitlements	40	0	74	34
Total Non-Current Employee Entitlements	**2,090**	**791**	**2,125**	**826**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	**2006/7 Budget $000**	**2006/7 Unaudited $000**	**2006/7 Budget $000**
Note 24. Unfunded Pension Liability (Non-Current)				
Unfunded Pension Liability	178,952	178,952	180,258	180,258
Total Unfunded Pension Liability	**178,952**	**178,952**	**180,258**	**180,258**

	Core Government		Entire Public Sector	
	2006/7 Unaudited $000	**2006/7 Budget $000**	**2006/7 Unaudited $000**	**2006/7 Budget $000**
Note 25. Borrowings				
Maturity Schedule				
Current Portion of Borrowings	17,276	16,797	24,004	23,525
Long-Term Portion of Borrowings	156,820	161,499	294,466	299,145
Total Outstanding Debt	**174,096**	**178,296**	**318,470**	**322,670**