

### **GOVERNMENT OF THE CAYMAN ISLANDS**

### **CAYMAN NATIONAL CULTURAL FOUNDATION**

# ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2013

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#### STATEMENT OF RESPONSIBILITY FOR THE FINANCIAL STATEMENTS.

These financial statements have been prepared by the Cayman National Cultural Foundation in accordance with the provisions of the Public Management and Finance Law (2012 Revision).

We accept responsibility for the accuracy and integrity of the financial information in these financial statements and their compliance with the Public Management and Finance Law (2012 Revision).

As Chairman and Managing Director we are responsible for establishing; and have established and maintain a system of internal controls designed to provide reasonable assurance that the transactions recorded in the financial statements are authorised by law, and properly record the financial transactions of the Cayman National Cultural Foundation.

As Chairman and Managing Director we are responsible for the preparation of the Cayman National Cultural Foundation financial statements, representation and judgements made in these statements.

The financial statements fairly present the financial position, financial performance and cash flows of the Cayman National Cultural Foundation for the financial year ended 30 June 2013.

To the best of our knowledge we represent that these financial statements:

- (a) Completely and reliably reflect the financial transactions of Cayman National Cultural Foundation for the vear ended 30 June 2013
- (b) fairly reflect the financial position as at 30 June 2013 and performance for the year ended 30 June 2013;
- (c) comply with International Public Sector Accounting Standards as set out by International Public Sector Accounting Standards Board under the responsibility of the International Federation of Accountants. Where guidance is not available, the financial statements comply with International Accounting Standards issued by the International Accounting Standards Committee or accounting practice that is generally accepted in the United Kingdom as appropriate for reporting in the public sector.

The Office of the Auditor General conducts an independent audit and expresses an opinion on the accompanying financial statements, which is based on the audit carried out by an agent. The Office of the Auditor General and their agent has been provided access to all the information necessary to conduct an audit in accordance with International Standards of Auditing.

MARCIA MUTTOO	MARTYN BOULD
Managing Director	Chairman
Date- October 31, 2013	Date- October 31, 2013



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#### **AUDITOR GENERAL'S REPORT**

#### To the Board of Directors of the Cayman National Cultural Foundation

In accordance with section 60(1)(a)(ii) of the *Public Management and Finance Law (2012 Revision)* I have audited the accompanying financial statements of the Cayman National Cultural Foundation (the "Foundation"), which comprise the statement of financial position as at June 30, 2013 and the statements of financial performance, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

My responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for my audit opinion. In conducting my audit, I have relied on the work carried out on my behalf by a public accounting firm who performed their work in accordance with International Standards on Auditing.

#### **Opinion**

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Foundation as at June 30, 2013, and of its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards.

Alastair Swarbrick, MA (Hons), CPFA

**Auditor General** 

October 31, 2013 Cayman Islands

# CAYMAN NATIONAL CULTURAL FOUNDATION STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2013

(CI\$) Note Current Assets			
Current Assets			
70,376 Cash and cash equivalents 2	114,923	64,849	50,074
186,595 Government grant and other receivable <b>3</b>	164,509	161,049	3,460
256,971 Total Current Assets	279,432	225,898	53,534
Non-Current Assets			
5,281 Other financial assets	3,432	0	3,432
4,715,601 Property, plant and equipment 4	4,623,405	3,718,765	904,640
4,720,882 Total Non-Current Assets	4,626,837	3,718,765	908,072
4,977,853 Total Assets	4,906,269	3,944,663	961,606
Current Liabilities			
296,992 Trade payables <b>5</b>	404,340	88,360	315,980
14,215 Theatre deposits	0	0	0
27,022 Advanced donations	53,711	11,200	42,511
338,229 Total Current Liabilities	458,051	99,560	358,491
338,229 Total Liabilities	458,051	99,560	358,491
4,639,624 Net Assets	4,448,218	3,845,103	603,115
7.007021	,, ,	3,5 13,233	303,223
EQUITY			
1,782,033 General fund <b>14</b>	1,590,627	343,182	1,247,445
2,857,591 Contributed capital 14	2,857,591	3,501,921	(644,330)
4,639,624 Total Equity	4,448,218	3,845,103	603,115

The accounting policies and notes on pages 7 to 17 form an integral part of these financial statements.

Approved on behalf of the Board of Directors on October 31, 2013

MARCIA MUTTOO	MARTYN BOULD
Managing Director	Chairman

# CAYMAN NATIONAL CULTURAL FOUNDATION STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2013

2012 Actual (CI\$)			2013 Actual (CI\$)	2013 Budget (CI\$)	Variance (CI\$)
	Revenue				
579,655	Transfers for governments entities		567,231	567,231	0
58,409	Theatre rental		49,224	182,928	(133,704)
114,149	Other income		135,249	227,297	(92,048)
752,213	Total Revenue	6,7	751,704	977,456	(225,752)
	Expenses				
384,822	Personnel costs	8	404,187	426,411	(22,224)
472,113	Operating and administrative expenses	9	443,357	466,479	(23,122)
97,473	Depreciation	4	95,566	84,566	11,000
954,408	Total Expenses		943,110	977,456	(34,346)
(202,195)	Deficit for the period		(191,406)	0	(191,406)

The accounting policies and notes on pages 7 to 17 form an integral part of these financial statements.

# CAYMAN NATIONAL CULTURAL FOUNDATION STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2013

#### **Attributable to Cayman Islands Government**

	Contributed Capital (CI\$) (note 14)	Accumulated Surplus (CI\$) (note 14)	Total (CI\$)
Balance at 30 June 2010	2,857,591	1,984,228	4,841,819
Deficit for the period	0	(202,195)	(202,195)
Balance at 30 June 2012	2,857,591	1,782,033	4,639,624
Deficit for the period		(191,406)	(191,406)
Balance at 30 June 2013	2,857,591	1,590,627	4,448,218

The accounting policies and notes on pages 7 to 17 form an integral part of these financial statements.

# CAYMAN NATIONAL CULTURAL FOUNDATION CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2013

	Note	2013 (CI\$)	2012 (CI\$)
CASH FLOWS FROM OPERATING ACTIVITIES			
Deficit for the period Non-cash movements		(191,406)	(202,195)
Depreciation Reconciliation of prior year actual to current year budget opening balance Net changes in non-cash operating balances:	4	95,566	97,473
Government grant and other receivables		22,086	28,594
Other financial assets		1,849	(1,850)
Trade payables		107,348	61,640
Theatre deposits		(14,215)	898
Advanced donations (Miss Lassie's)		26,689	(13,306)
Net cash flows from operating activities		47,917	(28,746)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment	4	(3,370)	(1,433)
Net cash flows from investing activities		(3,370)	(1,433)
Net increase/(decrease) in cash and cash equivalents		44,547	(30,179)
Cash and cash equivalents at beginning of period		70,376	100,555
Cash and cash equivalents at end of period		114,923	70,376

The accounting policies and notes on pages 7 to 17 form an integral part of these financial statements.

#### Description

The Cayman National Cultural Foundation (the "Foundation") is a non-profit organisation, domiciled in the Cayman Islands, owned and regulated by the government of the Cayman Islands. The Foundation was formed on October 9, 1984 in accordance with the Cayman National Cultural Foundation Law, 1984.

The objectives of the Foundation are to stimulate, facilitate and preserve cultural and artistic expression generally, and preservation and exploration of Caymanian performing, visual and literary arts.

The Foundation is funded primarily by an annual grant from the Cayman Islands Government through the Ministry of Health, Environment, Youth, Sports and Culture. The Foundation would not be able to continue as a going concern without ongoing support from the Cayman Islands Government and as a result the Foundation is economically dependent on the Cayman Island's Government.

#### **Scope of Activities**

The scope of Foundation activities is as follows:

- The stimulation and facilitation of culture generally;
- The development, maintenance and management of theatres and other cultural facilities, in particular the F J Harquail Cultural Centre;
- Organizing cultural festivals;
- Stimulation of the development of local talent by means of training, workshops, competitions, exhibitions, pageants, parades, displays and other such activities;
- Assisting persons in developing cultural and artistic expression, including the preservation and exploration of Caymanian cultural heritage.

#### **Note 1: Significant Accounting Policies**

These financial statements have been prepared in accordance with International Public Sector Accounting Standards (IPSAS) issued by the International Federation of Accountants and its International Public Sector Accounting Standards Board using the accrual basis of accounting.

There are no known accounting standards that have been adopted by the IPSAS Board for use in future years that will impact these financial statements.

#### (a) Basis of preparation

The financial statements are presented in Cayman Islands dollars and are prepared on the accrual basis of accounting, unless otherwise stated. The measurement base applied to these financial statements is the historical cost basis.

#### Note 1: Significant Accounting Policies (continued)

#### (b) Budget amounts

The budget amounts for the financial year are as presented in the 2011/12 Ownership Agreement and approved by the Minister of Health, Environment, Youth, Sports and Culture on June 30, 2012.

#### (c) Judgments and Estimates

The preparation of financial statements is in conformity with IPSAS that requires judgments, estimates, and assumptions affecting the application of policies and reported amounts of assets and liabilities, revenue and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the reporting period and in any future periods that are affected by those revisions.

Depreciation and the calculation of the estimated useful lives of Property, Plant and Equipment is considered to be a key judgement made by management in the preparation of the financial statements.

#### (d) Revenue from exchange transactions

Revenue is generally recognised when earned by the Foundation which coincides with the date it is received. The revenue recognised is the fair value of the consideration received for the sale of goods and services. Revenue from exchange transactions includes theatre rentals and ticket sales.

#### (e) Revenue from non-exchange transactions - Government grants

Revenue from non exchange transactions is generally recognised when the event occurs and the resulting asset's recognition criteria are met. Revenue from non exchange transactions includes donations and government grants.

Government grants are received for financial support on a quarterly basis and are recorded when they become receivable. Grants are also received for special projects and these are matched with project expenditure over the term of the project and recorded in the statement of operations when the expenditure is incurred. The grants received from the government include no conditions or stipulations.

#### (f) Expenses

Expenses are recognised in the accounting period in which they are incurred.

#### (g) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash in-transit and bank accounts with a maturity of no more than three months from the date of acquisition.

#### Note 1: Significant Accounting Policies (continued)

#### (h) Property, Plant and Equipment

Property, plant and equipment, is stated at historical cost less accumulated depreciation. Items of property, plant and equipment are initially recorded at cost. Where an asset is acquired for nil or nominal consideration, the asset is recognized initially at fair value, where fair value can be reliably determined, and as revenue in the Statement of Financial Performance in the year in which the asset is acquired. Depreciation is expensed on a straight-line basis at rates calculated to allocate the cost or valuation of an item of property, plant and equipment (other than land and heritage assets); less any estimated residual value, over its estimated useful life. Leasehold improvements are depreciated either over the unexpired period of the lease or the estimated useful lives of the improvements, whichever is shorter.

<u>Asset Type</u>	<u>Estimated Useful life</u>
Building	50 years
Land improvements	10 years
Furniture and other equipment	10 years
Motor Vehicles	5 years
Computer equipment	3 years

#### Heritage assets

IPSAS 17 *Property, Plant and Equipment* provides optional recognition of heritage assets. Works of art are considered to be heritage assets.

#### Disposals

Gains and losses on disposals of property, plant and equipment are determined by comparing the sale proceeds with the carrying amount of the asset. Gains and losses on disposals during the year are included in the Statement of Financial Performance.

#### (i) Impairment of assets

The Foundation considers all assets held to be non-cash generating assets as the primary objective of holding the assets is not to generate a commercial return, but rather to fulfil the Foundation's objectives.

The Foundation assesses whether there is any indication that non-cash generating assets may be impaired at each reporting date. If any such indication exists, the Foundation shall make a formal estimate of the recoverable service amount of the asset.

Impairment losses are recognized in the statement of financial performance. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognized.

#### (j) Employee Benefits

Employee entitlements to salaries and wages, annual leave and other similar benefits are recognised in the Statement of Financial Performance when they are earned by employees. Employee entitlements to be settled within one year following the year-end are reported as current liabilities at the amount expected to be paid.

#### Note 1: Significant Accounting Policies (continued)

#### (j) Employee Benefits (continued)

Pension contributions for employees of the Foundation are paid to the Silver Thatch Pension Fund (the "Fund"). The Fund is a defined contribution fund. Employees have a mandatory contribution of 5% of their salary, which is matched by the Foundation.

#### (k) Financial Instruments

The Foundation is party to financial instruments as part of its normal operations. These financial instruments include bank accounts, other financial assets, trade and accounts receivables and trade and accounts payable, all of which are recognised in the Statement of Financial Position.

#### Classification

A financial asset is classified as any asset that is cash, a contractual right to receive cash or another financial asset, exchange financial instruments under conditions that are potentially favourable. Financial assets comprise of cash and cash equivalents, government grant and other receivables and other financial assets.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial instrument or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable. Financial liabilities comprise of accounts payable, theatre deposits and advanced donations.

#### Recognition

The Foundation recognises financial assets and financial liabilities on the date it becomes party to the contractual provisions of the instrument. From this date, any gains and losses arising from changes in fair value of the assets and liabilities are recognised in the statements of financial performance.

Loans and receivables are recognised on the day they are granted by the Foundation.

#### Measurement

Financial instruments are measured initially at cost which is the fair value of the consideration given or received. Subsequent to initial recognition all financial assets are recorded at fair value, which is considered to approximate historic cost due to the short-term or immediate nature of these instruments.

Financial liabilities are subsequently measured at amortised cost, being the amount at which the liability was initially recognised less any payment plus any accrued interest of the difference between that initial amount and the maturity amount (i.e. the effective interest method)

#### **De-recognition**

A financial asset is de-recognised when the Foundation realises the rights to the benefits specified in the contract or loses control over any right that comprise that asset. A financial liability is derecognised when it is extinguished, that is when the obligation is discharged, cancelled, or expires.

#### (I) Contingent Liabilities and Assets

Contingent liabilities and assets are reported at the point the contingency becomes evident. Contingent liabilities are disclosed when there is a possible obligation or present obligations that may, but probably will not, require an outflow of resources. Contingent assets are disclosed if it is probable that the benefits will be realised.

#### Note 1: Significant Accounting Policies (continued)

#### (g) Foreign Currency

Foreign currency transactions are recorded in Cayman Islands dollars using the exchange rate in effect at the date of the transaction. Foreign currency gains or losses resulting from settlement of such transactions are recognised in the Statement of Financial Performance.

At the end of the reporting period the following exchange rates are used to translate foreign currency balances:-

- Foreign currency monetary items are to be reported in Cayman Islands dollars using the closing rate;
- Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported in Cayman Islands dollars using the exchange rate at the date of the transaction; and
- Non-monetary items that are carried at fair value denominated in a foreign currency are reported using the exchange rates that existed when the fair values were determined.

#### Note 2: Cash and cash equivalents

Cash and cash equivalents include cash on hand; bank accounts in the name of the Foundation maintained at First Caribbean International Bank; and other financial assets invested with the Cayman Islands Government Treasury. As at 30 June 2013 the Foundation's unrestricted cash balances were:

	2013	2012
	(CI\$)	(CI\$)
CI\$ Operational Current Account	78,069	42,390
US\$ Operational Current Account	22,397	13,529
Fixed Deposits	14,457	14,457
Total Cash and cash equivalents	114,923	70,376

During the year ended June 30, 2009, the Foundation began collecting donations to restore the house of the late Gladwyn K. Bush ("Miss Lassie"), who was a famous Caymanian artist. Included in the current and call accounts is an amount of CI\$53,711 (2012: CI\$27,022) which relates to the restoration of Miss Lassie's House as a restricted asset. A corresponding amount equal to CI\$53,711 (2012: CI\$27,022) has been recorded as a advanced donations at June 30, 2013.

#### Note 3: Trade receivables and other receivables

Included in the government grant and other receivable balance is government grant receivable balance of CI\$141,804 (2012: CI\$152,643) which was fully collected subsequent to year end.

Note 4: Property, plant and equipment

#### Cost

	Land (CI\$)	Buildings (CI\$)	Furniture & Fittings (CI\$)	Motor Vehicles (CI\$)	Heritage Assets (CI\$)	Total (CI\$)
Balance as at 1 July 2011	963,151	3,766,929	163,253	23,611	300,255	5,217,199
Additions	0	0	1,433	0	0	1,433
Balance as at 30 June 2012	963,151	3,766,929	164,686	23,611	300,255	5,218,632

	Land (CI\$)	Buildings (CI\$)	Furniture & Fittings (CI\$)	Motor Vehicles (CI\$)	Heritage Assets (CI\$)	Total (CI\$)
Balance as at 1 July 2012	963,151	3,766,929	164,686	23,611	300,255	5,218,632
Additions	0	0	3,370	0	0	3,370
Balance as at 30 June 2013	963,151	3,766,929	168,056	23,611	300,255	5,222,002

#### Accumulated Depreciation and impairment losses

	Land (CI\$)	Buildings (CI\$)	Furniture & Fittings (CI\$)	Motor Vehicles (CI\$)	Heritage Asset (CI\$)	Total (CI\$)
Balance as at 1 July 2011	0	286,967	100,784	17,807	0	405,558
Depreciation Expense	0	75,338	17,413	4,722	0	97,473
Balance as at 30 June 2012	0	362,305	118,197	22,529	0	503,031

	Land (CI\$)	Buildings (CI\$)	Furniture & Fittings (CI\$)	Motor Vehicles (CI\$)	Heritage Asset (CI\$)	Total (CI\$)
Balance as at 1 July 2012	0	362,305	118,197	22,529	0	503,031
Depreciation Expense	0	75,338	19,146	1,082	0	95,566
Balance as at 30 June 2013	0	437,643	137,343	23,611	0	598,597

Net Book value 30 June 2012	963,151	3,404,624	46,489	1,082	300,255	4,715,601
Net Book value 30 June 2013	963,151	3,329,286	30,713	0	300,255	4,623,405

#### Note 4: Property, plant and equipment (continued)

Heritage assets comprise of works of art relate to paintings that are held in trust for the people of the Cayman Islands. These may not be sold, assigned, charged, or encumbered in any way without the permission of the artist, her heirs and successors. The asset is therefore deemed to be restricted in its use. In the event of default by the Foundation, the Foundation shall return and deliver to the artist, her heirs or successors all paintings being part of the collection which remains unpaid.

Note 5: Trade payables

	2013 (CI\$)	2012 (CI\$)
Other government agencies	335,200	247,966
Other payables	67,221	43,473
Payroll Deductions	1,919	6,403
Accrued Expenses	0	(850)
Total trade payables	404,340	296,992

Amounts payable to other government agencies relates to annual property insurance premiums that are due to be paid to Government Risk Management Unit. The Foundation has requested that these premiums be considered to be capital contributions from the Government. At the date of finalisation, there has been no confirmation or acceptance of this proposed treatment.

Note 6: Revenue

Revenue type	2013 (CI\$)	2012 (CI\$)
Outputs to Cabinet	567,231	579,655
Other	81,086	65,348
Rentals of Harquail Theatre	49,224	58,409
Donations	50,351	47,009
General sales	3,812	1,792
Total Revenue	751,704	752,213

Outputs to Cabinet comprises goods delivered to and services performed on behalf of the Cayman Island Government. The Foundation considers the annual grant received to be an output to the Cabinet.

**Note 7: Donations** 

Source	Purpose	2013 (CI\$)	2012 (CI\$)
Butterfield Bank	YAA	32,200	0
Island Heritage	Core Grant	15,000	0
Various	Young at Arts	3,151	869
Premier's Office	CI Folk Singers	0	25,000
CI Film Commission	Cayfest Young Image Makers	0	5,000
Caledonian	Cayfest Fresh	0	5,000
CIYP	Cayfest Photo Competition	0	2,480
Various	Core	0	2,160
Kirk Freeport	Cayfest	0	2,000
Department of Tourism	Cayfest Fresh	0	2,000
Cayman National	Cayfest Fresh	0	1,500
CUC	Gimistory	0	1,000
Total donations		50,351	47,009

#### Note 8: Personnel costs

Description	2013 (CI\$)	2012 (CI\$)
Salaries, wages and allowances	338,063	332,703
Health care	44,030	39,246
Pension	22,094	12,873
Total Personnel Costs	404,187	384,822

#### Note 9: Operating and administrative expenses

Description	2013 (CI\$)	2012 (CI\$)
Maintenance	150,245	133,111
Cultural development costs - Cultural Exchange	25,152	69,596
Cultural development costs - Other	56,384	65,322
Administrative expenses	49,033	61,067
Utilities	64,875	57,399
Cultural development costs - Cayfest	70,119	58,165
Production costs	27,549	27,453
Total Operating and administrative expenses	443,357	472,113

#### Note 10: Contingent liabilities and assets

The Foundation has been named, along with others, in a legal claim relating to an incident that occurred at a Foundation organised event. Management is uncertain of the outcome of this legal matter, and there is uncertainty relating to the settlement required. As such, no provision for this matter has been included in the statement of financial position. It is possible that this settlement may have a material impact on the Foundation's ability to continue operating as a going concern.

#### Note 11: Explanation of major variances against budget

Explanations for major variances for the Foundation performance against the original budget are as follows:

#### Statement of financial performance

CI\$25,000 in expected contributions from the Premier's Office in support of a) Mind's Eye (Miss Lassie's House) conservation and b) the Cayman Islands Folk Singers did not materialise.

Theatre Rentals and Productions Income were each CI\$12,000 - CI\$15,000 lower than the average due to the depressed economy.

Fewer office staff contributed to a reduction in expenditure for office supplies/consumables.

Other operating expenses were reduced in order to partially offset the decline in revenue and contributed income from government and other sources.

#### Statement of financial position

#### Cash and cash equivalents

The actual year-end cash balances were \$35,623 below/above budget due the postponement of some Output measures to 2013/14, in light of revenue reductions.

#### Fixed assets

Fixed assets were higher than the original budget due to re-valuation of Miss Lassie's House.

#### Creditors and other payables

Creditors, accruals and other payables were higher than the original budget after a requested waiver of the payable for property insurance did not come to fruition.

#### Note 12: Related party and key management personnel disclosures

#### Related party disclosure

The Foundation derives a major source of its revenue from government. The Foundation and its key management personnel transact with other government entities on a regular basis. These transactions were consistent with normal operating relationships between entities and were undertaken on terms and conditions that are normal for such transactions.

#### Key management personnel

Description	2013	2012	
	(CI\$)	(CI\$)	
Salaries & other short-term employee benefits	181,013	176,971	
Other amounts paid	5,000	5,000	
Number of key management personnel	2	2	
Total	186,013	181,971	

An amount of CI5,000 was paid to a key member of management as compensation for services rendered. The member of management wrote the script for one of the theatrical productions completed. Non-executive board members receive no fees or remuneration.

At June 30, 2013 and 2012 no loans are due from key management personnel.

#### Note 13: Financial instruments and associated risks

The Foundation is party to financial instrument arrangements as part of its everyday operations. These financial instruments include cash and bank balances, advances, accounts receivable, debtor-Cabinet and creditors and other payables. The fair value of financial instruments is equivalent to the carrying amount disclosed in the Statement of Financial Position.

#### Credit risk

In the normal course of its business the Foundation is subject to credit risk from debtors other than the Cabinet. The Foundation does not have significant concentrations of credit risk for its other financial instruments.

#### Currency and interest rate risk

The Foundation has no significant exposure to currency exchange loss risk and interest rate risk.

#### Liquidity risk

In meeting its liquidity requirements, the Foundation closely monitors its forecast cash requirements with expected cash drawdowns from Cabinet and receipts from third parties. The Foundation maintains a target level of available cash to meet liquidity requirements.

All of the Foundation's financial liabilities, except for amounts due to the Cayman Islands Government will be settled in less than six months from the date of these financial statements.

#### Note 14: Capital management

The Foundation has no legislated minimum capital requirements. Contributed capital relates to assets contributed by the Cayman Islands government which the Foundation utilizes to achieve its objective. The General Fund reflects the accumulation of profits and losses. The General Fund is managed through a strict budget approval and monitoring process.